

BUSINESS PAPER

Ordinary Meeting

Wednesday 26 August 2020

Ernest Brock Room (Roma Cultural Centre)

NOTICE OF MEETING

Date: 17 August 2020

Mayor:

Councillor T D Golder

Deputy Mayor:
Councillors:

Councillor G B McMullen
Councillor J R P Birkett
Councillor M C Edwards
Councillor J L Guthrie
Councillor J M Hancock
Councillor W L Ladbrook
Councillor C J O'Neil
Councillor W M Taylor

Chief Executive Officer:

Ms Julie Reitano

Executive Management:

Mr Rob Hayward (Deputy Chief Executive Officer/Director
Development, Facilities & Environmental Services)
Ms Sharon Frank (Director Corporate & Community Services)

Attached is the agenda for the **Ordinary Meeting** to be held at the Ernest Brock Room (Roma Cultural Centre) on **26 August, 2020 at 9.00AM.**



Julie Reitano
Chief Executive Officer

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Status Reports

Next General Meeting

- To be held at the Roma Administration Centre on 9 September 2020.

Confidential Items

In accordance with the provisions of section 275 of the *Local Government Regulation 2012*, a local government may resolve to close a meeting to the public to discuss confidential items that it's Councillors or members consider it necessary to close the meeting.

C Confidential Items

- C.1 Request for Fee Waiver and Sponsorship for Variety - The Children's Charity of Queensland 2020**
Classification: Closed Access
Local Government Regulation 2012 Section 275(h) other business for which a public discussion would be likely to prejudice the interests of the local government or someone else, or enable a person to gain a financial advantage.
- C.2 Applications through Regional Arts Development Fund (RADF) Program - Second Round**
Classification: Closed Access
Local Government Regulation 2012 Section 275(h) other business for which a public discussion would be likely to prejudice the interests of the local government or someone else, or enable a person to gain a financial advantage.
- C.3 Request for Sponsorship - Roma and District Eisteddfod 2020**
Classification: Closed Access
Local Government Regulation 2012 Section 275(h) other business for which a public discussion would be likely to prejudice the interests of the local government or someone else, or enable a person to gain a financial advantage.
- C.4 COVID-19 Leased Cafes and Car Hire Companies**
Classification: Closed Access
Local Government Regulation 2012 Section 275(h) other business for which a public discussion would be likely to prejudice the interests of the local government or someone else, or enable a person to gain a financial advantage.
- C.5 Clearview Rise, Roma - Transfer of Land to Council**
Classification: Closed Access
Local Government Regulation 2012 Section 275(h) other business for which a public discussion would be likely to prejudice the interests of the local government or someone else, or enable a person to gain a financial advantage.
- C.6 State Government Surplus Properties - Maranoa Region**
Classification: Closed Access

Local Government Regulation 2012 Section 275(h) other business for which a public discussion would be likely to prejudice the interests of the local government or someone else, or enable a person to gain a financial advantage.

C.7 Bendemere Pony Club

Classification: Closed Access

Local Government Regulation 2012 Section 275(h) other business for which a public discussion would be likely to prejudice the interests of the local government or someone else, or enable a person to gain a financial advantage.

C.8 Roma Swimming Pool - Request to amend agreement conditions.

Classification: Closed Access

Local Government Regulation 2012 Section 275(h) other business for which a public discussion would be likely to prejudice the interests of the local government or someone else, or enable a person to gain a financial advantage.

C.9 Planning Consultancy Services

Classification: Closed Access

Local Government Regulation 2012 Section 275(e) contracts proposed to be made by it.

C.10 Deed of Variation - Crush the Cactus project

Classification: Closed Access

Local Government Regulation 2012 Section 275(e) contracts proposed to be made by it.(project discusses deed of variation for the "Crush the Cactus" project)

C.11 Request for reduced trading terms

Classification: Closed Access

Local Government Regulation 2012 Section 275(h) other business for which a public discussion would be likely to prejudice the interests of the local government or someone else, or enable a person to gain a financial advantage.

C.12 Request for reduced trading terms

Classification: Closed Access

Local Government Regulation 2012 Section 275(h) other business for which a public discussion would be likely to prejudice the interests of the local government or someone else, or enable a person to gain a financial advantage.

C.13 Tender 20027: Supply, Storage and Delivery of Chemicals for Swimming Pool Treatment, Drinking Water Treatment and Sewerage Treatment.

Classification: Closed Access

Local Government Regulation 2012 Section 275(e) contracts proposed to be made by it.

C.14 Register of Sole Supplier Arrangements

Classification: Closed Access

Local Government Regulation 2012 Section 275(e) contracts proposed to be made by it.

- C.15 Australian Energy Regulator Update - Expectations of energy businesses: Protecting customers and the market during COVID-19**
Classification: Closed Access
 Local Government Regulation 2012 Section 275(h) other business for which a public discussion would be likely to prejudice the interests of the local government or someone else, or enable a person to gain a financial advantage.
- C.16 Request to Change Date for Nutrien Ag Solutions Fundraiser - Royal Flying Doctor Service**
Classification: Closed Access
 Local Government Regulation 2012 Section 275(h) other business for which a public discussion would be likely to prejudice the interests of the local government or someone else, or enable a person to gain a financial advantage.
- C.17 Funding Agreement between the Australian Veterinary Association Limited (AVA) and Maranoa Regional Council for the delivery of the annual PetPEP (pet and people education program) in 2020/21.**
Classification: Closed Access
 Local Government Regulation 2012 Section 275(e) contracts proposed to be made by it.
- C.18 Flood Mitigation for Amby**
Classification: Closed Access
 Local Government Regulation 2012 Section 275(h) other business for which a public discussion would be likely to prejudice the interests of the local government or someone else, or enable a person to gain a financial advantage.
- C.19 Delegated Authority for the Chief Executive Officer to sign the DTMR Deed of Indemnity for the Installation of a Reservoir at Mitchell Bore 3**
Classification: Closed Access
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Closure

MINUTES OF THE ORDINARY MEETING OF MARANOA REGIONAL COUNCIL HELD AT ERNEST BROCK ROOM (ROMA CULTURAL CENTRE) ON 12 AUGUST 2020 SCHEDULED TO COMMENCE AT 9.00AM

ATTENDANCE

Mayor Cr. T D Golder chaired the meeting with Deputy Mayor Cr. G B McMullen, Cr. J R P Birkett, Cr. M C Edwards, Cr. J L Guthrie, Cr. J M Hancock, Cr. W L Ladbrook, Cr. C J O'Neil, Cr. W M Taylor (until 3.30pm), Chief Executive Officer – Julie Reitano, and Minutes Officer – Kelly Rogers in attendance.

AS REQUIRED

Deputy Chief Executive Officer/Director Development, Facilities & Environmental Services – Rob Hayward, Director Corporate & Community Services – Sharon Frank, Deputy Director / Strategic Road Management – Cameron Hoffmann, Manager Water, Sewerage & Gas – Graham Sweetlove, Manager Economic & Community Development – Ed Sims, Manager Facilities (Land, Buildings & Structures) – Tanya Mansfield, Manager Construction – Evan Woods, Manager Procurement & Plant – Michael Worthington, Manager Airports (Roma, Injune, Surat, Mitchell) – Ben Stewart, Specialist Arts & Culture – Kym-Maree Walters, Human Resources & Training Advisor – Oliver (Ollie) Dowd, Lead Town Planner – Christopher Tickner, Rural Land Services & Funding Officer / Team Coordinator – Kent Morris, Support Officer Economic & Community Development – Tennielle Limpus.

WELCOME

The Mayor welcomed all present and declared the meeting open at 9.14am, and immediately adjourned the meeting.

The meeting resumed at 9.52am.

CONFIRMATION OF MINUTES

Resolution No. OM/08.2020/01

Moved Cr McMullen

Seconded Cr O'Neil

That the minutes for the Ordinary Meeting on the 22nd July 2020 be confirmed, subject to the following amendments:

Page 29 - Attendance

Cr O'Neil requested that the minutes be corrected to reflect that he had left the meeting at 5.03pm, and then returned to the meeting at 6.41pm via teleconference. Cr. O'Neil further confirmed that he subsequently left the meeting and did not continue with the meeting from 6.45pm onwards.

Page 41 – Item C.17 and Item C.18

Cr O'Neil requested:

- ***Resolution No. OM/07.2020/84*** – the vote count be corrected to 8/0 (as Cr O'Neil was not present for this item);
- ***Resolution No. OM/07.2020/85*** – the vote count be corrected to reflect the division and Cr. O'Neil not being present for this item: corrected vote count is 7/1.

[Cr. McMullen confirmed he was happy to accept the amendments proposed by Cr. O'Neil, and adjusted the motion to reflect this acceptance, as well as incorporating wording suggested by the Chief Executive Officer to confirm the minutes]

CARRIED

9/0

Resolution No. OM/08.2020/02

Moved Cr Edwards

Seconded Cr Ladbrook

That the minutes of the Special Meeting held on the 29th July 2020 [be confirmed].

CARRIED

9/0

Cr O'Neil requested an amendment to the minutes of the Budget Submissions & Financial Planning Standing Committee Meeting held on 29 July 2020, this was in regard to Page 60 of the minutes regarding the procedure undertaken for Resolution No. BUD/07.2020/103 and Resolution No. BUD/07.2020/104 – explaining that Cr. McMullen and Cr Birkett had put forward a procedural motion to close the meeting (Resolution No. BUD/07.2020/103), for which no vote was undertaken at the time. Further that the Mayor had not put forward the second resolution, rather that the Mayor had put the motion initiated by Cr. McMullen and Cr Birkett, and had suggested that the Committee move in and out of closed.

Cr. O'Neil closed by indicating that the second procedural motion - Resolution No. BUD/07.2020/104 should not be recorded as a Secunder was not taken, and one must be to open or close a meeting.

The Chief Executive Officer requested that if Councillors in future have a similar question, that this be raised when the minutes are circulated to Councillors, as it is difficult to go back and review the meeting video [when the minutes are presented for confirmation]. The Chief Executive Officer also suggested that the minutes be laid on the table, so that the video record can be checked for the benefit of all Councillors.

Resolution No. OM/08.2020/03

Moved Cr O'Neil

I'll move that we lay the adoption of the Budget Submissions & Financial Planning Standing Committee of the 29th July 2020 until later in the meeting.

CARRIED

9/0

ADOPTION OF BUDGET SUBMISSIONS & FINANCIAL PLANNING STANDING COMMITTEE MEETINGS (5 AND 11 AUGUST 2020)

Resolution No. OM/08.2020/04

Moved Cr O'Neil

That we lay the adoption of the Budget Submissions & Financial Planning Standing Committee Meetings of the 5th and the 11th of August 2020 until later in the meeting.

CARRIED

9/0

DECLARATION OF CONFLICTS OF INTEREST

Cr Ladbrook

Item	Subject Heading
C.11	3 Hour Regulated Parking in Roma's CBD

C.11 - 3 Hour Regulated Parking in Roma's CBD

Cr Ladbrook advised:

I, Cr Ladbrook, declare that I have a 'Material Personal Interest' as defined in the *Local Government Act 2009*, section 175B for the agenda item C.11, with the subject heading – *3 Hour Regulated Parking in Roma's CBD*. The person to benefit is myself, for I have a business in the CBD and may be seen to gain by this decision.

In accordance with Section 175C (2)(b) of the *Local Government Act 2009*, I will leave the room while the matter is being discussed and voted on.

Cr Golder

Item	Subject Heading
C.11	3 Hour Regulated Parking in Roma's CBD
LC.4	Correspondence in relation to Flood Mitigation Project

C.11 - 3 Hour Regulated Parking in Roma's CBD

Cr Golder advised:

I, Cr Tyson Golder, declare that I've got a 'Material Personal Interest' as defined by the *Local Government Act 2009*, section 175B for agenda item C.11, with the subject heading – *C.11 - Regulated Parking in Roma CBD*. The particulars of the interest are as follows: the name of the person is myself and the material personal interest is in relation to my business 'Golders' which would suffer a loss in the introduction of regulated parking, if introduced.

