

BUSINESS PAPER

General Meeting

Wednesday 11 March 2020

Roma Administration Centre

NOTICE OF MEETING

Date: 06 March 2020

Mayor:

Councillor T D Golder

Deputy Mayor:
Councillors:

Councillor J L Chambers
Councillor N H Chandler
Councillor P J Flynn
Councillor G B McMullen
Councillor W M Newman
Councillor C J O'Neil
Councillor D J Schefe
Councillor J M Stanford

Chief Executive Officer:

Ms Julie Reitano

Senior Management:

Mr Rob Hayward (Deputy Chief Executive Officer/Director
Development, Facilities & Environmental Services)
Ms Sharon Frank (Director Corporate, Community & Commercial
Services)

Please find attached agenda for the **General Meeting** to be held at the Roma Administration Centre on
March 11, 2020 at 9.00AM.



Julie Reitano
Chief Executive Officer

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Status Reports

Next General Meeting

- To be held at the Roma Administration Centre on 18 March 2020.

Confidential Items

In accordance with the provisions of section 275 of the *Local Government Regulation 2012*, a local government may resolve to close a meeting to the public to discuss confidential items that it's Councillors or members consider it necessary to close the meeting.

C Confidential Items

- C.1 Request for Financial Assistance from Roma RSL**
Classification: Closed Access
Local Government Regulation 2012 Section 275(h) other business for which a public discussion would be likely to prejudice the interests of the local government or someone else, or enable a person to gain a financial advantage.
- C.2 Request for In Kind for the 2020 Watpac Mystery Charity Ball**
Classification: Closed Access
Local Government Regulation 2012 Section 275(h) other business for which a public discussion would be likely to prejudice the interests of the local government or someone else, or enable a person to gain a financial advantage.(The customer has requested that the venue location is kept confidential.)
- C.3 Amendment to 2019/2020 Capital Work Budget - Cobb & Co Painting**
Classification: Closed Access
Local Government Regulation 2012 Section 275(c) the local government budget.
- C.4 Injune Caravan Park - Lease Arrangements**
Classification: Closed Access
Local Government Regulation 2012 Section 275(h) other business for which a public discussion would be likely to prejudice the interests

of the local government or someone else, or enable a person to gain a financial advantage.

C.5 Commencement of Legal Proceedings

Classification: Closed Access

Local Government Regulation 2012 Section 275(h) other business for which a public discussion would be likely to prejudice the interests of the local government or someone else, or enable a person to gain a financial advantage.

C.6 Outstanding Rates and Charges Monthly Update - February 2020

Classification: Closed Access

Local Government Regulation 2012 Section 275(d) rating concessions.

C.7 Applications for Rate Payment Arrangements

Classification: Closed Access

Local Government Regulation 2012 Section 275(d) rating concessions.

C.8 Application for Refund of Interest Paid on Rates Payment Arrangement - Assessment 13005079

Classification: Closed Access

Local Government Regulation 2012 Section 275(d) rating concessions.

C.9 Commercial Advertising - Roma Saleyards

Classification: Closed Access

Local Government Regulation 2012 Section 275(h) other business for which a public discussion would be likely to prejudice the interests of the local government or someone else, or enable a person to gain a financial advantage.

C.10 Roma Saleyards Prime Sales

Classification: Closed Access

Local Government Regulation 2012 Section 275(h) other business for which a public discussion would be likely to prejudice the interests of the local government or someone else, or enable a person to gain a financial advantage.

C.11 Maranoa Liveability Study 2018

Classification: Closed Access

Local Government Regulation 2012 Section 275(h) other business for which a public discussion would be likely to prejudice the interests of the local government or someone else, or enable a person to gain a financial advantage.

C.12 Unnamed Section of 'Humphreys Road'

Classification: Closed Access

Local Government Regulation 2012 Section 275(h) other business for which a public discussion would be likely to prejudice the interests of the local government or someone else, or enable a person to gain a financial advantage.

C.13 Transport Network Road Register Review

Classification: Closed Access

Local Government Regulation 2012 Section 275(h) other business for which a public discussion would be likely to prejudice the interests of the local government or someone else, or enable a person to gain a financial advantage.

Councillor Business

14 Councillor Business

Closure

MINUTES OF THE GENERAL MEETING OF MARANOA REGIONAL COUNCIL HELD AT ROMA ADMINISTRATION CENTRE ON 26 FEBRUARY 2020 COMMENCING AT 9.05AM

ATTENDANCE

Mayor Cr. T D Golder chaired the meeting with, Deputy Mayor Cr. J L Chambers (by telephone until 2.38pm), Cr. N H Chandler, Cr. P J Flynn, Cr. G B McMullen, Cr. W M Newman (by telephone until 2.18pm), Cr. C J O'Neil, Cr. D J Scheffe, Cr. J M Stanford, Chief Executive Officer – Julie Reitano, and Minutes Officer – Kelly Rogers in attendance.

AS REQUIRED

Deputy Chief Executive Officer / Director Development, Facilities & Environmental Services – Rob Hayward, Director Corporate and Community Services – Sharon Frank, Deputy Director Infrastructure Services / Strategic Road Management – Cameron Hoffmann, Manager Saleyards – Paul Klar, Manager Facilities (Land, Buildings & Structures), Manager Airports (Roma, Injune, Surat, Mitchell) – Ben Stewart, Regional Tourism Development Coordinator – Justine Miller, Facility Lease Management & Housing Officer / Team Coordinator – Madonna Mole.

WELCOME

The Mayor welcomed all present and declared the meeting open at 9.05am.

APOLOGIES

There were no apologies for the meeting.

CONFIRMATION OF MINUTES

Resolution No. GM/02.2020/86

Moved Cr O'Neil

Seconded Cr Chambers

That the minutes of the General Meeting held on 12 February 2020 be confirmed.

CARRIED

9/0

Resolution No. GM/02.2020/87

Moved Cr McMullen

Seconded Cr Scheffe

That the minutes of the Special Meeting held on 19 February 2020 be confirmed.

CARRIED

9/0

Resolution No. GM/02.2020/88

Moved Cr Chandler

Seconded Cr Stanford

That the minutes of the Special Meeting held on 21 February 2020 be confirmed.

CARRIED

9/0

DECLARATION OF CONFLICTS OF INTEREST

Cr. Flynn declared a 'Conflict of Interest' with the following item:

- 13.6 – Easter in the Country Additional Support 2020, due to him holding the position of 'Treasurer' for the Easter in the Country Committee, the applicant under Council's consideration in this matter.

Cr. Flynn foreshadowed that he would remove himself from discussions and decisions on the abovementioned item.

Cr. Flynn declared a 'Conflict of Interest' with the following item:

- C.2 – December 2019 – Monthly Business Unit Report - Airports
due to him being the owner of a business that has a contract with a major air service provider at the Roma Airport.

Cr. Flynn foreshadowed that he would remove himself from discussions and decisions on the abovementioned item.

CONSIDERATION OF NOTICES OF MOTION

Item Number:	8.1	File Number: D20/14634
SUBJECT HEADING:	MEETING WITH BIG RIG ACTION GROUP	
Officer's Title:	Chief Executive Officer	

Executive Summary:

At the meeting on 12 February 2020, Council resolved to organise a meeting with the Big Rig Action Group. As a result of further advice received following the Council meeting, the resolution was not able to be enacted.

Resolution No. GM/02.2020/89

Moved Cr O'Neil

Seconded Cr Scheffe

That Council Rescind Resolution Number GM/02.2020/85 stating:

That Council organise a meeting with the Big Rig Action Group for next Tuesday, preferably at 10.30am, to consult on the Big Rig Action Plan.

CARRIED

9/0

Responsible Officer	Chief Executive Officer
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Cr. O'Neil left the Chamber at 9.23am, and returned at 9.24am.

Item Number: 8.2 File Number: D20/15297

SUBJECT HEADING: INJUNE CARAVAN PARK LEASE ARRANGEMENTS

Councillor's Title: Cr. Puddy Chandler

Executive Summary:

Cr. Chandler proposed that Council rescind Resolution No. GM/01.2020/36, and put forward a replacement resolution.

Moved Cr Chandler

Seconded Cr Flynn

That Council Rescind Resolution Number GM/01.2020/36 stating:

That Council:

1. On the basis that the current tenant for the Injune caravan park has not exercised its option to renew the existing lease, not grant to the tenant any further lease or other rights to occupy or manage the Injune Caravan Park after the expiry of the current lease term on 25 March 2020.
2. Delegate to the Chief Executive Officer, under section 257(1)(b) of the *Local Government Act 2009*, the authority to finalise arrangements with the current Tenant for the vacation of the Injune Caravan Park premises.
3. Invite written tenders for the lease and management of the Injune Caravan Park premises following the expiry of the term of the current lease.

And replace with:

That:

1. Council grant the current tenant a 3 month extension to occupy and manage the Injune Caravan Park. The new date of expiry would be 25 June 2020.
2. Council delegate to the Chief Executive Officer, under section 257(1)(b) of the *Local Government Act 2009*, the authority to finalise arrangements for this extension and subsequent vacation of the Injune Caravan Park.
3. Invite written tenders for the lease and management of the Injune Caravan Park premises following the expiry of the term lease.
4. Council staff meet with the current lessee onsite to discuss the retention or otherwise of specific services including plumbing and power in the caravan park.

NO VOTE TAKEN

Discussion:

No vote was taken on the draft motion at that time, with Cr. Newman proposing the following procedural motion to allow Council additional time to consider the matter.

Resolution No. GM/02.2020/90

Moved Cr Newman

That the matter lay on the table for further consideration at a later point during the meeting.

CARRIED

9/0

BUSINESS

CORPORATE, COMMUNITY & COMMERCIAL SERVICES

Item Number: 11.1 File Number: D20/12712

SUBJECT HEADING: MONTHLY FINANCIAL REPORT FOR THE MONTH OF JANUARY 2020

Officer's Title: Financial Accountant/Team Coordinator
Chief Executive Officer

Executive Summary:

The purpose of this report was for the Chief Executive Officer to present a monthly financial report to Council in accordance with section 204 of the Local Government Regulation 2012 for the month of January 2020 (including year to date).

Resolution No. GM/02.2020/91

Moved Cr Chambers

Seconded Cr Stanford

That the monthly financial report for the period ending 31 January 2020 be received and noted.

CARRIED

9/0

Responsible Officer	Financial Accountant/Team Coordinator
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Item Number: 11.2 File Number: D20/13117

SUBJECT HEADING: INVESTMENT REPORT FOR THE MONTH OF JANUARY 2020

Officer's Title: Financial Accountant/Team Coordinator

Executive Summary:

The purpose of this report was to present to Council the Investment Report (including the Trading Limits Report) as at 31 January 2020.

Resolution No. GM/02.2020/92

Moved Cr Chambers

Seconded Cr Stanford

That the Investment Report as at 31 January 2020 be received and noted.

CARRIED

9/0

Responsible Officer	Financial Accountant/Team Coordinator
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DEVELOPMENT, FACILITIES & ENVIRONMENTAL SERVICES

Item Number: 13.1 **File Number:** D19/123932

SUBJECT HEADING: WALLUMBILLA SHOWGROUNDS - USER AGREEMENT

Officer's Title: Facility Lease Management & Housing Officer/Team Coordinator

Executive Summary:

Council was asked to consider entering into a formal agreement with the Wallumbilla Community Menshed Incorporated, Wallumbilla Show Society and the Wallumbilla Cattle Dog Trial Committee in respect to their use of the Old SES (State Emergency Service) Shed at the Wallumbilla Showgrounds.

Resolution No. GM/02.2020/93

Moved Cr O'Neil

Seconded Cr McMullen

That Council:

1. Enter into a joint non-exclusive User Agreement with the Wallumbilla Community Menshed Incorporated, Wallumbilla Show Society and the Wallumbilla Cattle Dog Trial Committee for a period of three (3) years for the use of the former Old SES (State Emergency Service) facility at the Wallumbilla Showgrounds.
2. Not charge the groups a hire fee for use of the facility but apply the applicable bond.

CARRIED

9/0

Responsible Officer

Facility Lease Management & Housing Officer/Team Coordinator

Item Number: 13.2 **File Number:** D20/13255

SUBJECT HEADING: REGIONAL POOL REPORT JANUARY 2020

Officer's Title: Administration Officer – Council Buildings & Structures

Executive Summary:

Across the region, Council maintains five swimming pool complexes and the Great Artesian Spa complex.

Contractors operate the pools under Management Agreements, and provide monthly reports to Council identifying attendance, pool temperatures, chemical levels, maintenance issues and consumables.

Reports presented for the month of January 2020 included Injune Pool, Wallumbilla Pool, Surat Pool, Mitchell Pool, Roma Pool and The Great Artesian Spa.

Resolution No. GM/02.2020/94

Moved Cr Flynn

Seconded Cr McMullen

That Council receive the Regional Swimming Pool reports for the Injune Pool, Wallumbilla Pool, Surat Pool, Mitchell Pool, Roma Pool and the Great Artesian Spa for the month of January 2020.

CARRIED

9/0

Responsible Officer

Administration Officer – Council Buildings & Structures

Item Number:

13.3

File Number: D19/123415

SUBJECT HEADING:

CODE OF CONDUCT COUNCIL FACILITIES

Officer's Title:

Manager - Facilities (Land, Buildings & Structures)

Executive Summary:

At the General Council Meeting held on 11 December 2019, Council resolved that a report be tabled at a future meeting outlining Council operations in Community Facilities (Resolution No. GM/12.2019/20).

Resolution No. GM/02.2020/95

Moved Cr O'Neil

Seconded Cr Chandler

That Council note the officer's report as presented.

CARRIED

9/0

Responsible Officer

Manager - Facilities (Land, Buildings & Structures)

Item Number:

13.4

File Number: D20/55

SUBJECT HEADING:

REGIONAL POOL DIVING REVIEW

Officer's Title:

Manager - Facilities (Land, Buildings & Structures)

Executive Summary:

At its General Meeting held on 27 November 2019, Council resolved to undertake a review of the diving restrictions at all pools across the region (Resolution No. GM/11.2019/69).

Resolution No. GM/02.2020/96

Moved Cr Flynn

Seconded Cr Schefe

That Council:

1. Receive and note the officer's report as presented.
2. Provide a copy of the report to the regional pool managers, seeking their comments in response to the report, with a further report presented to Council incorporating this feedback.

CARRIED

9/0

Responsible Officer

Manager - Facilities (Land, Buildings & Structures)

Item Number: 13.5 **File Number:** D20/10975

SUBJECT HEADING: REQUEST FOR PERMISSION TO PAINT MURAL ON MUCKADILLA TOILETS

Officer's Title: Land Administration Officer

Executive Summary:

This report sought Council's consideration of a request for permission to paint a mural on the Muckadilla amenities block.

Moved Cr O'Neil

Seconded Cr Chandler

That Council provide in-principle approval to the Muckadilla Community Association Inc. to paint a mural on the Muckadilla amenities block on the following conditions:

- The mural is appropriate for viewing by all ages and be considerate of the cultural diversity of the community and its visitors;
- The mural must not obstruct or obscure any of Council's signage;
- Council is under no obligation to repaint the mural if it is subject to vandalism or as the paintwork ages.

NO VOTE TAKEN

No vote was taken on the draft motion at that time with Cr. Chandler proposing an amendment to the draft motion recorded below. Cr. O'Neil confirmed he was happy to accept the amendment.

Resolution No. GM/02.2020/97

Moved Cr O'Neil

Seconded Cr Chandler

That Council provide in-principle approval to the Muckadilla Community Association Inc. to paint a mural on the Muckadilla amenities block on the following conditions:

- The mural is appropriate for viewing by all ages and be considerate of the cultural diversity of the community and its visitors;
- The mural must not obstruct or obscure any of Council's signage;
- Council is under no obligation to repaint the mural if it is subject to vandalism or as the paintwork ages.
- The draft design be circulated to Councillors before it is applied.

CARRIED

9/0

Responsible Officer

Land Administration Officer

Cr. Flynn, having previously foreshadowed a 'Conflict of Interest' in the following item for reasons stated under the Section 'COUNCILLOR DECLARATIONS OF CONFLICTS OF INTEREST,' left the meeting at 9.53am, taking no part in discussions and debate on the matter.

Item Number: 13.6 **File Number:** D20/14448

SUBJECT HEADING: EASTER IN THE COUNTRY ADDITIONAL SUPPORT 2020

Officer's Title: Regional Tourism Development Coordinator

Executive Summary:

Council resolved to meet with Easter in the Country to discuss in-kind support for the overall Festival and kitchen logistic solutions for Tucker Under the Stars being held at The Roma Saleyards on Thursday 9 April. It was agreed the deliberations from this meeting would be reported back to Council.

Moved Cr McMullen

No Seconder

That Council not provide Easter in the Country Committee additional funding to assist with hire of a commercial kitchen for Tucker Under the Stars being held at Roma Saleyards on Thursday 9 April 2020.

MOTION LAPSED

Responsible Officer

Regional Tourism Development Coordinator

The abovementioned draft motion lapsed due to the absence of a 'Seconder,' with the following draft motion put forward for consideration:

Moved Cr O'Neil

Seconded Cr Schefe

That Council:

- 1. Provide Easter in the Country Committee an additional \$10,285 (inc GST) to enable them to hire a commercial kitchen for Tucker Under The Stars being held at the Roma Saleyards on Thursday 9 April 2020.**
- 2. Transfer \$10,285 from Work Order 14482.2537.2001 - Support to Regional Events to GL 2887.2249.2001 – Sponsorship, to enable all sponsorship for Easter in the Country to be allocated from a central Work Order number.**

NO VOTE TAKEN

Responsible Officer

Regional Tourism Development Coordinator

No vote was taken on the draft motion at that time, with Cr. O'Neil proposing the following procedural motion to allow officers additional time to provide further information in regard to Council's overall financial and in-kind support for the event.

Resolution No. GM/02.2020/98

Moved Cr O'Neil

That the matter lay on the table for further consideration at a later point during the meeting.

CARRIED

8/0

At cessation of discussion and debate on the abovementioned item, Cr. Flynn returned to the Chamber at 10.03am.

Item Number:

13.7

File Number: D20/14459

SUBJECT HEADING:

ROMA REVEALED STYLE GUIDE

Officer's Title:

Regional Tourism Development Coordinator

Executive Summary:

At its General Meeting on 13 November 2019 Council adopted 'Roma Revealed' as the new Regional Tourism Destination Brand.

The next phase of the project is to develop an agreed style guide to enable the design of the regional tourism brochure, associated social media channels and website, and enable tourism businesses across the region to use the brand in a cohesive manner.

Resolution No. GM/02.2020/99
Moved Cr Chandler

That the matter lay on the table for further consideration at a later point during the meeting.

CARRIED

9/0

Item Number:
13.8
File Number: D20/14710
SUBJECT HEADING:
**REQUEST FOR FINANCIAL SUPPORT FROM ROMA RSL
(RETURNED AND SERVICES LEAGUE)**
Officer's Title:
Support Officer - Economic & Community Development
Executive Summary:

Council received a request from the Roma RSL (Returned and Services League) Sub-Branch to increase the financial support for their annual ANZAC Day lunch.

Resolution No. GM/02.2020/100
Moved Cr O'Neil
Seconded Cr McMullen

That the request be considered as part of budget deliberations for the 2020/21 budget.

CARRIED

9/0

Responsible Officer
**Support Officer - Economic & Community
Development**
CONFIDENTIAL ITEMS
Resolution No. GM/02.2020/101
Moved Cr O'Neil
Seconded Cr McMullen

That the 'Order of Business' be amended to next consider Items C.2 – C.5.

CARRIED

9/0

Cr. Flynn, having previously foreshadowed a 'Conflict of Interest' in the following item for reasons stated under the Section 'COUNCILLOR DECLARATIONS OF CONFLICTS OF INTEREST,' left the meeting at 10.12am, taking no part in discussions and debate on the matter.

Item Number:
C.2
File Number: D20/12892
SUBJECT HEADING:
**DECEMBER 2019 - MONTHLY BUSINESS UNIT REPORT -
AIRPORTS**
Author and Officer's Title:
Manager - Airports (Roma, Injune, Surat, Mitchell)
Executive Summary:

This monthly report was presented to Council to provide a summary of the performance of Council's Airports (Roma, Injune, Surat & Mitchell) over the past month and year to date. The information in the report aims to review the month's activities, give an overview of financial performance and bring to Council's attention any emerging issues.

Resolution No. GM/02.2020/102
Moved Cr O'Neil
Seconded Cr Schefe
That Council receive and note the officer's report as presented.
CARRIED
8/0
Responsible Officer
Manager - Airports (Roma, Injune, Surat, Mitchell)

At cessation of discussion and debate on the abovementioned item, Cr. Flynn returned to the Chamber at 10.15am.

Item Number:
C.3
File Number: D20/14078
SUBJECT HEADING:
SURVEY COSTS - CONVERSION OF TENURE - LOT 10 ON TM51 - MITCHELL
Officer's Title:
Land Administration Officer
Executive Summary:

At its General Meeting on 24 May 2017, Council considered an application for conversion of GHPL 36/7960 being Lot 10 on TM51 to freehold tenure. Council subsequently agreed to offer no objection to the proposal and agreed to contribute towards the costs associated with the survey required to establish the boundaries of the land parcels in order to protect Council infrastructure located on the land. (Resolution No. GM/05.2017/67).

Resolution No. GM/02.2020/103
Moved Cr McMullen
Seconded Cr O'Neil
That in accordance with resolution GM/07.2017/67, Council reimburse the land holder \$21,957 + GST for costs associated with completing survey work to establish road reserves to encase existing roads within Lot 10 on TM51.
CARRIED
9/0
Responsible Officer
Land Administration Officer
Item Number:
C.4
File Number: D20/13294
SUBJECT HEADING:
AMENDMENT TO 2019/20 CAPITAL WORK BUDGET - 18 STEPHENSON STREET, YULEBA - EXTERNAL PAINTING
Officer's Title:
Administration Officer - Land Administration
Executive Summary:

This report sought Council's consideration for amending the scope of Work Order 20354 – External Painting of 18 Stephenson Street, Yuleba as funded in the 2019/20 Capital Works Budget to include the internal painting of the house.

Resolution No. GM/02.2020/104
Moved Cr Chandler
Seconded Cr Schefe

That Council amend the 2019/20 Capital Works Budget to reflect a change of scope for project 18 Stephenson Street, Yuleba – External Painting to include completion of interior painting and associated works on the dwelling.

CARRIED

7/2

Cr. Golder called for a division of the vote.

The outcomes were recorded as follows:

Those in Favour of the Motion	Those Against the Motion
Cr. Chambers	Cr. Golder
Cr. Chandler	Cr. McMullen
Cr. Flynn	
Cr. Newman	
Cr. O'Neil	
Cr. Schefe	
Cr. Stanford	

Responsible Officer	Administration Officer - Land Administration
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Item Number:
C.5
File Number: D20/14462
SUBJECT HEADING:
PROPOSAL FOR INJUNE VISITOR INFORMATION CENTRE (VIC)
Officer's Title:
Regional Tourism Development Coordinator
Executive Summary:

Council considered the Injune Visitor Information Centre's participation in a technology project proposed by "Visit Queensland."

Resolution No. GM/02.2020/105
Moved Cr Chandler
Seconded Cr McMullen
That Council:

1. Contact "Visit Queensland" to confirm the Injune Visitor Information Centre's acceptance to participate in the technology project.
2. Contribute \$6,000 (ex GST), which is the Injune Visitor Information Centre's 50% portion of costs, using Work Order 02881.2001.2001 Tourism Materials and Services.

CARRIED

9/0

Responsible Officer	Regional Tourism Development Coordinator
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COUNCIL ADJOURNED THE MEETING

FOR MORNING TEA AT 10.21AM hosting guests - Roma U3A members

SUBJECT HEADING: RESUMPTION OF STANDING ORDERS

COUNCIL RESUMED THE MEETING AT 11.26AM

CONFIDENTIAL ITEMS (Discussed in closed session)

In accordance with the provisions of section 275 of the *Local Government Regulation 2012*, Council resolved to close the meeting to discuss items C.1 and C.6, which it has deemed to be of a confidential nature and specifically pertaining to the following sections:

- (h) other business for which a public discussion would be likely to prejudice the interests of the local government or someone else, or enable a person to gain a financial advantage.

Resolution No. GM/02.2020/106

Moved Cr O'Neil

Seconded Cr Flynn

That Council close the meeting to the public at 11.27am.

CARRIED

9/0

Resolution No. GM/02.2020/107

Moved Cr O'Neil

Seconded Cr McMullen

That Council open the meeting to the public at 12.06pm.

CARRIED

9/0

COUNCILLOR DECLARATIONS OF CONFLICTS OF INTEREST – Late Items

Mayor Golder declared a perceived 'Conflict of Interest' with the following item:

- LC.3 – Commercial Advertising – Arthur Street, Roma Carpark

due to his personal business being located in the proximity of the commercial advertising location under Council's consideration.

Mayor Golder foreshadowed that he would remove himself from discussions and decisions on the abovementioned item.

LATE CONFIDENTIAL ITEMS (Discussed in closed session)

In accordance with the provisions of section 275 of the *Local Government Regulation 2012*, Council resolved to close the meeting to discuss items LC.1 – LC.3, which it has deemed to be of a confidential nature and specifically pertaining to the following sections:

- (e) contracts proposed to be made by it;
- (h) other business for which a public discussion would be likely to prejudice the interests of the local government or someone else, or enable a person to gain a financial advantage.

Resolution No. GM/02.2020/108

Moved Cr O'Neil

Seconded Cr Chandler

That Council close the meeting to the public at 12.06pm.

CARRIED

9/0

Cr. Chandler left the Chamber at 12.19pm, and returned at 12.20pm.

Mayor Golder, having previously foreshadowed a 'Conflict of Interest' in the following item for reasons stated under the Section 'COUNCILLOR DECLARATIONS OF CONFLICTS OF INTEREST – Late Items,' left the meeting at 12.37pm, taking no part in discussions on Item LC.3 – Commercial Advertising – Arthur Street Carpark.

The Deputy Mayor took the role of 'Acting Chair' in the Mayor's absence.

Resolution No. GM/02.2020/109

Moved Cr O'Neil

Seconded Cr Flynn

That Council open the meeting to the public at 12.48pm.

CARRIED

8/0

The Mayor was not present for discussion or debate on the following item.

Item Number:

LC.3

File Number: D20/13164

SUBJECT HEADING:

COMMERCIAL ADVERTISING - ARTHUR STREET, ROMA CARPARK

Officer's Title:

Land Administration Officer

Executive Summary:

Council received a request to install third party commercial advertising signage on the traffic islands in the Arthur Street Carpark. Council resolved to further investigate the options through conducting a community expression of interest and a Council administered full cost recovery model.

Most recently, Council called for a community expression of interest exploring applicant interest to enter into a licence agreement for the use of the space.

Resolution No. GM/02.2020/110

Moved Cr O'Neil

That the matter lay on the table for further consideration at a later point during the meeting to allow officers to further consult with the applicant, with the outcome of those discussions to be provided to Council.

CARRIED

8/0

**COUNCIL ADJOURNED THE MEETING
FOR LUNCH AT 12.50PM**

**SUBJECT HEADING: RESUMPTION OF STANDING ORDERS
COUNCIL RESUMED THE MEETING AT 1.37PM**

The Mayor was not present at the resumption of Standing Orders. The Deputy Mayor took the role of 'Acting Chair' in the Mayor's absence.

LATE CONFIDENTIAL ITEMS CONTINUED (Discussed in closed session)

In accordance with the provisions of section 275 of the *Local Government Regulation 2012*, Council resolved to close the meeting to discuss item LC.3, which it has deemed to be of a confidential nature and specifically pertaining to the following section:

(h) other business for which a public discussion would be likely to prejudice the interests of the local government or someone else, or enable a person to gain a financial advantage.

Resolution No. GM/02.2020/111**Moved Cr Stanford****Seconded Cr McMullen****That Council close the meeting to the public at 1.38pm.****CARRIED****8/0****Resolution No. GM/02.2020/112****Moved Cr O'Neil****Seconded Cr McMullen****That Council open the meeting to the public at 1.40pm.****CARRIED****8/0**

Mayor Golder had not returned to the meeting, and was therefore not present for discussion and debate on the below mentioned item.

Item Number:**LC.3****File Number: D20/13164****SUBJECT HEADING:****COMMERCIAL ADVERTISING - ARTHUR STREET, ROMA CARPARK****Officer's Title:****Land Administration Officer*****Executive Summary:***

Council received a request to install third party commercial advertising signage on the traffic islands in the Arthur Street Carpark. Council resolved to further investigate the options through conducting a community expression of interest and a Council administered full cost recovery model.

Most recently, Council called for a community expression of interest exploring applicant interest to enter into a licence agreement for the use of the space.

This matter had been laid on the table earlier during the meeting to provide officers additional time to seek further advice from the applicant. With the outcome of those discussions provided, Council resumed its deliberations.

Resolution No. GM/02.2020/113**Moved Cr Schefe****Seconded Cr Chandler****That Council:**

- 1. Accept the expression of interest to enter into a four (4) year licence with an option of an additional four (4) years with Western Bakeries, for one 900mm x 1800mm double sided sign at a rate of \$1,100.80 per annum.**

2. Authorise the Chief Executive Officer or delegate to finalise and sign the licence agreement and any other documentation related to the licence.

CARRIED

8/0

Responsible Officer

Land Administration Officer

Mayor Golder returned to the Chamber at 1.44pm assuming the Chair.

Item Number:

C.1

File Number: D20/9780

SUBJECT HEADING:

**SURAT AQUARIUM MANAGEMENT AGREEMENT
RENEWAL**

Officer's Title:

**Facility Lease Management & Housing Officer/Team
Coordinator**

Executive Summary:

Council was asked to consider renewing the Management Agreement with the Surat Fishing and Restocking Club Incorporated for the maintenance and operation of the aquarium at the Surat Cobb and Co Changing Station.

Resolution No. GM/02.2020/114

Moved Cr Newman

Seconded Cr Golder

That:

1. Council enter into an agreement with the Surat Fishing and Restocking Club Incorporated for a period of three (3) years for the feeding and maintenance associated with the aquarium in the Surat Cobb and Co Changing Station.
2. Payment to the group be at the rate of \$200 per week, commencing 12 April 2020 for the term of the agreement.

CARRIED

9/0

Responsible Officer

**Facility Lease Management & Housing
Officer/Team Coordinator**

Item Number:

C.6

File Number: D20/14859

SUBJECT HEADING:

ROMA SALEYARDS ADVISORY COMMITTEE FEEDBACK

Councillor's Title:

Cr. Wendy Newman

Executive Summary:

Cr. Newman brought to Council's attention a concern raised at the most recent Roma Saleyards Advisory Committee.

Resolution No. GM/02.2020/115

Moved Cr Newman

Seconded Cr Flynn

That a report be prepared for an upcoming Council meeting incorporating the outcome of further consultation with the Roma Saleyards Advisory Committee at its next meeting on 5 March 2020.

CARRIED

9/0

Responsible Officer

Manager – Saleyards / Director Corporate and Community Services

LATE CONFIDENTIAL ITEMS

Item Number:

LC.1

File Number: D19/114064

SUBJECT HEADING:

ROMA SD20 BRANCH P9 PIPELINE LICENCE AGREEMENT

Officer's Title:

Deputy Director Infrastructure Services/Strategic Road Management

Executive Summary:

Council received a request from Santos GLNG to install LNG infrastructure within the road corridor on Emery's Road. To manage the installation and operation of such infrastructure, with respect to the road, the report proposed that the proponent enter into a Petroleum Authority for Installation and Operation of Pipeline Infrastructure with Council.

Resolution No. GM/02.2020/116

Moved Cr McMullen

Seconded Cr Flynn

That Council:

- 1. Note the consultation that has occurred.**
- 2. Pursuant to section 236 of the *Local Government Act 2009*, authorise the Chief Executive Officer to enter into a Pipeline Licence Agreement, with licensee Santos CSG Pty Ltd, for the installation and operation of LNG (Liquefied Natural Gas) infrastructure associated with SD20 Branch P9 within Emerys Road.**
- 3. Specifically condition the works to be undertaken in a manner that minimises the removal of any mature trees along the proposed pipeline alignment.**

CARRIED

9/0

Responsible Officer

Deputy Director Infrastructure Services/Strategic Road Management

Item Number: LC.2 File Number: D20/16194

SUBJECT HEADING: REQUEST TO USE ROMA SALEYARDS FOR AN INDUSTRY (PRIMARY PRODUCER) WORKSHOP

Officer's Title: Manager - Saleyards

Executive Summary:

Council received a request to use the Roma Saleyards Canteen/dining areas for a primary producers/industry workshop on Thursday 2 April 2020.

Resolution No. GM/02.2020/117

Moved Cr O'Neil

Seconded Cr Flynn

That Council sponsor the Connect Ag 'Decision Making' Workshop by way of use of the Roma Saleyards Facility areas as requested, for the event ~~on 2 April 2020.~~

Amendment Comment:

Council resolved to remove a specific date for this event, to allow for flexibility when confirming these minutes at the General Meeting on 11 March 2020 .

CARRIED

9/0

Responsible Officer

Manager - Saleyards

Item Number: 8.2 File Number: D20/15297

SUBJECT HEADING: INJUNE CARAVAN PARK LEASE ARRANGEMENTS

Councillor's Title: Cr. Puddy Chandler

Executive Summary:

Cr. Chandler proposed that Council rescind Resolution No. GM/01.2020/36, and put forward a replacement resolution.

This matter had been laid on the table earlier during the meeting to allow Council to consider information provided on the matter . This information now reviewed, Council resumed its deliberations.

The following draft motion had been put forward earlier during the meeting:

Moved Cr Chandler

Seconded Cr Flynn

That Council Rescind Resolution Number GM/01.2020/36 stating:

That Council:

1. On the basis that the current tenant for the Injune caravan park has not exercised its option to renew the existing lease, not grant to the tenant any further lease or other rights to occupy or manage the Injune Caravan Park after the expiry of the current lease term on 25 March 2020.
2. Delegate to the Chief Executive Officer, under section 257(1)(b) of the *Local Government Act 2009*, the authority to finalise arrangements with the current Tenant for the vacation of the Injune Caravan Park premises.
3. Invite written tenders for the lease and management of the Injune Caravan Park

premises following the expiry of the term of the current lease.

And replace with:

That:

1. Council grant the current tenant a 3 month extension to occupy and manage the Injune Caravan Park. The new date of expiry would be 25 June 2020.
2. Council delegate to the Chief Executive Officer, under section 257(1)(b) of the *Local Government Act 2009*, the authority to finalise arrangements for this extension and subsequent vacation of the Injune Caravan Park.
3. Invite written tenders for the lease and management of the Injune Caravan Park premises following the expiry of the term lease.
4. Council staff meet with the current lessee onsite to discuss the retention or otherwise of specific services including plumbing and power in the caravan park.

NO VOTE TAKEN

No vote was taken on the draft motion at that time, with Cr. Chandler withdrawing the draft motion. Cr. Flynn, as Seconder, indicated he was happy to support its withdrawal. Cr. Chandler then put forward the following motion which dealt solely with the rescission section of the original motion:

Resolution No. GM/02.2020/118

Moved Cr Chandler

Seconded Cr Flynn

That Council Rescind Resolution Number GM/01.2020/36 stating:

That Council:

1. On the basis that the current tenant for the Injune caravan park has not exercised its option to renew the existing lease, not grant to the tenant any further lease or other rights to occupy or manage the Injune Caravan Park after the expiry of the current lease term on 25 March 2020.
2. Delegate to the Chief Executive Officer, under section 257(1)(b) of the *Local Government Act 2009*, the authority to finalise arrangements with the current Tenant for the vacation of the Injune Caravan Park premises.
3. Invite written tenders for the lease and management of the Injune Caravan Park premises following the expiry of the term of the current lease.

CARRIED

6/3

Cr. Golder called for a division of the vote.

The outcomes were recorded as follows:

Those in Favour of the Motion	Those Against the Motion
Cr. Chambers	Cr. Golder
Cr. Chandler	Cr. McMullen
Cr. Flynn	Cr. O'Neil
Cr. Newman	
Cr. Scheffe	

Cr. Stanford	
--------------	--

Responsible Officer	Manager – Facilities (Land, Buildings & Structures)
----------------------------	--

Cr. Newman, who participated in the meeting by telephone, left the meeting at 2.18pm, and did not return for the remainder of the meeting.

Resolution No. GM/02.2020/119

Moved Cr Chandler

Seconded Cr Flynn

That Council:

1. Hold over the current Injune Caravan Park Lease pursuant to clause 15.8 of the agreement, until the date of 25 June 2020.
2. Delegate to the Chief Executive Officer, under section 257(1)(b) of the *Local Government Act 2009*, the authority to sign the agreement confirming hold over of the Injune Caravan Park Lease.
3. Invite written tenders for the lease and/or management of the Injune Caravan Park premises.
4. Authorise the Chief Executive Officer to arrange for relevant staff to meet with the Lessee as soon as possible to discuss the retention or otherwise of specific services including plumbing and power in the caravan park, as well as the on-site gym.

CARRIED

6/2

Cr. Golder called for a division of the vote.

The outcomes were recorded as follows:

Those in Favour of the Motion	Those Against the Motion
Cr. Chambers	Cr. Golder
Cr. Chandler	Cr. McMullen
Cr. Flynn	
Cr. O'Neil	
Cr. Schefe	
Cr. Stanford	

Responsible Officer	Manager – Facilities (Land, Buildings & Structures)
----------------------------	--

Cr. Flynn, having previously foreshadowed a 'Conflict of Interest' in the following item for reasons stated under the Section 'COUNCILLOR DECLARATIONS OF CONFLICTS OF INTEREST,' left the meeting at 2.26pm, taking no part in discussions on the matter.

Item Number: 13.6 **File Number:** D20/14448

SUBJECT HEADING: EASTER IN THE COUNTRY ADDITIONAL SUPPORT 2020

Officer's Title: Regional Tourism Development Coordinator

Executive Summary:

Council resolved to meet with Easter in the Country to discuss in-kind support for the festival and kitchen logistic solutions for Tucker Under the Stars being held at The Roma Saleyards on Thursday

9 April. It was agreed the deliberations from this meeting would be reported back to Council.

This matter had been laid on the table earlier during the meeting, with the following draft motion recorded at that time:

Moved Cr O'Neil	Seconded Cr Schefe
That Council:	
<ol style="list-style-type: none"> 1. Provide Easter in the Country Committee an additional \$10,285 (inc GST) to enable them to hire a commercial kitchen for Tucker Under The Stars being held at the Roma Saleyards on Thursday 9 April 2020. 2. Transfer \$10,285 from Work Order 14482.2537.2001 - Support to Regional Events to GL 2887.2249.2001 – Sponsorship, to enable all sponsorship for Easter in the Country to be allocated from a central Work Order number. 	
NO VOTE TAKEN	

No vote was taken on the draft motion at that time, with Cr. O'Neil proposing an amendment. Cr. Schefe as 'Seconder' indicated he was happy to accept the amendment recorded as follows:

Resolution No. GM/02.2020/120	
Moved Cr O'Neil	Seconded Cr Schefe
That Council:	
<ol style="list-style-type: none"> 1. Provide Easter in the Country Committee an additional \$6,945 (including GST) to enable them to hire a commercial kitchen for Tucker Under The Stars being held at the Roma Saleyards on Thursday 9 April 2020. 2. Transfer \$6,945 from Work Order 14482.2537.2001 - Support to Regional Events to General Ledger 2887.2249.2001 – Sponsorship, to enable all sponsorship for Easter in the Country to be allocated from a central Work Order number. 	
CARRIED	6/1
Cr. Golder called for a division of the vote.	
The outcomes were recorded as follows:	
Those in Favour of the Motion	Those Against the Motion
Cr. Chambers	Cr. McMullen
Cr. Chandler	
Cr. Golder	
Cr. O'Neil	
Cr. Schefe	
Cr. Stanford	

Responsible Officer	Regional Tourism Development Coordinator
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At cessation of discussion and debate on the abovementioned item, Cr. Flynn returned to the Chamber at 2.38pm.

Cr. Chambers, who participated in the meeting by telephone, left the meeting at 2.38pm and did not return for the remainder of the meeting.

Item Number: 13.7 **File Number:** D20/14459

SUBJECT HEADING: ROMA REVEALED STYLE GUIDE

Officer's Title: Regional Tourism Development Coordinator

Executive Summary:

At its General Meeting on 13 November 2019 Council adopted 'Roma Revealed' as the new Regional Tourism Destination Brand.

The next phase of the project is to develop an agreed style guide to enable the design of the regional tourism brochure, associated social media channels and website and enable tourism businesses across the region to use the brand in a cohesive manner.

This matter had been laid on the table earlier during the meeting, Council resumed its deliberations.

Resolution No. GM/02.2020/121

Moved Cr Chandler

That the matter lay on the table for further consideration at the General Meeting on 11 March 2020, to allow for further discussion at an upcoming workshop.

CARRIED

6/1

Cr. Golder called for a division of the vote.

The outcomes were recorded as follows:

Those in Favour of the Motion	Those Against the Motion
Cr. Chandler	Cr. Golder
Cr. Flynn	
Cr. McMullen	
Cr. O'Neil	
Cr. Schefe	
Cr. Stanford	

Responsible Officer	Regional Tourism Development Coordinator
----------------------------	---

The Chief Executive Officer left the Chamber at 2.49pm.

Cr. Stanford left the Chamber at 2.51pm, and returned at 2.52pm.

Cr. Stanford left the Chamber at 2.54pm, and returned at 2.55pm.

The Chief Executive Officer returned to the Chamber at 2.55pm.

LATE VERBAL ITEM

Item Number: L.1

File Number: N/a

SUBJECT HEADING: SPECIAL MEETING MINUTES - 21 FEBRUARY 2020

Officer's Title: Chief Executive Officer

Executive Summary:

Prior to the conclusion of the meeting, the Chief Executive Officer sought Council's approval to annotate the minutes for Resolution Number SM/02.2020/29, pertaining to Item C.3 – Tender 20019 – Evaluation Report – Bigger Big Rig Observation Tower and Treewalk to reflect the formal/legal name of the tenderer. The Deputy Mayor had queried this with officers, and a check had occurred, but it had not yet been updated in the minutes.

Resolution No. GM/02.2020/122

Moved Cr Stanford

Seconded Cr O'Neil

That the minutes of the Special Meeting held on 21 February 2020 be annotated to show the formal name of the company as follows:

Resolution No. SM/02.2020/29

That Council:

1. Select ~~Hutchinson Builders~~ **J Hutchinson Pty Ltd** as the preferred tenderer.
2. Authorise the Chief Executive Officer or delegate to progress negotiations and accept the tender if the final terms are acceptable to both parties, and subject to approval of Council's loan application. Further, that the negotiations seek to maximise the local content and to reduce the overall cost of the project.

CARRIED

7/0

Responsible Officer

Chief Executive Officer/Lead Officer –
Elected Members & Community Engagement

CLOSURE

There being no further business, the Mayor thanked Council for their attendance and declared the meeting closed at 2.56pm.

These Minutes are to be confirmed at the next General Meeting of Council to be held on 11 March 2020, at Roma Administration Centre.

.....
Mayor.

.....
Date.

MINUTES OF THE SPECIAL MEETING OF MARANOA REGIONAL COUNCIL HELD AT ROMA ADMINISTRATION CENTRE ON 3 MARCH 2020 COMMENCING AT 11.15AM

ATTENDANCE

Mayor Cr. T D Golder chaired the meeting with Deputy Mayor J L Chambers, Cr. N H Chandler, Cr. P J Flynn, Cr. G B McMullen, Cr. W M Newman, Cr. C J O'Neil, Cr D J Scheffe, Cr. J M Stanford, Chief Executive Officer – Julie Reitano and Minutes Officer – Kelly Rogers in attendance.

WELCOME

The Mayor welcomed all present and declared the meeting open at 11.19am.

APOLOGIES

There were no apologies for the meeting.

DECLARATION OF CONFLICTS OF INTEREST

There were no declarations of Conflicts of Interest.

CONSIDERATION OF NOTICES OF MOTION

Item Number: 5.1 **File Number:** D20/16534

SUBJECT HEADING: INJUNE CARAVAN PARK - LEASE AGREEMENT
REQUEST FOR EXTENSION

Officer's Title: Chief Executive Officer

Resolution No. SM/03.2020/01

Moved Cr Chandler

Seconded Cr Newman

That Council Rescind Resolution Number SM/02.2020/26 stating:

That Council not grant the tenant any further lease or other rights to occupy or manage the Injune Caravan Park after the expiry of the current lease term on 25 March 2020 as per resolution GM/01.2019/36.

CARRIED

7/2

Cr. Golder called for a division of the vote.

The outcomes were recorded as follows:

Those in Favour of the Motion	Those Against the Motion
Cr. Chambers	Cr. Golder
Cr. Chandler	Cr. McMullen
Cr. Flynn	
Cr. Newman	
Cr. O'Neil	
Cr. Scheffe	
Cr. Stanford	

Responsible Officer

Chief Executive Officer

BUSINESS

Item Number: 6.1 File Number: D20/16846

SUBJECT HEADING: COUNCIL MEETING SCHEDULE

Officer's Title: Lead Officer - Councillors' Support & Community Engagement

Executive Summary:

The report provided for a review of the final General (Ordinary) Council meeting date for this term of Council, in the lead up to the 2020 Local Government Elections on Saturday 28 March 2020.

Resolution No. SM/03.2020/02

Moved Cr Chambers

Seconded Cr O'Neil

That Council:

1. Confirm the final General (Ordinary) meeting date for the term of this Council as Wednesday, 18 March 2020.
2. Authorise the Chief Executive Officer to advertise/circulate the updated meeting schedule to the public, Councillors and staff.

CARRIED

9/0

Responsible Officer

Lead Officer - Councillors' Support & Community Engagement

Item Number: 6.2 File Number: D20/17177

SUBJECT HEADING: REPRESENTATION ON TOOWOOMBA AND SURAT BASIN ENTERPRISE (TSBE), WESTERN RAIL ALLIANCE FOR INLAND RAIL PROJECT DEVELOPMENT

Officer's Title: Manager - Economic & Community Development

Executive Summary:

The Inland Rail System in Australia is coming and we want to make sure that the whole region maximises the opportunities that it will present. Toowoomba and Surat Basin Enterprise (TSBE) has decided to set up a "Western Line Rail Alliance" to stimulate demand on the South Western Queensland Line to encourage the modal shift from road to rail.

TSBE requested the assistance of Council's Manager Economic and Community Development to participate on a working group to establish the alliance.

Resolution No. SM/03.2020/03

Moved Cr Newman

Seconded Cr O'Neil

That Council:

1. Endorse the Manager of Economic and Community Development's participation in the group.
2. Reflect this addition in the Economic Development 2019/20 Operational Plan.

CARRIED

9/0

Responsible Officer

Manager - Economic & Community Development

CONFIDENTIAL ITEMS

Item Number:

C.1

File Number: D20/17912

SUBJECT HEADING:

MINOR CHANGE ON THE NEW HEAD FUNDING AGREEMENT

Officer's Title:

Customer Service Officer - Office of the Mayor & CEO

Executive Summary:

The Chief Executive Officer received correspondence from the Department of Local Government, Racing and Multicultural Affairs, requesting a very minor change to the new Head Funding Agreement executed on 10 February 2020.

Resolution No. SM/03.2020/04

Moved Cr Newman

Seconded Cr Chambers

That Council authorise the Chief Executive Officer to provide the co-initialled change to the Department of Local Government, Racing and Multicultural Affairs and a reprint of the balance of the agreement.

CARRIED

9/0

Responsible Officer

Customer Service Officer - Office of the Mayor & CEO

Item Number:

C.2

File Number: D20/17705

SUBJECT HEADING:

REQUEST FOR LETTER OF SUPPORT - 'REMAPPING MITCHELL' PROJECT

Officer's Title:

Customer Service Officer - Office of the Mayor & CEO

Executive Summary:

Council received a request from Booringa Action Group for a letter of support to accompany their grant application through the Regional Arts Fund for their project "Remapping Mitchell", which will take place in April 2021.

Resolution No. SM/03.2020/05

Moved Cr McMullen

Seconded Cr Chandler

That Council endorse the letter of support from the Mayor on behalf of Council to the requesting organisation for their grant application for their project 'Remapping Mitchell'

CARRIED

9/0

Responsible Officer

Customer Service Officer - Office of the Mayor & CEO

Item Number:

C.3

File Number: D20/17575

SUBJECT HEADING:

REQUEST FOR LETTER OF SUPPORT TO RESTORE, UPGRADE AND ADD TO THE ROMA CENOTAPH - THE ROMA RETURNED AND SERVICES LEAGUE (RSL) SUB BRANCH

Officer's Title:

Customer Service Officer - Office of the Mayor & CEO

Executive Summary:

Council received a request from the Roma RSL Sub Branch for a letter of support to accompany each of their grant applications through 'Saluting Their Service Commemorative Grants Program'.

The first grant application is to restore, upgrade and add to the Roma Cenotaph, and the second application is to construct additional display cabinets to display a uniform collection and Vietnam memorabilia.

Resolution No. SM/03.2020/06

Moved Cr O'Neil

Seconded Cr McMullen

That the Mayor provide letters of support on behalf of Council to the requesting organisation to accompany their grant applications to restore, upgrade and add to the Roma Cenotaph and display cabinets.

CARRIED

9/0

Responsible Officer

Customer Service Officer - Office of the Mayor & CEO

CLOSURE

There being no further business, the Mayor thanked Council for their attendance and declared the meeting closed at 11.42am.

These Minutes are to be confirmed at the next General Meeting of Council to be held on 11 March 2020, at the Roma Administration Centre.

.....
 Mayor.

.....
 Date.

NOTICE OF RESCISSION OR AMENDMENT

Meeting: General 11 March 2020

Date: 5 March 2020

Item Number: 8.1

File Number: D20/19413

SUBJECT HEADING: Fees and Charges Register - Annual Report

Classification: Open Access

Officer's Title: Chief Executive Officer

Original Resolution Meeting Date: 31 January 2020

Resolution Number: SM/01.2020/13

That the annual report be adopted inclusive of the three updated pages, and that the cost be confirmed as the cost of printing internally and the fees and charges be updated to reflect this.

Resolution Amendment Recommendation:

That Council amend the above resolution as follows:

That the annual report be adopted inclusive of the three updated pages, and that the cost be confirmed as the cost of printing internally and the fees and charges be updated to reflect this. and that Council establish a more affordable fee for purchase of the document upon request (e.g. \$5).

Background:

At the meeting on 31 January 2020, the Annual Report was tabled for adoption and Council's consideration of the fee / charge for purchase. At that time, the fee was set at the cost of printing internally.

While on site on 3 March 2020, Councillors informally discussed potentially making Council's Annual Report available to the public in hard copy format at 'No Charge'. This was with the view of making the report easier to obtain and to encourage readership of this important and informative publication. Councillors requested that a notice be distributed to facilitate discussion of an amendment at the Council meeting on 11 March 2020.

The legislation provides for the inspection of the document at a Council office or on the website, and a local government must allow the public to purchase a copy. The price for purchasing a copy of a document must be no more than the cost to the local government of making the copy available for purchase (Section 199 of the *Local Government Regulation 2012*).

Subsequent to the draft Notice of Proposed Resolution Amendment being emailed to all Councillors on 5 March 2020, advice was received from the Department of Local Government, Racing and Multicultural Affairs on 6 March 2020, advising that Council can, if they wish, provide documents free of charge.

Supporting Documentation:

Nil

Notice prepared by:

Chief Executive Officer

OFFICER REPORT

Meeting: General 11 March 2020

Date: 28 February 2020

Item Number: 13.1

File Number: D20/17020

SUBJECT HEADING: Muckadilla Water Supply Review

Classification: Open Access

Officer's Title: Manager - Water, Sewerage & Gas

Executive Summary:

At its meeting in February, Council requested a report on the Muckadilla water supply. This report provides the detail requested.

Officer's Recommendation:

That:

- Council note the contents of this report
- A further report be presented to Council on this matter ,once the duty pumps have been replaced.

Individuals or Organisations to which the report applies:

Are there any individuals or organisations who stand to gain a benefit, or suffer a loss, (either directly or indirectly) depending on the outcome of consideration of this matter?

(Note: This is to assist Councillors in identifying if they have a Material Personal Interest or Conflict of Interest in the agenda item - i.e. whether they should participate in the discussion and decision making).

Muckadilla residents.

Acronyms:

Are there any industry abbreviations that will be used in the report?

Note: This is important as particular professions or industries often use shortened terminology where they refer to the matter on a regular basis. However, for individuals not within the profession or industry it can significantly impact the readability of the report if these aren't explained at the start of the report).

Acronym	Description
N/A	

Context:

Why is the matter coming before Council?

At its meeting in February, Council requested a report on the Muckadilla water supply (GM/02.2020/25).

Background:

Has anything already happened in relation to this matter?

(Succinct overview of the relevant facts, without interpretation)

The Muckadilla Hotel burnt down recently and a new building is currently being proposed. In light of this Council requested a report on the Muckadilla water supply.

Muckadilla has a small water supply serving 14 properties with approximately 3.3km of mains. It has one operational bore which feeds into two tanks with a total capacity of 92 kL. Following chlorine dosing the water is supplied to the reticulation through a booster system as demand requires.

There used to be an arrangement allowing the bores to pump directly into the reticulation by changing the valving on site. The bores would then work off an altitude valve to know when to switch on and off. With the installation of the new reservoir and booster pumps about 8-10 years ago this altitude valve was discarded. This was done for two reasons. Firstly the booster system is able to provide adequate pressure to service the town including fire fighting requirements. Secondly it is illegal to pump directly from the bore into the reticulation without chlorination.

The reticulation system consists predominantly of 100mm mains with hydrants, to enable firefighting capacity. On 2 March, in the presence of the QFRS, the flow from the hydrants was tested and found to be 2l/s for 375Kpa. This is well below with the standards, which requires 10L/S @ 200 Kpa as per AS 2419.1 2017.

There is a duty and standby pump set at the treatment plant with a smaller jockey pump. One of these duty pumps was faulty and in the process of being replaced. On investigation it was found that the other duty pumps had failed as well and the pressure and flow was only being supplied by the jockey pump. Once the duty pumps have been replaced the pressure and flow will be tested again.

Quotes are currently being sought for these pumps. These should be off the shelf products and we would anticipate having these installed and tested by the end of March. Due to the limited number of hydrants in the town, we are planning to put in bigger pumps than previously installed.

Legislation, Local Laws, State Policies & Other Regulatory Requirements:

What does the legislation and other statutory instruments include about the matter under consideration? (Include an extract of the relevant section's wording of the legislation – please do not just quote the section number as that is of no assistance to Councillors)

Fire fighting capacity must be in accordance with AS 2419.1 2017.

Council Policies or Asset Management Plans:

Does Council have a policy, plan or approach ordinarily followed for this type of decision?

What are relevant sections of the policy or plan?

(Quote/insert the relevant section's wording / description within the report)

The Water Network AMP identified some upgrading works required for fire fighting capacity. Muckadilla was not identified for any upgrade works in this plan.

Input into the Report & Recommendation:

Have others' views or input been sourced in developing the report and recommendation to Council? (i.e. other than the report author?) What did each say? (Please include consultation with the funding body, any dates of critical importance or updates or approvals required)

Chris Coggan – QFRS, Roma, attended the testing of the hydrants and it was agreed that the flow was too low.

Team Leader Water & Sewerage (Roma, Injune & Muckadilla), carried out testing on reticulation.

Funding Bodies:

Is the project externally funded (or proposed to be)? If so, are there any implications in relation to the funding agreement or grant application. (Please do not just include names)

No

This Financial Year's Budget:

Will the matter under consideration impact how much Council collects in income or how much it will spend? How much (\$)? Is this already included in the budget? (Include the account number and description).

If the matter under consideration has not been included in the budget, where can the funds be transferred from? (Include the account number and description) What will not be done as a result?

The replacement of the duty pumps will be funded from the maintenance budget.

Future Years' Budgets:

Will there need to be a change in future years' budgets to cater for a change in income or increased expenditure as a result of Council's decision? How much (\$)? (e.g. estimate of additional maintenance or operating costs for a new or upgraded project)

No

Impact on Other Individuals or Interested Parties:

Is there anyone who is likely to be particularly interested in or impacted by the decision, or affected by the recommendation if adopted? What would be their key interests or concerns? (Interested Parties Analysis - IS9001:2015)

Muckadilla residents and QFRS.

Risks:

What could go wrong if Council makes a decision on this matter? (What is the likelihood of it happening and the consequence if it does) (List each identified risk in a table)

Risk	Description of likelihood & consequences
N/A	

Advice to Council:

What do you think Council should do, based on your skills, qualifications and experience, your knowledge of this and related matters, and the facts contained in the report?

(A summary of what the employee thinks Council needs to hear, not what they think individual Councillors want to hear – i.e. employees must provide sound and impartial advice – the employee's professional opinion)

That a new report be presented to Council once the duty pumps have been replaced and a new pump test has been carried out.

Recommendation:

What is the 'draft decision' based on the advice to Council?

Does the recommendation suggest a decision contrary to an existing Council policy? If so, for what reason?

(Note: recommendations if adopted by Council become a legal decision of government and therefore must be clear and succinct about the action required by employees (unambiguous)).

Does this recommendation suggest a decision contrary to an existing Council policy?

If so, for what reason?

- Council note the contents of this report
- A further report be presented to Council on this matter ,once the duty pumps have been replaced.

Link to Corporate Plan:

Corporate Plan 2018-2023

Strategic Priority 1: Getting the basics right

1.1 Supply water to our towns

1.1.1 Deliver water to the right standard for the health of our communities, ensuring compliance with the State Government's Water Supply (Safety and Reliability) Act 2008 and Regulation 2011, and Public Health Act 2005 and Regulation 2005.

Supporting Documentation:

Nil

Report authorised by:

Deputy Chief Executive Officer/Director - Development, Facilities & Environmental Services

OFFICER REPORT

Meeting: General 11 March 2020

Date: 3 March 2020

Item Number: 13.2

File Number: D20/18436

SUBJECT HEADING: Larrikin Puppets - First 5 Forever Library Program

Classification: Open Access

Officer's Title: Lead Librarian

Executive Summary:

Children's Entertainers Brett Hansen and Elissa Jenkins from Larrikin Puppets provide some very colourful and engaging library activities for kids with Troggy the blue monster and his furry puppet friends! Their library program includes puppetry performances suitable for under 5s, as well as puppet shows and activities for children of all ages and their families. <https://www.larrikinpuppets.com.au/>

We have the opportunity to bring the Larrikin Puppets show to our Maranoa Region between the 13th to 17th July and would like to confirm the booking with them.

A cost of \$3610 has been advised by Larrikin Puppets and includes the cost of travel, accommodation & five performances. This cost will be covered by First 5 Forever Funding received from State Library of Queensland.

Officer's Recommendation:

That Council:

1. Note the endorsement received by State Library of Queensland for Larrikin Puppets.
2. Agree to host the Larrikin Puppet show at Roma, Injune, Mitchell, Yuleba & Surat Libraries from 13th to 17th July 2020 and authorise the Lead Librarian to confirm the booking for this period.
3. Fund the cost of \$3610 through First 5 Forever Funding received from State Library of Qld. WO # 16366.2542.2001

Individuals or Organisations to which the report applies:

Are there any individuals or organisations who stand to gain a benefit, or suffer a loss, (either directly or indirectly) depending on the outcome of consideration of this matter?

(Note: This is to assist Councillors in identifying if they have a Material Personal Interest or Conflict of Interest in the agenda item - i.e. whether they should participate in the discussion and decision making).

Nil

Acronyms:

Are there any industry abbreviations that will be used in the report?

Note: This is important as particular professions or industries often use shortened terminology where they refer to the matter on a regular basis. However, for individuals not within the profession or industry it can significantly impact the readability of the report if these aren't explained at the start of the report).

Acronym	Description
F5F	First 5 Forever

Context:

Why is the matter coming before Council?

Since the presentation of our last First 5 Forever touring program, "*My Cat Likes to Hide in Boxes*" presented by the *Empire Theatre Group*, we have received numerous requests from parents in our communities for more of these performances in our Libraries.

Our libraries are ideally placed to work with their communities to bring about long-term positive change and address Queensland's performance in children's literacy as they offer a range of services to support literacy development.

Maranoa Libraries are part of a large existing network across Queensland that connects into every community. They are major providers of free activities and resources for families and provide a range of services which aim to support children's literacy development, foster an interest in reading and develop a love of learning.

First 5 Forever funding is distributed to local councils to enable flexible local implementation of the program within the parameters of the First 5 Forever Service Level Agreement (SLA) in consultation with State Library of Queensland.

Background:

Has anything already happened in relation to this matter?

(Succinct overview of the relevant facts, without interpretation)

The proposed dates for this tour are –
Show #1 - Monday 13 July – Roma Library
Show #2 - Tuesday 14 July – Yuleba Library
Show #3 - Wednesday 15 July – Injune Library
Show #4 - Thursday 16 July – Surat Library
Show #5 - Friday 17 July – Mitchell Library

The following quote has been received from Larrikin Puppets:

- Accommodation: \$910
 - Fuel: \$200
 - Performances: \$2500
- TOTAL = \$3610**

Inclusions for the cost:

- Two puppeteers.
- Travel to and from each location.
- Set up and pack down at each location.
- Colourful and interactive comedy-variety puppet show.
- Storytime segment.
- Story book sing along segment.
- How the puppets work segment.
- Puppet meet and greet / photo opportunity.

- Quality puppets.
- Quality puppetry (trained in the USA by Jim Henson puppeteers).

Legislation, Local Laws, State Policies & Other Regulatory Requirements:

What does the legislation and other statutory instruments include about the matter under consideration? (Include an extract of the relevant section's wording of the legislation – please do not just quote the section number as that is of no assistance to Councillors)

Nil

Council Policies or Asset Management Plans:

Does Council have a policy, plan or approach ordinarily followed for this type of decision?

What are relevant sections of the policy or plan?

(Quote/insert the relevant section's wording / description within the report)

Nil

Input into the Report & Recommendation:

Have others' views or input been sourced in developing the report and recommendation to Council? (i.e. other than the report author?) What did each say? (Please include consultation with the funding body, any dates of critical importance or updates or approvals required)

Ed Sims- Manager Economic & Community Development – Ed was consulted regarding the proposed performance.

Library Staff have been consulted and are supportive of the show being confirmed.

State Library of Queensland have endorsed the Larrikin Puppets show.

Funding Bodies:

Is the project externally funded (or proposed to be)? If so, are there any implications in relation to the funding agreement or grant application. (Please do not just include names)

Funding to support the local delivery of F5F programs is provided annually to all eligible Queensland Councils that operate a public library or IKC. This annual funding can only be used on items and services that support the delivery of early literacy strategies for families and carers in ways that can be continued in a home environment.

Council allocation of funding for the period 1 July – 30 June 2020 was \$16,698.15

This Financial Year's Budget:

Will the matter under consideration impact how much Council collects in income or how much it will spend? How much (\$)? Is this already included in the budget? (Include the account number and description).

If the matter under consideration has not been included in the budget, where can the funds be transferred from? (Include the account number and description) What will not be done as a result?

Library Services - First 5 Forever will contribute \$3610 to the project from First 5 Forever funding – WO# 16366.2542.2001

Library Services - First 5 Forever will absorb costs of marketing and venues to existing networks as their in-kind contribution to the project.

Larrikin Puppets will deliver the product to the Maranoa Region free of any additional costs and commitments and will coordinate all project and tour management including the booking of accommodation and liaising with librarians for scheduling and any other preparations.

The outcome is provided free to patrons and as a result there will be no box office to distribute.

Future Years' Budgets:

Will there need to be a change in future years' budgets to cater for a change in income or increased expenditure as a result of Council's decision? How much (\$)? (e.g. estimate of additional maintenance or operating costs for a new or upgraded project)

Nil

Impact on Other Individuals or Interested Parties:

Is there anyone who is likely to be particularly interested in or impacted by the decision, or affected by the recommendation if adopted? What would be their key interests or concerns? (Interested Parties Analysis - IS9001:2015)

Nil

Risks:

What could go wrong if Council makes a decision on this matter? (What is the likelihood of it happening and the consequence if it does) (List each identified risk in a table)

Risk	Description of likelihood & consequences
Late cancellation of performance	Unlikely to occur. Community members turning up to a non-performance.