In accordance with Section 175C (2)(b) of the *Local Government Act 2009*, I will leave the room while the matter is discussed and voted on.

LC.4 - Correspondence in relation to Flood Mitigation Project

Cr Golder advised:

I, Cr Tyson Golder, declare that I have a 'Conflict of Interest' as defined by the *Local Government Act 2009*, section 175D & E for the agenda item that hasn't been scribed yet, with the subject heading - *Correspondence in relation to Flood Mitigation*. The conflict of interest, the name of the other person is involved in this conflict of interest is my mother Carmen Golder, and the nature of the person's interest is in the matter is flood mitigation matters and compensation agreement dating back to before I was on Council, and I will be dealing with the matter by leaving the room while the matter is discussed and voted on.

Cr Edwards

Item	Subject Heading
C.11	3 Hour Regulated Parking in Roma's CBD

Cr Edwards advised:

I, Cr Mark Edwards, declare that I have a 'Material Personal Interest' as defined by the *Local Government Act 2009*, section 175B for agenda item C.11, with the subject heading – *3 Hour Regulated Parking in Roma's CBD*. The entity is my employer. I am an employee of a business which leases an office in McDowall Street, and that business may stand to gain a benefit or suffer a loss (either directly or indirectly) depending on the outcome of Council's consideration of this matter.

In accordance with Section 175C (2)(b) of the *Local Government Act 2009*, I will leave the room while the matter is discussed and voted on.

Cr Hancock

Item	Subject Heading
10.1	Annual Show (Public) Holidays for 2021
13.2	Newspapers within the Maranoa

10.1 - Annual Show (Public) Holidays for 2021

Cr Hancock advised:

I, Cr Johanne Hancock, declare that I have a perceived 'Conflict of Interest' as defined by the *Local Government Act 2009*, section 175D & E for agenda Item 10.1, with the subject heading - *Annual Show (Public) Holidays for 2021*. The personal interest arises because of my relationship with Steven Hancock. He is my brother-in-law, and the nature of the other person's interest in the matter is Steven is President of the Mitchell Show Society.

I have determined this personal interest is not of sufficient significance that it will lead me to making a decision on the matter that is contrary to the public interest. I will best perform my responsibility of serving the overall public interest of the whole of the Council area by participating in the discussion and voting on the matter.

However, I acknowledge that the remaining Councillors must now determine pursuant to section 175E(4) of the *Local Government Act 2009*:

- (a) Whether I have a real conflict of interest in this matter or a perceived conflict of interest in this matter; and
- (b) If so, whether:
 - I. I must leave the meeting while this matter is discussed or voted on; or
 - II. I may participate in relation to the matter, including by voting on the matter.

Resolution No. GM/08.2020/05

Moved Cr O'Neil

Seconded Cr Guthrie

That Cr Joh Hancock has a perceived conflict of interest in the matter and notwithstanding the conflict, Cr Hancock may participate in the matter, discuss and vote upon it.

CARRIED

8/0

Cr Hancock did not vote on this motion as she was the declaring Councillor under consideration in this matter.

13.2 - Newspapers within the Maranoa

Cr Hancock advised:

I, Johanne Hancock, declare that I have a 'Material Personal Interest' as defined by the *Local Government Act 2009*, section 175B for agenda item 13.2, with the subject heading – *Newspapers within the Maranoa*. The particulars of the interest are as follows: The name of the entity who stands to gain a benefit or suffer a loss (either directly or indirectly) depending on the outcome of the consideration of the matter at the meeting is Surat Post and News Pty Ltd. The nature of my relationship to the entity, is that the entity is my husband's Graham Hancock and my parent's (Paul and Rachel Parravicini's) business. The entity stands to gain a benefit or suffer a loss (either directly or indirectly) depending on the outcome of Council's consideration of this matter by the ability to sell the newspapers.

In accordance with Section 175C (2)(b) of the *Local Government Act 2009*, I will leave the room while the matter is discussed and voted on.

CONSIDERATION OF NOTICES OF MOTION

Item Number: 8.1 **File Number:** D20/70067

SUBJECT HEADING: STRUCTURES FOR COMMUNITY CONTACT

Councillor's Title: Cr. Tyson Golder

Executive Summary:

Mayor Golder requested Council consider the notice of motions he proposed.

Resolution No. OM/08.2020/06

Moved Cr Golder

Seconded Cr Edwards

That:

1. Council not elect to have portfolios for the 2020-2024 term.
2. All Councillors be invited for photo opportunities as a whole.
3. All Councillors be invited for consultation with communities at meetings as a whole.
4. Council elect the Mayor to be the spokesperson in press releases and if he is not available, the Deputy Mayor to be available.
5. Instead of having advisory groups, schedule special meetings to hear the feedback and concerns of former advisory members and community members on topics such as wild dogs, saleyards etc. with the frequency of meetings decided by Council. Thus incorporating involvement of all Councillors in all issues.

[Wording amended by Mayor Golder from his original motion (point 2 and 3), following a suggested amendment put forward by Cr McMullen, for which the Mayor confirmed he was happy to accept.]

NO VOTE TAKEN

No vote was taken on the motion at that time, with Mayor Golder proposing the following procedural motion:

Resolution No. OM/08.2020/07

Moved Cr Golder

I'm happy to lay this on the table until the next Ordinary Meeting of Council, for a briefing to occur.

[Mayor Golder amended his initial motion, extending the duration for which the item would lay on the table to allow for officers to provide background information, following a suggestion from the Chief Executive Officer that a briefing could be offered in light of Councillor discussions and historical information].

[An initial vote was called by the Mayor, however, this was again taken following further information requested by Councillors for the upcoming briefing.]

CARRIED

9/0

Responsible Officer	Chief Executive Officer / Lead Officer – Elected Members & Community Engagement
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BUSINESS

OFFICE OF THE CEO

Item Number: 10.1 **File Number:** D20/70221

SUBJECT HEADING: ANNUAL SHOW (PUBLIC) HOLIDAYS FOR 2021

Officer's Title: Human Resources & Training Advisor

Executive Summary:

The Office of Industrial Relations invited Council to submit nominations for the show (public) holidays for 2021.

The 2021 Roma Agricultural Show is scheduled for Friday 7 and Saturday 8 May 2021 and the 2021 Mitchell Agricultural Show is scheduled for Monday 10 and Tuesday 11 May 2021.

Resolution No. OM/08.2020/08

Moved Cr O'Neil

Seconded Cr Ladbrook

That the Chief Executive Officer (CEO) make application for Ministerial approval for the following special holidays:

- Friday the 7th of May 2021 for the 2021 Roma Annual Show Holiday; and
- Tuesday the 11th of May 2021 for the 2021 Mitchell Annual Show Holiday.

CARRIED

9/0

Responsible Officer	Human Resources & Training Advisor
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CORPORATE & COMMUNITY SERVICES
Item Number: 11.1

File Number: D20/71851

SUBJECT HEADING: ANNUAL VALUATION CONSULTATION FOR THE MARANOA REGION

Officer's Title: Lead Rates and Utilities Billing Officer / Systems Administrator

Executive Summary:

Correspondence was received from the Department of Natural Resources Mines and Energy seeking Council's opinion on whether a valuation is required for the Maranoa Region to be effective 30 June 2021.

Moved Cr O'Neil
Seconded Cr Taylor

That Council write to the Department of Natural Resources Mines and Energy with the position that Maranoa Regional Council requests that a valuation be required, to be effective on the 30th of June 2021.

NO VOTE TAKEN

No vote was taken on the motion at that time, with Cr Birkett proposing the following procedural motion:

Resolution No. OM/08.2020/09
Moved Cr Birkett

Can I move that we lay it on the table [until later in the meeting], until we get that information.

[Information pertaining to Council's historical approach to timing of valuations and the cost to Council for these to be undertaken.]

CARRIED
8/1

Cr. Golder called for a division of the vote.

The outcomes were recorded as follows:

Those in Favour of the Motion	Those Against the Motion
Cr. Birkett	Cr. O'Neil
Cr. Edwards	
Cr. Golder	
Cr. Guthrie	
Cr. Hancock	
Cr. Ladbrook	
Cr. McMullen	
Cr. Taylor	

INFRASTRUCTURE SERVICES

Item Number: 12.1 File Number: D20/69358

SUBJECT HEADING: ROMA DENISE SPENCER POOL FEASIBILITY STUDY
UPDATE AND NEXT STEPS

Officer's Title: Deputy Director / Strategic Road Management
Project Officer - Program & Contract Management

Executive Summary:

The Denise Spencer Swimming Pool was constructed in the 1960's. The pool is 50 metres in length and consists of 8 lanes. The Denise Spencer Swimming Pool is the only 50 metre pool in the Maranoa Regional Council area.

Council allocated funds in the 2019/20 budget to undertake a feasibility study cost analysis and business case to determine how to best deliver an aquatic centre facility in Roma into the future. The aim of this study is to look at all options to ensure the continued availability of a pool complex that meets the current and future needs of the Roma community.

Resolution No. OM/08.2020/10

Moved Cr O'Neil

Seconded Cr Hancock

That Council:

1. Receive and note the contents of the report, including market research summary and options for further development.
2. Undertake research with a range of other local government entities and pool lessees, in Queensland and other states, with a view of understanding lessons learnt from major pool upgrades or refurbishments that have been undertaken within the last 5 years.
3. Be presented with a subsequent report to a future Ordinary Meeting following which additional stakeholder engagement be undertaken about options available.

[Wording amended by Cr O'Neil from his original motion following further discussion to ensure it is clear that Council's intention is to undertake further stakeholder engagement with the community following research being completed.]

CARRIED

9/0

Responsible Officer

Deputy Director / Strategic Road
Management

DEVELOPMENT, FACILITIES & ENVIRONMENTAL SERVICES

Item Number: 13.1 File Number: D20/65898

SUBJECT HEADING: REQUEST FOR SPONSORSHIP - RURAL FINANCIAL
COUNSELLING SERVICE

Officer's Title: Support Officer - Economic & Community Development

Executive Summary:

The Rural Financial Counselling Service has approached Council with a request for Council to sponsor the Mungallala Twilight BBQ and Fireworks event which will be held in September 2020.

This sponsorship was proposed to assist the Rural Financial Counselling Service in introducing themselves and other support services and programs to the locals in the Mungallala district. The event would also promote mental health and allow for primary producers, small and medium businesses to become aware of what services are available to them during times of drought and financial hardship.

Resolution No. OM/08.2020/11
Moved Cr McMullen
Seconded Cr Birkett
That Council:

- 1. Approve the request for sponsorship for the Mungallala Twilight BBQ and Fireworks.**
- 2. Draw the sponsorship payment of \$5,000 (Plus GST) from the Tackling Regional Adversity Through Integrated Care (TRAIC) funding WO 20412.2001.2001.**
- 3. Request that Rural Financial Counselling services work closely with Council to ensure that the TRAIC service agreement requirements are met.**

CARRIED
9/0
Responsible Officer
Support Officer - Economic & Community Development

Cr. Hancock, having previously foreshadowed a 'Material Personal Interest' in the following item, for reasons stated under the Section 'COUNCILLOR DECLARATIONS OF CONFLICTS OF INTEREST,' left the meeting at 10.49am, taking no part in discussion or debate on the matter.

Item Number:
13.2
File Number: D20/69231
SUBJECT HEADING:
NEWSPAPERS WITHIN THE MARANOA
Officer's Title:
Support Officer - Economic & Community Development
Executive Summary:

A report was presented to Council on 8 July (Item 13.2) requesting the support of Council for the newly established West Qld Echo newspaper and was not put to a vote but subsequently "laid on the table".

The newly created "West QLD Echo" newspaper, has been created to replace the Western Star and other similar small regional newspapers. The editor is aiming to reach a wide audience from Oakey to Quilpie and all towns in between, including towns in the Maranoa.

Since the meeting of the 8 July, another publication has come into the market in the form of "South West" newspapers which will be aiming to reach the audience who would have read the Warrego Watchman, Charleville's Western Times, Roma's Western Star, Balonne Beacon, Thargomindah Herald & Copper Creek Advertiser.

Both newspapers asked for Council's "in principle" support.