Advice to Council:

What do you think Council should do, based on your skills, qualifications and experience, your knowledge of this and related matters, and the facts contained in the report?

(A summary of what the employee thinks Council needs to hear, not what they think individual Councillors want to hear – i.e. employees must provide sound and impartial advice – the employee's professional opinion)

Council should agree to host the Larrikin Puppets show at Roma, Injune, Yuleba, Mitchell & Surat Libraries as per the schedule details above, utilising F5F Funding received from State Library of Queensland.

Council should actively support the promotion of each of these events, which we can do quite effectively through the My Maranoa Facebook page, Bottle Tree Bulletin, community email lists and in house promotions.

Recommendation:

What is the 'draft decision' based on the advice to Council?

Does the recommendation suggest a decision contrary to an existing Council policy? If so, for what reason?

(Note: recommendations if adopted by Council become a legal decision of government and therefore must be clear and succinct about the action required by employees (unambiguous)).

Does this recommendation suggest a decision contrary to an existing Council policy? If so, for what reason?

1. Note the endorsement received by State Library of Queensland for Larrikin Puppets.
2. Agree to host the Larrikin Puppet show at Roma, Injune, Mitchell, Yuleba & Surat Libraries from 13th to 17th July 2020 and authorise the Lead Librarian to confirm the booking for this period.
3. Fund the cost of \$3610 through First 5 Forever Funding received from State Library of Qld. WO # 16366.2542.2001

Link to Corporate Plan:

Corporate Plan 2018-2023

Strategic Priority 4: Growing our region

4.13 Provide library services and programs that connect people and support lifelong learning and enjoyment

4.13.4 Continue Library Corner, providing a range of activities and programs catering for diverse ages and interests.

Supporting Documentation:

- | | | |
|---|---|-----------|
| 1 | State Library of Queensland_Larrikin Puppets endorsement | D20/18723 |
| 2 | Larrikin Puppets_Maranoa Regional Libraries visit_quote & details | D20/18727 |

Report authorised by:

Manager - Economic & Community Development

Deputy Chief Executive Officer/Director - Development, Facilities & Environmental Services

Joanna Weinert

From: Michelle Swales <Michelle.Swales@slq.qld.gov.au>
Sent: Monday, 2 March 2020 1:45 PM
To: Joanna Weinert
Subject: HPRM: Endorsement of Larrikin Puppets

Follow Up Flag: Follow up
Flag Status: Completed

Categories: Library - Larrikin Puppets
Record Number: D20/18366

Hi Joanna,

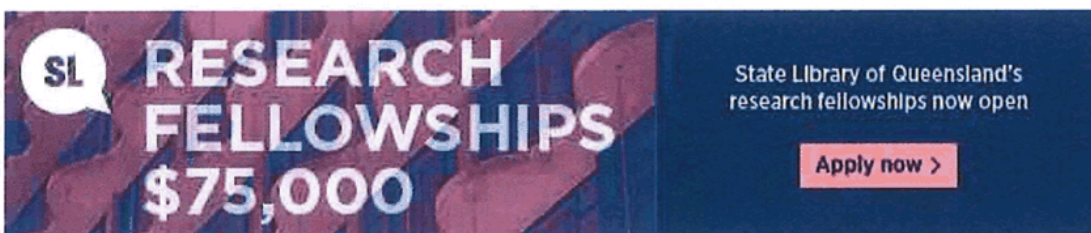
State Library of Queensland endorses the use of external contractors like Larrikin Puppets as an eligible spend for First 5 Forever funding as long as the performance aspect includes links to libraries and First 5 Forever strategies that parents can use at home. These can be included in the show and/or be provided by library staff.

External Contractors are a valid strategy to bring new and existing families into spaces where a performance is introduced and closed by library staff who can introduce themselves and the library service plus make the link back to the library offer and value for families. In addition to explicitly linking parents and caregivers to the value of their role of talking reading singing and playing with their child to fully best outcomes for early literacy and brain development from birth at the conclusion of the show.

Happy to discuss if more is required.

Nunyarra ('Thank you' in the Bundjalung language of North Coast NSW)

Michelle Swales | Coordinator | Young People and Families
State Library of Queensland | PO Box 3488 | South Brisbane 4101
I work Monday – Friday from 8:00am to 3:00pm
t +61 7 3840 7807 | f +61 7 3840 7860 | e michelle.swales@slq.qld.gov.au w www.slq.qld.gov.au

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Joanna Weinert

From: Larrikin Puppets <brett@larrikinpuppets.com.au>
Sent: Thursday, 30 January 2020 7:29 PM
To: Joanna Weinert
Subject: HPRM: Re: HPRM: Re: Booking Enquiry from Larrikin Puppets website

Categories: Library - Larrikin Puppets
Record Number: D20/9292

Hi Joanna,

Those July dates look perfect. We love the order of libraries for the week and staying centrally in Roma will be wonderful for traveling to each location.

Mid morning timeslots sound great. It takes about 1 hour and 15 minutes to load in and set up our theatre equipment, so a good time to start the show each day would be 10:30am. We would arrive at each library at 9:15am.

Our set up space is ideally 3 metres by 3 metres with access to a powerpoint plus space for the audience to sit on the carpet in front, perhaps with some chairs for parents at the back. However, as you're aware, the best First 5 Forever programs are when the kids and parents are all sitting together with the parents role modelling how to watch a theatre show. We will also need supervision from a librarian for the duration of the show because, for some of the show, we cannot see or supervise our audience from behind the puppet theatre.

We have looked at accommodation options for our half way stopovers to and from, and for six nights in Roma:

- Saturday 11 July - Acacia Motel, Chinchilla - 1 night - \$90.
- Sunday 12 July to Friday 17 July - Mandalay Motel, Roma - 6 nights - \$720 (\$120 per night). This motel provides free WiFi and secure parking, which we will need.
- Saturday 18 July - Yarraman Gardens Motel, Yarraman - 1 night - \$100.

Adding this to our previous quote for travel/fuel and performances:

Accommodation: \$910
 Fuel: \$200
 Performances: \$2500
 TOTAL = \$3610

Inclusions for the cost:

- Two puppeteers.
- Travel to and from each location.
- Set up and pack down at each location.
- Colourful and interactive comedy-variety puppet show.
- Storytime segment.
- Story book sing along segment.
- How the puppets work segment.
- Puppet meet and greet / photo opportunity.
- Quality puppets.
- Quality puppetry (trained in the USA by Jim Henson puppeteers).

Good luck with the council meeting. Please let us know if you need anything more.

OFFICER REPORT

Meeting: General 11 March 2020

Date: 3 March 2020

Item Number: 13.3

File Number: D20/18500

SUBJECT HEADING: Maranoa Liveability Strategy

Classification: Open Access

Officer's Title: Manager - Economic & Community Development

Executive Summary:

Council has invested in a Liveability Strategy for the region, which informs and justifies recommended actions that will lead to population sustainability and growth. The responsibility to deliver the strategy does not rest on any one individual, corporation or service, moreover is dependant of the collaboration of all of community. Accordingly it is necessary for Council to receive the strategy in order to make it public and to empower further work to develop partnerships and attract resources and assistance for its implementation. This report seeks the resolution of Council to receive the strategy.

Officer's Recommendation:

1. Council receives the Maranoa Liveability Strategy 2020.
-

Individuals or Organisations to which the report applies:

Are there any individuals or organisations who stand to gain a benefit, or suffer a loss, (either directly or indirectly) depending on the outcome of consideration of this matter?

(Note: This is to assist Councillors in identifying if they have a Material Personal Interest or Conflict of Interest in the agenda item - i.e. whether they should participate in the discussion and decision making).

Every sector of the Community has a stake in the receive ion and implementation of this strategy, however there is no one entity who would stand to gain exclusively from a decision about this matter.

Acronyms:

Are there any industry abbreviations that will be used in the report?

Note: This is important as particular professions or industries often use shortened terminology where they refer to the matter on a regular basis. However, for individuals not within the profession or industry it can significantly impact the readability of the report if these aren't explained at the start of the report).

Acronym	Description
AEC Group	Australian Economic Consultants Group

Context:

Why is the matter coming before Council?

In order to plan for the implementation of this Strategy, it will be important to consult with stakeholder agencies. Accordingly formal receipt by Council is appropriate before making the document public.

Background:

Has anything already happened in relation to this matter?

(Succinct overview of the relevant facts, without interpretation)

A final draft document was presented to Council at the Councillor workshop which was held on 11 February. In the absence of any negative feedback the final version is presented to Council for formal receipt.

Legislation, Local Laws, State Policies & Other Regulatory Requirements:

What does the legislation and other statutory instruments include about the matter under consideration?

(Include an extract of the relevant section's wording of the legislation – please do not just quote the section number as that is of no assistance to Councillors)

The recommendation of this report is entirely consistent with Local Government principles as detailed in the Local Government Act 2009 as follows:

4 Local government principles underpin this Act

- (1) To ensure the system of local government is accountable, effective, efficient and sustainable, Parliament requires—
 - (a) anyone who is performing a responsibility under this Act to do so in accordance with the local government principles; and
 - (b) any action that is taken under this Act to be taken in away that—
 - (i) is consistent with the local government principles; and
 - (ii) provides results that are consistent with the local government principles, in as far as the results are within the control of the person who is taking the action.
- (2) The local government principles are—
 - (a) transparent and effective processes, and decision-making in the public interest; and
 - (b) sustainable development and management of assets and infrastructure, and delivery of effective services; and
 - (c) democratic representation, social inclusion and meaningful community engagement; and
 - (d) good governance of, and by, local government; and
 - (e) ethical and legal behaviour of Councillors and local government employees.

Council Policies or Asset Management Plans:

Does Council have a policy, plan or approach ordinarily followed for this type of decision?

What are relevant sections of the policy or plan?

(Quote/insert the relevant section's wording / description within the report)

Nil

Input into the Report & Recommendation:

Have others' views or input been sourced in developing the report and recommendation to Council? (i.e. other than the report author?) What did each say?

(Please include consultation with the funding body, any dates of critical importance or updates or approvals required)

The Maranoa Liveability Strategy was developed in consultation with Councillors through participation in a consultative workshop.

Funding Bodies:

Is the project externally funded (or proposed to be)? If so, are there any implications in relation to the funding agreement or grant application. (Please do not just include names)

N/A

This Financial Year's Budget:

Will the matter under consideration impact how much Council collects in income or how much it will spend? How much (\$)? Is this already included in the budget? (Include the account number and description).

If the matter under consideration has not been included in the budget, where can the funds be transferred from? (Include the account number and description) What will not be done as a result?

The Maranoa Liveability Strategy has a suggested action plan, which will require budget to implement. Not all of the actions will fall upon Council, however it is likely that some of the marketing activities will fall upon Council to undertake and may require significant budget, however budget is not costed at this time.

Future Years' Budgets:

Will there need to be a change in future years' budgets to cater for a change in income or increased expenditure as a result of Council's decision? How much (\$)? (e.g. estimate of additional maintenance or operating costs for a new or upgraded project)

See comment above.

Impact on Other Individuals or Interested Parties:

Is there anyone who is likely to be particularly interested in or impacted by the decision, or affected by the recommendation if received? What would be their key interests or concerns? (Interested Parties Analysis - IS9001:2015)

This document is a whole of community strategy, and accordingly may attract interest from a range of community groups, corporations, and services which all stand to gain from its successful implementation.

Risks:

What could go wrong if Council makes a decision on this matter? (What is the likelihood of it happening and the consequence if it does) (List each identified risk in a table)

Risk	Description of likelihood & consequences
<Insert Risk>	<Provide details>

Advice to Council:

What do you think Council should do, based on your skills, qualifications and experience, your knowledge of this and related matters, and the facts contained in the report?

(A summary of what the employee thinks Council needs to hear, not what they think individual Councilors want to hear – i.e. employees must provide sound and impartial advice – the employee's professional opinion)

Council receive the strategy and authorise further planning around the action plan to inform cost for benefit.

Recommendation:

What is the 'draft decision' based on the advice to Council?

Does the recommendation suggest a decision contrary to an existing Council policy? If so, for what reason?

(Note: recommendations if received by Council become a legal decision of government and therefore must be clear and succinct about the action required by employees (unambiguous)).

***Does this recommendation suggest a decision contrary to an existing Council policy?
If so, for what reason?***

No

Link to Corporate Plan:

Corporate Plan 2018-2023

Strategic Priority 4: Growing our region

4.7 Plan and manage the growth of our towns

4.7.4 Collate statistics required by the State Government in relation to development activity in the region and development information for the broader community.

Supporting Documentation:

[1](#) [D](#) Maranoa Liveability Strategy - AEC Report - release D20/19158
document.

Report authorised by:

Deputy Chief Executive Officer/Director - Development, Facilities & Environmental Services

MARANOA LIVEABILITY STRATEGY

MARANOA REGIONAL COUNCIL
MARCH 2020

RELEASE DOCUMENT

aecgrouppltd.com



MARANOA LIVEABILITY STRATEGY



DOCUMENT CONTROL

Job ID: J001599
 Job Name: Maranoa Liveability Strategy
 Client: Maranoa Regional Council
 Client Contact: Malinda Moreton
 Project Manager: Ashley Page
 Email: ashley.page@aecgrouppltd.com
 Telephone: (07) 3831 0577
 Document Name: AEC Maranoa Liveability Strategy - Final
 Last Saved: 5/03/2020 9:10 AM

Version	Date	Reviewed	Approved
Draft Report	11 December 2019	SH	DH
Draft Report v2.0	17 January 2020	SH	ARP
Draft Report v3.0	10 February 2020	SH	ARP
Final Report	5 March 2020	SH	ARP

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EXECUTIVE SUMMARY

INTRODUCTION

Maranoa local government area (the Maranoa) is located in Queensland's south-west and covers an area of approximately 59,000 square kilometres. The region's main township and administrative capital, Roma, is approximately 350 kilometres from the major service hub of Toowoomba and approximately 480 kilometres from Queensland's capital city of Brisbane. Other small townships in the Maranoa region include Amby, Injune, Jackson, Mitchell, Mungallala, Surat, Wallumbilla and Yuleba. The remaining Maranoa population residing outside of townships are rurally based, and account for approximately 30% of the region's population.

Like many regional and remote areas of Australia, one of the key issues facing the Maranoa is of population attraction and retention. As at 2018, population in the Maranoa was recorded at approximately 12,800 residents. Population has declined by 5.36% since 2013 and published projections suggest this trend will continue, forecasting annual population growth rates to range from -0.4% (low-series projection) and 0.4% (high-series projection) between 2016 and 2041 (QGSO, 2019).

Addressing population decline is a high-priority point for Maranoa Regional Council (Council). Aside from potentially significant community impacts, population decline can also reduce rate revenues for local government, presenting financial challenges in terms of funding provision and maintenance of critical infrastructure, utilities, recreational and social infrastructure, and other services that enhances liveability. With the region's resident population expected to decline over the next 30 years, a Liveability Study and Implementation Strategy is required to assist in identifying opportunities designed to facilitate the creation of jobs and investment to support population growth, as well as the existing local business community.

MARANOA COMPETITIVE ASSESSMENT

An assessment of the Maranoa's strengths and weaknesses was conducted to understand liveability and areas within the region which require funding to improve.

In addition, an analysis of the Maranoa's socio-economic and demographic data was compared against other identified local government areas with a similar sized population, economic structure (strong presence of mining and agriculture, forestry and fishing) and geographical location (inland areas).

Maranoa's Comparative Advantages

The Maranoa's strengths in comparison to its peers include:

- **Local Workforce:** Working age residents in the region have greater levels of participation in the labour force than comparison regions.
- **Community:** Residents in Maranoa exhibit strong community connectedness and the region records lower levels of socio-economic disadvantage. This is demonstrated by the higher than average volunteer rates and higher SEIFA score.
- **Education:** Students in Maranoa receive greater individual attention and better communication with teachers in primary and secondary schools. This is demonstrated by fewer students per teacher in both school environments. The region also records higher levels of high school completions, providing a skilled workforce to local businesses.
- **Industry Diversity:** The Maranoa economy is more diverse than the comparison regions, suggesting a greater ability to withstand external shocks to the economy in individual industries.
- **Housing Affordability:** Residents of the Maranoa benefit from higher levels of affordability compared to the comparison regions, particularly for renting households.
- **Health:** Maranoa residents benefit from good access to everyday health care provision and consider themselves to be generally in good health.

MARANOA LIVEABILITY STRATEGY



Maranoa's Comparative Disadvantages

The Maranoa's weaknesses in comparison to its peers include:

- **Resident Retention:** The number of people residing in Maranoa is decreasing, which is having impacts on the housing market and building approvals activity.
- **Safety:** Crime is problematic in Maranoa. Crime rates are increasing annually, which has the potential to be a disincentive for future residents and could encourage current residents to relocate.
- **Education Containment:** The number of sixteen-year-olds studying full-time in Maranoa is less than comparison regions, with access to education facilities providing challenges.
- **Businesses:** The number of businesses actively trading in Maranoa is experiencing slow growth. This is impacting on the number of new entrants to the market and is impacting the value of existing non-residential buildings.
- **Incomes:** Residents in Maranoa receive smaller pay packets compared to the average of comparison regions, which is reflected in the lower proportion of high-income households in the region. This may suggest local households have a lower disposable income.
- **Local Jobs:** The number of jobs available per worker in the Maranoa region is less than the average of comparison regions. This deficit is also evidenced in the region's self-containment of employment, highlighting that a greater proportion of residents are leaving the region for work.

STRATEGY

Strategic Focus Areas

The Strategy for the Liveability Study provides Maranoa Regional Council with clear direction for future activities to enhance population attraction and retention in the Maranoa LGA. The strategy is supported by an action plan consisting of nine strategic focus areas. The nine strategic focus areas include:

- Improving Community Safety
- Increasing Education and Training
- Building Business Opportunities
- Supporting Arts and Culture
- Enhancing Infrastructure
- Leveraging Technology
- Marketing the Maranoa
- Increasing Immigration
- Transitioning Non-Resident Workers

Program of Activities

- The program of activities has been developed to respond to each of the strategic focus areas. The below table summarises the themes of the key activities to be implemented.

MARANOA LIVEABILITY STRATEGY



Table ES 1. Program of Activities

Ref.	Activity
1.0	Improving Community Safety
1.1	Develop/ continue to support community safety programs
1.2	Upgrade community infrastructure to reduce crime through enhanced urban design
1.3	Increase emergency, policing and ambulance services to meet the changing needs of communities
1.4	Establish links and career pathways between education providers and local businesses to promote opportunities for school leavers
1.5	Support drug rehabilitation programs and preventative health services in the region
1.6	Develop a communication and engagement program to enhance and lift community/ civic pride.
2.0	Improving Education and Training
2.1	Advocate for increased access to education programs and training
2.2	Develop workforce/ career pathways with local businesses
3.0	Building Business Opportunities
3.1	Identify market gaps and actively seek external investment in the region's key industries through an investment attraction campaign
3.2	Identify value-add manufacturing opportunities based on the existing industry supply to support business innovation and develop competitive advantages for the region.
3.3	Ensure regular dialogue between Council and local businesses to increase business confidence and investment levels
4.0	Supporting Arts and Culture
4.1	Increase the number of offered cultural activities
4.2	Developing opportunities for Agri-tourism and other industrial tourism in partnership with industry and government
4.3	Continue the development and promotion of sustainable local events
4.4	Explore the range of local tourism activities and offerings with specific investigation into Sunday trading, conferences, conference facilities and accommodation to support the region's tourism industry.
5.0	Enhancing Infrastructure
5.1	Use housing incentives to grow the regional population and the number of dwellings in the region
5.2	Increase housing choices and continue investment in township beautification
5.3	Ensure adequate provision, maintenance and access to community facilities for youth and aged dependents
5.4	Provide more and activate public facilities suitable for residential and visitor use
5.5	Increase the availability of utilities and transport infrastructure to support industry and the region
6.0	Leveraging Technology
6.1	Expand the roll-out of smart public services
6.2	Upgrade communication infrastructure and digital connectivity to support the whole region
7.0	Marketing the Maranoa
7.1	Promote the region to the Australian public
8.0	Increasing Immigration
8.1	Leveraging the National immigration program to attract immigrants and grow the regional population
8.2	Develop a welcoming community for newcomers
9.0	Transitioning Non-Resident Workers
9.1	Targeting and attracting the region's non-resident workforce to grow the regional population, including the development of a conversion strategy and associated collateral and engagement packs
9.2	Work with industry and resource companies to transition permanent workers into residents
9.3	Encourage new investment in higher density dwellings to accommodate future population

MARANOA LIVEABILITY STRATEGY



POPULATION STABILITY

Population growth in the Maranoa has been volatile in recent periods and is intrinsically linked to economic activity in the region, reflecting the importance of net migration in Maranoa's population outcomes. Without improvement in the region's liveability and stimulation of the local economy, population decline is likely to continue. The impacts of population loss are anticipated to be greatest in smaller communities, where the viability of small schools, local hospitals, social services and businesses can be greatly affected.

In addressing the negative impact of population decline, it is important for Maranoa Regional Council to determine and quantify a minimum population target considered as a requirement to promote positive sustainability as a region. These measures will allow Council to align current strategies, goals, objectives and actions in achieving this population target in the long-term future. AEC research indicates that in Queensland, between 2001 and 2018, population centres with a total recorded population of 20,000 and above were most likely to experience population growth. As a result of this analysis, it is suggested that Maranoa aim for a population of between 20,000 to 30,000 residents, at which point population growth is likely to become self-driven. From its current position, this is clearly a medium-to long term stretch target for Council to aim for.

Achieving a population above 20,000 in the Maranoa is likely to assist in encouraging population growth in the region. Regions that recorded a critical mass above 20,000 residents experienced considerable long-term population growth between 2001 and 2018. Local governments which recorded 20,000 to 29,999 residents experienced population growth of approximately 18% during this timeframe. It is assumed that regional communities, such as the Maranoa, can realise positive long-term growth after exceeding this population tipping-point.

By achieving a population above 20,000 in the Maranoa, the region would be anticipated to record significant financial benefits as well. For the 2017-18 financial year, regions with a population base between 20,000 and 29,999 residents recorded an average operating surplus of 2.5%, significantly higher than the figure of -3.6% produced by the average of region with a population of 10,000 to 19,999 persons. This ratio relates to a local government's financial capacity and ability to fund ongoing operations over the long-term. Additional financial benefits exist for larger regions, which relates to their higher population, and therefore greater base to collect rate revenue to support local operations. For the Maranoa, it can be assumed that achieving a local population above 20,000 would see the region become less reliant on state and federal grants to support their ongoing operation.

MARANOA LIVEABILITY STRATEGY



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1. INTRODUCTION

1.1 BACKGROUND

Maranoa local government area (the Maranoa) is located in Queensland's south-west and covers an area of approximately 59,000 square kilometres. The Maranoa borders the Central Highlands region in the north, the Western Downs region in the east, Balonne Shire in the south, and Paroo Shire and Murweh Shire in the west. The region's main township and administrative capital, Roma, is approximately 350 kilometres from the major service hub of Toowoomba and approximately 480 kilometres from Queensland's capital city of Brisbane.

Maranoa is serviced by the Carnarvon and Warrego Highways as well as the Westlander train. The region also has a domestic airport, which is located in Roma and is the primary gateway to the western gas fields and the local key mining and oil field operations. Other small townships in the Maranoa region include Amby, Injune, Jackson, Mitchell, Mungallala, Surat, Wallumbilla and Yuleba. The remaining Maranoa population residing outside of townships are rurally based, and account for approximately 30% of the region's population.

Like many regional and remote areas of Australia, one of the key issues facing the Maranoa is of population attraction and retention. As at 2018, population in the Maranoa was recorded at approximately 12,800 residents. Population has declined by 5.36% since 2013 and published projections suggest this trend will continue, forecasting annual population growth rates to range from -0.4% (low-series projection) and 0.4% (high-series projection) between 2016 and 2041 (QGSO, 2019).

Addressing population decline is a high-priority point for Maranoa Regional Council (Council). Aside from potentially significant community impacts, population decline can also reduce rate revenues for local government, presenting financial challenges in terms of funding provision and maintenance of critical infrastructure, utilities, recreational and social infrastructure, and other services that enhances liveability. With the region's resident population expected to decline over the next 30 years, a Liveability Study and Implementation Strategy is required to assist in identifying opportunities designed to facilitate the creation of jobs and investment to support population growth, as well as the existing local business community.

1.2 PURPOSE OF THIS REPORT

Council recognises the important role a Liveability Study and Implementation Strategy plays in supporting population growth. On this basis, the purpose of this strategy is to specify how the region can best allocate its resources to support population growth by understanding liveability and areas within the local region which require funding to improve. The strategy will enable the Maranoa to achieve improved liveability for residents, and provide an achievable, evidence-based action plan that responds to the challenges and opportunities presented by the current local economic environment.

1.3 APPROACH

AEC undertook background research and data analysis for Maranoa, including a review of existing literature, data collection and profiling. The profiling and analysis were conducted at LGA level for Maranoa and the comparison regions of Banana, Charters Towers, Goondiwindi, Isaac, Mount Isa and North Burnett, wherever consistent and comparable data was available. Data for Queensland and Australia was also collected and analysed for benchmarking purposes.

The profiling and analysis led to the identification of the region's strengths and weaknesses, and also highlighted gaps between Maranoa and Queensland benchmarking regions (which were identified based on their geographical location, population size and economic structure).

This document follows the following structure:

- **Chapter 2: Maranoa Competitive Assessment:** This chapter provides an overview of the Maranoa Region's strengths and weaknesses compared to the average of the Queensland comparison regions. Analysis in this chapter is supported by data provided in Appendix A.

MARANOA LIVEABILITY STRATEGY



- **Chapter 3:** Liveability Strategy: This chapter provides a strategy and action plan to enable the Maranoa to achieve improved liveability for residents, which is based on the findings and analysis collected in Chapters 2 and 3, as well as the council workshops.
- **Chapter 4:** Sustainable Population: This chapter determines and qualifies a minimum population to be sustainable as a region.

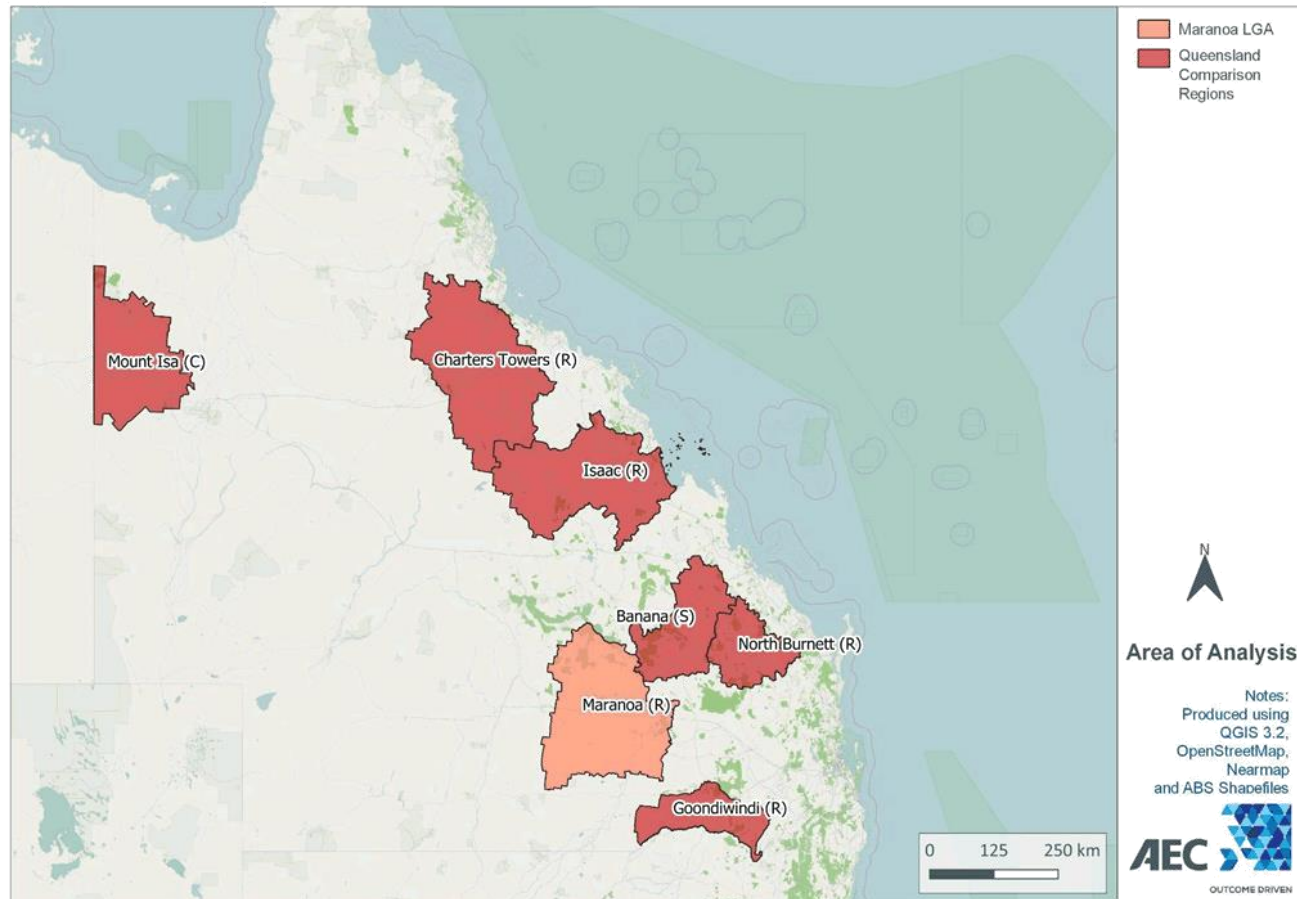
1.4 GEOGRAPHY

For the purposes of this assessment, the Maranoa will be compared to average of several Queensland local government areas (LGA). These regions include Banana LGA, Charters Towers LGA, Goondiwindi LGA, Isaac LGA, Mount Isa LGA and North Burnett LGA. Figure 1.1 below provides a map of Maranoa and its comparison regions.

MARANOA LIVEABILITY STRATEGY



Figure 1.1. Maranoa and Comparison Areas



MARANOA LIVEABILITY STRATEGY



2. MARANOA COMPARATIVE ASSESSMENT

An assessment of the Maranoa's strengths and weaknesses was conducted to understand liveability and areas within the region which require funding to improve.

In addition, an analysis of the Maranoa's socio-economic and demographic data was compared against other identified local government areas with a similar sized population, economic structure (strong presence of mining and agriculture, forestry and fishing) and geographical location (inland areas).

The selected comparison areas were identified as the local government areas of Banana, Charters Towers, Goondiwindi, Isaac, Mount Isa and North Burnett. The Queensland and Australian averages were also used for benchmarking purposes, where applicable.

It is acknowledged that many of these local government areas are located within 150km of the coast which presents some benefits in terms of population attraction and retention. Surrounding local government areas (Balonne and Murweh) would be similar comparison areas in terms of isolation and rural lifestyle amenity factor, however, they have been excluded from the assessment due to their considerably smaller population sizes.

MARANOA LIVEABILITY STRATEGY



2.1 MARANOA COMPARATIVE ADVANTAGES SNAPSHOT

 Workforce	Participation Rate: 74% (4.2% higher than comparison regions average)	In the region, working age residents have greater levels of participation in the labour force than comparison regions. The younger age structure of the Maranoa could be contributing to this higher rate of participation, by comparison with its peers.
 Community	Volunteering: 31.8% (3.8% higher than comparison regions average) SEIFA IRSD: 996 (26 points higher than comparison regions average)	Residents in Maranoa exhibit strong community connectedness and the region records lower levels of socio-economic disadvantage. This is demonstrated by the higher than average volunteer rates and higher SEIFA score.
 Education	Primary Students per Teacher: 11 (4 less than comparison regions average) Secondary Students per Teacher: 12 (1 less than comparison regions average) High School Completions: 45.3% (1.4% higher than average of comparison regions)	Students in Maranoa receive greater individual attention and better communication with teachers in primary and secondary schools. This is demonstrated by fewer students per teacher in both school environments. The region also records higher levels of high school completions, providing a skilled workforce to local businesses.
 Industry Diversity	Economic Diversity: 0.41 (17% higher than comparison regions average) Industry Reliance: 0.38 (14% less than comparison regions average) Leading Economic Drivers: 43.5% (25.1% less than comparison regions average)	The Maranoa economy is more diverse than the comparison regions, suggesting a greater ability to withstand external shocks to the economy in individual industries.
 Housing Affordability	Rental Stress: 14.5% (1.9% less than comparison regions average)	Maranoa residents benefit from higher levels of affordability compared to the comparison regions, particularly for renting households.
 Health	Good Self-Assessed Health: 82 from 100 persons (on par with average of comparison regions) Access to Doctors: 569 persons per GP (489 persons less than comparison regions average)	Maranoa residents benefit from good access to everyday health care provision. Maranoa residents consider themselves to be generally in good health.

MARANOA LIVEABILITY STRATEGY



2.2 MARANOA COMPARATIVE DISADVANTAGES SNAPSHOT

 Resident Retention	<p>Population Growth: -1.1% 5-year average annual growth (on par with average of comparison regions)</p> <p>Residential Building Approvals Volume: -36.4% (102.9% less than comparison regions average)</p>	<p>The number of people residing in Maranoa is decreasing. The decline in population is impacting on the housing market, particularly building approvals activity.</p>
 Safety	<p>Crime Rate per 100,000: 15,009 (4,290 per 100,000 higher than average of comparison regions)</p> <p>Crime 5-Year Growth: 4.7% (2.16% higher than comparison regions average)</p>	<p>Crime has potential to be a disincentive for future residents and could encourage current residents to relocate.</p>
 Education Attainment	<p>Education Containment: 88.2% (2.7% less than average of comparison regions)</p>	<p>The number of sixteen-year-olds studying full-time in Maranoa is lower than comparison regions. This can be indicative of future levels of skilled labour in the region.</p>
 Businesses	<p>Business Counts 3-Year Growth: 0.5% (0.6% less than average of comparison regions)</p> <p>Non-Residential Building Approvals Value: -37.7% (47.3% less than average of comparison regions)</p>	<p>Business growth in Maranoa is slow and resulting in lower levels of investment than has previously been recorded.</p>
 Incomes	<p>Household Income: \$1,641 weekly (\$103 less than average of comparison regions weekly household income)</p> <p>High Income Households: 18.9% (3.2% less than average of comparison regions)</p>	<p>Maranoa residents receive smaller pay packets compared to the average of comparison regions. This is reflected in the lower proportion of high-income households in the region and may suggest Maranoa households have a lower disposable income.</p>
 Local Jobs	<p>Jobs per Worker: 0.87 (0.4 jobs less than average of comparison regions)</p> <p>Employment Self-Containment: 82.1% (0.4% less than average of comparison regions)</p>	<p>The number of jobs per worker in the Maranoa region is lower than the average of comparison regions. This deficit is also evidenced in the region's self-containment of employment, highlighting that a greater proportion of residents are leaving the region for work.</p>

3. SUSTAINABLE POPULATION

3.1 BACKGROUND

Population growth in the Maranoa has been volatile in recent periods and is intrinsically linked to economic activity in the region, reflecting the importance of net migration in Maranoa's population outcomes. Maranoa experienced consistently high resident population growth between 2008 and 2013, with an average annual growth rate of 0.85%. Growth over this period was likely due to the recent resources boom attracting new residents to the area. Population peaked in 2013 at 13,515 people, driven by the increase in gas field construction work. Since then, population growth has fallen considerably, with the region's total population declining by 5.36%, at an average annual rate of -1.1% between 2013 and 2018. The loss of population has been driven by a decline in the region's oil and gas and agricultural sectors, as well as years of severe drought.

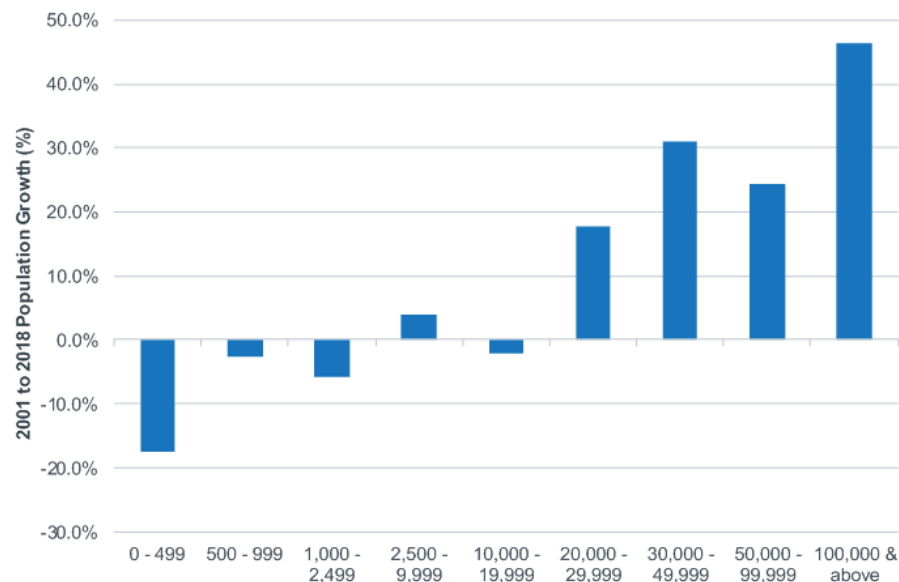
Without improvement in the region's liveability and stimulation of the local economy, this trend is likely to continue, with published population projections forecasting annual population growth rates to range from -0.4% (low-series projection) and 0.4% (high-series projection) between 2016 and 2041 for the Maranoa (QGSO, 2019). The impacts of population loss are anticipated to be greatest in smaller communities, where the viability of small schools, local hospitals, social services and businesses can be greatly affected.

3.2 AN APPROPRIATE POPULATION THRESHOLD/ TARGET

In addressing this population decline, it is important for Maranoa to determine and quantify a minimum population threshold to target to be sustainable as a region. These measures will allow Council to align current strategies, goals, objectives and actions in meeting this population target in the long-term future.

There are generalised but identified 'tipping points' in population levels where population levels are more likely to increase than decrease. In Queensland, between 2001 and 2018, population centres with a total recorded population of 19,999 and below were most likely to experience population decline, whilst population centres with a total recorded population of 20,000 and above were most likely to experience population growth. As a result of this analysis, it is suggested that Maranoa aim for a population of between 20,000 to 30,000 residents, at which point population growth is likely to become self-driven. This is likely to be a medium-to long term stretch target for Council to aim for.

Figure 3.1. Population Sustainability, Queensland Local Government Areas



MARANOA LIVEABILITY STRATEGY



3.3 MEETING THE TARGET

Increased population will require increased provision of goods and services within the local economy. In particular, employment in occupations in which Maranoa is already underperforming compared to its peers will need to be attracted to the region (to increase service levels). Existing services in the Maranoa requiring additional workers include:

- Food and Beverage & Retail Services:
 - Takeaway food services
 - Café and restaurants
 - Supermarket and grocery stores
- Health Care:
 - Pharmacists
 - Dental practitioners
 - Specialist Medical Services Workers
- Child Care and Education:
 - University lecturers and tutors
- Professional Services:
 - Solicitors
- Other Services:
 - Gallery, museum and tour guide operators

It is anticipated that existing employment levels in some key occupations listed above are potentially understated. This extends to both specialist medical workers, and gallery, museum and tour guide operators. The region currently has access to specialist medical workers on a visiting basis, rather than permanently. Council will continue to facilitate these services in the region to cater to the current population and look to expand the number of specialists and their duration in Maranoa as critical mass grows. The existing number of operators occupying gallery, museum and tour guide jobs is also understated, with a large proportion of these roles undertaken by volunteers. It is expected that these roles will continue to be filled by volunteers, and additional provision be investigated by Council as population increases.

In achieving a population above 20,000 residents, it is also important for Council to attract new skills and residents into the region to occupy key roles and support population growth. Council can achieve this by providing enhanced access to education and training facilities to develop necessary skills among the local resident base, whilst also attracting new residents to the region to occupy more advanced roles. Occupations requiring a significant number of net additional workers to support a greater critical mass, approximately 7,200 additional residents, include:

- Food and Beverage & Retail Services:
 - Grocery and General Store Workers
 - Takeaway workers
- Health Care:
 - Hospital Workers (except Psychiatric Hospitals)
- Child Care and Education:
 - Primary School Teachers
 - Secondary School Teachers
 - Child Carers
- Professional Services:
 - Accountants

MARANOA LIVEABILITY STRATEGY



- Other Services:
 - Hairdressers

3.4 POTENTIAL BENEFITS

Achieving a population above 20,000 in the Maranoa would be expected to result in encouraging population growth in the region. As seen in Figure 3.1 above, regions that recorded a critical mass above 20,000 residents experienced considerable long-term population growth between 2001 and 2018. Local government which recorded 20,000 to 29,999 residents experienced population growth of approximately 18% during this timeframe. It is assumed that regional communities, such as the Maranoa, can realise positive long-term growth after exceeding this population threshold/ tipping-point.

By achieving a population above 20,000 in the Maranoa, the region is anticipated to see significant financial benefits as well. For the 2017-18 financial year, regions with a population base between 20,000 and 29,999 residents recorded an average operating surplus of 2.5%, significantly higher than the figure of -3.6% produced by the average of region with a population of 10,000 to 19,999 persons. This ratio relates to a local government's financial capacity and ability to fund ongoing operations over the long-term. Additional financial benefits exist for larger regions, which relates to their higher population, and therefore greater base to collect rate revenue to support local operations. For the Maranoa, it can be assumed that achieving a local population above 20,000 would result in the region becoming less reliant on state and federal grants to support their ongoing operation.

3.5 ACCOMMODATING FUTURE POPULATION

Adequate and appropriate provision of housing is required to facilitate significant increases in population. Currently, the Maranoa population is approximately 7,210 below the 20,000 target.

In 2016, approximately 1,365 private dwellings were unoccupied on Census Night (ABS, 2017). Assuming an average household size of 2.5 persons and vacancy rate of 10% within the Maranoa, it is assessed these structures could accommodate an additional 3,040 persons. This estimate should be considered as a maximum capacity, due to the broad range of housing types defined as dwellings in the Census¹ and the potential for a dwelling to be generally occupied, but unoccupied as of the night of the Census.

The township of Roma has the greatest capacity to house additional residents (accounting for 45.0% of unoccupied dwellings), whilst the townships of Mitchell (10.5%), Injune (4.7%), Surat (3.8%), Yuleba (2.3%) and Wallumbilla (2.1%) could house approximately 710 new residents collectively. Approximately 960 additional residents could also be accommodated by the existing housing supply within the Maranoa's rural communities.

Table 3.1. Proportion of Unoccupied Private Dwellings by Region, 2016.

Region	Unoccupied Private Dwellings
Roma	45.0%
Surat	3.8%
Mitchell	10.5%
Injune	4.7%
Yuleba	2.3%
Wallumbilla	2.1%
Regional	31.6%
Total	100.0%

Source: ABS (2017a).

¹ These are structures built specifically for living purposes which are habitable, but unoccupied on Census Night. Vacant houses, holiday homes, huts and cabins (other than seasonal workers' quarters) are counted as unoccupied dwellings available for residential use (ABS, 2011).

MARANOA LIVEABILITY STRATEGY



To bridge the gap between existing dwellings capacity (3,040) and the population growth required to reach the target of 20,000 (7,200), additional residential development will be required. Based on an estimated 2.5 persons per household and a vacancy rate of 10%, approximately 1,860 new dwellings would be required. While the Maranoa has available residential sites, new investment for higher density dwellings would need to be attracted to the region.

4. LIVEABILITY STRATEGY

A Liveability Strategy was developed to enable the Maranoa to achieve enhanced liveability for current and future residents. Analysis of the region was undertaken using socio-economic data and consultation with Council and identifies strategic focus areas to that support and address the challenges facing Maranoa. In order to achieve the strategic aims of the Liveability Strategy, clearly defined actions that relate to boosting population growth were developed to address these identified challenges.

4.1 STRATEGIC FOCUS AREAS

The Strategy for the Liveability Study provides Maranoa Regional Council with clear direction for future activities to enhance population attraction and retention in the Maranoa LGA. The strategy is supported by an action plan consisting of nine strategic focus areas. The nine strategic focus areas include:

- Improving Community Safety
- Increasing Education and Training
- Building Business Opportunities
- Supporting Arts and Culture
- Enhancing Infrastructure
- Leveraging Technology
- Marketing the Maranoa
- Increasing Immigration
- Transitioning Non-Resident Workers

Figure 4.1. Strategic Focus Areas



Source: AEC

MARANOA LIVEABILITY STRATEGY



4.1.1 Improving Community Safety

Description: Improving community safety can be achieved through supporting community safety programs, enhancing urban design, expanding services, as well as embracing technology and community collaboration to achieve the best outcomes for the community.

Rationale: Safety and security is likely to be a key consideration for potential future residents and business owners. It may also influence how local residents behave within the region, in terms of where they socialise and how receptive they are to new residents. Ensuring crime rates within a region remain contained can be a component of population attraction and retention strategies, particularly in regional areas. Communicating Council's commitment to improving local safety plays a role in improving existing and future residents' sense of security within a region.

Methods to reduce crime in the region are focused on improving/extending the reach of existing safety programs and ensuring adequate coverage of police and emergency services. Proactively addressing any potential cohorts of the population more likely to be involved in crime is also likely to assist in reducing activity in the region, such as providing education pathways for youths and supporting drug rehabilitation programs.

Infrastructure improvements also play a role in containing crime rates, through increased lighting and conscious urban design developments. Council are able to support these improvements directly through their own infrastructure, and indirectly through planning controls and building approvals criteria.

Key Activities:

- Develop/ continue to support community safety programs
- Upgrade community infrastructure to reduce crime through enhanced urban design
- Increase emergency, policing and ambulance services to meet the changing needs of communities
- Establish links and career pathways between education providers and local businesses to promote opportunities for school leavers
- Support drug rehabilitation programs and preventative health services in the region
- Develop a communication and engagement program to enhance and lift community/ civic pride.

4.1.2 Increasing Education and Training

Description: Increasing education and training is focused on providing the opportunity for residents, students and local businesses to develop their skills and capabilities. This can be achieved through facilitating a range of skills development activities, as well as through establishing workforce pathways and growing cooperation and collaboration across the local community.

Rationale: Access to education is a factor in retaining and attracting population. This is particularly relevant for younger individuals, primarily aged between 15 and 24 years, who are deciding where to locate themselves for further study and tertiary education. Without access to education, individuals are more likely to relocate to larger regions with enhanced facilities to further develop their skills and employment opportunities. Currently, the Maranoa doesn't possess the critical mass to provision higher education facilities in the region. As a result, this gap is currently filled through distance education and rural TAFE. This provides challenges to regional communities, including Maranoa, where education is not a regional asset and strength.

Whilst Council cannot directly impact this element, strong advocacy is required both locally and within upper levels of government to support greater education provision and facilities that is both industry aligned, and knowledge based. Advocacy to fund and develop education facilities, such as the Learning Hub in Roma, and additional services, including transferrable skills programs and online-resources, will provide locals with more opportunities to enhance their skills and make them suitable for local jobs.

Developing workforce and career pathways with local businesses is also likely to assist in improving the region's access to education. These programs can be facilitated by Council through collaboration with education providers and local industry, which will provide further education and alternate pathways into the workforce for the region's younger individuals.

MARANOA LIVEABILITY STRATEGY

**Key Activities:**

- Advocate for increased access to education programs and training
- Develop workforce/ career pathways with local businesses.

4.1.3 Building Business Opportunities

Description: Building business opportunities is centred on facilitating the growth of the economy through the attraction of new businesses into the area and facilitating the expansion of existing businesses. To achieve the best outcomes, it is important to focus on the industries where Maranoa has existing strengths and where industry expansion can be catered for in available or planned developments.

Rationale: This objective focuses on the goals outlined in the *Maranoa Economic Development and Community Plan* and provides strategic actions that are based on the region's four economic pillars. These pillars, which include primary production, resources industries, government services and tourism, are the primary focus sectors for industry attraction, as well as expansion for Maranoa's existing business environment.

New businesses are an important source of new investment in communities. Attracting new business to a regional area generates employment opportunities, diversifies the local economy and increases productivity. New investment also has the potential to strengthen business confidence within the area. Methods to create new business in the region are focused on investment attraction in Maranoa four economic pillars. Development of a proactive business attraction program can strengthen the Maranoa's image as investment ready and subsequently encourage higher levels of investment in the region's primary industries; including primary production, resources industries, government services and tourism.

Locally established businesses are significant contributors to both the local economy and the community as well as having a wider impact on the overall economic strength of a region. Providing assistance and support for existing local business is an important way of building a more resilient economy and generating greater business confidence. It can also be of particular importance for the establishment of small business or home-based enterprises within the region. Recognised practices where council assistance stimulates higher levels of collaboration and information sharing, such as council-to-business communication pathways, can increase productivity, increase skills and allow for existing business capabilities to be built upon. Other actions, such as promoting council sponsored business events, can increase business confidence and investment levels within the existing business environment.

Key Activities:

- Identify market gaps and actively seek external investment in the region's key industries through an investment attraction campaign
- Identify value-add manufacturing opportunities based on the existing industry supply to support business innovation and develop competitive advantages for the region
- Ensure regular dialogue between Council and local businesses to increase business confidence and investment levels.

4.1.4 Supporting Arts and Culture

Description: Supporting the development of arts and cultural activities is significant for regional communities, as they diversify and expand the existing supply of events and programs. By increasing the reach of existing events and attractions, Council provides residents with additional opportunities for community engagement and interaction, whilst also increases the region's appeal as a tourist destination. These benefits can be realised by Maranoa through the focused development in the region's key events, as well as identifying new tourism opportunities for external investors.

Rationale: Unique offerings and experiences can be a point of difference for potential future residents and business owners looking to relocate. In Maranoa, numerous cultural attractions exist, including museums in Roma, as well as community and indigenous exhibits in Mitchell. These cultural experiences are community driven, with a large number of volunteers engaged in their development, promotion and ongoing operation. Opportunities exist for

MARANOA LIVEABILITY STRATEGY



Council to increase the reach of these existing attractions by identifying gaps in the region's current cultural service offering. Provision of increased cultural experiences in Maranoa will allow for enhanced community engagement, interaction and enjoyment, establish the region as a cultural hub and also increase the region's appeal as a tourism destination.

The region also has a mix of quality festivals and events, which boost the amenity of the community and foster engagement and collaboration. One way of supporting the ongoing development of key events is through targeted promotion and investment. Key local events to consider include the Food and Fire Festival, as well as the local races in Mitchell and Roma. A challenge relating to the long-term sustainability of these events that needs to be considered is access to the resources required to enhance their capacity and capability.

Maranoa also has the potential to develop a strong tourism brand. As an inland region, the Maranoa has the capability to become a recognised and promoted authentic outback destination and leverage existing tourism products, including the Big Rig Oil and Gas Museum and Roma Saleyards, caravan and RV market options, a diverse mix of nature-based assets and successful events schedule including Roma's iconic Easter in the Country Festival.

The Maranoa has enormous opportunity in developing tourism, increasing visitation, increasing spend, attracting more facilities, and through promotion and visitation, attracting potential new residents as well as supplying expanded facilities and leisure opportunities to the current community.

Key Activities:

- Increase the number of offered cultural activities
- Developing opportunities for Agri-tourism and other industrial tourism in partnership with industry and government
- Continue the development and promotion of sustainable local events
- Explore the range of local tourism activities and offerings with specific investigation into Sunday trading, conferences, conference facilities and accommodation to support the region's tourism industry.

4.1.5 Enhancing Infrastructure

Description: Access to infrastructure is critical for the development of the local economy, and the attractiveness of the region to residents and businesses. Infrastructure enhancements can range from access to public transportation to upgrades and provision of community infrastructure to the delivery of services required to support population growth. There are a mix of roles that Council can play in this space, primarily they can be either a service provider or an advocate.

Rationale: Access to affordable housing and residential infrastructure is critical to attracting residents and families to the region. This includes ensuring council planning schemes cater to a range of land zoning types to meet current and future demands of residents. In addition, provision for a range of dwelling types at different price points in the market is also important. Catering to residents outside of the general target audiences, such as aged-dependants, single parent families and independent living, can also be a consideration when addressing population attraction and growth.

Across the region, there is a need for upgrades to infrastructure such as community facilities for youth and aged dependents, as well as activated community spaces suitable for residential and visitor use, including parks and public amenities. Part of the challenge for small towns is they lack critical mass to justify major investments in infrastructure. There is a need to explore other more cost-effective models that could ensure community assets are maintained in a cost effective and efficient manner. Identifying partnership models for infrastructure delivery including other levels of Government and the private sector is critical to optimise the economic benefit that quality infrastructure delivers.

Transport connectivity (road, rail and air) is crucial for residents and workers. The Maranoa is, geographically, one of the largest local governments in Queensland, but requires provision of reliable public transport infrastructure to enhance commuting between rural communities and townships and ensuring suitable access to essential services, such medical facilities. It is particularly difficult for youth and aged dependents, who may not have easy access to

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private modes of transportation. Negative impacts are also realised by the region's workforce, particularly those operating outside the townships of Roma, Surat and Mitchell who require transportation to and from place of work.

An assessment of the local recreational infrastructure, particularly water parks and water sports, is likely to provide guidance on key gaps required to support existing and future levels of population. Council have identified a growing need to develop new waterpark facilities away from Roma to cater to the younger audiences of the region, and also provide new experiences that work in conjunction with the warm temperatures all year round.

Key Activities:

- Use housing incentives to grow the regional population and the number of dwellings in the region
- Increase housing choices and continue investment in township beautification
- Ensure adequate provision, maintenance and access to community facilities for youth and aged dependents
- Provide more and activate public facilities suitable for residential and visitor use
- Increase the availability of utilities and transport infrastructure to support industry and the region.

4.1.6 Leveraging Technology

Description: Types of technology to be leveraged include the expansion of smart public services within townships and rural communities, as well as upgrades to current communication infrastructure and digital connectivity, which is required to support the whole region, as well as current and future population growth. Improving access to reliable, high-speed broadband is an essential requirement for effective communication, and a requirement for families and businesses looking to relocate and or expand their operations.

Rationale: Access to reliable, capable broadband is an essential requirement for effective communication, education, personal use, is an expectation for visiting tourists and facilitates the ability to work remotely and encourage home-based business.

The location of the Maranoa region provides difficulties to residents requiring strong access to digital technologies and communication and access to telecommunications infrastructure varies across the region. In particular, smaller communities and on stations the quality of digital connectivity for workers, households, and businesses is lacking. The township of Roma has solid digital access, including Telstra landline and mobile coverage, as well as NBN Sky Muster satellite services. Stations located outside of the townships however are likely to have weaker services and considerably less access.

Technology is driving significant change across most sectors, but access to telecommunications infrastructure in some parts of the region is insufficient to support the changes that technology is driving. One option to consider in response to this is to explore alternative models to deliver local telecommunications solutions. It is also critical for the community to continue to advocate to State and Australian Governments as well as telecommunications providers to deliver high quality communications infrastructure to the community.

Key Activities:

- Expand the roll-out of smart public services
- Upgrade communication infrastructure and digital connectivity to the support the whole region.

4.1.7 Marketing the Maranoa

Description: The development and delivery of promotional programs are a key tool in promoting the opportunities and benefits associated with residing in rural communities, such as Maranoa, and provide relevant information to target markets.

Rationale: The development and delivery of a forward looking and focussed marketing strategy is likely to assist Council in achieving long-term population growth. Key partners in the delivery of a marketing strategy include all levels of government (state and federal) and the local private sector. Strong communication and collaboration between all key stakeholders is required to provide a consistent message to the market.

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Identification of appropriate and realistic target markets is required to ensure the delivery of an efficient and effective marketing strategy. The identified target market will also drive the methods by which marketing activities are undertaken. It is essential that developed marketing collateral is regularly updated to ensure its continued relevance and accuracy for potential future residents.

In addition to attracting new residents to Maranoa, there is an opportunity for marketing activities to support population retention. This includes the marketing of key events and activities to local residents through online and other methods.

Key Activity: Promote the region to the Australian public through tourism attraction campaigns.

4.1.8 Increasing Immigration

Description: Immigration relates to attracting and facilitating the smooth relocation of migrant families, with a focus on services and amenities offered to improve the integration process of newcomers into the existing community.

Rationale: As per trends across broader the Mid-West, the Maranoa population has been in decline over recent years. The loss of population has been driven by a decline in the oil and gas and agricultural sectors as well as years of severe drought. Maranoa's population is projected to continue this trend onwards until 2041. Once entrenched, population decline can become exponential as key skills and services are removed from the economy. Stimulating population growth to support regional capacity is a critical priority for Maranoa.

The attraction of additional population to the region will be critical to the realisation of economic development objectives, as it enhances labour availability, and provides opportunities for value adding, essential services and diversifying the current business offering. As all newcomers to Australia have preference to nominate their preferred area to live and work, it is essential Council makes the decision-making process as efficient and clear as possible for newcomers looking to relocate.

An opportunity to stimulate population growth is the attraction of Skill Stream immigrants to the region through the National immigration program. Strategic actions Council could undertake to support the attraction of immigrants, including assessing available job opportunities and the region's housing capacity.

The successful integration of newcomers into a community is based on mutual respect, understanding and cooperation. Newcomers are more likely to stay in a location if they are successful economically and are meaningfully engaged in all aspects of community life. Developing a welcoming community for newcomers and provisioning immigration settlement services, English courses and settlement grants may assist in retaining immigrants in the region long-term.

Key Activities:

- Leveraging the National immigration program to attract immigrants and grow the regional population
- Develop a welcoming community for newcomers.

4.1.9 Transitioning Non-Resident Workers

Description: Transitioning non-resident workers (transient workers) focuses on growing the regional population by targeting transient workers currently operating within the region, as well as working with resource companies to transition permanent workers into residents.

Rationale: The Maranoa region has a considerable transient worker base. These individuals are primarily employed by the region's resource sector, which utilises fly-in/fly-out and drive-in/drive-out (FIFO/DIDO) workers as a source of labour supply. These non-resident workers live in the region only while on-shift.

As at 2019, the Maranoa's non-resident population was recorded at 1,260 on-shift workers (QGSO, 2019c). This figure equates to approximately 10% of the region's current population and provides the Maranoa with a real opportunity to enhance population growth if they can be transitioned to live and work within the region.

To transition the most suitable non-resident workers, Council should target operational FIFO workers. These types of workers are generally employed on permanent contracts and are highly skilled and employed by the region's major resource projects in production and maintenance work. These operational FIFO workers should be the

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Maranoa's primary target, as they often demand more permanent accommodation, which could be provided by the Maranoa's more established urban areas, as well as communities that are within easy driving distance of key resource operations (Yuleba and Wallumbilla).

To effectively convert and settle transient workers into the Maranoa, it will be important for Council to collaborate with both resource companies and community groups during the integration and attraction process. This includes the establishment and implementation of a conversion strategy, which can be used to detail the key responsibilities of each stakeholder during the transition process as well as new resident packs. Another key action for Council extends to working with resource companies to encourage permanent workers to live locally.

Key actions for consideration include working with industry to adjust operating workforce rosters from 2 weeks on and 2 weeks off to 5 days on and 2 days off (or similar), reducing royalty deductions for FIFO-related travel and ancillary costs for employees who do not live in the Maranoa, as well as offering financial incentives to all permanent production workers currently residing or choosing to relocate to the Maranoa Region (e.g. Regional Living Allowance and Living Local Allowance).

Key Activities:

- Targeting and attracting the region's transient workforce to grow the regional population, including the development of a conversion strategy and associated collateral and engagement packs
- Work with industry and resource companies to transition permanent workers into residents
- Encourage new investment in higher density dwellings to accommodate future population.

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4.2 PROGRAM OF ACTIVITIES

In order to achieve the strategic aims and objectives of the Liveability Strategy, clearly defined actions are required. The below program of activities highlights relevant actions related boosting population growth and addressing the identified challenges of the Maranoa region, which were informed through data analysis and consultation with Council and identifies relevant actions for consideration and future implementation by Council.

Table 4.1. Program of Activities and Actions

Ref.	Activity	Action
1.0	Improving Community Safety	
1.1	Develop/ continue to support community safety programs	<ul style="list-style-type: none"> Actively encourage the re-establishment of Neighbourhood Watch programs through engaged discussion and identification of required community leaders. Invite police to contribute to discussions and assist in developing local programs.
1.2	Upgrade community infrastructure to reduce crime through enhanced urban design	<ul style="list-style-type: none"> Conduct an assessment of community infrastructure to identify opportunities for enhancements that can contribute to safety and crime reduction, such as; lighting, cameras, activated areas. Develop planning policy that supports and encourages crime prevention through environmental design. Incentivise infrastructure improvements of local businesses through building approvals process.
1.3	Increase emergency, policing and ambulance services to meet the changing needs of communities	<ul style="list-style-type: none"> Undertake a services gap analysis for the region and benchmark against other regions. Identify service sectors requiring additional security and emergency services where required. Advocate for adequate emergency, policing and ambulance services to meet current and future needs of the region.
1.4	Establish links and career pathways between education providers and local businesses to promote opportunities for school leavers	<ul style="list-style-type: none"> Support early intervention and mapping of career pathways for at-risk regional youth regarding education attainment and career path development. Investigate opportunities to run outreach/ transition programs between Maranoa high schools and both local businesses and the rural TAFE campus. Develop links and partnerships, such as mentor and workplace training programs, between local businesses, TAFE and schools.
1.5	Support drug rehabilitation programs and preventative health services in the region	<ul style="list-style-type: none"> Develop active community and council approaches for drug education and prevention services. Advocate for adequate provision of drug and other addiction treatment services and rehabilitation facilities in the region.
1.6	Develop a communication and engagement program to enhance and lift community/ civic pride.	<ul style="list-style-type: none"> Meet with local stakeholders to discuss and Identify the type of strategy required to increase community engagement. Undertake development of the community engagement strategy. Implement the community engagement strategy.

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Ref.	Activity	Action
2.0	Improving Education and Training	
2.1	Advocate for increased access to education programs and training	<ul style="list-style-type: none"> Advocate for the establishment of the proposed Learning Hub in Roma. Engage with local business and industry to identify skill gaps that are a barrier to employing locally or inhibiting business growth. Engage with skills providers and state agencies to provide training programs for transferable skills that apply across a number of sectors – mining, agriculture, manufacturing and construction. Through the engagement process, identify training programs and resources available on-line from Government Agencies and Tertiary/ Vocational service providers and promote these as part of the 'Business Tool Kit' on the Maranoa Regional Council website.
2.2	Develop workforce/ career pathways with local businesses	<ul style="list-style-type: none"> Engage with schools and industry to develop and support careers nights. Encourage local businesses to participate in school-based apprentice and traineeship programs.
3.0	Building Business Opportunities	
3.1	Identify market gaps and actively seek external investment in the region's key industries through an investment attraction campaign	<ul style="list-style-type: none"> Continue to deliver the region's Economic Development Strategy. Participate in relevant business attraction events organised by Government Departments and other organisations. Update marketing documentation and investment attraction collateral to promote the Maranoa as a location of choice for businesses.
3.2	Identify value-add manufacturing opportunities based on the existing industry supply to support business innovation and develop competitive advantages for the region.	<ul style="list-style-type: none"> Collaborate with local businesses to identify gaps in region's the supply chain. Engage with external investors and government agencies to fill service gaps through value-adding of local products and/ or establishing new services currently not available in the region.
3.3	Ensure regular dialogue between Council and local businesses to increase business confidence and investment levels	<ul style="list-style-type: none"> Establish links and communication pathways between Council and local businesses. Develop and promote council-sponsored business events to increase collaboration and information sharing.
4.0	Supporting Arts and Culture	
4.1	Increase the number of offered cultural activities	<ul style="list-style-type: none"> Conduct an audit to identify gaps in the region's current cultural service offering. Engage with community to assess desired activities. Identify (with assistance from wider regional and state based cultural organisations) the offerings and opportunities to enhance cultural program. Develop and deliver enhanced program in consultation with community and cultural organisations.