Resolution No. OM/08.2020/12
Moved Cr O'Neil
Seconded Cr Edwards

That Council offer support to the West QLD Echo and the South West Newspaper by considering advertising within the publications as the need arises.

CARRIED

7/1

Cr. Golder called for a division of the vote. The outcomes were recorded as follows:

Those in Favour of the Motion	Those Against the Motion
Cr. Birkett	Cr. Golder
Cr. Edwards	
Cr. Guthrie	
Cr. Hancock	
Cr. Ladbroke	
Cr. McMullen	
Cr. O'Neil	
Cr. Taylor	

Responsible Officer	Support Officer - Economic & Community Development / Communications Officer – Infrastructure Services
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Resolution No. OM/08.2020/13

Moved Cr Golder

Seconded Cr Taylor

That:

1. Council consider entering into discussions with locally available newspapers that guarantee space solely for Maranoa news, deaths and marriages and advertising as a go to for the community to find what's happening in the Maranoa as they have since 1875.
2. A report be brought back to a future meeting.

[Wording amended by the Mayor from his original motion following further discussion.]

NO VOTE TAKEN

No vote was taken on the draft motion at that time and Cr. O'Neil proposed an amendment to point 1 of the draft motion to only include reference to news and advertising. Mayor Golder then proposed the following procedural motion:

Resolution No. OM/08.2020/14

Moved Cr Golder

I'll lay this on the table until later in the meeting.

CARRIED

8/0

At cessation of discussion and debate on the abovementioned item, Cr Hancock returned to the meeting at 11.02am.

Item Number:

13.3

File Number: D20/73170

SUBJECT HEADING:

REQUEST TO HOST OPERA EAGLE NEST - A TOUCH OF ANDREW LLOYD-WEBBER, A TASTE OF TIM RICE

Officer's Title:

Specialist - Arts & Culture

Executive Summary:

Council has been approached by Opera Eagles Nest to perform A Touch of Andrew Lloyd-Webber, A Taste of Tim Rice at the Roma Saleyards Bull Ring on Sunday 29 November 2020. They are a fully self-sufficient touring company that will provide a 90 minute concert featuring hits from 9 of the world's best loved musicals. The cost to Council for this performance is \$3,500. The proposed cost of tickets that would go on sale would be \$20 per adult and \$10 concession pricing.

Resolution No. OM/08.2020/15

Moved Cr O'Neil

Seconded Cr McMullen

That Council:

1. Accept the proposal from Opera Eagles Nest to perform A Touch of Andrew Lloyd-Webber, A Taste of Tim Rice at the Roma Saleyards Bull Ring on Sunday the 29th of November 2020.
2. Allocate funds of up to \$3,500 from the Arts and Cultural Budget GL2885.2001.2001.
3. Provide the Roma Saleyards Bull Ring as in kind sponsorship.
4. Agree to the proposed ticket pricing of \$20 per adult and \$10 concession.
5. Authorise the Chief Executive Officer (CEO) to sign the agreement on behalf of the Maranoa Regional Council.
6. Identify an alternative location that could be used if changes need to be made due to COVID-19 restrictions e.g. Bassett Park – Wool Court.

CARRIED

9/0

Responsible Officer

Specialist - Arts & Culture

Item Number:

13.4

File Number: D20/72991

SUBJECT HEADING:

**APPLICATION FOR FUNDING - OLD MITCHELL BRIDGE
PYLON ARTWORK PROJECT - DRAFT PROJECT
PROPOSAL 2020-21**

Officer's Title:

Specialist - Arts & Culture

Executive Summary:

Council is eligible to submit projects for funding to the value of \$250,000 under the Queensland Government's artsQueensland Arts and Cultural Recovery Package Spaces and Places Activation. It was requested that Council submit an application for the Old Mitchell Bridge Pylon Artwork Project.

Resolution No. OM/08.2020/16

Moved Cr Birkett

Seconded Cr Ladbrook

That Council:

1. **Submit an application for funding under the Queensland Government's artsQueensland Arts and Cultural Recovery Package Spaces and Places Activation for the Old Mitchell Bridge Pylon Artwork Project (Quote for work to be organised).**
2. **Authorise the Chief Executive Officer (CEO), or delegate, to sign the funding application, and funding agreement if successful.**
3. **Note the requirement to have the project/s completed by 31 December 2021.**

CARRIED

9/0

Responsible Officer

Specialist - Arts & Culture

COUNCIL ADJOURNED THE MEETING
 FOR MORNING TEA AT 11.09AM

SUBJECT HEADING: RESUMPTION OF STANDING ORDERS
 COUNCIL RESUMED THE MEETING AT 11.47AM

In accordance with the provisions of section 275 of the *Local Government Regulation 2012*, Council resolved to close the meeting to discuss items C.1 – C.22 and LC.1 – LC.10, which it has deemed to be of a confidential nature and specifically pertaining to the following sections:

- (a) the appointment, dismissal or discipline of employees;
- (c) the local government budget;
- (d) rating concessions;
- (e) contracts proposed to be made by it;
- (h) other business for which a public discussion would be likely to prejudice the interests of the local government or someone else, or enable a person to gain a financial advantage.

Resolution No. OM/08.2020/17

Moved Cr McMullen

Seconded Cr Hancock

I move that we go into closed [at 11.47am].

CARRIED

9/0

COUNCIL ADJOURNED THE MEETING
 FOR LUNCH AT 1.12PM

SUBJECT HEADING: RESUMPTION OF STANDING ORDERS
 COUNCIL RESUMED THE MEETING IN CLOSED SESSION AT 2.06PM

Mayor Golder, Cr Edwards and Cr Ladbrook were not present at resumption of Standing Orders following lunch.

During closed session, Council discussed Item C.11. Mayor Golder, Cr Edwards and Ladbrook were not present for discussion on this matter.

At cessation of discussion on the abovementioned item, Mayor Golder and Cr. Ladbrook returned to the meeting at 2.28pm.

Cr Edwards returned to the meeting at 3.21pm.

Cr. Taylor left the meeting at 3.30pm, and did not return for the remainder of the meeting.

Mayor Golder left the meeting at 3.36pm. The Deputy Mayor took the role of 'Acting Chair' in the Mayor's absence.

Mayor Golder returned to the meeting at 3.40pm, assuming the Chair.

Cr. Birkett left the meeting at 3.40pm, and returned at 3.41pm.

Cr. Ladbroke left the meeting at 3.41pm, and returned at 3.57pm.

Mayor Golder, having previously foreshadowed a 'Conflict of Interest' in Item LC.4, for reasons stated under the Section 'COUNCILLOR DECLARATIONS OF CONFLICTS OF INTEREST,' left the meeting at 4.04pm, taking no part in discussion on the matter.

The Deputy Mayor took the role of 'Acting Chair' in the Mayor's absence.

At cessation of discussion on the abovementioned item, Mayor Golder returned to the meeting and assumed the chair at 4.54pm.

Cr O'Neil left the meeting at 5.12pm, and returned at 5.15pm.

Resolution No. OM/08.2020/18

Moved Cr Birkett

Seconded Cr McMullen

I move that we open the meeting [at 5.29pm].

CARRIED

8/0

**COUNCIL ADJOURNED THE MEETING
FOR A BRIEF RECESS AT 5.29PM**

**SUBJECT HEADING: RESUMPTION OF STANDING ORDERS
COUNCIL RESUMED THE MEETING AT 5.39PM**

Cr. Birkett was not present at the resumption of Standing Orders.

LATE VERBAL CONFIDENTIAL ITEM

Resolution No. OM/08.2020/19

Moved Cr O'Neil

Seconded Cr Guthrie

That Council include agenda Item LC.10 [pertaining to the Local Development Officer (LDO) Yuleba/Wallumbilla/Jackson & Surrounds] as part of the late confidential agenda.

CARRIED

7/0

Item Number:

C.1

File Number: D20/45070

SUBJECT HEADING:

ROMA BUSH GARDENS

Officer's Title:

Lead Town Planner

Executive Summary:

The Roma Bush Gardens Association Inc. requested that some of the material that is excavated as part of Council's Stage 2b flood mitigation works be reused on site to form a small amphitheatre/community gathering area near the Duke Street entrance to Roma Bush Gardens. (The amphitheatre/community gathering area will be a small, open air, grassed area with a gradual rise created from shaping and forming the excavated material.)

Resolution No. OM/08.2020/20

Moved Cr Golder

Seconded Cr Edwards

That Council:

1. Provide in-principle support to use some of the excavated materials from Council's Stage 2b flood mitigation works to create a small amphitheatre/community gathering space at the Roma Bush Gardens, subject to detailed design and any required approvals and consent from the relevant authorities (as applicable).
2. Approve Council officers entering into discussions with members of the Roma Bush Gardens Association Incorporated (Inc.) to establish a user agreement for the ongoing use and maintenance of the Roma Bush Gardens (including the proposed amphitheatre/community gathering area).
3. Undertake consultation on the plans with the Mandandanji group.

CARRIED

7/0

Responsible Officer

**Lead Town Planner / Facility Lease
Management & Housing Officer/Team
Coordinator**

Cr. Birkett returned to the meeting at 5.44pm.

Item Number:

C.2

File Number: D20/30997

SUBJECT HEADING:

ACCESS REQUEST FOR ROMA WATER TOWER

Officer's Title:

Administration Officer - Land Administration

Executive Summary:

A request was received from Southern Cross Austereo Pty Ltd applying to install antenna equipment at the Roma Water Tower facility.

Resolution No. OM/08.2020/21

Moved Cr Ladbrook

Seconded Cr McMullen

That Council:

1. Authorise the Chief Executive Officer (or delegate) to enter into further negotiations with Southern Cross Austereo in regard to placement of an antenna on the Roma Water Tower.
2. Consider a draft agreement for placement of infrastructure on the Roma Water Tower at a future Council meeting.

CARRIED

8/0

Responsible Officer	Administration Officer - Land Administration
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Item Number: C.3 **File Number:** D20/61621

SUBJECT HEADING: APPLICATION FOR CONVERSION OF TENURE - LOTS 6 AND 8 ON EG59

Officer's Title: Administration Officer - Land Administration

Executive Summary:

The Department of Natural Resources, Mines and Energy sought Council's views on an application it has received for conversion over Grazing Homestead Perpetual Lease (GHPL) 39/3366 being Lots 6 and 8 on EG59. The proposed use of the land is grazing.

Resolution No. OM/08.2020/22

Moved Cr Edwards

Seconded Cr Hancock

That Council advise the Department of Natural Resources, Mines and Energy it offers no objection to the conversion of GHPL 39/3366 being Lots 6 and 8 on EG59 to freehold tenure on the condition that:

1. The constructed section of Thomby Road, and any associated drainage, is contained fully within the allocated road reserve, with exception to Council approved realignment of Thomby Road between Chainage 63.050 and Chainage 63.250.
2. The State allocated, unformed road reserve land remain in place to secure future access for neighbouring properties described as Lot 1 on SP152692 and Lot 4 on SP209776.

CARRIED

8/0

Responsible Officer	Administration Officer - Land Administration
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Item Number: C.4 **File Number:** D20/61810

SUBJECT HEADING: COUNCIL ASSET - 6 BURROWES STREET, SURAT

Officer's Title: Administration Officer - Land Administration

Executive Summary:

Council owns freehold property located at 6 Burrowes Street, Surat and described as Lot 502 on S282. Council received written requests expressing interest in purchasing this property.

Resolution No. OM/08.2020/23

Moved Cr Hancock

Seconded Cr Birkett

That Council offer for sale by tender property located at 6 Burrowes Street, Surat and described as Lot 502 on S282.

CARRIED

8/0

Responsible Officer	Administration Officer - Land Administration
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Item Number: C.5 **File Number:** D20/63089

SUBJECT HEADING: SURRENDER OF EASEMENT - LOT 1 ON SP212826

Officer's Title: Administration Officer - Land Administration

Executive Summary:

Correspondence was received requesting Council to surrender an easement located in Lot 1 on SP212826 so that the easement may be extinguished.