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Ref.	Activity	Action
4.2	Developing opportunities for Agri-tourism and other industrial tourism in partnership with industry and government	<ul style="list-style-type: none"> Research agri-tourism offerings that currently operate in other regions with similar attributes. Liaise with the agricultural sector and industrial sectors to identify opportunities for value-adding tourism activities. Encourage and promote private sector investment in agri and industrial tourism. Work with local businesses to develop a connected tourism industry that promotes the regions unique agri and industrial tourism.
4.3	Continue the development and promotion of sustainable local events	<ul style="list-style-type: none"> Review current events program to identify seasonal gaps or opportunities for both community events and tourism attraction / participation events. Promote the Maranoa to event sourcing organisations in order to broaden reach and appeal. Ensure the region's major events are effectively marketed and promoted to maximise visitation.
4.4	Explore the range of local tourism activities and offerings with specific investigation into Sunday trading, conferences, conference facilities and accommodation to support the region's tourism industry.	<ul style="list-style-type: none"> Conduct an accommodation audit and gap analysis to identify local needs compared to market demand. Encourage private sector investment in tourism accommodation, attractions and events through development incentives. Participate in relevant tourism, business and event marketing attraction events on a state level. Promote Maranoa as a conference hub with key stakeholders in the region's key and growth industries. Liaise with and investigate the appetite / option to rotate Sunday trading between local businesses.
5.0	Enhancing Infrastructure	
5.1	Use housing incentives to grow the regional population and the number of dwellings in the region.	<ul style="list-style-type: none"> Encourage home ownership by subsidising home buyers, e.g. deposit gap, investigate rent-buy schemes, encourage developers.
5.2	Increase housing choices and continue investment in township beautification	<ul style="list-style-type: none"> Ensure planning schemes include a range of land zoning types to meet current and future demands of residents. Encourage a diversity of dwelling types at different price points in the region to cater for aged-dependants and independent living. Continue to improve the presentation of arrival points and main streets in all townships through signage and landscaping. Encourage local businesses to improve the presentation of their buildings and businesses through beautification grants or other allowances (potential state funding availability).
5.3	Ensure adequate provision, maintenance and access to community facilities for youth and aged dependents	<ul style="list-style-type: none"> Audit dependent community facilities to identify improvement areas. Monitor the provision and maintenance of dependent facilities where appropriate.

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Ref.	Activity	Action
5.4	Provide more and activate public facilities suitable for residential and visitor use	<ul style="list-style-type: none"> • Audit public facilities to identify improvement areas. • Advocate for government funding to improve community/ public assets. • Ensure assets are measured regularly and damages requiring maintenance are consistently reported to demonstrate cost effective outcomes and increase the lifespan of assets.
5.5	Increase the availability of utilities and transport infrastructure to support industry and the region	<ul style="list-style-type: none"> • Assess the key findings identified in council's community and recreation infrastructure strategy. • Advocate for infrastructure improvements, mainly public transport and recreation facilities. • Develop a business case study to secure funding for infrastructure improvements.
6.0	Leveraging Technology	
6.1	Expand the roll-out of smart public services	<ul style="list-style-type: none"> • Collaborate with neighbouring councils to identify gaps in current technology/ service offering. • Advocate for funding to improve technology and innovation in community infrastructure. • Identify funding sources and develop a business case/ grant application to secure funds. • Investigate inclusion into the federal government 'smart communities initiative' to access funding.
6.2	Upgrade communication infrastructure and digital connectivity to the support the whole region	<ul style="list-style-type: none"> • Advocate for significant improvements in the mobile telephone coverage and availability of broadband in the rural areas of the region. • Encourage support from businesses by promoting the operational benefits realised from enhanced communication infrastructure. • Investigate alternative delivery model (private provider) such as Field Solutions Group.
7.0	Marketing the Maranoa	
7.1	Promote the region to the Australian public through tourism attraction campaigns	<ul style="list-style-type: none"> • Identify target markets (demographics and locations) for population attraction campaign. • Create a people attraction campaign that sells: <ul style="list-style-type: none"> ◦ the positive lifestyle attributes of the region ◦ the job opportunities. • Initiate a business attraction and retention program. • Review all promotional materials for relevancy and currency and update. • Resource an ongoing promotional campaign targeted at high density residential areas in Australia. • Develop a social media strategy for the region. • Update council website to sell the benefits of the region to immigrants. This can be linked to regional, state and federal sites to promote the region.
8.0	Increasing Immigration	
8.1	Leveraging the National immigration program to attract immigrants and grow the regional population	<ul style="list-style-type: none"> • Assess available job opportunities in the region. • Analyse the capacity to house immigrants. • Identify the opportunities through the Department of Home Affairs to attract skilled immigrants to the region. • Target FIFO market by encouraging resource companies to assist their workers to live local.

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Ref.	Activity	Action
8.2	Develop a welcoming community for newcomers	<ul style="list-style-type: none"> • Meet the diverse needs of immigrants by involving businesses, educators, healthcare workers, churches and volunteers in the welcoming processes. • Establish immigration settlement services for newcomers e.g. settlement grants program, translating services, connect with federal settlement services organisations. • Provision of language training courses to improve community integration process. • Involving newcomers in individual and organised leisure activities to build new relationships, experiences and ties to the community.
9.0	Transitioning Non-Resident Workers	
9.1	Targeting and attracting the region's non-resident workforce to grow the regional population, including the development of a conversion strategy and associated collateral and engagement packs	<ul style="list-style-type: none"> • Encourage FIFO workers to relocate locally by developing a co-ordinated campaign with industry that promotes the Maranoa's work-family lifestyle and showcases community activities and recreation pursuits. • Promote the region's locational advantages to FIFO workers operating within the Surat-Basin. • Maintain regular communication with major companies regarding occupancy and availability of housing stock. • Encourage operational FIFO workers to relocate by providing relocation incentives.
9.2	Work with industry and resource companies to transition permanent workers into residents	<ul style="list-style-type: none"> • Advocate for resource companies operating in the region to employ people who live locally, rather than FIFO workers. • Work with industry to adjust operating workforce rosters from 2 weeks on and 2 weeks off to 5 days on and 2 days off (or similar). • Encourage industry to reduce royalty deductions for FIFO-related travel and ancillary costs for employees who do not live in the Maranoa. • Work with industry to provide financial incentives to all permanent production workers residing in the Maranoa Region irrespective of which community they choose to live in (e.g. Regional Living Allowance and Living Local Allowance).
9.3	Encourage new investment in higher density dwellings to accommodate future population	<ul style="list-style-type: none"> • Ensure planning schemes include a range of residential land zoning types to accommodate current and future demands of residents. • Encourage external investment for higher density dwellings that can accommodate the region's sustainable population target (approximately 1,550 new dwellings). • Encourage external investment for new dwellings in communities that are in close proximity to resource operations (Yuleba and Wallumbilla).

Source: AEC



4.3 ROLE OF COUNCIL

The role of the Maranoa Regional Council in enhancing liveability is sometimes difficult to define and will vary depending on the priorities and focus areas to achieve improved liveability for residents. The role of Council will always fall into one of the following categories.

4.3.1 Advocacy

The Council acts as a leader that engages with the business community and other levels of government to develop commitment, energy and attitude towards identified priorities. In the case of the Liveability Strategy there is a role for Council to play in advocating for the needs of residents and businesses and for the delivery of critical infrastructure and services that enhance liveability and support economic development.

4.3.2 Facilitation

The key role in this program that Council can play is as a facilitator of opportunities. There is a really important role for Council to play in connecting the various stakeholders in order to achieve desired outcomes.

Council can act as the information link between government, business and consumers, as relevant information is vital in generating local awareness and demand for identified priorities.

Council can promote events and activities that support business capacity building and other economic development related initiatives, such as workshops to build the knowledge of businesses around skill development.

4.3.3 Planning and Regulation

The Council's planning framework provides a mechanism to regulate and/ or encourage certain activities and developments that influence community growth and economic activity. Specific opportunities that relate to the Liveability Strategy is the role Council plays in ensuring the current and future demands of residents are met, businesses understand their obligations, and in making sure a positive, proactive and solution focused approach is applied.

4.3.4 Provider of Services

Service provisions is one of the major functions of Local Government. A consistent and reliable supply of services and information can activate public facilities suitable for residential and visitor use, whilst also supporting economic development related opportunities.

4.3.5 Stakeholder

There are many liveability improvement related initiatives that are developed and implemented across the community that Council does not 'own' or is not viewed as the service provider for, but still remains a critical contributor to the successful implementation of the desired outcome.

Ultimately Council needs to have a clear understanding of the role it will play in all strategic focus areas identified and how they will drive, facilitate, encourage or communicate the desired outcomes.



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APPENDIX A: SOCIO-ECONOMIC ANALYSIS

GLOSSARY

Table A. 1. Glossary: Dataset Terms and Descriptions

Dataset	Description
Population & Demographics	
Population Growth	Measuring the degree of population expansion in the local area.
Youth Dependency Ratio	The Youth Dependency Ratio provides guidance on the proportion (or share) of the population who are youths (aged 14 years and under) as a proportion of the traditional working aged population (15 to 64 years). This indicator identifies the weight of, and reliance on, a region's working-aged population by (young) dependents.
Aged Dependency Ratio	The Aged Dependency Ratio provides guidance on the proportion (or share) of the population who are aged (65 years and over) as a proportion of the traditional working aged population (15 to 64 years). This indicator identifies the weight of, and reliance on, a region's working-aged population by (aged) dependents.
Total Dependency Ratio	The Dependency Ratio provides guidance on the proportion (or share) of the population who are youths (aged 14 years and under) and aged (65 years and over) as a proportion of the traditional working aged population (15 to 64 years). This indicator identifies the weight of, and reliance on, a region's working-aged population by dependents.
Average Age	Measuring the age structure of the local area.
Proportion of Population Living in the Area 1 or 5 Years Ago	Measuring the degree of population stability in the region.
Contribution of net migration to growth	Measuring the historical contribution of net migration to population growth and the ability of the region to attract new residents (i.e. excludes natural population growth)
Diversity	
SEIFA	Measuring the degree of socio-economic advantage and disadvantage in the local area (i.e. a lower score indicates that an area is relatively disadvantaged compared to an area with a higher score).
Place of Birth Indicator	The Place of Birth Indicator provides a simple snapshot of the cultural diversity of a region. The indicator provides guidance on the proportion of the total population who were born outside Australia. This indicator can be used, in conjunction with other datasets, to understand the degree of social diversity within a community.
Multicultural Diversity Indicator	The Multicultural Diversity Indicator provides guidance on the diversity of ancestral backgrounds of residents in a community. The indicator compares the proportion of the total population identifying as being in the least prominent ancestral backgrounds (i.e. those outside the ten most prominent ancestral backgrounds) against the proportion (or share) of the total population identifying as being within the three most prominent ancestral backgrounds. This indicator can be used, in conjunction with other datasets, to understand the degree of social diversity within a community.
Indigenous Representation Indicator	The Indigenous Representation Indicator provides guidance on the proportion (or share) of the total population identifying as being Indigenous (Aboriginal and/ or Torres Strait Islander). This indicator, in conjunction with other datasets, can be used to understand the degree of social diversity within a community.
Education	
High School Completions	Measuring the degree of high school education attainment in the local area.
Non-School Qualification	Measuring the degree of non-school education attainment in the local area.

MARANOA LIVEABILITY STRATEGY



Dataset	Description
High School Education Containment Index	High School Education Containment refers to the proportion (or share) of 16-year-olds who are engaged in full-time high school education within a specific geography. This indicator can be used as a guide to inform and understand the current nature of education activity and attainment aspirations of residents.
TAFE Education Containment Index	TAFE Education Containment refers to the proportion (or share) of 16-year-olds who are engaged in full-time high school education within a specific geography. This indicator can be used as a guide to inform and understand the current nature of education activity and attainment aspirations of residents.
Number of Primary School Teachers per 5-13 Year Olds	Measuring access to primary school education in the local area.
Number of Secondary School Teachers per 12-18 Year Olds	Measuring access to secondary school education in the local area.
Health	
Obesity (per 100)	Measuring the prevalence of obesity in the local area.
Psychological Distress (per 100)	Measuring the prevalence of psychological distress in the local area.
Mental and Behavioural Problems (per 100)	Measuring the prevalence of mental health issues in the local area.
Access to Doctors	Measuring access to health care in the local area.
Very Good or Excellent Self-Assessed Health Rate (per 100)	Measuring self-reported health in the local area.
Society	
Crime Rate	Measuring the prevalence of crime in the local area, and whether the offence was against another person, against property or another type of offence.
Volunteering	Measuring the rate of volunteering in the local area.
Same Sex Couples	Measuring the degree of social diversity through the prevalence of same sex couples in the area.
Economy	
Gross Regional Product (GRP) Index	The GRP Index presents the economic growth of a region using AEC's annual Gross Regional Product estimates, with 2006-07 representing the base year of the index for each region (i.e. indexed to 100). An increase in the index indicates economic expansion whilst a decrease in the index indicates economic contraction. This index can be used to understand the relative economic performance of each economy in Australia since 2006-07. A steeper line indicates your region is moving faster (increase or decrease) than the comparison.
GRP per Capita	Measuring the standard of living in the local area.
GRP per FTE	Measuring the productivity of local workers.
GRP to Household Income	Measuring the degree to which economic growth benefits are retained by local households (i.e. a lower ratio indicates that more household income is retained within the local economy compared to an area with a higher ratio).
Households	
Residential Building Approvals	Measuring the level of investment in the local economy.
Average Household Income	Measuring incomes in the local area.
Housing Stress	Measuring prevalence of housing stress and unaffordability in the local area.
Low, Middle- and High-Income Households	Measuring the dispersal of household incomes in the local area.

MARANOA LIVEABILITY STRATEGY



Dataset	Description
Economic Diversity	
Leading Economic Drivers	The Leading Economic Drivers Indicator provides guidance on the proportion (or share) of economic activity stemming from the key leading production industries of agriculture, forestry and fishing, mining and manufacturing (defined by the aggregate Gross Value Added activity of these industries compared to total industry Gross Value Added).
Economic Diversity Indicator	The Economic Diversity Index provides guidance on the degree of economic diversity in a region, based on composition of employment (defined at the 1-digit ANZSIC sector), using AEC's annual employment by industry model. The indicator compares (as a ratio) the proportion of total employment supported by the nine lowest employing industries in a region to the proportion of total employment supported by its three highest employing industries. As a guide, a ratio of 1.0 would indicate the nine lowest employing industries in a region employ the same share of total employment as the highest three employing industries. Higher ratios indicate a more diverse economy than lower values.
Industry Reliance Indicator	The Industry Reliance Index provides guidance on an economy's reliance on its three most prominent industries, based on composition of employment (defined at the 1-digit ANZSIC sector), using AEC's annual employment by industry model. This indicator identifies the proportion (i.e. percentage between 0% and 100%) of total employment delivered for a region from its three most prominent industries (defined by 1-digit ANZSIC industries) over time.
Business Environment	
Change in Value of Non-Residential Building Approvals	Measuring the level of business investment in the local economy.
Business Count Change	Measuring the level of investment, business confidence and outcomes in the local economy.
Employment	
Unemployment Rate	Measuring the degree of difficulty for local residents to find work.
Participation Rate	Measuring local participation in the labour force.
Employment per Person of Working Age	Measuring the jobs availability in the local area.
Self-Containment of Employment	Measuring the percentage of employed residents who are employed within the boundaries of the region
Self Sufficiency of Employment	Measuring the percentage of workers in the local area who also live in the region.
Finance	
Operating Surplus Ratio	Measuring a local government's financial capacity and ability to fund ongoing operations over the long-term
Asset Sustainability Ratio	Measuring a local government's level of investment in capital renewals, and whether this is sufficient to maintain the current asset base
Net Financial Liabilities Ratio	Measuring a local government's ability to service its net financial liabilities through operating revenue

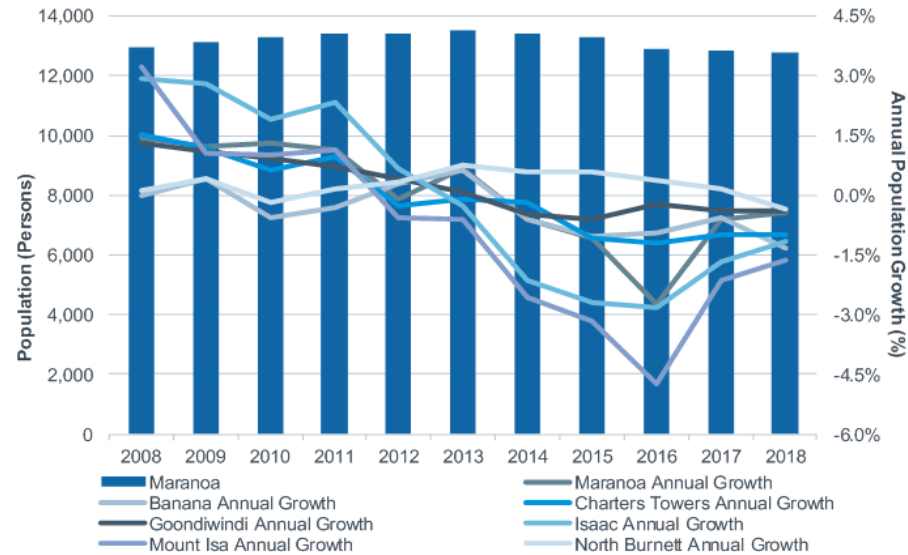
MARANOA LIVEABILITY STRATEGY



POPULATION & DEMOGRAPHICS

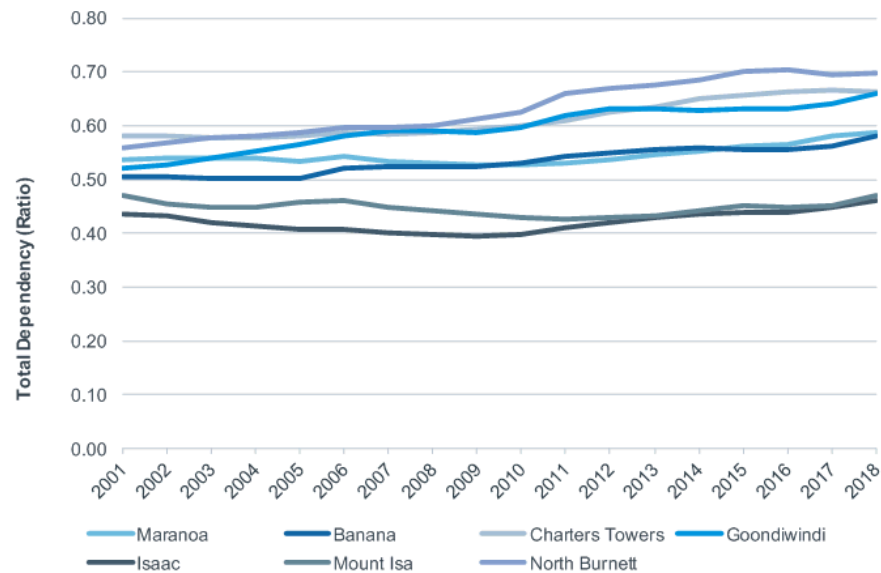
Population

Figure A. 1. Population Growth, Maranoa & Comparison Regions, 2008 to 2018



Dependency Ratios

Figure A. 2. Total Dependency Ratio, Maranoa & Comparison Regions, 2001 to 2018



MARANOA LIVEABILITY STRATEGY



Table A. 2. Youth & Aged Dependency Ratios, Maranoa & Comparison Regions, 2001 to 2018

Region	Youth Dependency			Aged Dependency		
	2001	2018	Change	2001	2018	Change
Maranoa	0.37	0.35	-0.02	0.17	0.24	0.07
Banana	0.36	0.35	-0.01	0.15	0.23	0.09
Charters Towers	0.39	0.35	-0.05	0.19	0.32	0.13
Goondiwindi	0.35	0.36	0.01	0.17	0.29	0.13
Isaac	0.37	0.37	0.00	0.06	0.09	0.03
Mount Isa	0.40	0.36	-0.04	0.08	0.11	0.03
North Burnett	0.32	0.29	-0.03	0.24	0.41	0.17
Queensland	0.32	0.30	-0.02	0.17	0.23	0.06
Australia	0.31	0.29	-0.02	0.19	0.24	0.05

Source AEC (unpublished^b), AEC (unpublished^c)

Average Age

Table A. 3. Average Age, Maranoa & Comparison Regions, 2018

Region	Average Age
Maranoa	37.6
Banana	37.8
Charters Towers	39.6
Goondiwindi	39.0
Isaac	32.6
Mount Isa	32.6
North Burnett	43.5
Queensland	38.0
Australia	38.3

Source: ABS (2019b).

MARANOA LIVEABILITY STRATEGY



Population Stability

Table A. 4. Place of Usual Residence 1 Year Ago, Maranoa & Comparison Regions, 2015 to 2016

Region	Maranoa	Banana	Charters Towers	Goondiwindi	Isaac	Mount Isa	North Burnett	Queensland	Australia
Same LGA	91.1%	92.3%	92.5%	90.6%	85.9%	90.8%	91.7%	91.2%	90.1%
Elsewhere Intrastate	6.3%	5.1%	5.6%	5.2%	10.2%	5.1%	5.6%	4.2%	5.4%
Elsewhere Interstate	0.9%	0.6%	0.6%	2.4%	1.3%	1.3%	0.4%	1.8%	1.4%
Overseas	0.3%	0.7%	0.4%	0.5%	0.7%	1.0%	1.4%	1.6%	1.9%
*Not Applicable	1.3%	1.4%	1.0%	1.3%	1.9%	1.9%	0.9%	1.2%	1.2%
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Note: Not Applicable refers to number of persons not born 1 Year Ago
Source: ABS (2017).

Table A. 5. Place of Usual Residence 5 Years Ago, Maranoa & Comparison Regions, 2011 to 2016

Region	Maranoa	Banana	Charters Towers	Goondiwindi	Isaac	Mount Isa	North Burnett	Queensland	Australia
Same LGA	70.5%	74.0%	74.7%	74.1%	55.4%	65.8%	74.8%	71.8%	69.6%
Elsewhere Intrastate	16.8%	14.0%	16.2%	11.7%	26.7%	14.5%	15.1%	11.4%	13.9%
Elsewhere Interstate	2.5%	1.9%	2.4%	5.3%	4.8%	4.8%	1.7%	5.2%	3.8%
Overseas	2.2%	2.7%	1.0%	1.7%	3.0%	5.4%	3.2%	5.3%	6.4%
*Not Applicable	8.1%	7.5%	5.7%	7.1%	10.1%	9.6%	5.2%	6.3%	6.3%
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Note: Not Applicable refers to number of persons not born 5 Years Ago
Source: ABS (2017).

MARANOA LIVEABILITY STRATEGY



Table A. 6. Contribution of Net Migration to Population Growth, Maranoa & Comparison Regions, 2012 to 2017

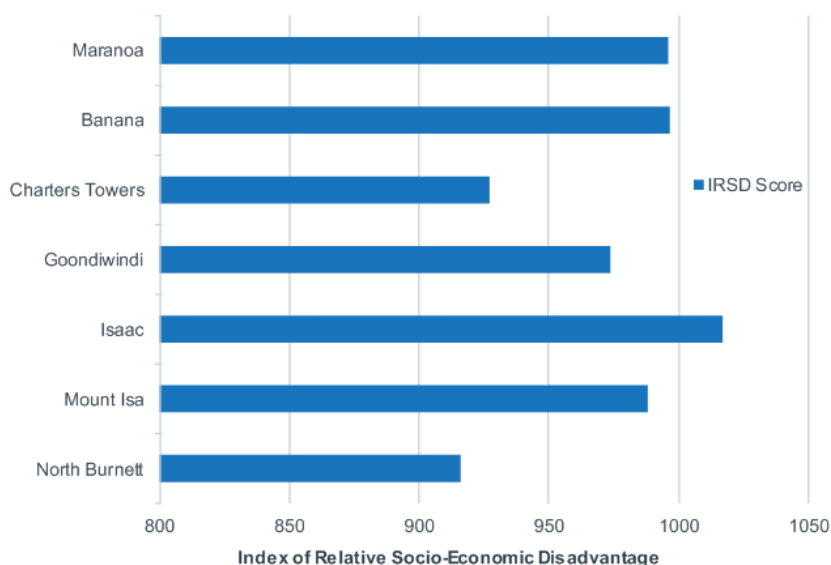
Region	2012	2013	2014	2015	2016	2017
Maranoa	-107.3%	-41.7%	-150.9%	-203.6%	-462.4%	-186.8%
Banana	-77.0%	-32.9%	-152.7%	-215.9%	-209.6%	-173.9%
Charters Towers	-177.5%	-121.1%	-180.0%	-369.4%	-716.7%	-645.5%
Goondiwindi	-39.7%	-91.9%	-168.5%	-181.7%	-134.9%	-207.5%
Isaac	-61.6%	-115.5%	-231.1%	-304.3%	-285.8%	-232.2%
Mount Isa	-130.5%	-137.8%	-265.0%	-265.4%	-427.8%	-235.6%
North Burnett	209.1%	154.8%	-850.0%	140.0%	-490.0%	-241.7%
Queensland	158.6%	137.3%	94.5%	81.6%	109.8%	178.6%
Australia	142.1%	146.1%	137.9%	132.6%	145.7%	177.2%

Note: Excludes natural population growth (i.e. births vs deaths) and measures the historical contribution of net migration to population growth and the ability of the region to attract new residents.
Source: ABS (2018a), ABS (2019a), ABS (2019c).

DIVERSITY

SEIFA

Figure A. 3. SEIFA Score - Relative Socio-Economic Disadvantage, Maranoa & Comparison Regions, 2016



Note: Scores: a lower score indicates that an area is relatively disadvantaged compared to an area with a higher score.
Source: ABS (2018b).

Cultural Diversity

Table A. 7. Place of Birth Index, Maranoa & Comparison Regions, 2011 to 2016

Region	2011	2016	5-Year Change	5-Year Growth (%)
Maranoa	0.06	0.08	0.01	19.5%
Banana	0.08	0.09	0.00	5.9%
Charters Towers	0.06	0.06	0.00	-7.9%
Goondiwindi	0.06	0.07	0.01	19.4%

MARANOA LIVEABILITY STRATEGY



Region	2011	2016	5-Year Change	5-Year Growth (%)
Isaac	0.11	0.12	0.01	9.2%
Mount Isa	0.17	0.18	0.01	7.5%
North Burnett	0.09	0.11	0.02	22.2%
Queensland	0.22	0.23	0.02	7.0%
Australia	0.26	0.28	0.02	8.6%

Source: AEC (unpublished⁹)

Table A. 8. Multicultural Diversity Index, Maranoa & Comparison Regions, 2011 to 2016

Region	2011	2016	Change	5 Year Change
Maranoa	0.04	0.06	0.01	25.8%
Banana	0.07	0.08	0.01	16.0%
Charters Towers	0.06	0.07	0.00	7.7%
Goondiwindi	0.05	0.05	0.00	7.3%
Isaac	0.09	0.10	0.01	11.3%
Mount Isa	0.17	0.19	0.02	12.0%
North Burnett	0.06	0.08	0.02	31.3%
Queensland	0.19	0.22	0.03	16.5%
Australia	0.27	0.31	0.05	17.3%

Source: AEC (unpublished⁹)

Table A. 9. Indigenous Representation, Maranoa & Comparison Regions, 2011 to 2016

Region	2011	2016	Ppt. Change
Maranoa	8.0%	7.8%	-0.1%
Banana	4.2%	4.3%	0.1%
Charters Towers	8.4%	9.5%	1.1%
Goondiwindi	5.2%	5.9%	0.7%
Isaac	2.9%	4.2%	1.2%
Mount Isa	17.4%	19.0%	1.5%
North Burnett	6.3%	7.3%	0.9%
Queensland	3.8%	4.2%	0.4%
Australia	2.7%	3.0%	0.3%

Note: Ppt. (in the table above) refers to Percentage Point Change

Source: AEC (unpublished⁹)

EDUCATION

High School Completions

Table A. 10. High School Completions, Maranoa & Comparison Regions, 2011 to 2016

Region	2011	2016	5 Year Change
Maranoa	39.5%	45.3%	5.8%
Banana	37.8%	42.7%	4.9%
Charters Towers	35.0%	38.2%	3.2%
Goondiwindi	40.4%	44.5%	4.1%
Isaac	47.0%	50.6%	3.7%
Mount Isa	46.8%	51.6%	4.9%
North Burnett	31.2%	35.5%	4.4%

MARANOA LIVEABILITY STRATEGY



Region	2011	2016	5 Year Change
Queensland	50.9%	55.5%	4.5%
Australia	52.0%	56.8%	4.8%

Source: ABS (2012), ABS (2017).

Non-School Qualifications

Table A. 11. Non-School Qualification Completions, Maranoa & Comparison Regions, 2011 to 2016

Region	2011	2016	5 Year Ppt Change
Maranoa	36.7%	42.3%	5.6%
Banana	33.5%	38.4%	4.8%
Charters Towers	32.5%	37.6%	5.1%
Goondiwindi	34.8%	40.1%	5.3%
Isaac	40.6%	45.4%	4.8%
Mount Isa	42.6%	44.7%	2.0%
North Burnett	33.6%	39.9%	6.3%
Queensland	43.3%	47.6%	4.3%
Australia	45.1%	48.9%	3.8%

Note: Ppt. (in the table above) refers to Percentage Point Change

Source: ABS (2012), ABS (2017).

Education Containment

Table A. 12. High School Education Containment, Maranoa & Comparison Regions, 2011 to 2016

Region	2011	2016	5 Year Ppt Change
Maranoa	80.3%	88.2%	8.0%
Banana	71.0%	91.0%	20.0%
Charters Towers	84.6%	92.5%	8.0%
Goondiwindi	77.4%	100.0%	22.6%
Isaac	82.5%	90.0%	7.6%
Mount Isa	83.2%	85.4%	2.2%
North Burnett	78.8%	86.2%	7.5%
Queensland	85.6%	90.5%	4.9%
Australia	87.4%	91.6%	4.1%

AEC (unpublished⁹).

Table A. 13. TAFE Education Containment, Maranoa & Comparison Regions, 2011 to 2016.

Region	2011	2016	5 Year Ppt Change
Maranoa	0.0%	0.0%	0.00%
Banana	0.0%	0.0%	0.00%
Charters Towers	0.0%	0.0%	0.00%
Goondiwindi	0.0%	0.0%	0.00%
Isaac	0.0%	0.0%	0.00%
Mount Isa	0.0%	2.7%	2.67%
North Burnett	0.0%	0.0%	0.00%
Queensland	1.5%	1.3%	-0.25%
Australia	2.4%	1.7%	-0.74%

Note: Ppt. (in the table above) refers to Percentage Point Change

AEC (unpublished⁹).

MARANOA LIVEABILITY STRATEGY



Students per Teacher

Table A. 14. Number of 5-13 Year Old's per Primary School Teachers, Maranoa & Comparison Regions, 2016

Region	Primary School Teachers	5 - 13 Year Old's	Students per Primary School Teacher
Maranoa	145	1,608	11
Banana	118	1,958	17
Charters Towers	114	1,663	15
Goondiwindi	109	1,423	13
Isaac	188	3,042	16
Mount Isa	189	2,548	13
North Burnett	67	1,185	18
Queensland	32,992	557,604	17
Australia	163,753	2,626,816	16

Source: ABS (2017).

Table A. 15. Number of 12-18 Year Old's per Primary School Teachers, Maranoa & Comparison Regions, 2016

Region	Primary School Teachers	12 - 18 Year Old's	Students per Primary School Teacher
Maranoa	82	1,024	13
Banana	92	1,169	13
Charters Towers	108	1,433	13
Goondiwindi	70	922	13
Isaac	106	1,602	15
Mount Isa	116	1,674	14
North Burnett	69	845	12
Queensland	28,797	413,271	14
Australia	151,455	1,952,773	13

Source: ABS (2017).

HEALTH

Obesity

Table A. 16. Obesity Rate per 100 (People aged 18 & over), Maranoa & Comparison Regions, 2014-15.

Region	Obesity Rate per 100
Maranoa	40
Banana	36
Charters Towers	40
Goondiwindi	42
Mount Isa	33
North Burnett	43
Queensland	30
Australia	28
Mount Isa	33

Source: PHIDU (2019).

MARANOA LIVEABILITY STRATEGY



Psychological Distress

Table A. 17. Psychological Distress rate per 100 (People aged 18 & over), Maranoa & Comparison Regions, 2014-15.

Region	Psychological Distress per 100
Maranoa	9
Banana	8
Charters Towers	12
Goondiwindi	10
Isaac	10
Mount Isa	14
North Burnett	11
Queensland	12
Australia	12

Source: PHIDU (2019).

Mental Health

Table A. 18. Mental Health rate per 100, Maranoa & Comparison Regions, 2014-15.

Region	Psychological Distress per 100
Maranoa	18
Banana	18
Charters Towers	21
Goondiwindi	20
Isaac	18
Mount Isa	20
North Burnett	19
Queensland	18
Australia	18

Source: PHIDU (2019).

Access to Doctors

Table A. 19. Access to Doctors, Maranoa & Comparison Regions, 2016.

Region	Persons per GP
Maranoa	569
Banana	1,173
Charters Towers	616
Goondiwindi	546
Isaac	2,557
Mount Isa	322
North Burnett	1,133
Queensland	406
Australia	422

Source: ABS (2017), PHIDU (2019).

MARANOA LIVEABILITY STRATEGY



Self-Assessed Health

Table A. 20. Very Good or Excellent Self-Assessed Health Rate (per 100), Maranoa & Comparison Regions, 2014-15.

Region	Very Good or Excellent Self-Assessed Health
Maranoa	82
Banana	85
Charters Towers	81
Goondiwindi	82
Isaac	83
Mount Isa	82
North Burnett	79
Queensland	85
Australia	85

Source: ABS (2019a), PHIDU (2019).

SOCIETY

Crime

Table A. 21. Crime Rate per 100,000 by Type, Maranoa & Comparison Regions, 2018-19.

Region	Offences Against the Person	Offences Against Property	Other Offences	Total Offences
Maranoa	798	3,333	10,879	15,009
Banana	483	2,625	3,917	7,024
Charters Towers	907	4,593	4,847	10,347
Goondiwindi	498	3,378	5,611	9,488
Isaac	302	1,908	2,945	5,155
Mount Isa	2,021	8,763	14,325	25,109
North Burnett	556	2,800	3,837	7,193
Queensland	589	4,146	4,600	9,336

Source: QGSO (2019b).

Table A. 22. Average Annual Growth of Reported Crimes by Type, Maranoa & Comparison Regions, 2014-15 to 2018-19.

Region	Offences Against the Person	Offences Against Property	Other Offences	Total Offences
Maranoa	8.43%	2.74%	5.01%	4.71%
Banana	3.44%	-3.97%	1.28%	-0.42%
Charters Towers	8.68%	-7.70%	6.18%	0.98%
Goondiwindi	13.59%	1.92%	1.86%	2.60%
Isaac	14.83%	4.81%	5.16%	5.68%
Mount Isa	18.02%	6.22%	7.33%	7.94%
North Burnett	-4.58%	-7.48%	2.61%	-1.52%
Queensland	5.54%	4.18%	-0.75%	1.93%

Source: QGSO (2019b).

MARANOA LIVEABILITY STRATEGY



Volunteering

Table A. 23. Proportion of Volunteers, Maranoa & Comparison Regions, 2016.

Region	2006	2011	2016
Maranoa	29.0%	29.7%	31.8%
Banana	29.9%	29.0%	31.5%
Charters Towers	23.5%	22.5%	25.3%
Goondiwindi	28.2%	28.9%	30.4%
Isaac	26.1%	23.5%	26.1%
Mount Isa	20.7%	19.6%	23.1%
North Burnett	32.3%	32.0%	31.4%
Queensland	20.3%	20.4%	20.6%
Australia	19.8%	19.4%	20.7%

Source: ABS (2007), ABS (2012), ABS (2017).

Same Sex Couples

Table A. 24. Proportion of Same Sex Couples, Maranoa & Comparison Regions, 2016.

Region	Same Sex Couples	Opposite-sex couple
Maranoa	0.1%	99.9%
Banana	0.2%	99.8%
Charters Towers	0.5%	99.5%
Goondiwindi	0.0%	100.0%
Isaac	0.3%	99.7%
Mount Isa	0.5%	99.5%
North Burnett	0.3%	99.7%
Queensland	0.8%	99.2%
Australia	0.9%	99.1%

Source: ABS (2017).

ECONOMY

GRP Index

Table A. 25. GRP Index Change, Maranoa & Comparison Regions; 1, 5 & 10 Year Change.

Region	1 Year	5 Year	10 Year
Maranoa	2.9	4.6	12.9
Banana	1.9	16.2	15.6
Charters Towers	1.4	-4.2	-17.2
Goondiwindi	2.4	-5.0	18.6
Isaac	6.1	42.4	64.9
Mount Isa	-0.1	11.4	6.0
North Burnett	5.6	25.9	10.2
Queensland	4.3	14.3	27.1
Australia	3.6	15.6	29.2

Source: AEC (unpublished).

MARANOA LIVEABILITY STRATEGY



GRP per Capita

Table A. 26. GRP per Capita; Maranoa & Comparison Regions, 2018.

Region	2018
Maranoa	\$106,222
Banana	\$182,815
Charters Towers	\$79,086
Goondiwindi	\$81,860
Isaac	\$606,007
Mount Isa	\$219,996
North Burnett	\$84,033
Queensland	\$69,638
Australia	\$73,928

Source: AEC (unpublished^d), ABS (2019a)

GRP per FTE

Table A. 27. GRP per FTE; Maranoa & Comparison Regions, 2018.

Region	2017-18
Maranoa	\$181,405
Banana	\$285,721
Charters Towers	\$202,692
Goondiwindi	\$168,789
Isaac	\$542,954
Mount Isa	\$371,050
North Burnett	\$172,947
Queensland	\$137,016
Australia	\$150,973

Note: FTE relates to Full-Time Employee
Source: AEC (unpublished^d), AEC (unpublished^b)

Ratio of GRP to Household Income

Table A. 28. Ratio of GRP to Household Income, Maranoa & Comparison Regions, 2011 to 2016.

Region	2011	2016	5 Year Change
Maranoa	177.12	165.35	-12
Banana	233.79	222.33	-11
Charters Towers	156.64	151.46	-5
Goondiwindi	172.52	153.37	-19
Isaac	454.80	542.74	88
Mount Isa	224.02	232.07	8
North Burnett	144.46	125.46	-19
Queensland	118.36	103.12	-15
Australia	124.41	104.69	-20

Source: ABS (2012), AEC (unpublished^d).

MARANOA LIVEABILITY STRATEGY



HOUSEHOLDS

Residential Building Approvals

Table A. 29. Residential Building Approvals Value, Maranoa & Comparison Regions, 2013-14 to 2019-19.

Region	Latest Period	5 Year Growth
Maranoa	-12.6%	-83.7%
Banana	104.7%	-46.2%
Charters Towers	35.6%	-63.2%
Goondiwindi	-15.5%	55.4%
Isaac	-24.0%	-87.9%
Mount Isa	260.0%	-66.6%
North Burnett	6.9%	-19.1%
Queensland	-15.3%	6.2%
Australia	-14.2%	17.4%

Source: ABS (2019d).

Table A. 30. Residential Building Approvals Volume, Maranoa & Comparison Regions, 2013-14 to 2019-19.

Region	Latest Period	5 Year Growth
Maranoa	-36.4%	-91.8%
Banana	120.0%	-68.6%
Charters Towers	11.1%	-67.7%
Goondiwindi	-25.0%	12.5%
Isaac	-42.9%	-96.1%
Mount Isa	300.0%	-85.5%
North Burnett	35.7%	-32.1%
Queensland	-22.7%	-15.5%
Australia	-19.2%	-6.3%

Source: ABS (2019d).

Household Income

Table A. 31. Average Weekly Household Income, Maranoa & Comparison Regions, 2011 to 2016.

Region	2011	2016	5 Year Change
Maranoa	\$1,469	\$1,641	11.7%
Banana	\$1,641	\$1,839	12.1%
Charters Towers	\$1,284	\$1,356	5.6%
Goondiwindi	\$1,263	\$1,497	18.5%
Isaac	\$2,417	\$2,291	-5.2%
Mount Isa	\$2,123	\$2,240	5.5%
North Burnett	\$1,059	\$1,242	17.3%
Queensland	\$1,526	\$1,729	13.3%
Australia	\$1,561	\$1,802	15.5%

Source: ABS (2012), ABS (2017).

MARANOA LIVEABILITY STRATEGY



Housing Stress

Table A. 32. Mortgage Stress, Maranoa & Comparison Regions, 2011 to 2016.

Region	2011	2016	5 Year Change
Maranoa	7.1%	7.4%	0.2%
Banana	6.7%	4.5%	-2.2%
Charters Towers	10.8%	8.1%	-2.7%
Goondiwindi	9.4%	8.5%	-0.9%
Isaac	4.7%	5.5%	0.7%
Mount Isa	3.7%	3.9%	0.2%
North Burnett	14.4%	12.8%	-1.6%
Queensland	9.8%	8.3%	-1.5%
Australia	10.5%	9.3%	-1.3%

Source: PHIDU (2017a), PHIDU (2017b).

Table A. 33. Rental Stress, Maranoa & Comparison Regions, 2011 to 2016.

Region	2011	2016	5 Year Change
Maranoa	11.8%	14.5%	2.6%
Banana	9.1%	12.6%	3.5%
Charters Towers	20.4%	26.0%	5.5%
Goondiwindi	16.8%	22.7%	5.9%
Isaac	2.4%	5.0%	2.6%
Mount Isa	7.2%	11.5%	4.3%
North Burnett	15.7%	20.4%	4.6%
Queensland	25.3%	27.7%	2.4%
Australia	25.2%	27.3%	2.1%

Source: PHIDU (2017a), PHIDU (2017b).

MARANOA LIVEABILITY STRATEGY



Household Type by Income

Table A. 34. Low, Middle & High Income Households, Maranoa & Comparison Regions, 2016.

Income	Maranoa	Banana	Charters Towers	Goondiwindi	Isaac	Mount Isa	North Burnett	Queensland	Australia
Low Income	14.3%	13.0%	20.8%	16.1%	8.2%	8.8%	22.4%	13.0%	13.4%
Middle Income	25.7%	21.9%	24.1%	26.9%	18.5%	18.3%	23.5%	24.7%	23.5%
High Income	18.9%	24.5%	13.4%	14.1%	35.3%	36.0%	9.5%	21.5%	23.5%

Source: ABS (2017).

MARANOA LIVEABILITY STRATEGY



Housing Availability

Table A. 35. Proportion of Additional Dwellings & Residents by Region, 2016.

Region	New Dwellings	New Residents
Roma	45.0%	45.0%
Surat	3.8%	3.8%
Mitchell	10.5%	10.5%
Injune	4.7%	4.7%
Yuleba	2.3%	2.3%
Wallumbilla	2.1%	2.1%
Regional	31.6%	31.6%
Total	100.0%	100.0%

Note: The number of additional dwellings is based on 2016 unoccupied private dwellings
Source: ABS (2017).

ECONOMIC DIVERSITY

Leading Economic Drivers Index

Table A. 36. Leading Economic Drivers, Maranoa & Comparison Regions, 2006-07 to 2017-18.

Region	5 Year Average
Maranoa	43.5%
Banana	74.0%
Charters Towers	60.5%
Goondiwindi	48.1%
Isaac	91.7%
Mount Isa	78.2%
North Burnett	59.3%
Queensland	21.5%
Australia	18.1%

Source: AEC (unpublished^d)

Economic Diversity Index

Table A. 37. Economic Diversity Index, Maranoa & Comparison Regions, 2006-07 to 2017-18.

Region	Latest Period	5 Year Change	Total Change
Maranoa	0.41	0.01	0.26
Banana	0.34	0.03	-0.12
Charters Towers	0.28	-0.05	-0.09
Goondiwindi	0.29	0.01	0.31
Isaac	0.10	-0.20	-0.47
Mount Isa	0.17	-0.31	-0.38
North Burnett	0.27	0.25	0.03
Queensland	0.59	-0.07	-0.12
Australia	0.63	-0.08	-0.07

Source: AEC (unpublished^m)

MARANOA LIVEABILITY STRATEGY



Industry Reliance Index

Table A. 38. Industry Reliance Index, Maranoa & Comparison Regions, 2006-07 to 2017-18.

Region	Latest Period	5 Year Change	Total Change
Maranoa	0.38	-0.03	-0.17
Banana	0.46	0.01	0.06
Charters Towers	0.40	0.01	-0.03
Goondiwindi	0.46	-0.06	-0.14
Isaac	0.75	0.07	0.24
Mount Isa	0.56	0.11	0.16
North Burnett	0.48	-0.09	-0.01
Queensland	0.34	0.04	0.07
Australia	0.33	0.04	0.02

Source: AEC (unpublished¹)

BUSINESS ENVIRONMENT

Non-Residential Building Approvals

Table A. 39. Building Approvals Non-Residential Value, Maranoa & Comparison Regions, 2013-14 to 2018-19.

Region	Latest Period	5 Year Growth
Maranoa	-78.23%	-37.7%
Banana	412.24%	-37.4%
Charters Towers	2784.39%	76.2%
Goondiwindi	-9.42%	33.0%
Isaac	-39.91%	-46.4%
Mount Isa	37.15%	-44.5%
North Burnett	-12.01%	76.3%
Queensland	9.18%	23.3%
Australia	-3.76%	21.4%

Source: ABS (2019d).

Business Counts

Table A. 40. Business Counts by Employment, Maranoa & Comparison Regions, 2016 to 2018.

Region	2016	2018	2016 to 2018 Change
Maranoa	2,412	2,425	0.53%
Banana	2,600	2,602	0.06%
Charters Towers	1,108	1,090	-1.65%
Goondiwindi	1,893	1,957	3.34%
Isaac	1,622	1,674	3.19%
Mount Isa	1,017	1,018	0.15%
North Burnett	1,736	1,759	1.32%
Queensland	425,886	448,985	5.42%
Australia	2,171,544	2,313,291	6.53%

Source: ABS (2019e).

MARANOA LIVEABILITY STRATEGY



EMPLOYMENT

Unemployment

Table A. 41. Unemployment Rate, Maranoa & Comparison Regions; 1, 5 & 10 Year Average.

Region	Latest Year Average	5 Year Average	10 Year Average
Maranoa	3.9%	2.7%	2.1%
Banana	3.4%	3.6%	3.6%
Charters Towers	11.2%	11.5%	9.0%
Goondiwindi	3.8%	3.3%	2.9%
Isaac	1.5%	2.2%	1.7%
Mount Isa	8.7%	6.4%	5.6%
North Burnett	4.7%	5.1%	4.7%
Queensland	6.1%	6.2%	5.9%
Australia	5.3%	5.8%	5.5%

Source: DoESSFB (2019).

Labour Force Participation

Table A. 42. Participation Rate, Maranoa & Comparison Regions, 2006 to 2016.

Region	2006	2011	2016	5 Year Growth
Maranoa	74.5%	74.6%	74.0%	-0.6%
Banana	74.2%	73.8%	73.5%	-0.3%
Charters Towers	62.0%	62.3%	60.1%	-2.2%
Goondiwindi	70.4%	69.8%	67.2%	-2.6%
Isaac	80.0%	82.1%	79.8%	-2.3%
Mount Isa	76.8%	78.3%	77.6%	-0.7%
North Burnett	64.9%	62.2%	60.5%	-1.7%
Queensland	66.3%	66.8%	65.7%	-1.1%
Australia	64.6%	65.0%	64.6%	-0.5%

Source: ABS (2007), ABS (2012), ABS (2017).

Employment per Person of Working Age

Table A. 43. Employment per Person of Working Age, Maranoa & Comparison Regions, 2013 to 2018.

Region	2018	Latest Year Growth	5 Year Growth
Maranoa	0.87	-0.5%	0.4%
Banana	0.95	3.0%	4.3%
Charters Towers	0.61	0.8%	-2.2%
Goondiwindi	0.76	0.9%	-1.8%
Isaac	1.53	5.9%	11.5%
Mount Isa	0.81	-1.0%	0.7%
North Burnett	0.78	1.2%	6.9%
Queensland	0.73	0.5%	0.2%
Australia	0.70	12.6%	0.6%

Source: ABS (2019a), AEC (unpublished*).

MARANOA LIVEABILITY STRATEGY



Self-Containment of Employment

Table A. 44. Self-Containment of Employment, Maranoa & Comparison Regions, 2011 to 2016.

Region	2011	2016	5 Year Change
Maranoa	95.9%	82%	-13.7%
Banana	96.3%	83%	-13.8%
Charters Towers	90.1%	91%	1.0%
Goondiwindi	95.3%	93%	-2.7%
Isaac	94.3%	43%	-50.8%
Mount Isa	98.1%	95%	-3.0%
North Burnett	94.1%	90%	-4.2%

Source: ABS (2012), ABS (2017).

Self-Sufficiency of Employment

Table A. 45. Self-Sufficiency of Employment, Maranoa & Comparison Regions, 2011 to 2016.

Region	2011	2016	5 Year Change
Maranoa	104.3%	121.8%	17.5%
Banana	103.8%	121.1%	17.3%
Charters Towers	111.0%	109.7%	-1.2%
Goondiwindi	104.9%	107.9%	3.0%
Isaac	106.1%	230.0%	123.9%
Mount Isa	101.9%	105.2%	3.3%
North Burnett	106.3%	111.3%	5.0%

Source: ABS (2012), ABS (2017).

Full-Time Equivalent Population

Table A. 46. Non-Resident Population, Maranoa, 2018 & 2019.

Type	2018	2019	Annual Change
Population	12,790	12,800	0.1%
Non-Resident Workers	1,170	1,260	7.7%
FTE Population	13,960	14,055	0.7%

Source: QGSO (2019c).

Table A. 47. Non-Resident Population Projections, Maranoa, 2018 to 2025.

Region	2018	2019	2020	2021	2022	2023	2024	2025
Maranoa	1,170	1,200	1,200	1,190	1,190	1,190	1,190	1,190

Source: QGSO (2019d).

MARANOA LIVEABILITY STRATEGY



FINANCIAL RATIOS

Operating Surplus

Table A. 48. Operating Surplus Ratio, Maranoa & Comparison Regions, 2013-14 to 2017-18.

Region	2017-18	Latest Year Change	Change Since 2013-14
Maranoa	-6.2%	-10.0%	-0.3%
Banana	-8.9%	-12.5%	-7.8%
Charters Towers	-5.0%	-7.0%	20.0%
Goondiwindi	1.0%	-8.8%	1.9%
Isaac	0.6%	-3.6%	4.0%
Mount Isa	5.8%	-7.0%	9.8%
North Burnett	-16.3%	-23.5%	41.7%

Source: CTCR (2013b), CTCR (2014), GRC (2014), BSC (2015), CTCR (2015), GRC (2015), IRC (2015a), IRC (2015b), MICC (2015), MRC (2015a), MRC (2015b), NBRC (2015), BSC (2016), CTCR (2016), GRC (2016), IRC (2016), MICC (2016), NBRC (2016), CTCR (2017), GRC (2017), IRC (2017a), IRC (2017b), MICC (2017a), BSC (2018a), BSC (2018b), CHRC (2018), CTCR (2018), DSC (2018), GRC (2018a), HSC (2018), IRC (2018), MICC (2018), MRC (2018a), MSC (2018), NBRC (2018), TRC (2018)

Table A. 49. Operating Surplus Ratio, 10,000 to 19,999 residents & 20,000 to 29,999 residents, 2017-18.

Population Level	Operating Surplus Ratio
10,000 to 19,999 Residents	-3.6%
20,000 to 29,999 Residents	2.5%

Source: CTCR (2013b), CTCR (2014), GRC (2014), BSC (2015), CTCR (2015), GRC (2015), IRC (2015a), IRC (2015b), MICC (2015), MRC (2015a), MRC (2015b), NBRC (2015), BSC (2016), CTCR (2016), GRC (2016), IRC (2016), MICC (2016), NBRC (2016), CTCR (2017), GRC (2017), IRC (2017a), IRC (2017b), MICC (2017a), BSC (2018a), BSC (2018b), CHRC (2018), CTCR (2018), DSC (2018), GRC (2018a), HSC (2018), IRC (2018), MICC (2018), MRC (2018a), MSC (2018), NBRC (2018), TRC (2018)

Asset Sustainability

Table A. 50. Asset Sustainability Ratio, Maranoa & Comparison Regions, 2013-14 to 2017-18.

Region	2017-18	Latest Year Change	Change Since 2013-14
Maranoa	44.6%	-7.7%	-140.0%
Banana	149.6%	65.3%	20.4%
Charters Towers	173.0%	61.0%	56.0%
Goondiwindi	125.7%	34.9%	36.7%
Isaac	230.0%	78.3%	-88.8%
Mount Isa	80.3%	46.0%	-144.7%
North Burnett	74.5%	-68.7%	-119.6%

Source: CTCR (2013b), CTCR (2014), GRC (2014), BSC (2015), CTCR (2015), GRC (2015), IRC (2015a), IRC (2015b), MICC (2015), MRC (2015a), MRC (2015b), NBRC (2015), BSC (2016), CTCR (2016), GRC (2016), IRC (2016), MICC (2016), NBRC (2016), CTCR (2017), GRC (2017), IRC (2017a), IRC (2017b), MICC (2017a), BSC (2018a), CTCR (2018), GRC (2018a), IRC (2018), MICC (2018), MRC (2018a), NBRC (2018)

MARANOA LIVEABILITY STRATEGY



Net Financial Liabilities

Table A. 51. Net Financial Liabilities Ratio, Maranoa & Comparison Regions, 2013-14 to 2017-18.

Region	2017-18	Latest Year Change	Change Since 2013-14
Maranoa	-71.9%	-8.5%	-46.8%
Banana	10.6%	3.8%	12.3%
Charters Towers	-83.0%	0.0%	-19.0%
Goondiwindi	-79.6%	-6.8%	-8.9%
Isaac	-58.2%	2.4%	31.5%
Mount Isa	-46.4%	-13.9%	-59.4%
North Burnett	-53.2%	-9.0%	-16.2%

Source: CTRC (2013b), CTRC (2014), GRC (2014), BSC (2015), CTRC (2015), GRC (2015), IRC (2015a), IRC (2015b), MICC (2015), MRC (2015a), MRC (2015b), NBRC (2015), BSC (2016), CTRC (2016), GRC (2016), IRC (2016), MICC (2016), NBRC (2016), CTRC (2017), GRC (2017), IRC (2017a), IRC (2017b), MICC (2017a), BSC (2018a), CTRC (2018), GRC (2018a), IRC (2018), MICC (2018), MRC (2018a), NBRC (2018)

APPENDIX B: SERVICE PREVALENCE

APPROACH

To understand and demonstrate the range and prevalence of particular services that may be expected in areas of different sizes, an analysis of employment by industry (ANZSIC) and occupation (ANZSCO) levels for key services sectors was compared to population levels in each local government area in Queensland. This analysis demonstrates the prevalence of essential services provided within an economy (such as childcare services) in 2016, compared to the population mass present in the region in 2016. This analysis can indicate whether an area has any gaps in regard to the provision of essential services, compared to other local government areas of a similar size (in terms of population).

All local government areas in Queensland were allocated to nine population bands, which enable local government areas to be easily compared to peer region groupings. These bands included:

- Band 1: 0 to 499 people
- Band 2: 500 to 999 people
- Band 3: 1,000 to 2,499 people
- Band 4: 2,500 to 9,999 people
- Band 5: 10,000 to 19,999 people
- Band 6: 20,000 to 29,999 people
- Band 7: 30,000 to 49,999 people
- Band 8: 50,000 to 99,999 people
- Band 9: 100,000 people and above.

Maranoa recorded a population of 12,697 in 2016 and is allocated to population band 5 (10,000 to 19,999). There are 9 local government areas within the same population band, these include Banana, Burdekin, Charters Towers, Douglas, Goondiwindi, Hinchinbrook, Mount Isa and North Burnett, as well as Maranoa.

In order to easily compare service provision levels for local governments, the average level of service provision (defined by employment) was re-based to 1 and all other results were re-based on this basis to ensure ease of analysis and comparison between the local government areas. An outcome below "1" would suggest that service provision in Maranoa is below the average of its peers and an outcome above "1" would suggest that service provision is above the average of its peers.

Limitations to this approach exist, including:

- The employment (by industry and occupation) and population estimates utilised are based on 2016 census, resulting in a likely under or over count where numbers have changed

The data utilised in this assessment has been sourced from the ABS Census data and run through AEC's data processing. Due to the presence of input errors and 'not stated' categories within ABS Census data, AEC applies treatments to this data. These treatments include:

- Re-allocation of 'not further defined' and 'not stated' categories within each data topic
- Re-allocation of 'no usual address' categories within each geography type
- Re-balancing of lower level geographies to higher level geographies to ensure aggregation of smaller geographies of the same type equals the Australian total.

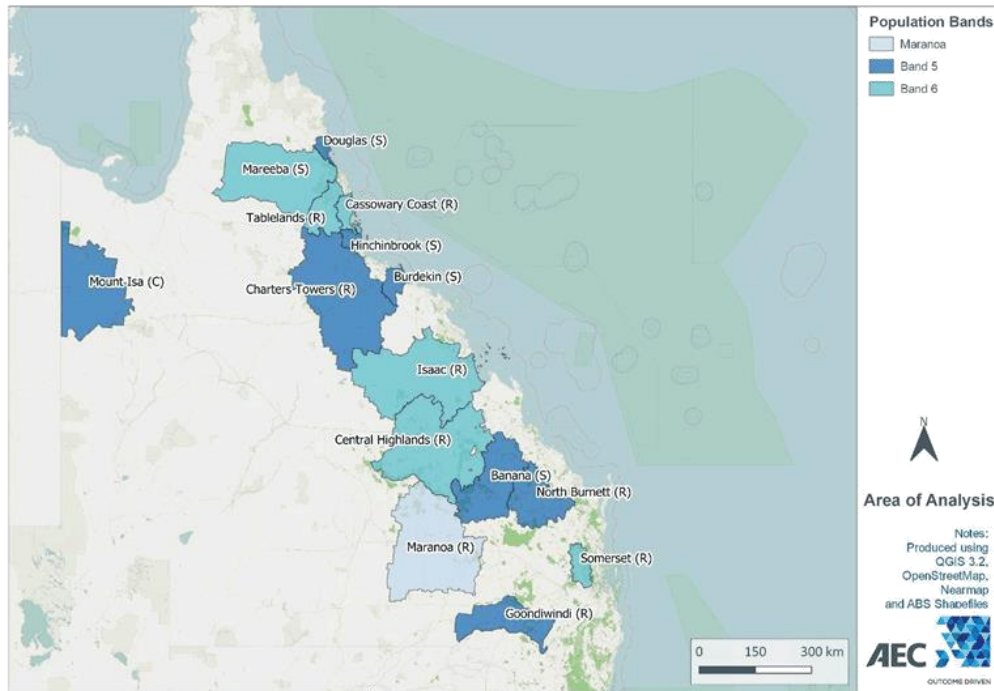
MARANOA LIVEABILITY STRATEGY



COMPARISON AREAS

For this assessment, Maranoa LGA was used. Comparison areas have been defined by LGAs grouped into bands, based on population size. Maranoa falls in population band 5, hence this band will provide a comparison area, as well as band 6. The graph below provides a visual depiction of Maranoa and the comparison areas.

Figure A. 4. Maranoa and Comparison Areas



Notes: Band 5: 10,000 to 19,999 people, Band 6: 20,000 to 29,999 people.
Source: AEC.

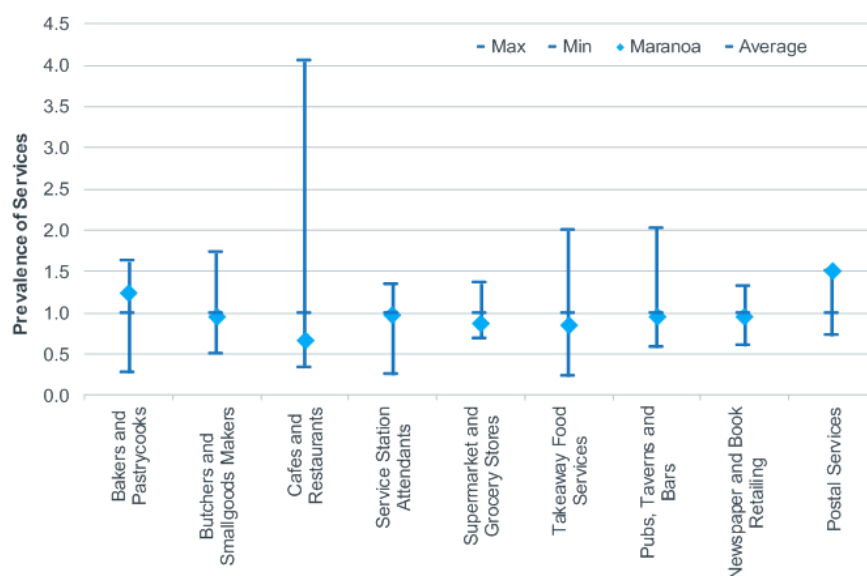
SERVICE LEVEL PERFORMANCE

The below graphs reveal the average level of service provision (rebased to 1) compared to the LGAs within the population band. An outcome below "1" would suggest that service provision in Maranoa is below the average of its peers and an outcome above "1" would suggest that service provision is above the average of its peers.

MARANOA LIVEABILITY STRATEGY

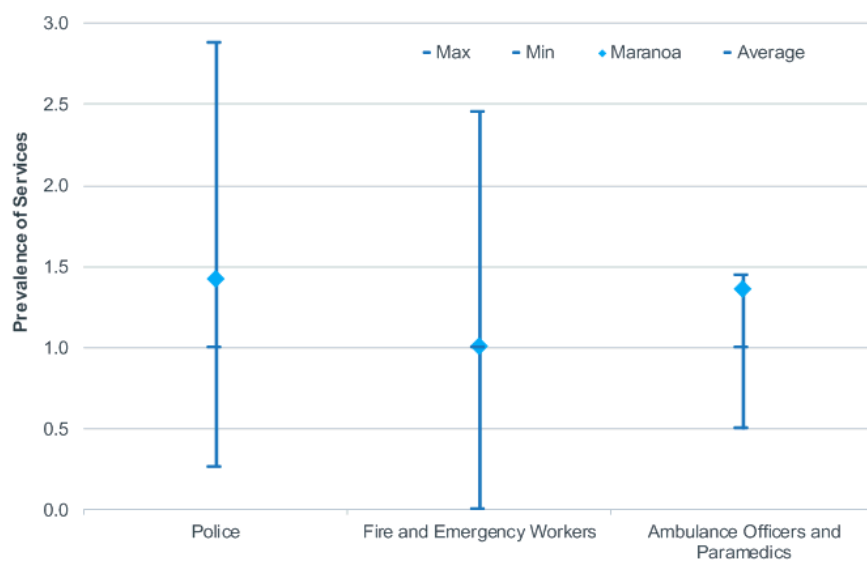


Figure B. 1. Food and Beverage & Retail Services, Maranoa vs Population Band 5 (10,000 to 19,999 people), 2016.



Source: ABS (2017).

Figure B. 2. Security and Emergency Services, Maranoa vs Population Band 5 (10,000 to 19,999 people), 2016.