Resolution No. OM/08.2020/24
Moved Cr McMullen
Seconded Cr Guthrie
That Council:

1. As Grantee, not approve the Surrender of Easement T on SP275306 in Lot 1 on SP212826, being Easement No 717504786, as this easement forms part of the Roma flood levee.
2. As Grantee, approve the full Surrender of Easement A in Lot 1 on SP212826, being Easement No 711633451, on the condition that all fees payable, if any, are borne by the Grantor.
3. Authorise the Chief Executive Officer, or delegate, to sign the Form 10 in respect to the Surrender of Easement A in Lot 1 on SP212826.

[Cr McMullen made a minor amendment to the original motion for point 1 following a suggestion by the Chief Executive Officer.]

CARRIED
8/0
Responsible Officer
Administration Officer - Land Administration
Item Number:
C.6
File Number: D20/66094
SUBJECT HEADING:
RENEWAL OF LEASE - SL 36/52714 OVER LOT 191 ON DL839181
Officer's Title:
Administration Officer - Land Administration
Executive Summary:

The Department of Natural Resources, Mines and Energy sought Council's views on the renewal of SL 36/52714 over Lot 191 on DL839181. The proposed use of the land is cultural and recreation.

Resolution No. OM/08.2020/25
Moved Cr Birkett
Seconded Cr Edwards

That Council advise the Department of Natural Resources, Mines and Energy that Council offers no objection to the renewal of SL 36/52714 over Lot 191 on DL839181.

CARRIED
8/0
Responsible Officer
Administration Officer - Land Administration

Item Number: C.7 File Number: D20/69910

SUBJECT HEADING: COUNCIL VACANT LAND - LOTS 2 AND 3 ON Y22120

Officer's Title: Administration Officer - Land Administration

Executive Summary:

Council owns vacant freehold land located in Yuleba and described as Lots 2 and 3 on Y22120. Council received a written request expressing interest in the lease or purchase of one or both of the land parcels for business purposes.

Resolution No. OM/08.2020/26

Moved Cr Edwards

Seconded Cr Guthrie

That:

1. Council provide the applicant with the opportunity to meet with Council Planning and Land Administration staff to further discuss the proposed usage of Lots 2 and 3 on Y22120 to ascertain whether the land is suitable for the proposed development.
2. If this land proves to be not suitable, work with the applicant to identify other land within Yuleba that may suit the applicant's requirements and inform Council of the availability of commercial and industrial land.

CARRIED

8/0

Responsible Officer

Administration Officer - Land Administration

Item Number: C.8 File Number: D20/71123

SUBJECT HEADING: COUNCIL ASSET - 52 OXFORD STREET, MITCHELL

Officer's Title: Administration Officer - Land Administration

Executive Summary:

Council owns freehold property located at 52 Oxford Street, Mitchell and described as Lot 1 on SP203111. Council received interest in the purchase of this property.

Resolution No. OM/08.2020/27

Moved Cr Ladbrook

Seconded Cr McMullen

That Council offer for sale by tender property located at 52 Oxford Street, Mitchell and described as Lot 1 on SP203111.

[A minor correction to the wording initially read out by Cr Ladbrook was made prior to finalising the item.]

CARRIED

8/0

Responsible Officer

Administration Officer - Land Administration

Item Number: C.9 File Number: D20/72602

SUBJECT HEADING: RACECOURSE NORTH ESTATE INJUNE - LAND FOR SALE

Officer's Title: Administration Officer - Land Administration

Executive Summary:

Council completed the development of 22 parcels of land at the 'Racecourse North Estate', Injune in response to community demand for vacant land suitable for the construction of residential housing. The land is described as Lots 8 – 11 and Lots 13 – 30 on SP297126. Council's direction was sought on the disposal of this land.

Resolution No. OM/08.2020/28

Moved Cr Guthrie

Seconded Cr Hancock

That Council be provided a report regarding options and approach for the sale of Lots 8 – 11 and Lots 13 – 30 on SP297126.

CARRIED

8/0

Responsible Officer

Administration Officer - Land Administration

Item Number: C.10 File Number: D20/66708

SUBJECT HEADING: PAYMENT TO LOCAL GOVERNMENT MUTUAL ASSETS - ANNUAL ASSET INSURANCE PAYMENT

Officer's Title: Council Buildings & Structures Maintenance Officer / Team Coordination

Executive Summary:

Council received the annual insurance premium invoice from Local Government Mutual – Assets for Council's Property Protection (ISR), Motor Vehicle, Engineering (Machinery Breakdown), Personal Accident – Group, Personal Accident – Voluntary Workers and Marine Hull Commercial insurances.

Resolution No. OM/08.2020/29

Moved Cr O'Neil

Seconded Cr McMullen

That Council authorise:

1. Payment to Queensland Local Government Mutual Assets, totalling \$1,130,747.58 (GST Inclusive), being payment for Property Protection (ISR), Motor Vehicle, Engineering (Machinery Breakdown), Personal Accident - Group, Personal Accident – Voluntary Workers and Marine Hull Commercial.
2. The Chief Executive Officer to raise a purchase order with expenditure assigned to the 2020/21 budget allocation for associated insurances.
3. The Chief Executive Officer to complete future payments invoiced by Local Government Mutual Assets in accordance with budget approvals.

CARRIED

8/0

Responsible Officer

Council Buildings & Structures Maintenance Officer / Team Coordination

Mayor Golder and Councillors Edwards and Ladbrook, having previously foreshadowed a 'Material Personal Interest' in the following item, for reasons stated under the Section 'COUNCILLOR DECLARATIONS OF CONFLICTS OF INTEREST,' left the meeting at 5.55pm, taking no part in discussion or debate on the matter.

The Deputy Mayor took the role of 'Acting Chair' in the Mayor's absence.

Item Number: C.11 **File Number:** D20/68320

SUBJECT HEADING: 3 HOUR REGULATED PARKING IN ROMA'S CBD

Officer's Title: Executive Customer Service Officer - Office of the Mayor & CEO

Executive Summary:

Correspondence was received for the attention of the Mayor, Chief Executive Officer and Councillors in relation to the 3 hour regulated parking in the Roma CBD.

Resolution No. OM/08.2020/30

Moved Cr O'Neil

Seconded Cr Hancock

That Council note the tabled correspondence and the additional correspondence received on 11 August 2020 in relation to the matter.

CARRIED

5/0

Responsible Officer

Executive Customer Service Officer - Office of the Mayor & CEO

At cessation of discussion and debate on the abovementioned item, Mayor Golder and Councillors Edwards and Ladbrook returned to the meeting at 5.56pm.

Item Number: C.12 **File Number:** D20/69557

SUBJECT HEADING: COUNCIL NEWS - AUGUST EDITION

Officer's Title: Communications Officer - Infrastructure Services

Executive Summary:

The report requested a review of the Council News August 2020 edition draft to enable the publication to progress to print.

Resolution No. OM/08.2020/31

Moved Cr O'Neil

I move that we lay this on the table until later in the meeting.

CARRIED

8/0

Item Number: C.13 **File Number:** D20/69051
SUBJECT HEADING: REPLACEMENT OF FOUR GRIDS - MT MOFFATT ROAD AND WOMBLEBANK GAP ROAD
Officer's Title: Manager - Construction

Executive Summary:

This report provided further information to reports previously tabled to Council, the most recent being on the 3 June 2020, in regards to requests for Council to assist with the replacement of three (3) grids on the Mt Moffatt Road and one (1) grid on the Womblebank Gap Road.

Resolution No. OM/08.2020/32

Moved Cr McMullen

Seconded Cr Birkett

That Council:

1. Note and receive the grid applications for the installation of Grids #1, #2, #3 and #4 on the Womblebank Gap and Mt Moffatt Roads.
2. Note the installation of Grids #2, #3 and #4 on the Mt Moffatt Road have been assessed and will be installed by Council in accordance with the *Grids & Gates Policy (Ver 4.0 – February 2020)*.
3. Approve the installation of Grid #1 on the Womblebank Gap Road consistent with the landowner's request.

CARRIED

8/0

Statement of Reason

There will be a significant increase in road safety for the public using the Womblebank Gap Road, which is a higher order road within Council's rural road network.

Responsible Officer

**Manager – Construction / Deputy Director
Strategic Road Management**

Item Number: C.14 **File Number:** D20/70104
SUBJECT HEADING: REQUEST FOR RELIEF FOR EXCESS WATER CHARGES - ASSESSMENT 11003100
Officer's Title: Manager - Water, Sewerage & Gas

Executive Summary:

Correspondence was received from a resident, requesting relief from excess water charges for Assessment 11003100, for the water billing period from 1 January 2020 to 30 June 2020.

Resolution No. OM/08.2020/33

Moved Cr Ladbrook

Seconded Cr Guthrie

That Council:

1. Approve the relief of excess water charges for this period, in the sum of \$1,126.92.
2. Advise the applicant of this decision.

CARRIED

8/0

Responsible Officer

**Manager - Water, Sewerage & Gas / Lead
Rates & Utilities Billing Officer / System
Administrator**

Item Number: C.15 **File Number:** D20/74605
SUBJECT HEADING: RE-TABLED: SURAT BORE CONSULTATION SUMMARY
Officer's Title: Manager - Water, Sewerage & Gas

Executive Summary:

At the Ordinary meeting on 22 July 2020, this report was laid on the table to allow for further consultation with the community.

The information from the community consultation was compiled and provided to Council for consideration.

Resolution No. OM/08.2020/34

Moved Cr O'Neil

Seconded Cr Edwards

That Council:

1. Approve the new bore to be placed at the weather station opposite the water tower.
2. Include the additional financial contribution of \$170,000 in the next draft of the 2020-21 draft budget.
3. Request that a report be drafted on the works and costs needed to address the water requirements at the Warroo Sporting Complex.
4. Advise the community of this decision.

CARRIED

6/2

Cr. Golder called for a division of the vote.

The outcomes were recorded as follows:

Those in Favour of the Motion	Those Against the Motion
Cr. Birkett	Cr. Golder
Cr. Edwards	Cr. Ladbrook
Cr. Guthrie	
Cr. Hancock	
Cr. McMullen	
Cr. O'Neil	

Responsible Officer

**Manager - Water, Sewerage & Gas /
Communications Officer - Infrastructure
Services**

Item Number: C.16 File Number: D20/70220

SUBJECT HEADING: ROMA SALEYARDS COMPLEX CLEANING SERVICES - SERVICE AGREEMENT

Officer's Title: Manager - Procurement & Plant

Executive Summary:

Sharman Property Services Pty Ltd were awarded the Tender for the cleaning of the saleyards facilities in November 2019. The agreement contains the ability to increase costs associated with award wage increases and other unavoidable costs.

Sharman Property Services has notified Council that there will be an increase in costs of two (2) percent for this agreement. The increase will commence 1 July 2020 until 30 June 2021. This increase is a result of a Fair Work Australia decision and increases to Workcover Industry premiums.

This report was submitted for Council's consideration.

Resolution No. OM/08.2020/35

Moved Cr McMullen

Seconded Cr Birkett

That Council agree to the request from Sharman Property Services Pty Ltd to amend the price as outlined in the report, in accordance with the Service Agreement from 1 July 2020.

CARRIED

8/0

Responsible Officer

Manager - Procurement & Plant

Item Number: C.17 File Number: D20/73171

SUBJECT HEADING: TENDER 20032: INJUNE SWIMMING POOL MANAGEMENT AGREEMENT

Officer's Title: Manager - Procurement & Plant

Executive Summary:

Council publically invited suitably qualified and experienced businesses (or individuals) to submit tenders for the provision of services under the Injune Swimming Pool Management Agreement.

The evaluation report was tabled for Council's consideration.

Resolution No. OM/08.2020/36

Moved Cr O'Neil

Seconded Cr Guthrie

That:

1. Council select Veronica Pringle as the recommended Tenderer for Tender 20032 – Injune Swimming Pool Management Agreement.
2. Council delegate authority to the Chief Executive Officer to enter into final negotiations with Veronica Pringle and execute the Management Agreement (three years with the option of an additional three year period), if the terms are acceptable.
3. Expenditure is assigned to the 2020/21 budget allocation for Injune Swimming Pool Operations.