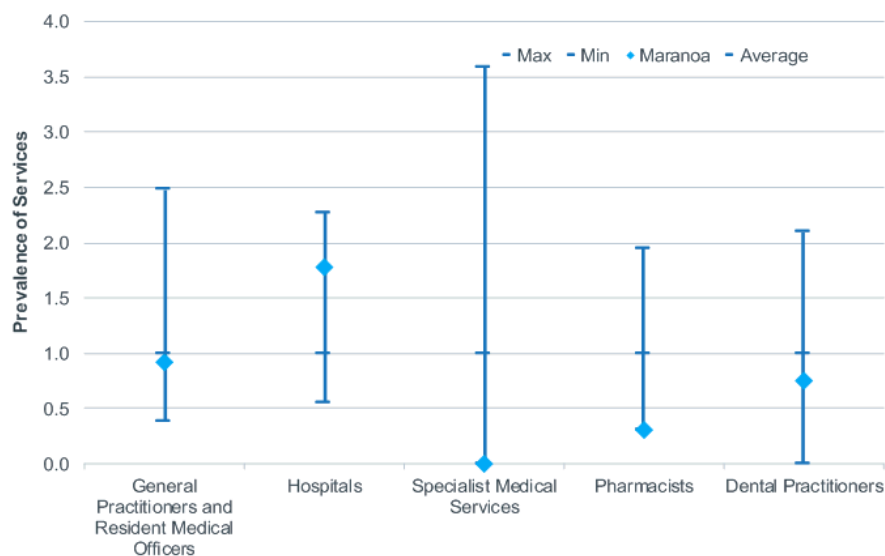


Source: ABS (2017).

MARANOA LIVEABILITY STRATEGY

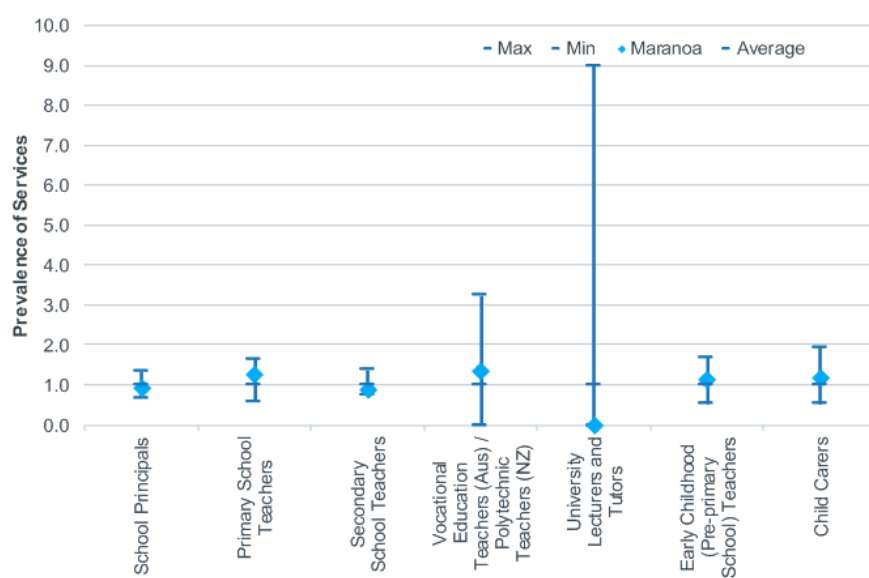


Figure B. 3. Health Care Services, Maranoa vs Population Band 5 (10,000 to 19,999 people), 2016.



Source: ABS (2017).

Figure B. 4. Child Care and Education Services, Maranoa vs Population Band 5 (10,000 to 19,999 people), 2016.

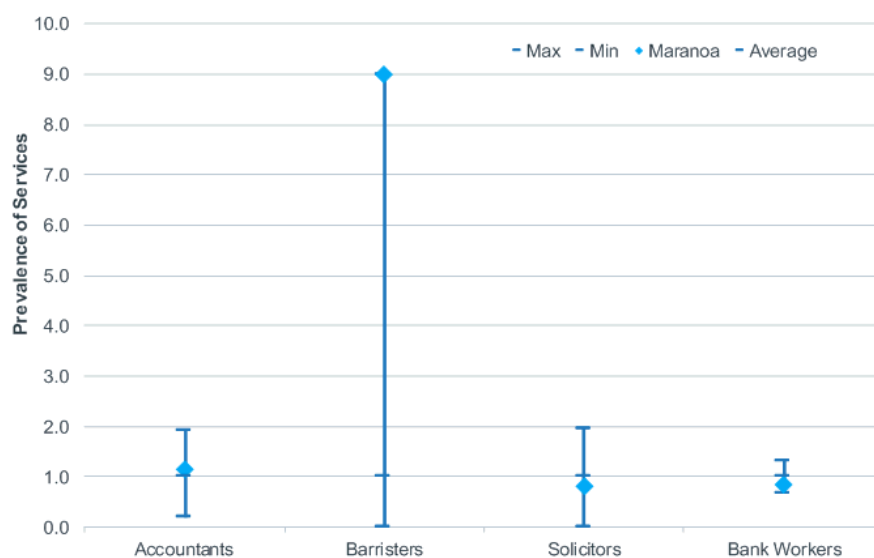


Source: ABS (2017).

MARANOA LIVEABILITY STRATEGY

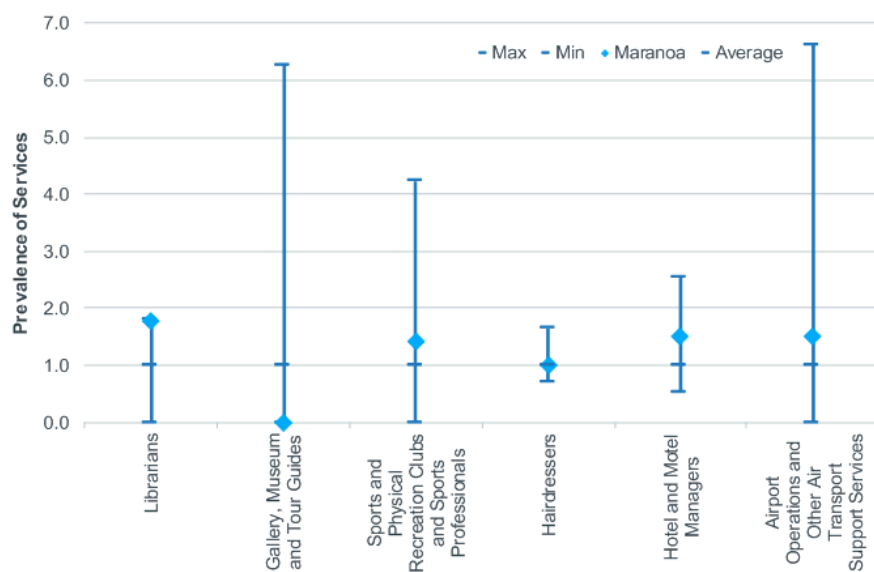


Figure B. 5. Prevalence of Professional Services, Maranoa vs Population Band 5 (10,000 to 19,999 people), 2016.



Source: ABS (2017).

Figure B. 6. Prevalence of Other Services, Maranoa vs Population Band 5 (10,000 to 19,999 people), 2016.



Source: ABS (2017).

MARANOA LIVEABILITY STRATEGY



INDICATIVE SERVICE THRESHOLDS

The below graphs reveal the tipping points for service provision across varying population levels. The first band demonstrates the total workers (on average) for each service type for a population level of 10,000 to 19,999 people (band 5). The following band demonstrates the net additional workers (from the first band). For example, 8 additional service station attendants are recorded when the population level shifts from band 5 to band 6 (example from Figure A. 8). The sum of both bands reveals the total workers recorded for a population of between 20,000 and 29,999 people (band 6).

Figure B. 7. Food and Beverage & Retail Services, Net Additional Workers by Population Band, 2016.

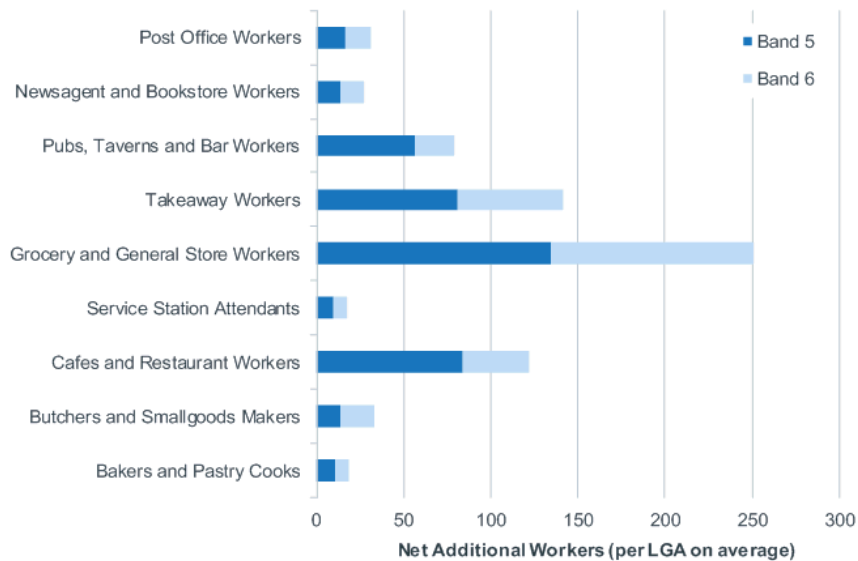
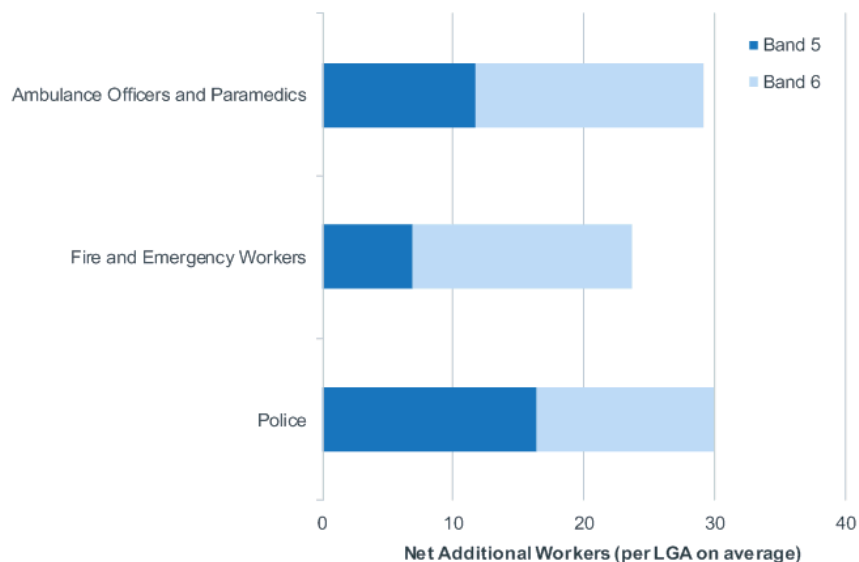


Figure B. 8. Security and Emergency Services, Net Additional Workers by Population Band, 2016.



MARANOA LIVEABILITY STRATEGY



Figure B. 9. Health Care Services, Net Additional Workers by Population Band, 2016.

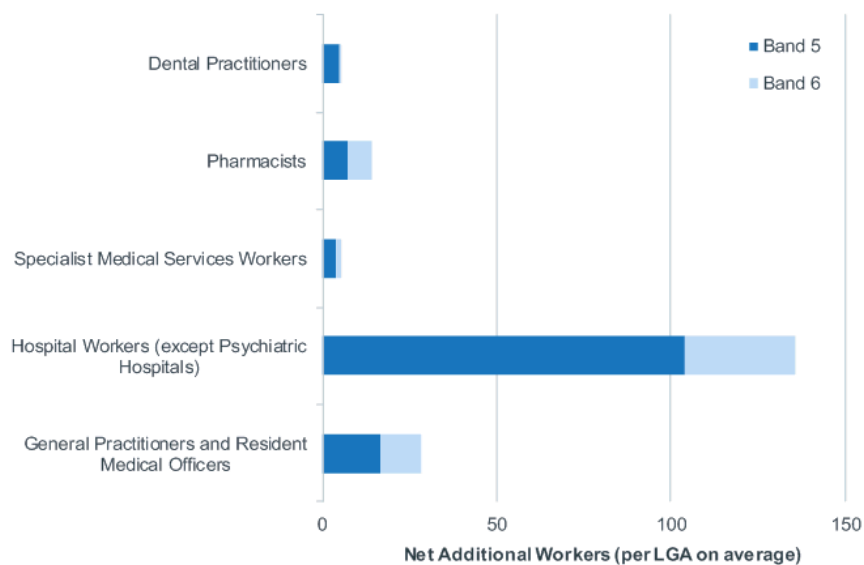
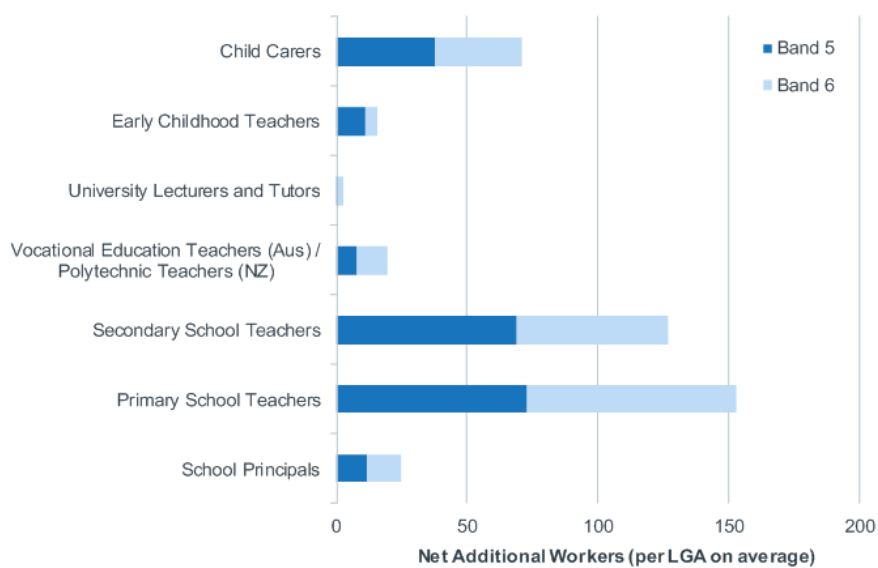


Figure B. 10. Child Care and Education, Net Additional Workers by Population Band, 2016.



MARANOA LIVEABILITY STRATEGY



Figure B. 11. Professional Services, Net Additional Workers by Population Band, 2016.

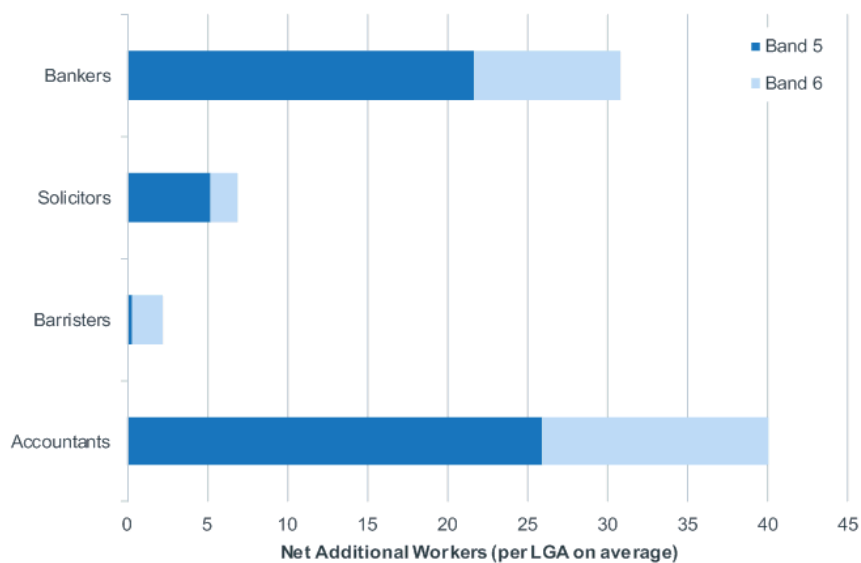
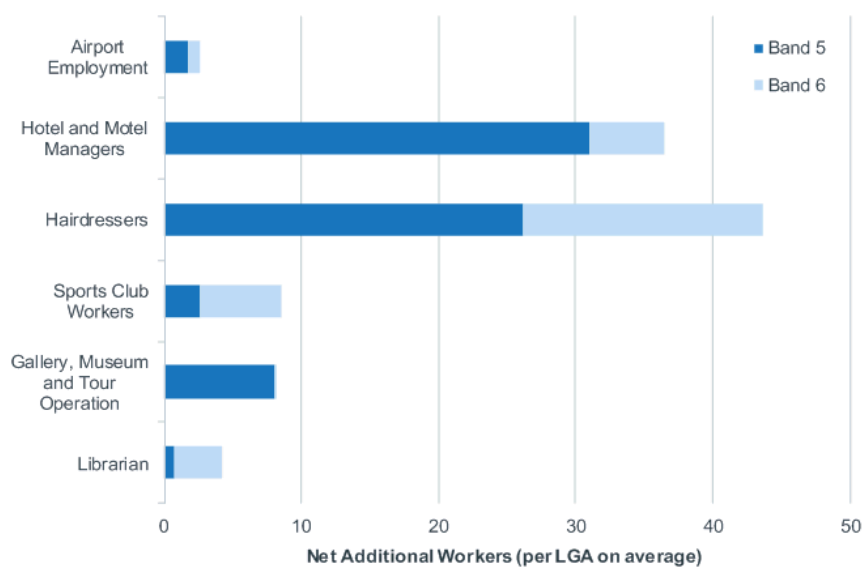


Figure B. 12. Other Services, Net Additional Workers by Population Band, 2016.



APPENDIX C: CASE STUDY ASSESSMENT

APPROACH

In order to identify strategic aims and objectives to guide the direction of the Liveability Strategy, clearly defined actions are required. This case study assessment highlights relevant actions relevant to the Maranoa, focus on boosting population growth and addressing the identified challenges of the Maranoa region.

For this assessment, strategic documents were reviewed for local government areas with a similar sized population, economic structure (strong presence of mining and agriculture, forestry and fishing) and geographical location (inland areas). This process was utilised for region's within Queensland, which were also used in the Comparative Assessment, as well as local government areas within New South Wales that have recorded consistent long-term population growth.

The selected comparison areas within Queensland were identified as the local government areas of Banana, Charters Towers, Goondiwindi, Isaac, Mount Isa and North Burnett.

The local government areas within New South Wales recording consistent long-term population growth include Cabonne, Gunnedah, Lithgow, Murray River and Muswellbrook.

NEW SOUTH WALES CASE STUDY REGIONS

Table A. 52. Cabonne LGA Case Study

Aspect	Cabonne LGA
Population	2018 ERP: 13,680
Population Growth	Latest Year: 0.5% 5 Year Average Annual Growth: 0.3% 10 Year Average Annual Growth: 0.7%
Employment	2016 Employment PoW: 4,487
GRP (%)	Agriculture, forestry & fishing: 21.0% Mining: 29.1%
Document Reviewed	Cabonne 2025 Community Strategic Plan
Relevant Actions & Key Findings	<ul style="list-style-type: none"> • Improve transport access and technology connectivity across the shire (e.g. transport network and options and internet/ mobile reception) • Create local opportunities for workers and businesses (e.g. encouraging residents to buy locally and coordinating tourism products and develop a thriving visitor industry) • Ensure adequate provision and access to community facilities (e.g. playgroups) • Grow culture and community by supporting local events and maintaining heritage assets • Continue to undertake natural resource management (e.g. water security, sustainable agriculture practices)

Source: CNC (2012), ABS (2017), AEC (unpublished), ABS (2019a).

Table A. 53. Gunnedah LGA Case Study

Aspect	Gunnedah LGA
Population	2018 ERP: 12,661
Population Growth	Latest Year: 0.6% 5 Year Average Annual Growth: 0.3% 10 Year Average Annual Growth: 0.5%
Employment	2016 Employment PoW: 5,012
GRP (%)	Agriculture, forestry & fishing: 15.3% Mining: 21.1%
Document Reviewed	Gunnedah Economic Development Strategy: Volume 2 Strategies & Actions
Relevant Actions & Key Findings	<ul style="list-style-type: none"> • Build a strong, positive profile for Gunnedah Shire through marketing and promotions (e.g. implementing branding and marketing strategies, increasing digital presence)

MARANOA LIVEABILITY STRATEGY



Aspect	Gunnedah LGA
	<ul style="list-style-type: none"> • Ensure that Gunnedah Shire is an attractive place to live, work and invest by protecting the local environment, continuing beautification of local towns and investing further in events and services that support population growth (e.g. improve presentation of main travel routes through Gunnedah region, provide a range of recreational activities and increase capacity of health services and aged-care/ child-care facilities) • Build a skilled workforce and increase staff retention by increasing access to training (e.g. Increase training and employment opportunities to retain young people in the community) • Ensure that the infrastructure and utilities needed to support economic development are in place by increasing availability of utilities and continuing to improve transport infrastructure (e.g. ensure access to water for agricultural processes, improve heavy vehicle access and improve telecommunication services) • Encourage the development of business skills and expertise by providing relevant and up-to-date information and resources (e.g. increase access/ knowledge of business support services and programs and provide opportunities for business skills development) • Provide opportunities for business diversification and expansion by identifying potential opportunities and encouraging cooperation among businesses • Work with industry sectors to address issues and capitalise on opportunities by supporting key industries and growth markets (e.g. Grow the processing and value-adding sectors, capitalise on the potential to grow tourism/ manufacturing/ retail and health sectors in the Shire). • Target new business and economic activities by identifying opportunities and establishing relationships with stakeholders and investors (e.g. formulate and implement a business and investment attraction strategy and meet the information need of investors)

Source: GSC (2014), ABS (2017), AEC (unpublished), ABS (2019a).

Table A. 54. Lithgow LGA Case Study

Aspect	Lithgow LGA
Population	2018 ERP: 21,636
Population Growth	Latest Year: 0.3% 5 Year Average Annual Growth: 0.5% 10 Year Average Annual Growth: 0.6%
Employment	2016 Employment PoW: 7,731
GRP (%)	Agriculture, forestry & fishing: 1.9% Mining: 35.7%
Document Reviewed	Lithgow Economic Development Strategy
Relevant Actions & Key Findings	<ul style="list-style-type: none"> • Increase industry development and diversification b supporting growth and value adding industries • Enhance capacity for innovation by increasing support small businesses and entrepreneurship (e.g. identify industry champions and identify local skills to convert them into local businesses) • Diversify the skills base by delivering education and training, and establishing higher-skill providers (e.g. TAFE facilities, university presence, traineeships with local businesses) • Facilitate employment creation by encouraging business and industry development across a range of industries (e.g. Facilitate improved TAFE/university-to work links, collect information on training participation rates and courses offered locally). • Attracting and retaining talent by raising the amenity of the region (e.g. Conduct annual business recruitment surveys and conduct an annual Student Perception Survey to understand perceptions of the region and target new talent) • Addressing unemployment by increasing access to job skills training and formulating linkages with job support services (e.g. Centrelink and disability support services links) • Improve liveability in the region by increasing housing choices, beautification of towns and increasing investment in public amenities

Source: LCC (2015), ABS (2017), AEC (unpublished), ABS (2019a).

MARANOA LIVEABILITY STRATEGY



Table A. 55. Murray River LGA Case Study

Aspect	Murray River LGA
Population	2018 ERP: 12,118
Population Growth	Latest Year: 1.3% 5 Year Average Annual Growth: 1.0% 10 Year Average Annual Growth: 0.8%
Employment	2016 Employment PoW: 4,460
GRP (%)	Agriculture, forestry & fishing: 38.6% Mining: 0.5%
Document Reviewed	Murray River Community Strategic Plan 2018-2028
Relevant Actions & Key Findings	<ul style="list-style-type: none"> • Improve and maintain our built town environments by maintaining community infrastructure (e.g. footpaths, bike paths) • Improve and maintain our road and transport network by investing in public transport and enhancing road and rail freight links to major centres • Improve and maintain community infrastructure by increasing housing choices and providing more public facilities suitable for residential and visitor use (e.g. toilets, community halls, etc.) • Increase access to natural environment for recreation, amenity and enjoyment by enabling access to rivers and waterways for recreational enjoyment, and creating more networks for walking and cycle paths • Enable community access to services, programs and facilities to support and enhance health by identifying gaps in medical services and supporting the attraction and retention of additional health care providers • Enable community access to services, programs and facilities to support and enhance community wellbeing by providing and maintaining access to sporting facilities, recreational grounds, parks and natural bushlands • Provide community access to services, programs and facilities that enhance community safety by advocating for adequate emergency, policing and ambulance services to meet the changing needs of communities • Support and enable our community by providing opportunities for the development and well-being of children and young people, and encouraging investment in aged care and disabled services • Encourage skills development by ensuring the community has access to innovative and fit for purpose library services • Encourage and support economic development across a range of sectors by identifying new opportunities and actively encourage investment across a range of industries (e.g. agriculture, agribusiness, value added manufacturing, alternate and renewable energy, health, wellbeing, aged care, and education) • Continue focus on strong and vibrant tourism by supporting investment in infrastructure and promoting and encourage local, state and national events (e.g. accommodation)

Source: MRRC (2018), ABS (2017), AEC (unpublished), ABS (2019a).

Table A. 56. Muswellbrook LGA Case Study

Aspect	Muswellbrook LGA
Population	2018 ERP: 16,383
Population Growth	Latest Year: -0.4% 5 Year Average Annual Growth: 0.0% 10 Year Average Annual Growth: 0.4%
Employment	2016 Employment PoW: 9,921
GRP (%)	Agriculture, forestry & fishing: 1.3% Mining: 64.1%
Document Reviewed	Muswellbrook Community Strategic Plan: 2017-2027
Relevant Actions & Key Findings	<ul style="list-style-type: none"> • Diversify the economy by facilitating the development of intensive agriculture and other growth industries • Increase education levels of the local workforce by facilitating greater access to higher education and encouraging participation in the knowledge and creativity economy • Continue to improve the affordability, liveability and amenity of the Shire's communities • Increase access and expand the current quality of affordable childcare services

MARANOA LIVEABILITY STRATEGY



Aspect	Muswellbrook LGA
	<ul style="list-style-type: none"> • Increase retention of seniors living in the area by increasing support of aged-care services and increasing access to health care and responsive care • Improve liveability and encourage visitation by increasing the number of offered cultural activities (e.g. Amateur Theatre Society and the UHCM Concert Orchestra) • Provide safe and reliable infrastructure that satisfied required levels of service by increasing investment in community infrastructure

Source: MSC (2016), ABS (2017), AEC (unpublished¹), ABS (2019a).

MARANOA LIVEABILITY STRATEGY



QUEENSLAND CASE STUDY REGIONS

Table A. 57. Banana LGA Case Study

Aspect	Banana LGA
Population	2018 ERP: 14,291
Population Growth	Latest Year: -1.3% 5 Year Average Annual Growth: -0.9% 10 Year Average Annual Growth: -0.4%
Employment	2016 Employment PoW: 8,543
GRP (%)	Agriculture, forestry & fishing: 14.1% Mining: 53.3%
Document Reviewed	Banana Shire Community Plan: 2011-2021
Relevant Actions & Key Findings	<ul style="list-style-type: none"> • Improve access to cultural activities by ensuring cultural infrastructure is maintained and accessible (e.g. libraries, art galleries, etc.) • Maintain quality levels of recreational facilities by ensuring upgrades are consistent and access is maintained (e.g. increase disability access, install shaded areas) • Improve service offerings to young people and older residents by undertaking studies to identify service gaps • Improve community safety by developing community programs and upgrading community infrastructure (e.g. neighbourhood watch programs, upgrade and maintenance of street lighting) • Increase levels of education in the region by continuing to support the development of early education programs and implement an education strategy that includes all education providers (e.g. schools, tertiary institutions, adult learning and professional development courses, etc.) • Increase access to health services by addressing medical workforce and availability issues in the region, and improving hospital services • Supporting the retention and development of small businesses by providing business and industry with the opportunities to participate in the development of the shire (e.g. Encourage effective methods to attract staff for small business, undertake business gaps analysis across the shire to identify opportunities) • Support the development of the tourism industry through targeted promotion of specific locations and events and review the Tourism Strategy with specific investigation into Sunday trading, conference facilities and accommodation • Support innovative industries by investigating ways to support new niche businesses to set up in the shire • Develop sustainable infrastructure for all residents by facilitating the expansion of essential services (e.g. youth and aged-care services, disability services, child-care services) • Upgrade communication infrastructure to provide coverage to the whole of the Shire

Source: BSC (2011), ABS (2017), AEC (unpublished), ABS (2019a).

Table A. 58. Charters Towers LGA Case Study

Aspect	Charters Towers LGA
Population	2018 ERP: 11,850
Population Growth	Latest Year: -1.0% 5 Year Average Annual Growth: -0.9% 10 Year Average Annual Growth: -0.2%
Employment	2016 Employment PoW: 4,448
GRP (%)	Agriculture, forestry & fishing: 12.8% Mining: 42.7%
Document Reviewed	Charters Towers Economic Development Plan
Relevant Actions & Key Findings	<ul style="list-style-type: none"> • Reinforce the Region's Proven Sectors of Mining, Agriculture, Education and Tourism by creating a transparent long-term supply of land for all uses (residential, industrial, commercial, retail) across Charters Towers and also developing long term plans to facilitate major projects. • Develop Greater Two-Way Trade with the Greater Region by developing a clear platform for Charters Towers to promote and differentiate itself within Queensland and North

MARANOA LIVEABILITY STRATEGY



Aspect	Charters Towers LGA
	<p>Queensland (e.g. develop a set of attractions and activities to entice visitors to Charters Towers).</p> <ul style="list-style-type: none"> Position Charters Towers to be a Benchmark Country City and Rural Lifestyle by developing significant lifestyle infrastructure to increase business confidence, the attraction and retention of skills and increase benefits from tourism. Community could also develop lifestyle marketing to promote the attraction of the region and increase the number of skilled workers settling in the region. Build the Opportunity for Charters Towers to be the Major Service Centre to Rural North Queensland by developing increasing the supply of quality industrial land along with investment attraction and marketing activities to build an industrial and logistics base. Encourage People to Visit and Experience Charters Towers by developing strong regional message to promote the culture and activities available in the region (e.g. Tourism focus but with value to lifestyle marketing). Capture Major Infrastructure and Industry Investments for the Region by publishing a clear policy on the actions and support that Council will provide to major investors. Shape Charters Towers' Investment-Friendly Reputation by providing regular and productive dialogue between council and local businesses (e.g. hosting council-sponsored business events and more active presence at regional business events).

Source: CTCR (2013a), ABS (2017), AEC (unpublished), ABS (2019a).

Table A. 59. Goondiwindi LGA Case Study

Aspect	Goondiwindi LGA
Population	2018 ERP: 10,728
Population Growth	<p>Latest Year: -0.4%</p> <p>5 Year Average Annual Growth: -0.4%</p> <p>10 Year Average Annual Growth: 0.1%</p>
Employment	2016 Employment PoW: 4,923
GRP (%)	<p>Agriculture, forestry & fishing: 34.6%</p> <p>Mining: 6.8%</p>
Document Reviewed	Goondiwindi Economic Development Strategy
Relevant Actions & Key Findings	<ul style="list-style-type: none"> Co-ordinate the consultation, feasibility assessment and business case development for a Goondiwindi Region Ag-Tech Hub and advocate for relevant Government funding assistance and investment Improve digital connectivity in the region by collaborating with state government and industry to secure funding for infrastructure Improve transport and logistics infrastructure by advocating to relevant government agencies Conduct a needs assessment and develop a masterplan for the Goondiwindi Regional Airport. Work with the region's tourism industry stakeholders to develop a new destination management strategy for the region and generate ideas for enhancing market opportunities Prepare a Community and Recreation Infrastructure Strategy for the region, including a needs assessment and audit of facilities, to identify priority infrastructure projects requiring additional business case development.

Source: GRC (2018b), ABS (2017), AEC (unpublished), ABS (2019a).

Table A. 60. Isaac LGA Case Study

Aspect	Isaac LGA
Population	2018 ERP: 20,934
Population Growth	<p>Latest Year: -1.2%</p> <p>5 Year Average Annual Growth: -2.1%</p> <p>10 Year Average Annual Growth: -0.3%</p>
Employment	2016 Employment PoW: 21,150
GRP (%)	<p>Agriculture, forestry & fishing: 1.9%</p> <p>Mining: 85.2%</p>
Document Reviewed	Isaac 2020 – 5 Year Corporate Plan

MARANOA LIVEABILITY STRATEGY



Aspect	Isaac LGA
Relevant Actions & Key Findings	<ul style="list-style-type: none"> • Improve council facilities and services by providing and maintaining community venues and facilitate a focused range of social, cultural, sporting, recreational, health and education services • Enhance the attractiveness of the region by undertaking programs that promote liveability, health, safety and community wellbeing (e.g. urban design, affordable housing) • Facilitate urgent and visible support during times of stress to the community (such as mental health support, crime prevention and assisting those from a lower socio-economic level). • Facilitate new economic initiatives by providing sustainable infrastructure, facilities and services that encourage and support economic growth and development • Promote and advocate for the region and our diverse range of industries, to attract people to live, invest in and visit the region. • Improve road and transport infrastructure across the region by planning, providing and maintaining sustainable road infrastructure • Growing utilisation of parks and open spaces by supporting a planned and resource managed program of effective maintenance and enhancement of Council's natural and horticultural assets • Ensure that the assets are maintained and constructed appropriately to the current and future needs of the region's industries by regularly measuring and reporting on damages and maintenance requirements to demonstrate cost effective outcomes • Empower the community to make local decisions by implementing effective promotion, communication and engagement of local strategies and communication.

Source: IRC (2015c), ABS (2017), AEC (unpublished), ABS (2019a).

Table A. 61. Maranoa LGA Case Study

Aspect	Maranoa LGA
Population	2018 ERP: 12,791
Population Growth	Latest Year: -0.4% 5 Year Average Annual Growth: -1.1% 10 Year Average Annual Growth: -0.1%
Employment	2016 Employment PoW: 7,345
GRP (%)	Agriculture, forestry & fishing: 14.1% Mining: 42.3%
Document Reviewed	Connected Futures: Economic and Community Plan for the Maranoa
Relevant Actions & Key Findings	<ul style="list-style-type: none"> • Encouraging new and diverse business investment by identifying growth industries, assessing gaps in the supply chain and facilitating the businesses partnerships • Reducing the risks associated with new business establishment by provide access to investor information and creating streamlined development approvals for targeted industries • Promote the business advantages in the region by developing and executing an investment attraction marketing campaign • Continue to provide support to local business by increasing access to available support programs and business services • Support and assist current businesses by facilitating local and regional business networks • Maintaining and growing the region's population by promote the region's lifestyle advantages, maintaining the presentation and safe environments of communities and towns and ensuring the planning scheme provides for the whole range of land uses necessary to support business and lifestyle • Attracting more visitors to the region by developing a regional visitor identity, distributing event attraction marketing materials and exploring opportunities for eco, agri and industrial tourism • Leverage existing transport assets by identifying compatible land uses in proximity to the airport and advocating for sufficient, frequent and affordable air, road and rail services • Leverage existing industrial infrastructure by developing business opportunities surrounding the existing industrial infrastructure and attracting new businesses by expanding the reticulated gas network in Roma to industrial lands • Pursue external funding and partnerships for infrastructure improvements by identifying potential infrastructure constraints and developing planning scheme that support easier implementation of high priority projects • Provide learning and skill development pathways adapted to regional conditions by investigating methods for integrated education and training

MARANOA LIVEABILITY STRATEGY



Aspect	Maranoa LGA
	<ul style="list-style-type: none"> • Increase levels of entrepreneurship by establishing an education training hub in Roma and incorporating e-learning facilities • Develop skills in at-risk youths by providing early intervention, holistic approaches to education, training and employment • Supporting and assisting regional workforce development by identifying innovative training solutions and increase access to higher education and vocational training for priority and growth industries

Source: MRC (2018b), ABS (2017), AEC (unpublished), ABS (2019a).

Table A. 62. Mount Isa LGA Case Study

Aspect	Mount Isa LGA
Population	2018 ERP: 18,878
Population Growth	Latest Year: -1.6% 5 Year Average Annual Growth: -2.9% 10 Year Average Annual Growth: -1.2%
Employment	2016 Employment PoW: 9,514
GRP (%)	Agriculture, forestry & fishing: 1.3% Mining: 71.8%
Document Reviewed	Mount Isa Economic Development Strategy
Relevant Actions & Key Findings	<ul style="list-style-type: none"> • Increase collaboration between resource companies and improve industry sustainability by establishing a regional infrastructure coordinator • Expand the mining equipment, technology and services (METS) sector in the region by partnering with tertiary education and TAFE institutions and developing mining school expertise programs in the region • Develop international investment attraction in the local agriculture sector by partnering with state government and bodies to identify and progress specific greenfield opportunities (e.g. new investment in solar and geothermal power) • Increase economic diversification by establishing a transport and logistics centre to increase connectivity and competition across regional transportation modes

Source: MICC (2017b), ABS (2017), AEC (unpublished), ABS (2019a).

Table A. 63. North Burnett LGA Case Study

Aspect	North Burnett LGA
Population	2018 ERP: 10,628
Population Growth	Latest Year: -0.3% 5 Year Average Annual Growth: 0.3% 10 Year Average Annual Growth: 0.3%
Employment	2016 Employment PoW: 4,590
GRP (%)	Agriculture, forestry & fishing: 24.4% Mining: 29.3%
Document Reviewed	North Burnett Economic Development & Innovation Strategy
Relevant Actions & Key Findings	<ul style="list-style-type: none"> • Increase industry innovation by supporting and promoting innovation within primary industries • Increase economic benefits from resource industries by advocating for new projects that leverage our mineral resources • Showcase the regions primary production to national and global marketplaces and increase investment by linking with global trading partners • Increase investment levels and business creation by promoting industry collaboration and encouraging new and collaborative partnerships within and outside the sector • Increase the level of innovation training by supporting innovation training programs for local businesses and community • Enhance regional opportunities for innovation by building local, national and international innovation connections and partnerships • Support innovators and entrepreneurship in the region by establishing virtual and physical innovation hubs

MARANOA LIVEABILITY STRATEGY



Aspect	North Burnett LGA
	<ul style="list-style-type: none"> Increasing visitation and tourism reputation of the region by leveraging digital media to enhance tourism marketing, improve the tourist experience, and attract young families/generations. Increasing tourist activity in the region and throughout the region by improving the coordination and promotion of local events Increase investment levels in tourism by developing new tourist initiatives in partnership with other governments, organisations Improve community assets and services by working with other governments (local, State and Federal) to enhance regional infrastructure Increase the productivity and lifespan of council assets by improving the functionality and management of infrastructure and by leveraging digital technology Enhancing the potential of future innovation and economic activity by building community innovation skills (e.g. training and programs, face-to-face or online) Increasing the attraction of new people and new skills to the region by promoting the region as a destination to live and work (as part of broader Brand refresh), partnering with like-minded businesses to market the region, and showcasing the region at relevant Trade Shows Increase the global awareness of the region by refreshing the regions 'Brand' to promote the region internationally Expand the reach of positive stories about the region through use digital media to broadcast the stories of international visitors/investors/worker, targeting strategic markets Effective targeting of potential investors and trade partners by working with State and Federal Governments to target outbound and inbound trade and investment delegations Empowering and engaging the community by increasing the range and convenience of online Council services for the community Increasing the region's economic capacity by supporting programs and training to increase digital literacy and skills Improving local services by expanding the roll-out of smart public services (e.g. lighting, irrigation, Wi-Fi, CCTV, water management)

Source: NBRC (2019), ABS (2017), AEC (unpublished), ABS (2019a).

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OUTCOME DRIVEN



OFFICER REPORT

Meeting: General 11 March 2020

Date: 26 February 2020

Item Number: 13.4

File Number: D20/16431

SUBJECT HEADING: Request for Council to participate in World Tuberculosis Day

Classification: Open Access

Officer's Title: Regional Economic Development & Events Attraction Specialist

Executive Summary:

RESULTS International (Australia) is an international non-partisan advocacy organisation, working towards ending poverty and one of our priority campaigns is to eradicate Tuberculosis. RESULTS has requested council participate in World Tuberculosis Day 24 March 2020. Participation involves lighting a council asset, building or public area in red.

Officer's Recommendation:

That Council:

1. Accept the request to participate in World Tuberculosis Day 24 March 2020.
2. Use the existing street lighting in McDowall St to light the main shopping precinct red.

Individuals or Organisations to which the report applies:

Are there any individuals or organisations who stand to gain a benefit, or suffer a loss, (either directly or indirectly) depending on the outcome of consideration of this matter?

(Note: This is to assist Councillors in identifying if they have a Material Personal Interest or Conflict of Interest in the agenda item - i.e. whether they should participate in the discussion and decision making).

RESULTS International (Australia)

Maranoa Regional Council

Acronyms:

Are there any industry abbreviations that will be used in the report?

Note: This is important as particular professions or industries often use shortened terminology where they refer to the matter on a regular basis. However, for individuals not within the profession or industry it can significantly impact the readability of the report if these aren't explained at the start of the report).

Acronym	Description
N/A	

Context:

Why is the matter coming before Council?

RESULTS International (Australia) is an international non-partisan advocacy organisation, working towards ending poverty and one of our priority campaigns is to eradicate Tuberculosis. RESULTS has requested council participate in World Tuberculosis Day 24 March 2020. Participation involves lighting a council asset, building or public area in red.

Background:

Has anything already happened in relation to this matter?

(Succinct overview of the relevant facts, without interpretation)

Council has resolved to participate in similar initiatives, including Domestic and Family Violence protection month. (**Resolution No. GM/03.2019/13**) as well as Multicultural Awareness week (**Resolution No. GM/06.2019/28**)

Legislation, Local Laws, State Policies & Other Regulatory Requirements:

What does the legislation and other statutory instruments include about the matter under consideration? (Include an extract of the relevant section's wording of the legislation – please do not just quote the section number as that is of no assistance to Councillors)

No

Council Policies or Asset Management Plans:

Does Council have a policy, plan or approach ordinarily followed for this type of decision?

What are relevant sections of the policy or plan?

(Quote/insert the relevant section's wording / description within the report)

Strategic Priority 4: Growing our region

4.11 Support development of our local communities through planning, programs and events

4.11.3 Deliver community based programs, planning, projects and initiatives in partnership with our local groups including town development, indigenous, tourism, arts, cultural and heritage, sporting and recreation.

Input into the Report & Recommendation:

Have others' views or input been sourced in developing the report and recommendation to Council? (i.e. other than the report author?) What did each say? (Please include consultation with the funding body, any dates of critical importance or updates or approvals required)

Karen McMillan – Assets Officer Transport Network Maranoa Regional Council

Funding Bodies:

Is the project externally funded (or proposed to be)? If so, are there any implications in relation to the funding agreement or grant application. (Please do not just include names)

No

This Financial Year's Budget:

Will the matter under consideration impact how much Council collects in income or how much it will spend? How much (\$)? Is this already included in the budget? (Include the account number and description).

If the matter under consideration has not been included in the budget, where can the funds be transferred from? (Include the account number and description) What will not be done as a result?

No impact to the 2019/2020 budget. The street tree lighting is owned and operated by Council and therefore has no financial impact from the recommendation. Staff hours required to perform the change is minimal and would be completed during standard work hours, requiring no additional staff expenditure.

Future Years' Budgets:

Will there need to be a change in future years' budgets to cater for a change in income or increased expenditure as a result of Council's decision? How much (\$)? (e.g. estimate of additional maintenance or operating costs for a new or upgraded project)

No impact on future budget considerations

Impact on Other Individuals or Interested Parties:

Is there anyone who is likely to be particularly interested in or impacted by the decision, or affected by the recommendation if adopted? What would be their key interests or concerns? (Interested Parties Analysis - IS9001:2015)

RESULTS International (Australia)

Risks:

What could go wrong if Council makes a decision on this matter? (What is the likelihood of it happening and the consequence if it does) (List each identified risk in a table)

Risk	Description of likelihood & consequences
Council declines to participate	Unlikely to be seen unfavourably by the community as it does not have a direct impact on the Maranoa.

Advice to Council:

What do you think Council should do, based on your skills, qualifications and experience, your knowledge of this and related matters, and the facts contained in the report?

(A summary of what the employee thinks Council needs to hear, not what they think individual Councillors want to hear – i.e. employees must provide sound and impartial advice – the employee's professional opinion)

Actively participating in this type of initiative would continue to build the rapport between Council and the local community.

Recommendation:

What is the 'draft decision' based on the advice to Council?

Does the recommendation suggest a decision contrary to an existing Council policy? If so, for what reason?

(Note: recommendations if adopted by Council become a legal decision of government and therefore must be clear and succinct about the action required by employees (unambiguous)).

Does this recommendation suggest a decision contrary to an existing Council policy? If so, for what reason?

That Council:

1. Accept the request to participate in World Tuberculosis Day 24 March 2020.
2. Use the existing street lighting in McDowall St to light the main shopping precinct red.

Link to Corporate Plan:

Corporate Plan 2018-2023

Strategic Priority 4: Growing our region

4.11 Support development of our local communities through planning, programs and events

4.11.3 Deliver community based programs, planning, projects and initiatives in partnership with our local groups including town development, indigenous, tourism, arts, cultural and heritage, sporting and recreation.

Supporting Documentation:

Nil

Report authorised by:

Manager - Economic & Community Development

Deputy Chief Executive Officer/Director - Development, Facilities & Environmental Services

OFFICER REPORT

Meeting: General 11 March 2020

Date: 3 March 2020

Item Number: 13.5

File Number: D20/18069

SUBJECT HEADING: Roma Historical Precincts Inc. request for in kind Assistance

Classification: Open Access

Officer's Title: Regional Economic Development & Events Attraction Specialist

Executive Summary:

Maranoa Regional Council has received a request for in-kind assistance for the use of the portable toilet block located at Bassett Park from the Roma Historical Precincts committee for the Plough Day, which will be hosted 3 May 2020 at the Polocrosse grounds. The committee has agreed to organise and cover the cost of transportation and associated plumbing fees. In addition, Roma Historical Precincts have asked for sponsorship for the event to cover the cost of printing 1000 colour flyers. If this is sourced externally, the cost to council could be up to \$550.00.

Officer's Recommendation:

That Council:

1. Approve the request for in kind assistance for the use of the portable toilet block located at Bassett Park.
2. Acknowledge the Roma Historical Precincts agreement to arrange transportation and pay for all costs associated with the relocation and return of the portable toilet block.
3. Approve the sponsorship request for 1000 flyers.
4. Allocate funds up to \$550.00 from the sponsorship budget GL2887.2249.2001
5. Request that Roma Historical Precincts reflect council's contribution in all advertising for the event.

Individuals or Organisations to which the report applies:

Are there any individuals or organisations who stand to gain a benefit, or suffer a loss, (either directly or indirectly) depending on the outcome of consideration of this matter?

(Note: This is to assist Councillors in identifying if they have a Material Personal Interest or Conflict of Interest in the agenda item - i.e. whether they should participate in the discussion and decision making).

Roma Historical Precincts Inc.

Acronyms:

Are there any industry abbreviations that will be used in the report?

Note: This is important as particular professions or industries often use shortened terminology where they refer to the matter on a regular basis. However, for individuals not within the profession or industry it can significantly impact the readability of the report if these aren't explained at the start of the report).

Acronym	Description
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Context:

Why is the matter coming before Council?

Maranoa Regional Council has received a request for in-kind assistance for the use of the portable toilet block located at Bassett Park from the Roma Historical Precincts committee for the Plough Day, which will be hosted 3 May 2020 at the Polocrosse grounds. The committee has agreed to organise and cover the cost of transportation and associated plumbing fees. In addition, Roma Historical Precincts have asked for sponsorship for the event to cover the cost of printing 1000 colour flyers. If this is sourced externally, the cost to council could be up to \$550.00.

Background:

Has anything already happened in relation to this matter?

(Succinct overview of the relevant facts, without interpretation)

Council has resolved in the past for community groups to use the block off site at a number of different events. As per previous resolutions, the organisers have paid for the transport and other costs associated with the disconnection and reconnection of the block

Legislation, Local Laws, State Policies & Other Regulatory Requirements:

What does the legislation and other statutory instruments include about the matter under consideration?

(Include an extract of the relevant section's wording of the legislation – please do not just quote the section number as that is of no assistance to Councillors)

The Local Government Regulation 2012 states that:

Section 194 – Grants to community organisations

A local government may give a grant to a community organisation only—

(a) if the local government is satisfied—

- (i) the grant will be used for a purpose that is in the public interest; and
- (ii) the community organisation meets the criteria stated in the local government's community grants policy; and

(b) in a way that is consistent with the local government's community grants policy.

Council Policies or Asset Management Plans:

Does Council have a policy, plan or approach ordinarily followed for this type of decision?

What are relevant sections of the policy or plan?

(Quote/insert the relevant section's wording / description within the report)

4.11 - Support development of our communities through planning, programs and events.

4.11.5 - Provide support to community festivals and events through access to financial or in kind assistance.

Input into the Report & Recommendation:

Have others' views or input been sourced in developing the report and recommendation to Council? (i.e. other than the report author?) What did each say? (Please include consultation with the

funding body, any dates of critical importance or updates or approvals required)

Facility Lease Management & Housing Officer/Team Coordinator
Regional Facility Manager
Sports and Recreational Development Coordinator
Economic and Community Development Manager

Funding Bodies:

Is the project externally funded (or proposed to be)? If so, are there any implications in relation to the funding agreement or grant application. (Please do not just include names)

No

This Financial Year's Budget:

Will the matter under consideration impact how much Council collects in income or how much it will spend? How much (\$)? *Is this already included in the budget? (Include the account number and description).*

If the matter under consideration has not been included in the budget, where can the funds be transferred from? (Include the account number and description) What will not be done as a result?

There is currently \$2,773.00 in the sponsorship budget GL2887.2249.2001 for the 2019/2020 budget. If approved this will leave the budget with approximately \$2,223.00 for the remainder of the financial year.

Future Years' Budgets:

Will there need to be a change in future years' budgets to cater for a change in income or increased expenditure as a result of Council's decision? How much (\$)? (e.g. estimate of additional maintenance or operating costs for a new or upgraded project)

No.

Impact on Other Individuals or Interested Parties:

Is there anyone who is likely to be particularly interested in or impacted by the decision, or affected by the recommendation if adopted? What would be their key interests or concerns? (Interested Parties Analysis - IS9001:2015)

Roma Historical Precincts

Risks:

What could go wrong if Council makes a decision on this matter? (What is the likelihood of it happening and the consequence if it does) (List each identified risk in a table)

Risk	Description of likelihood & consequences
Decline request for use of the mobile toilet block and sponsorship	Likely to be perceived negatively as other community groups have been approved the use of the toilet block in the past. It could also be up for dispute that declining goes against council corporate plans.

Advice to Council:

What do you think Council should do, based on your skills, qualifications and experience, your knowledge of this and related matters, and the facts contained in the report?

(A summary of what the employee thinks Council needs to hear, not what they think individual Councillors want to hear – i.e. employees must provide sound and impartial advice – the employee's professional opinion)

It is an opportunity to support the local community and substantiate our corporate plan by supporting local events with the opportunity for in-kind and financial assistance.

Recommendation:

What is the 'draft decision' based on the advice to Council?

Does the recommendation suggest a decision contrary to an existing Council policy? If so, for what reason?

(Note: recommendations if adopted by Council become a legal decision of government and therefore must be clear and succinct about the action required by employees (unambiguous)).

Does this recommendation suggest a decision contrary to an existing Council policy? If so, for what reason?

That Council:

1. Approve the request for in kind assistance for the use of the portable toilet block located at Bassets Park.
2. Acknowledge the Roma Historical Precincts agreement to arrange transportation and pay for all costs associated with the relocation and return of the portable toilet block.
3. Approve the sponsorship request for 1000 flyers.
4. Allocate funds up to \$550.00 from the sponsorship budget GL2887.2249.2001
5. Request that Roma Historical Precincts reflect council's contribution in all advertising for the event.

Link to Corporate Plan:

Corporate Plan 2018-2023

Strategic Priority 4: Growing our region

4.11 Support development of our local communities through planning, programs and events

4.11.5 Provide support to community festivals and events through access to opportunities for financial and in kind assistance.

Supporting Documentation:

Nil.

Report authorised by:

Manager - Economic & Community Development

Deputy Chief Executive Officer/Director - Development, Facilities & Environmental Services

OFFICER REPORT

Meeting: General 11 March 2020

Date: 5 March 2020

Item Number: 13.6

File Number: D20/19626

SUBJECT HEADING: Asia Pacific Incentive and Meetings Conference
post event report

Classification: Open Access

Officer's Title: Regional Economic Development & Events
Attraction Specialist

Executive Summary:

The Asia Pacific Incentive Meetings event was hosted at the Melbourne Convention Centre from 17 -19 February 2020. This is the leading trade event for the meetings and event industry in the Asia Pacific region. Over 2 days council representatives hosted 32 pre-arranged meetings and engaged a further 7 potential buyers throughout the conference. The buyer response to our region was extremely positive with many expressing a desire to support regional areas affected by bushfires and drought. The purpose behind attending the event was to actively promote the region and attract business events to generate more income into the local economy.

Officer's Recommendation:

That Council:

1. Note the report as presented.
2. Consider future opportunities to attend tradeshow events to encourage and increase tourism and events within the region.

Individuals or Organisations to which the report applies:

Are there any individuals or organisations who stand to gain a benefit, or suffer a loss, (either directly or indirectly) depending on the outcome of consideration of this matter?

(Note: This is to assist Councillors in identifying if they have a Material Personal Interest or Conflict of Interest in the agenda item - i.e. whether they should participate in the discussion and decision making).

Maranoa Regional Council
Maranoa region local businesses

Acronyms:

Are there any industry abbreviations that will be used in the report?

Note: This is important as particular professions or industries often use shortened terminology where they refer to the matter on a regular basis. However, for individuals not within the profession or industry it can significantly impact the readability of the report if these aren't explained at the start of the report).

Acronym	Description
AIME	Asia Pacific Incentive and Meetings Event

Context:

Why is the matter coming before Council?

The Asia Pacific Incentive Meetings event was hosted at the Melbourne Convention Centre from 17 -19 February 2020. This is the leading trade event for the meetings and event industry in the Asia Pacific region. Over 2 days council representatives hosted 32 pre-arranged meetings and engaged a further 7 potential buyers throughout the conference. The buyer response to our region was extremely positive with many expressing a desire to support regional areas affected by bushfires and drought.

Background:

Has anything already happened in relation to this matter?

(Succinct overview of the relevant facts, without interpretation)

Maranoa Regional Council was the only regional Queensland area on display at the event and although 100% of our appointments were not familiar with our location or the Maranoa this worked in our favour exhibiting as a new destination option. The key focus and selling point was how easily accessible we are from Brisbane and the experience people can have within the Maranoa, unrivalled landscapes, a true paddock to plate experience and the opportunity to get up close and personal with Australian Wildlife in their native habitats. The event has resulted in 1 firm lead and 3 famil opportunities.

The Association for Women in Events has indicated an interested in hosting their annual conference in the Maranoa. Marie-Claire Andrews is the first president of the association outside of the USA, her goal is to offer the quintessential outback experience. The conference is May 2021 and she will be in touch to discuss itineraries options early April when she returns from the annual conference in Las Vegas. I have attached a report on the potential stimulus that this single event could bring to the region. This is a conservative estimate. (See supporting documentation)

3 other associations have indicated their intent to visit the region in coming months with the potential to host their events. This includes the Master Plumbers Association, Esteem Gases Limited an Indian base company that is involved in extraction of crude petroleum and natural gas and Tanvi International another Indian based company that specialises in travel and destination events for corporate groups.

Comments and feedback from buyers at the event. These have been received from the follow-ups conducted post conference.

1. "Thanks a lot for your time and that really nice appointment! It was such a pleasure meeting you and get to know about Maranoa, I'm sure with your passion there'll be a couple of groups and this is going to be a great event destination :) If I attend AIME again next year I will definitely make a short stop at Maranoa. Best regards from New York" – **Dennis Schilling Event Manager for Event Lobby**
2. "Thank you for taking the time to introduce me to this fascinating, unspoilt area. I never knew of the Maranoa before and it has really piqued my interest. I shall make sure that the team here are aware of it, and should the opportunity arise we will be sure to consider the area for one of our groups." **Martin Ellis Managing Director of Team Umbrella**
3. "Firstly, and again, many thanks for taking the time out to meet with me at the very end of the day when you would normally be finishing. Maranoa is not a regional destination I had any knowledge about, which piqued my interest when I saw your signage. Good work on getting the message out there that you are indeed a destination and a very viable one for the events industry is indeed what AIME is all about." **Craig Sargent Managing Director of Corporate Meeting Planners**
4. "It was a real pleasure to meet you at AIME this week. It was great to learn about the Maranoa region, and I do hope we can support you in the future with our clients MICE programs. I hope you

found your time at AIME successful for the coming years ahead.” **Victoria Wales Business Director for Hot Events**

Legislation, Local Laws, State Policies & Other Regulatory Requirements:

What does the legislation and other statutory instruments include about the matter under consideration? (Include an extract of the relevant section's wording of the legislation – please do not just quote the section number as that is of no assistance to Councillors)

N/A

Council Policies or Asset Management Plans:

Does Council have a policy, plan or approach ordinarily followed for this type of decision? What are relevant sections of the policy or plan?

(Quote/insert the relevant section's wording / description within the report)

Corporate Plan 2018-2023

Strategic Priority 4: Growing our region

4.2 Encourage additional investment in the Maranoa, developing our local economy and increasing our region's population

4.2.2 Promote the regional locational advantages of “Investing, Living, Visiting” the Maranoa through Council publications and initiatives, including representations at key industry events, forums and advocacy opportunities.

Input into the Report & Recommendation:

Have others' views or input been sourced in developing the report and recommendation to Council? (i.e. other than the report author?) What did each say? (Please include consultation with the funding body, any dates of critical importance or updates or approvals required)

Manager Economic Development

Funding Bodies:

Is the project externally funded (or proposed to be)? If so, are there any implications in relation to the funding agreement or grant application. (Please do not just include names)

N/A

This Financial Year's Budget:

Will the matter under consideration impact how much Council collects in income or how much it will spend? How much (\$)? Is this already included in the budget? (Include the account number and description).

If the matter under consideration has not been included in the budget, where can the funds be transferred from? (Include the account number and description) What will not be done as a result?

An allocation of \$19,475.00 from the Economic Development Management Support material and services budget GL 2880.2001.2001 was used for exhibition, travel and shipping charges.

Future Years' Budgets:

Will there need to be a change in future years' budgets to cater for a change in income or increased expenditure as a result of Council's decision? How much (\$)? (e.g. estimate of additional maintenance or operating costs for a new or upgraded project)

If council adopt to attend future AIME events or alternative tradeshow, the estimated fees will need to be taken into account for future budget considerations.

Impact on Other Individuals or Interested Parties:

Is there anyone who is likely to be particularly interested in or impacted by the decision, or affected by the recommendation if adopted? What would be their key interests or concerns?

(Interested Parties Analysis - IS9001:2015)

Maranoa Regional Council – possible risk of no return on investment

Maranoa region local businesses – possible increase in revenue

Risks:

What could go wrong if Council makes a decision on this matter? (What is the likelihood of it happening and the consequence if it does) (List each identified risk in a table)

Risk	Description of likelihood & consequences

Advice to Council:

What do you think Council should do, based on your skills, qualifications and experience, your knowledge of this and related matters, and the facts contained in the report?

(A summary of what the employee thinks Council needs to hear, not what they think individual Councillors want to hear – i.e. employees must provide sound and impartial advice – the employee's professional opinion)

The positive response from this event indicates that considerations should be made to attend future events. If a single event were attracted to the region from AIME, based on the calculations of the event impact report, it would provide a boost to the local economy almost 10x the investment from council. It was an opportunity to promote the region and local businesses to a variety of key decision makers across the globe and the recommendation to council would be to continue to advocate for attendance at AIME and other tradeshow opportunities.

Recommendation:

What is the 'draft decision' based on the advice to Council?

Does the recommendation suggest a decision contrary to an existing Council policy? If so, for what reason?

(Note: recommendations if adopted by Council become a legal decision of government and therefore must be clear and succinct about the action required by employees (unambiguous)).

That Council:

1. Note the report as presented.
2. Consider future opportunities to attend tradeshow events to encourage and increase tourism and events within the region.

Does this recommendation suggest a decision contrary to an existing Council policy? If so, for what reason?

N/A

Link to Corporate Plan:

Corporate Plan 2018-2023

Strategic Priority 4: Growing our region

4.2 Encourage additional investment in the Maranoa, developing our local economy and increasing our region's population

4.2.2 Promote the regional locational advantages of “Investing, Living, Visiting” the Maranoa through Council publications and initiatives, including representations at key industry events, forums and advocacy opportunities.

Supporting Documentation:

1 [↓](#) AWE Event impact assessment supporting document D20/19416

Report authorised by:

Manager - Economic & Community Development

Deputy Chief Executive Officer/Director - Development, Facilities & Environmental Services

Event Impact Summary

Maranoa Regional Council - Association of Women in Events - Modelling the effect of \$147,000 from a Business event with Local significance

	Output (\$)	Value-added (\$)	Employment (annual FTE)	Resident Jobs (annual FTE)
Direct impact	126,420	59,189	1.4	
Industrial impact	39,089	16,725	0.2	
Consumption impact	17,594	9,458	0.1	
Total impact on Maranoa Regional Council economy	183,104	85,372	1.6	

Source: National Institute of Economic and Industry Research (NIEIR) ©2019. Compiled and presented in economy.id by .id, the population experts.

Note: All \$ values are expressed in 2016/17 base year dollar terms.

The proposed Association of Women in Events event is planned to start on the 16/05/2021 and run for 5 days. It is an event of Local significance and is estimated to attract 150 visitors per day over the 5 days, with an average spend per person per day of \$196. This equals a total visitor spend of \$147,000 attributed to this event. Assuming the event will be held in the Maranoa Regional Council, it is calculated to have the following potential impact:

Impact on Output

The total visitor spend of \$147,000 attributed to staging the Association of Women in Events would lead to a direct impact on output of \$126,420. This additional direct output from the economy would also lead to an increase in indirect demand for intermediate goods and services across related industry sectors. These indirect industrial impacts (Type 1) are estimated to be an additional \$39,089 in Output.

There would be an additional contribution to the Maranoa Regional Council economy through consumption effects as correspondingly more wages and salaries are spent in the local economy. It is estimated that this would result in a further increase in Output of \$17,594.

The combination of all direct, industrial and consumption effects would result in total estimated rise in Output of \$183,104 in the Maranoa Regional Council economy.

Impact on value added and GRP

The impact of an additional of \$147,000 spend to the local economy as a result of running Association of Women in Events in the Maranoa Regional Council would lead to a corresponding direct increase in value added of \$59,189. A further \$16,725 in value added would be generated from related intermediate industries.

There would be an additional contribution to the Maranoa Regional Council economy through consumption effects as correspondingly more wages and salaries are spent in the local economy. It is estimated that this would result in a further increase in value added of \$9,458.

The combination of all direct, industrial and consumption effects would result in an estimated addition in value added of \$85,372 in the Maranoa Regional Council economy.

Value added by industry represents the industry component of Gross Regional Product (GRP). The impact on the Maranoa Regional Council's GRP as a result of staging this event is directly equivalent to the change in value added outlined above.

In summary, GRP in the Maranoa Regional Council is estimated to increase by \$85,372.

Impact on Employment (jobs, 12mth FTE)

The employment impact of an event is expressed in Full Time Equivalent (FTE) jobs. For example, an event that generates 4 weeks of full time work for 13 people (52 weeks of full time work in total), would have an employment impact equivalent to 1.0 annual FTE job.

The direct addition of \$147,000 spend to the local economy as a result of staging the Association of Women in Events event in the Maranoa Regional Council is estimated to lead to a corresponding direct increase of employment equivalent to 1.4 annual FTE jobs across a range of industries. From this direct expansion in the economy it is anticipated that there would be flow on effects into other related intermediate industries, creating an additional employment equivalent to 0.2 annual FTE jobs.

This addition of employment in the local economy would lead to a corresponding increase in wages and salaries, a proportion of which would be spent on local goods and services, creating a further increase equivalent to 0.1 annual FTE jobs through consumption impacts.

The combination of all direct, industrial and consumption effects would result in a total estimated increase of employment equivalent to 1.6 annual FTE jobs located in the Maranoa Regional Council.