CARRIED

8/0

Responsible Officer

Manager - Procurement & Plant

Item Number: C.18 File Number: D20/71445

SUBJECT HEADING: APPLICATION FOR FUNDING UNDER THE REGIONAL AIRPORTS SCREENING INFRASTRUCTURE PROGRAM

Officer's Title: Manager - Airports (Roma, Injune, Surat, Mitchell)

Executive Summary:

Maranoa Regional Council is eligible to apply for funding under the Federal Government's Regional Airports Screening Infrastructure Program (RASI).

Resolution No. OM/08.2020/37

Moved Cr O'Neil

Seconded Cr Edwards

That Council:

1. Submit an application for capital and operational funding under the Federal Government's Regional Airport Screening Infrastructure Program (RASI).
2. Authorise the Chief Executive Officer (or delegate) to sign the funding agreement with the Department of Infrastructure, Transport and Regional Development if the application is successful.

[A minor correction to the wording read out was made by Cr O'Neil following a request for clarification].

CARRIED

8/0

Responsible Officer

Manager - Airports (Roma, Injune, Surat, Mitchell)

Item Number: C.19 File Number: D20/73662

SUBJECT HEADING: BIGGER BIG RIG PROJECT - MULTIMEDIA TENDER

Officer's Title: Project Officer - Program & Contract Management

Executive Summary:

Council has prepared the tender documents for the Bigger Big Rig – Multimedia installation scope of works. The design brief was attached to this report for Council's information.

Resolution No. OM/08.2020/38

Moved Cr Hancock

Seconded Cr Ladbrook

That Council receive and note the Officer's report and design brief for the Bigger Big Rig – Multimedia Tender as presented.

CARRIED

8/0

Responsible Officer

Project Officer - Program & Contract Management

Resolution No. OM/08.2020/39

Moved Cr O'Neil

Seconded Cr Hancock

That Council note the signing of the letter of offer for the Building our Regions Program for the Bigger Big Rig Project.

CARRIED

8/0

Responsible Officer

Chief Executive Officer

Item Number:

C.20

File Number: D20/67544

SUBJECT HEADING:

APPROVAL FOR COMMERCIAL USE OF LAND OWNED BY COUNCIL

Location:

81 Cambridge Street, Mitchell

Applicant:

Praveenraj Pushparaj

Officer's Title:

Environment, Health Administration & Inspections Officer

Executive Summary:

An application was submitted by the owner operator of Royal Indian Kitchen on Wheels to use Council's land located in Cambridge Street Mitchell for commercial purposes to operate and serve take away food.

Resolution No. OM/08.2020/40

Moved Cr O'Neil

Seconded Cr McMullen

That Council approve the use of land located at 81 Cambridge Street Mitchell for the purposes of Praveenraj Pushparaj parking a mobile food van licensed with Council to make and serve Indian cuisine on the following conditions:

- 1. The land is to be used by the applicant only for the parking of the licensed mobile food van at 81 Cambridge street.**
- 2. The frequency be conditioned to 1 day on a 5 weekly rotational basis.**
- 3. The only food to be served at this site from this mobile food van during the hours specified in section 10 below is:**
 - a. Kebabs and Curry**
- 4. The applicant is to provide waste collection containers for the site, and such containers are to be taken from the site upon departure.**
- 5. The van is to be located two metres off the front boundary line of the parcel of land to enable the food van clients to attend and be served without impeding the use of pedestrian footpath on Cambridge Street.**
- 6. The vehicle and mobile van must not impede traffic entering or leaving the rural agency immediately to the east of the site.**
- 7. Council has the ability to revoke this approval at any time by written notice.**

8. The applicant must retain Public Liability Insurance of twenty million dollars for the duration of this approval of which Council is to retain a copy of such document.

9. The duration of this approval is from Friday 21st August 2020 up to and including Friday 10th September 2021.

10. The hours of operation will be from 11am to 7.30pm.

CARRIED

7/1

Cr. Golder called for a division of the vote. The outcomes were recorded as follows:

Those in Favour of the Motion	Those Against the Motion
Cr. Birkett	Cr. Golder
Cr. Edwards	
Cr. Guthrie	
Cr. Hancock	
Cr. Ladbrook	
Cr. McMullen	
Cr. O'Neil	

Responsible Officer	Environment, Health Administration & Inspections Officer
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Item Number:

C.21

File Number: D20/73431

SUBJECT HEADING:

REQUEST FOR IN KIND SUPPORT - BENDEMERE PONY CLUB

Officer's Title:

Support Officer - Economic & Community Development

Executive Summary:

Bendemere Pony Club has approached Council to provide In Kind Support with connecting water to the Yuleba Pony Club Grounds located on Council owned land, (Lot 47 WV1371). The request was to extend the water main from town and to connect a 25 mm meter. An estimated cost of \$8,326.70 has been provided to the Bendemere Pony Club from Council's water, sewerage and gas staff.

Resolution No. OM/08.2020/41

Moved Cr Golder

Seconded Cr Ladbrook

That:

1. Council extend the water main from town and connect a 25 mm meter.
2. The estimated cost of \$8,326.70 be included in the next round of the draft 2020-21 budget.

CARRIED

8/0

Statement of Reason – wording provided by Mayor Golder

To create economic development and liveability by supporting a not-for-profit community group.

Responsible Officer	Manager – Water, Sewerage & Gas, Support Officer - Economic & Community Development. Program Funding & Budget Coordinator
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Item Number: C.22 **File Number:** D20/71774
SUBJECT HEADING: PRE-EMPLOYMENT SERVICES PROVIDER
Officer's Title: Recruitment & Onboarding Officer

Executive Summary:

It was proposed to expand our current pre-employment checks to include a full medical (including drug and alcohol screen) and National Police History Check for every new employee and tertiary qualification checks if required.

Fit2Work from Equifax offer an extensive range of services available from one platform including pre-employment medicals, National Police History Checks and qualification checks. This would provide efficiency and further enhance our current recruitment process.

Expanding our current applicant vetting processes will further reduce risks to Council through the early identification of unsuitable candidates prior to an offer of employment with Council.

As this matter involves approval to sign a new contract / agreement, it was referred to Council for consideration.

Resolution No. OM/08.2020/42

Moved Cr Birkett

Seconded Cr Guthrie

That Council:

1. **Support the expansion of current pre-employment checks to include a Full medical (including drug and alcohol screen) and National Police History Check for every new employee and qualification check if required.**
2. **Authorise the Chief Executive Officer to sign the contract for Fit2Work from Equifax for the duration of thirty-six (36) months.**

CARRIED

8/0

Responsible Officer

Recruitment & Onboarding Officer

LATE CONFIDENTIAL ITEMS

Item Number: LC.1 **File Number:** D20/74688
SUBJECT HEADING: ROAD SURFACING - UPGRADE OF EAST & RUSSELL STREETS, WALLUMBILLA
Officer's Title: Procurement / Costing Officer - Flood Mitigation, Procurement & Commercial Services

Executive Summary:

Council invited suitably qualified and experienced Spray Bitumen Sealing and Asphalt Contractors to submit pricing and supporting documentation for the delivery of road surfacing works for the East and Russell Street Upgrade Project in Wallumbilla.

Responses were reviewed by an evaluation panel and the report is submitted for Council's consideration.

Resolution No. OM/08.2020/43
Moved Cr O'Neil
Seconded Cr Guthrie
That Council:

1. Select Austek Asphalt Services Pty Ltd as the recommended supplier for VP194907 – Road Surfacing – Upgrade East and Russell Streets, Wallumbilla.
2. Authorise the Chief Executive Officer to enter into final negotiations with Austek Asphalt Services Pty Ltd, noting the value of \$252,871.70, inclusive of GST, for the entire scope of work including provisional items, and form a contract by way of purchase order if the final terms are acceptable.
3. Assign the expenditure to the 2020/21 budget allocation for the capital renewal of East and Russell Streets, Wallumbilla.

CARRIED
8/0
Responsible Officer
Procurement / Costing Officer - Flood Mitigation, Manager Procurement & Plant
Item Number:
LC.2
File Number: D20/27329
SUBJECT HEADING:
**LEASE AGREEMENT - GREAT ARTESIAN SPA
MANAGEMENT AGREEMENT**
Officer's Title:
Manager - Facilities (Land, Buildings & Structures)
Executive Summary:
The Management Agreement for the Great Artesian Spa will expire on 4 October 2020.

Booringa Action Group Inc., contract management for the Great Artesian Spa, have forwarded a formal written request for an extension of their agreement for an additional three (3) year term and a review of the management fee paid by Council to the organisation.

Resolution No. OM/08.2020/44
Moved Cr Birkett
Seconded Cr Ladbrook
That Council:

1. Approve the request received from the Booringa Action Group to extend the term of their agreement for additional three years, in accordance with section 2.2 of the Management Agreement.
2. Increase the management fee by 4.7% to \$190,365 excluding GST per annum, effective from 5 October 2020 in lieu of historical CPI.
3. Provide the amount of \$45,000 per annum to compensate for the additional costs and responsibilities estimated by the Booringa Action Group for being an accredited visitor information centre.

[Cr Birkett made amendments to the wording of the motion following discussion and clarification.]

CARRIED
8/0
Responsible Officer
Manager - Facilities (Land, Buildings & Structures)

Item Number: LC.3 **File Number:** D20/75304

SUBJECT HEADING: REQUEST FOR OLD ROMA BUNGIL SHOWGROUNDS & SALEYARDS BOARD SIGN

Officer's Title: Manager - Facilities (Land, Buildings & Structures)

Executive Summary:

Council received a request for an old Roma Showgrounds sign. Council's direction was sought.

Resolution No. OM/08.2020/45

Moved Cr Golder

Seconded Cr Edwards

That Council:

1. Acknowledge the sign has no value or use to Council due to its condition and obsolete wording.
2. Agree to the applicant's request to acquire the sign from Council at no cost.

CARRIED

8/0

Responsible Officer

Manager - Facilities (Land, Buildings & Structures)

Mayor Golder, having previously foreshadowed a 'Conflict of Interest' in the following item, for reasons stated under the Section 'COUNCILLOR DECLARATIONS OF CONFLICTS OF INTEREST,' left the meeting at 6.25pm, taking no part in discussion or debate on the matter.

The Deputy Mayor took the role of 'Acting Chair' in the Mayor's absence.

Item Number: LC.4 **File Number:** D20/76261

SUBJECT HEADING: CORRESPONDENCE IN RELATION TO FLOOD MITIGATION PROJECT

Officer's Title: Chief Executive Officer

Executive Summary:

The report tabled correspondence received on behalf of a landholder.

Resolution No. OM/08.2020/46

Moved Cr Edwards

Seconded Cr Ladbrook

That the matter lay on the table until a future meeting to receive further information.

CARRIED

7/0

Responsible Officer

Chief Executive Officer

At cessation of discussion and debate on the abovementioned item, Mayor Golder returned to the meeting at 6.27pm.

Item Number: LC.5 File Number: D20/76482

SUBJECT HEADING: AUSTRALIA PACIFIC LNG - WORKER TRANSITION AGREEMENT - PROPONENT REPORT TERM 1

Officer's Title: Chief Executive Officer

Executive Summary:

Australia Pacific LNG Pty Ltd has provided Council with its Proponent Report for the 2019/20 financial year. The report was tabled for Council's review.

Resolution No. OM/08.2020/47

Moved Cr Hancock

Seconded Cr Ladbrook

That Council:

1. Receive Australia Pacific LNG Pty Ltd's (APLNG) Proponent's Report for the 2019/20 financial year.
2. Confirm the proposed date of 25 August 2020 to meet with APLNG representatives to review and discuss the Proponent's Report, in line with Section 6.1 (d) of the Workers Transition Agreement.

CARRIED

8/0

Responsible Officer

Chief Executive Officer

Item Number: LC.6 File Number: D20/75553

SUBJECT HEADING: PROJECT UPDATE - QUEENSLAND FERAL PEST INITIATIVE ROUND 3

Officer's Title: Rural Land Services & Funding Officer / Team Coordinator

Executive Summary:

Council has received grant funds for the construction of 253 kilometres of exclusion fencing under Round 3 of the QFPI funding program. Council has called two tranches of 'Expressions Of Interest' in the past eight months, with the total eligible received applications not using the total grant funds.

DAF have requested that Council return the unallocated funding for redistribution, as a number of other allocations have been oversubscribed in this Round.

Resolution No. OM/08.2020/48

Moved Cr O'Neil

Seconded Cr Birkett

That Council:

1. Determine the exact amount of project fence funding to be returned following project assessment and negotiation of cluster agreements with applicants under the current tranche of preliminary applications.
2. Write to the Department of Agriculture and Fisheries requesting a variation to its funding agreement under Queensland Feral Pest Initiative Round 3 to reduce the total distance of project fence by the length of project fence that remains unallocated.

3. Authorise the Chief Executive Officer to sign any documentation necessary to give effect to this resolution and the agreement.
4. Thank the Department of Agriculture and Fisheries for the opportunity to assist Maranoa rural landholders in the control of wild dogs through the construction of 50% funded material purchase of exclusion fence.

[Cr O'Neil made an amendment to the start of the motion following clarification of point 1.]

CARRIED

8/0

Responsible Officer	Rural Land Services & Funding Officer / Team Coordinator
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Item Number: LC.7 File Number: D20/77114

SUBJECT HEADING: 2020/21 BUDGET TIMETABLE

Officer's Title: Director - Corporate & Community Services

Executive Summary:

The purpose of this report was to finalise the timetable for the 2020/21 Budget, including community consultation before the final adoption of the budget.

Resolution No. OM/08.2020/49

Moved Cr Birkett

Seconded Cr Guthrie

That Council:

1. Launch the new online community engagement platform 'Have your Say' commencing with the draft 2020-21 budget.
2. Invite feedback from the community for one (1) week commencing 19 August 2020.
3. Set the 2020/21 Special Budget Meeting for 2 September to adopt the budget.

CARRIED

8/0

Responsible Officer	Director - Corporate & Community Services
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Item Number: LC.8 File Number: D20/77030

SUBJECT HEADING: DEED OF INDEMNITY FOR CONSTRUCTION OF ROAD WORKS ON A STATE-CONTROLLED ROAD

Officer's Title: Executive Customer Service Officer - Office of the Mayor & CEO

Executive Summary:

An application has been made to the Department of Transport and Main Roads for the construction of upgrade to the intersection of Warrego Highway and East Street, Wallumbilla.

Resolution No. OM/08.2020/50

Moved Cr McMullen

Seconded Cr Birkett

That Council authorise the Chief Executive Officer (or delegate), to sign the Deed of Indemnity for construction of roadworks on a State-controlled road for the upgrade to the

Warrego Highway and East Street, Wallumbilla intersection.

CARRIED

8/0

Responsible Officer

Executive Customer Service Officer - Office of the Mayor & CEO

Item Number:

LC.9

File Number: D20/77199

SUBJECT HEADING:

QUEENSLAND TOURISM ICONS PROGRAM 2020 GRANT DEED

Officer's Title:

Regional Tourism Development Coordinator

Executive Summary:

At Council's Ordinary meeting 22/07/2020 Council resolved to apply for \$120,000 (ex GST) to upgrade the facilities at The Big Rig to become COVID-Clean, specifically focussing on the amenities, and promote the new Bigger Big Rig and Tree Walk, Resolution No OM/07.2020/101.

On 11 August the Department of State Development, Tourism and Innovation provided Council with a draft Grant Deed outlining the terms for \$125,000 grant (excluding GST) for Council.

Resolution No. OM/08.2020/51

Moved Cr O'Neil

Seconded Cr McMullen

That Council authorise the Chief Executive Officer to sign the grant deed once all details are finalised.

CARRIED

8/0

Responsible Officer

Regional Tourism Development Coordinator

Item Number:

LC.10

File Number: D20/77289

SUBJECT HEADING:

MINOR CHANGES TO THE ORGANISATIONAL STRUCTURE

Officer's Title:

Manager – Organisational Development & Human Resources

Executive Summary:

The report sought Council approval for amendments to the Organisational Structure.

Resolution No. OM/08.2020/52

Moved Cr Hancock

Seconded Cr McMullen

That Council classify the position of Local Development Officer – Yuleba/Wallumbilla/Jackson & Surrounds (0665) up to full time (FTE 1.00).

CARRIED

8/0

Responsible Officer

Recruitment & Onboarding Officer

LATE ITEMS

Item Number: L.1 File Number: D20/76609

SUBJECT HEADING: NEW FEE - COMMUNITY SAFETY SERVICES

Officer's Title: Manager - Community Safety

Executive Summary:

The report was tabled to enable Council to recover the cost of services provided to animals required to be impounded on an ad hoc basis at the Roma pound facility, due to COVID-19 quarantine demand.

Resolution No. OM/08.2020/53

Moved Cr McMullen

Seconded Cr Birkett

That Council:

1. Adopt an Animal Boarding Service Fee for displaced animals due to COVID quarantine at \$40 per day per animal (the fee is for the provision of an ad hoc animal boarding service due to COVID-19 quarantine restrictions).
2. Include the fee in Council's Register of Fees and Charges.

MOTION LOST

5/4

(The Mayor exercised his 'Casting Vote' to vote down the motion)

Responsible Officer

Manager - Community Safety

Resolution No. OM/08.2020/54

Moved Cr Golder

Seconded Cr Edwards

That Council:

1. Adopt an Animal Boarding Service Fee for displaced animals due to COVID quarantine at \$20 per day per animal (the fee is for the provision of an ad hoc animal boarding service due to COVID-19 quarantine restrictions); and the applicant provides confirmation that there are no other options.
2. Include the fee in Council's Register of Fees and Charges.

CARRIED

7/1

[Mayor Golder amended the wording from the original motion following discussion].

Cr. Golder called for a division of the vote. The outcomes were recorded as follows:

Those in Favour of the Motion	Those Against the Motion
Cr. Birkett	Cr. O'Neil
Cr. Edwards	
Cr. Golder	
Cr. Guthrie	
Cr. Hancock	
Cr. Ladbrook	
Cr. McMullen	

Responsible Officer

Manager - Community Safety, Program
Funding & Budget Coordinator

Cr. O'Neil enquired as to whether the Mayor may have a conflict regarding the next item, considering the reference to Complaints Tribunal and Office of Independent Assessor and his earlier reference to complaints made.

Item Number: L.2 **File Number:** D20/70072

SUBJECT HEADING: TRAINING OPPORTUNITY FOR COUNCILLORS - COMPLAINTS

Officer's Title: Mayor

Executive Summary:

I would like Councillors to have the opportunity to engage in legal training to have a broader understanding of the complaints Councillors may be faced with.

Resolution No. OM/08.2020/55

Moved Cr Golder

That this lay on the table until the next [Ordinary] meeting.

CARRIED

7/1

Cr. Golder called for a division of the vote.

The outcomes were recorded as follows:

Those in Favour of the Motion	Those Against the Motion
Cr. Birkett	Cr. O'Neil
Cr. Edwards	
Cr. Golder	
Cr. Guthrie	
Cr. Hancock	
Cr. Ladbrook	
Cr. McMullen	

Responsible Officer

Chief Executive Officer

Item Number:

L.3

File Number: D20/75819

SUBJECT HEADING:

INJUNE GREASE TRAP

Councillor's Title:

Cr. Tyson Golder

Executive Summary:

This report proposed that Council investigates the relocation of the grease trap currently located in the loading bay at the Multi-Purpose Centre, Injune (outside Café on Second).

Resolution No. OM/08.2020/56

Moved Cr Golder

Seconded Cr Guthrie

That Council:

1. Organise quotes for presentation at an upcoming meeting for the installation of the grease trap for Café on Second Injune, several metres away from the existing location, underground and in the grassed area next to the inside of the footpath, or suggested alternative location/s.

2. Cease the community consultation and any further actions in relation to the installation of a screening fence.
3. Organise a quote for the removal of the cement block and infrastructure (if required).

[Mayor Golder amended the wording of the motion following discussion, clarification and suggestions.]

CARRIED

8/0

Responsible Officer	Manager Facilities (Land, Buildings & Structures)
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Item Number: L.4 File Number: D20/76282

SUBJECT HEADING: PROPOSED MERGER OF SOUTH WEST LOCAL GOVERNMENT ASSOCIATION (SWLGA) AND SOUTH WEST REGIONAL ECONOMIC DEVELOPMENT (SWRED) REPORT

Officer's Title: Executive Customer Service Officer - Office of the Mayor & CEO

Executive Summary:

At the inaugural meeting of the South West Local Government Association for the 2020 term held on 27 July 2020, a report was tabled on the proposed merger of the South West Local Government Association and South West Regional Economic Development.

Resolution No. OM/08.2020/57

Moved Cr O'Neil

That the matter lay on the table until the next Ordinary Meeting, with a Councillor Briefing to occur on Tuesday 25 August 2020.

[Mayor Golder amended the motion to that originally moved following discussion, clarification and suggestions.]

CARRIED

8/0

Responsible Officer	Lead Officer – Elected Members & Community Engagement
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Item Number: L.5 File Number: D20/76320

SUBJECT HEADING: EXPRESSION OF INTEREST - MEMBER OF GREAT ARTESIAN BASIN STAKEHOLDER ADVISORY COMMITTEE

Officer's Title: Executive Customer Service Officer - Office of the Mayor & CEO

Executive Summary:

A new Great Artesian Basin Stakeholder Committee (the committee) is being established to advise on whole-of-Basin policies and initiatives being applied and developed by Basin governments.

Resolution No. OM/08.2020/58

Moved Cr Hancock

Seconded Cr Birkett

That Council nominate Cr. Cameron O'Neil and submit an expression of interest for the Great Artesian Basin Stakeholder Committee.

CARRIED

8/0

Responsible Officer

Lead Officer – Elected Members & Community Engagement

Item Number:

11.1

File Number: D20/71851

SUBJECT HEADING:

ANNUAL VALUATION CONSULTATION FOR THE MARANOA REGION

Officer's Title:

Lead Rates and Utilities Billing Officer / Systems Administrator

Executive Summary:

Correspondence was received from the Department of Natural Resources Mines and Energy seeking Council's opinion on whether a valuation is required for the Maranoa region to be effective 30 June 2021.

This matter had been considered earlier during the meeting, with no vote taken (Refer below).

Moved Cr O'Neil

Seconded Cr Taylor

That Council write to the Department of Natural Resources Mines and Energy with the position that Maranoa Regional Council requests that a valuation be required, to be effective on 30 June 2021.

NO VOTE TAKEN AT THE TIME (TO RECEIVE FURTHER INFORMATION)

Responsible Officer

Lead Rates and Utilities Billing Officer / Systems Administrator

Cr O'Neil sought the opportunity to incorporate a refinement. As Cr Taylor was 'Seconder' of the draft motion, and not present, it was not possible to discuss the proposed amendment. As a result it was suggested that a new motion be put forward for Council's consideration:

Resolution No. OM/08.2020/59

Moved Cr O'Neil

Seconded Cr Hancock

That Council write to the Department of Natural Resources Mines and Energy with the opinion that a valuation is required, to be effective on 30 June 2021.

MOTION LOST

2/6

Resolution No. OM/08.2020/60
Moved Cr Golder
Seconded Cr McMullen

That Council write to the Department of Natural Resources Mines and Energy with the opinion that a valuation is not required, to be effective on 30 June 2021.

CARRIED
6/2

Cr. Golder called for a division of the vote.

The outcomes were recorded as follows:

Those in Favour of the Motion	Those Against the Motion
Cr. Birkett	Cr. Hancock
Cr. Edwards	Cr. O'Neil
Cr. Golder	
Cr. Guthrie	
Cr. Ladbroke	
Cr. McMullen	

Responsible Officer	Lead Rates and Utilities Billing Officer / Systems Administrator
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Cr Hancock, having previously foreshadowed a 'Material Personal Interest' in the following item, for reasons stated under the Section 'COUNCILLOR DECLARATIONS OF CONFLICTS OF INTEREST,' left the meeting at 7.25pm, taking no part in discussion or debate on the matter.

Item Number:
13.2
File Number: D20/69231
SUBJECT HEADING:
NEWSPAPERS WITHIN THE MARANOA
Officer's Title:
Support Officer - Economic & Community Development
Executive Summary:

A report was presented to Council on 8 July (Item 13.2) requesting the support of Council for the newly established West Qld Echo newspaper and was not put to a vote but subsequently "laid on the table".

The newly created "West QLD Echo" newspaper, has been created to replace the Western Star and other similar small regional newspapers. The editor is aiming to reach a wide audience from Oakey to Quilpie and all towns in between, including towns in the Maranoa.

Since the meeting of the 8 July, another publication has come into the market in the form of "South West" newspapers which will be aiming to reach the audience who would have read the Warrego Watchman, Charleville's Western Times, Roma's Western Star, Balonne Beacon, Thargomindah Herald & Copper Creek Advertiser.

Both newspapers asked for Council's "in principle" support.

Earlier during the meeting a second resolution in regard to this motion was drafted, with no vote undertaken at that time. Council resumed its deliberations.

Resolution No. OM/08.2020/61
Moved Cr Golder
I move that we lay this on the table until the next meeting.
CARRIED
[Mayor indicated that the vote was 6/0, but was 7/0 upon review of the video.]
7/0
Responsible Officer
**Lead Elected Members & Community
Engagement Officer**

Cr. Hancock returned to the meeting at 7.25pm.

Item Number:
C.12
File Number: D20/69557
SUBJECT HEADING:
COUNCIL NEWS - AUGUST EDITION
Officer's Title:
Communications Officer - Infrastructure Services
Executive Summary:
The report requested a review of the Council News August 2020 edition draft to enable the publication to progress to print.
Following discussion, the Chief Executive Officer offered a suggestion.
Resolution No. OM/08.2020/62
Moved Cr Golder
Seconded Cr Guthrie
That the Council News be circulated for review once it has been updated with the item from today's agenda and final proofing.
CARRIED
8/0
Responsible Officer
**Communications Officer - Infrastructure
Services**
COUNCIL THEN CONSIDERED THEIR APPROACH FOR CONFIRMATION OF THE BUDGET SUBMISSIONS & FINANCIAL PLANNING STANDING COMMITTEE MINUTES

- 29 July 2020
- 5 August 2020
- 11 August 2020

Resolution No. OM/08.2020/63
Moved Cr O'Neil
Seconded Cr McMullen
That the Budget Submissions & Financial Planning Standing Committee Minutes for 29 July, 5 and 11 August be held over for adoption to the next Ordinary meeting of Council.
CARRIED
8/0
Responsible Officer
**Lead Officer – Elected Members &
Community Engagement**

CLOSURE

There being no further business, the Mayor thanked Council for their attendance and declared the meeting closed at 7.31pm.

These Minutes are to be confirmed at the next Ordinary Meeting of Council to be held on 26 August 2020, at Ernest Brock Room (Roma Cultural Centre).

OFFICER REPORT

Meeting: Ordinary 26 August 2020

Date: 17 August 2020

Item Number: 5.1

File Number: D20/79058

SUBJECT HEADING: Confirmation of Budget Submissions & Financial Planning Standing Committee Minutes - 29 July 2020

Classification: Open Access

Officer's Title: Lead Officer - Elected Members & Community Engagement

Executive Summary:

Council at its Ordinary Meeting on 12 August 2020 resolved to lay on the table, confirmation the minutes of the Budget Submissions & Financial Planning held on 29 July 2020 until the Ordinary Meeting on 26 August 2020.

Officer's Recommendation:

That the minutes of the Budget Submissions & Financial Planning held on 29 July 2020 be amended as proposed and confirmed.

Context:

Why is the matter coming before Council?

For Council to formally confirm the minutes, following them being laid on the table at the Ordinary Meeting on 12 August 2020.

Background:

Has anything already happened in relation to this matter?

(Succinct overview of the relevant facts, without interpretation)

At the Ordinary Meeting on 12 August 2020, Cr O'Neil requested:

Extract of unconfirmed meeting minutes 12/08/20:

An amendment to the minutes of the Budget Submissions & Financial Planning Standing Committee Meeting held on 29 July 2020, this was in regard to Page 60 of the minutes regarding the procedure undertaken for Resolution No. BUD/07.2020/103 and Resolution No. BUD/07.2020/104 – explaining that Cr. McMullen and Cr Birkett had put forward a procedural motion to close the meeting (Resolution No. BUD/07.2020/103), for which no vote was undertaken at the time. Further that the Mayor had not put forward the second resolution, rather that the Mayor had put the motion initiated by Cr. McMullen and Cr Birkett, and had suggested that the Committee move in and out of closed.

Cr. O'Neil closed by indicating that the second procedural motion - Resolution No. BUD/07.2020/104 should not be recorded as a Seconder was not taken, and one must be to open or close a meeting. The Chief Executive Officer requested that if Councillors in future have a similar question, that this be raised when the minutes are circulated to Councillors, as it is difficult to go back and review the meeting video [when the minutes are presented for confirmation]. The Chief Executive Officer also

suggested that the minutes be laid on the table, so that the video record can be checked for the benefit of all Councillors.

A review of the video record of the meeting has been undertaken and confirms that Mayor Golder had announced Cr McMullen as 'Mover' and Cr Birkett as 'Seconder' of procedural motion BUD/07.2020/103 to close the meeting.

It was clear that a vote was not taken at that time as a result of Cr O'Neil raising a question in regard to Councillor Declaration of Conflicts of Interest, and following this discussion it could be interpreted that the Mayor then called the vote, rather than a second procedural motion being put.

It is proposed that the minutes be updated as follows:

Resolution No. BUD/07.2020/103

Moved Cr McMullen

Seconded Cr Birkett

I move that we go into closed [close the meeting to the public] (11.02am).

NO VOTE TAKEN

CARRIED

9/0

No vote was taken on the motion at that time, with Cr O'Neil raising the question about declaring Conflicts of Interest. The Mayor then suggested that the Committee move in and out of closed.

A vote was then undertaken on the abovementioned Procedural Motion.

Resolution No. BUD/07.2020/104

Moved Cr Golder

I move that we go into closed [close the meeting to the public] (11.02am).

CARRIED

9/0

The proposed approach will ensure that the numbering of resolutions following the procedural motion/s are unchanged, thereby not causing any unintended resolution numbering issues for subsequent officer actions and correspondence.

Recommendation:

What is the 'draft decision' based on the advice to Council?

Does the recommendation suggest a decision contrary to an existing Council policy? If so, for what reason?

(Note: recommendations if adopted by Council become a legal decision of government and therefore must be clear and succinct about the action required by employees (unambiguous)).

That the minutes of the Budget Submissions & Financial Planning held on 29 July 2020 be amended as proposed and confirmed.


Link to Operational Plan Function:

Corporate Plan 2018-2023

Strategic Priority 4: Growing our region

4.1 Elected members

Supporting Documentation:

- | | | |
|--|---|-----------|
| <u>1</u>  | Draft (Unconfirmed) Minutes of Budget Submissions & Financial Planning Standing Committee - Wednesday, 29 July 2020 | D20/79054 |
|--|---|-----------|



MINUTES OF THE BUDGET SUBMISSIONS & FINANCIAL PLANNING STANDING COMMITTEE MEETING OF MARANOA REGIONAL COUNCIL HELD AT ERNEST BROCK ROOM (ROMA CULTURAL CENTRE) ON 29 JULY 2020 COMMENCING AT 10.30AM

ATTENDANCE

Mayor Cr T D Golder chaired the meeting with Deputy Mayor Cr G B McMullen, Cr J R P Birkett, Cr M C Edwards (via phone until 12.54pm, and in person 3.31pm onwards), Cr J L Guthrie, Cr J M Hancock, Cr W L Ladbrook, Cr C J O'Neil, Cr W M Taylor, Chief Executive Officer – Julie Reitano and Minutes Officer – Brittany Lafrenais in attendance.

AS REQUIRED

Deputy Chief Executive Officer/Director Development, Facilities & Environmental Services – Rob Hayward, Director Corporate & Community Services – Sharon Frank, Deputy Director / Strategic Road Management – Cameron Hoffmann, Contractor Strategic Finance – Claire Alexander, Program Funding & Budget Coordinator – Cindy Irwin, Manager Water, Sewerage & Gas – Graham Sweetlove.

WELCOME

The Mayor welcomed all present and declared the meeting open at 10.43am, and immediately adjourned the meeting to allow for all attendees to be present. The meeting resumed at 11.01am.

APOLOGIES

There were no apologies for the meeting.

Resolution No. BUD/07.2020/103

Moved Cr McMullen

Seconded Cr Birkett

I move that we go into closed [close the meeting to the public] (11.02am).

NO VOTE TAKEN

No vote was taken on the motion at that time, with Cr O'Neil raising the question about declaring Conflicts of Interest. The Mayor then suggested that the Committee move in and out of closed.

Resolution No. BUD/07.2020/104

Moved Cr Golder

I move that we go into closed [close the meeting to the public] (11.02am).

CARRIED

9/0



Resolution No. BUD/07.2020/105

Moved Cr O'Neil

Seconded Cr McMullen

That Council open the meeting to the public (11.02am).

CARRIED

9/0

DECLARATION OF CONFLICTS OF INTEREST**Cr Ladbroke**

Item	Subject Heading
C.5	Draft revised 2020-21 Operational (Business as usual) Budget compared against specific rate modelling scenarios.

I, Councillor Ladbroke, declare that I have a 'Material Interest' as defined by the *Local Government Act 2009*, section 175B for the agenda number C.5, with the subject heading – Draft revised 2020-21 Operational (Business as usual) Budget compared against specific rate modelling scenarios. The name is the Roma Turf Club who stands to gain a benefit, or suffer a loss (either directly or indirectly) depending on the outcome of the consideration of the matter at the meeting. In accordance with Section 175C (2)(b) of the *Local Government Act 2009*, I will be leaving the room while this matter is being discussed and voted on.

Cr O'Neil

Item	Subject Heading
C.2	Review of proposed rating scenario 1 (updated)
C.3	Rating scenarios

Cr O'Neil asked for some advice on an item which he was about to declare, which he declared at the last meeting. [Ordinary Meeting on 22 July 2020] because it wasn't clear on whether or not they had to do that at every meeting.

Cr O'Neil advised:

I, Cr Cameron O'Neil, declare that I have a 'Perceived Conflict of Interest' as defined by the *Local Government Act 2009*, section 175D & E for agenda item C.2, with the subject heading – Review of proposed rating scenario 1 (updated). The conflict has arisen because I am chair of the Country Universities Centre Maranoa and we received correspondence that Santos have approved the foundation sponsorship of the new centre.

I have determined this personal interest is not of sufficient significance that it will lead me to making a decision on the matter that is contrary to the public interest. I will best perform my responsibility of serving the overall public interest of the whole of the Council area by participating in the discussion and voting on the matter.

However, I acknowledge that the remaining Councillors must now determine pursuant to section 175E(4) of the *Local Government Act 2009*:

- (a) Whether I have a real conflict of interest in this matter or a perceived conflict of interest in this matter; and



- (b) If so, whether:
- I. I must leave the meeting while this matter is discussed or voted on; or
 - II. I may participate in the meeting in relation to the matter, including by voting on the matter.

Resolution No. BUD/07.2020/106

Moved Cr Hancock

Seconded Cr Taylor

I move that Cr O'Neil has a perceived 'Conflict of Interest' in the matter and notwithstanding the conflict, Cr O'Neil may participate in the matter, discuss and vote upon it.

CARRIED

8/0

Cr O'Neil did not vote on this motion as he was the declaring Councillor under consideration in this matter.

C.3 – Rating Scenarios

I, Cr Cameron O'Neil, declare that I have a 'Perceived Conflict of Interest' as defined by the *Local Government Act 2009*, section 175D & E for agenda item C.3, with the subject heading – Rating Scenarios. The conflict has arisen because I'm chair of the Country Universities Centre Maranoa and we received correspondence that Santos have approved the foundation sponsorship of the new centre.

I have determined this personal interest is not of sufficient significance that it will lead me to making a decision on the matter that is contrary to the public interest. I will best perform my responsibility of serving the overall public interest of the whole of the Council area by participating in the discussion and voting on the matter.

However, I acknowledge that the remaining Councillors must now determine pursuant to section 175E(4) of the *Local Government Act 2009*:

- (a) Whether I have a real conflict of interest in this matter or a perceived conflict of interest in this matter; and
- (b) If so, whether:
 - I. I must leave the meeting while this matter is discussed or voted on; or
 - II. I may participate in the meeting in relation to this matter, including by voting on the matter.

Resolution No. BUD/07.2020/107

Moved Cr Hancock

Seconded Cr Ladbrook

I move that Cr Cameron O'Neil has a perceived 'Conflict of Interest' in the matter and notwithstanding the conflict, Cr O'Neil may participate in the matter, discuss and vote upon it.

CARRIED

8/0

Cr O'Neil did not vote on this motion as he was the declaring Councillor under consideration in this matter.



In accordance with the provisions of section 275 of the *Local Government Regulation 2012*, Council resolved to close the meeting to discuss items it has deemed to be of a confidential nature and specifically pertaining to the following sections:

- (c) the local government budget;

Resolution No. BUD/07.2020/108

Moved Cr Hancock

Seconded Cr McMullen

Mayor Golder enquired if there was someone to move to go into closed [i.e. close the meeting to the public]. Cr Hancock indicated that she would and then the Mayor called for a Seconded. Cr McMullen then seconded. The Mayor then put the motion to the vote (11.09am).

CARRIED

9/0

Cr Ladbrook left the meeting at 11.44am and returned at 11.45am.

Cr Ladbrook, having previously foreshadowed a 'Material Personal Interest' in Item C.5, for reasons stated under the Section 'COUNCILLOR DECLARATIONS OF CONFLICTS OF INTEREST,' left the meeting at 12.12pm, taking no part in discussion on the matter.

At cessation of discussion on the abovementioned item, Cr Ladbrook returned to the meeting at 12.53pm.

Mayor Golder left the meeting at 12.31pm and returned at 12.33pm.

Cr Birkett left the meeting at 12.38pm and returned at 12.39pm.

Cr O'Neil left the meeting at 12.43pm and returned at 12.44pm.

**COUNCIL ADJOURNED THE MEETING
FOR A LUNCH AT 12.54PM.**

SUBJECT HEADING: RESUMPTION OF STANDING ORDERS

COUNCIL RESUMED THE MEETING IN CLOSED SESSION AT 3.31PM AFTER THE SPECIAL MEETING.

Cr Edwards was in attendance for the meeting from 3.31pm and was present for the remainder of the meeting.

Resolution No. BUD/07.2020/109

Moved Cr O'Neil

Seconded Cr McMullen

That Council open the meeting to the public (3.32pm).

CARRIED

9/0



DECLARATION OF CONFLICTS OF INTEREST CONTINUED.

Cr O'Neil

Item	Subject Heading
C.6	Petroleum Lease & Gas & Oil Rating Structure Review.

Cr O'Neil asked for some advice on an item which he was about to declare, which he declared at the last meeting. [Ordinary Meeting on 22 July 2020] because it wasn't clear on whether or not they had to do that at every meeting.

Cr O'Neil advised:

I, Cr Cameron O'Neil, declare that I have a 'Perceived Conflict of Interest' as defined by the *Local Government Act 2009*, section 175D & E for agenda item C.6, with the subject heading, Petroleum Lease & Gas & Oil Rating Structure Review. The conflict has arisen because I'm the chair of the Country Universities Centre Maranoa and we've received correspondence that Santos has approved foundation sponsorship of the new centre.

I have determined this personal interest is not of sufficient significance that it will lead me to making a decision on the matter that is contrary to the public interest. I will best perform my responsibility of serving the overall public interest of the whole of the Council area by participating in the discussion and voting on the matter.

However, I acknowledge that the remaining Councillors must now determine pursuant to section 175E(4) of the *Local Government Act 2009*:

- (a) Whether I have a real conflict of interest in this matter or a perceived conflict of interest in this matter; and
- (b) If so, whether:
 - I. I must leave the meeting while this matter is discussed or voted on; or
 - II. I may participate in the meeting in relation to this matter, including by voting on the matter.

Resolution No. BUD/07.2020/110

Moved Cr Hancock

Seconded Cr Guthrie

That Cr O'Neil has a perceived 'Conflict of Interest' in the matter and notwithstanding the conflict, Cr O'Neil may participate in the matter, discuss and vote upon it.

CARRIED

8/0

Cr O'Neil did not vote on this motion as he was the declaring Councillor under consideration in this matter.

Resolution No. BUD/07.2020/111

Moved Cr O'Neil

Seconded Cr McMullen

I move that we go into Committee [close the meeting to the public] (3.37pm).

CARRIED

9/0

Cr Birkett left the meeting at 3.37pm and returned at 3.39pm.

Cr Hancock left the meeting at 3.49pm and returned at 3.51pm.



Cr Birkett left the meeting at 3.50pm and returned at 3.52pm.

Cr Hancock left the meeting at 5.40pm and returned at 5.42pm.

Cr McMullen left the meeting at 5.42pm and returned at 5.44pm.

Cr Taylor left the meeting at 5.41pm and returned at 5.43pm.

Cr Ladbrook left the meeting at 5.45pm and returned at 5.46pm.

Cr Birkett left the meeting at 5.55pm and returned at 5.57pm.

Cr Hancock left the meeting at 6.00pm and returned at 6.06pm.

Resolution No. BUD/07.2020/112

Moved Cr O'Neil

Seconded Cr McMullen

That Council open the meeting to the public (6.29pm).

CARRIED

9/0

DECLARATION OF CONFLICTS OF INTEREST CONTINUED.

Cr Taylor

Item	Subject Heading
LC.6	Rates and Charges Rebate and Concessions Policy – Incorporate Water Concessions for Sporting Groups

Cr Taylor advised:

I, Cr Wendy Taylor declare that I have a 'Conflict of Interest' as defined by the *Local Government Act 2009*, section 175D & E for agenda item LC.6, with the subject heading – Rates and Charges Rebate and Concessions Policy – Incorporate Water Concessions for Sporting Groups because I am the Treasurer of the Roma Clay Target Club. I will be dealing with the matter by leaving the room while the matter is discussed and voted upon.

Resolution No. BUD/07.2020/113

Moved Cr O'Neil

Seconded Cr McMullen

I move that we go into Committee [close the meeting to the public] (6.30pm).

CARRIED

9/0

Cr Taylor, having previously foreshadowed a 'Conflict of Interest' in Item LC.6, for reasons stated under the Section 'COUNCILLOR DECLARATIONS OF CONFLICTS OF INTEREST,' left the meeting at 6.30pm, taking no part in discussion on the matter.

At cessation of discussion on the abovementioned item, Cr Taylor returned to the meeting at 6.41pm.



Resolution No. BUD/07.2020/114

Moved Cr O'Neil

Seconded Cr McMullen

That Council open the meeting to the public (7.01pm).

CARRIED

9/0

Item Number:

C.1

File Number: D20/71366

SUBJECT HEADING:

RATE BENCHMARKING REPORT

Officer's Title:

Director - Corporate & Community Services

Executive Summary:*This report tabled the updated Rate Benchmarking Report by AEC Group Pty Ltd.*

Resolution No. BUD/07.2020/115

Moved Cr Golder

Seconded Cr Hancock

That the Committee receive and note the updated Rate Benchmarking Report.

CARRIED

9/0

Responsible Officer

Director - Corporate & Community Services

Item Number:

C.2

File Number: D20/71367

SUBJECT HEADING:

REVIEW OF PROPOSED RATING SCENARIO 1
(UPDATED)

Officer's Title:

Director - Corporate & Community Services

Executive Summary:*This report tabled the advice from AEC Group Pty Ltd on scenario one (1) updated, as requested.*

Resolution No. BUD/07.2020/116

Moved Cr Golder

Seconded Cr Edwards

That the committee receive and note the advice on Scenario 1 (Updated) from AEC Group Pty Ltd.

[Mayor Golder amended the motion following clarifications from those present].

CARRIED

9/0

Responsible Officer

Director - Corporate & Community Services



Item Number: C.3 File Number: D20/67903

SUBJECT HEADING: RATING SCENARIOS

Officer's Title: Director - Corporate & Community Services

Executive Summary:

The purpose of this report was to consider the information received on the rating scenarios.

Resolution No. BUD/07.2020/117	
Moved Cr McMullen	Seconded Cr Birkett
That the Committee lay this on the table for a future Budget Submissions and Financial Planning Standing Committee meeting.	
CARRIED 9/0	
Responsible Officer	Director - Corporate & Community Services

Item Number: C.4 File Number: D20/71369

SUBJECT HEADING: RATE REVENUE ANALYSIS

Officer's Title: Director - Corporate & Community Services

Executive Summary:

The purpose of this report was to present further rates revenue analysis.

Resolution No. BUD/07.2020/118	
Moved Cr Hancock	Seconded Cr Edwards
That the Committee receive and note the information.	
CARRIED 9/0	
Responsible Officer	Director - Corporate & Community Services

Discussion ensued about the potential splitting of the item in two.

Item Number: C.5 (Part A) File Number: D20/71362

SUBJECT HEADING: DRAFT REVISED 2020-21 OPERATIONAL (BUSINESS AS USUAL) BUDGET COMPARED AGAINST SPECIFIC RATE MODELLING SCENARIOS

Officer's Title: Program Funding & Budget Coordinator
Contractor - Strategic Finance

Executive Summary:

At the Budget Submissions & Financial Planning Standing Committee meeting on 7 July 2020, the committee considered scenarios" one (1) updated, "scenarios" two (2), "scenarios" seven (7) and "scenarios" eight (8) further in the 2020/21 budget deliberations [sic].

This reports presented the revenue generated from the various scenarios compared against the revised business as usual operating expenses and draft revised project proposals for consideration in the next draft 2020-21 budget.



Resolution No. BUD/07.2020/119

Moved Cr Golder

That the committee lay this on the table until the next Budget Submissions and Financial Planning Standing Committee meeting.

CARRIED

9/0

Responsible Officer

Program Funding & Budget Coordinator

Further discussion ensued about an additional agenda item and motion.

Cr Ladbrook left the meeting for the second resolution due to his Material Personal Interest.

Cr Ladbrook, having previously foreshadowed a 'Material Personal Interest' in Item C.5, for reasons stated under the Section 'COUNCILLOR DECLARATIONS OF CONFLICTS OF INTEREST,' left the meeting at 7.13pm, taking no part in discussion or debate on the matter.

Item Number:

C.5
(Part B)

File Number: D20/71362

SUBJECT HEADING:

DRAFT REVISED 2020-21 OPERATIONAL (BUSINESS AS USUAL) BUDGET COMPARED AGAINST SPECIFIC RATE MODELLING SCENARIOS

Officer's Title:

Program Funding & Budget Coordinator
Contractor - Strategic Finance

Resolution No. BUD/07.2020/120

Moved Cr McMullen

Seconded Cr O'Neil

That the committee recommend that a contribution amount of \$155,000 be put aside in the 2020-21 draft budget for project row 121.

[Cr McMullen amended the motion following discussion].

CARRIED

8/0

Responsible Officer

Program Funding & Budget Coordinator

At cessation of discussion on the abovementioned item, Cr Ladbrook returned to the meeting at 7.16pm.

Item Number:

C.6

File Number: D20/67892

SUBJECT HEADING:

PETROLEUM LEASE & GAS & OIL RATING STRUCTURE REVIEW

Officer's Title:

Director - Corporate & Community Services

Executive Summary:

The purpose of this report was to present the Petroleum Lease & Gas & Oil Rating Structure Review by AEC Group Ltd.

**Resolution No. BUD/07.2020/121**

Moved Cr O'Neil

Seconded Cr McMullen

That the Committee:

1. Receive and note the Petroleum Lease and Gas & Oil Rating Structure Review.
2. Include the proposed new rating structure in the next draft of the 2020/21 budget documents.

CARRIED

9/0

Responsible Officer

Director - Corporate & Community Services

Item Number:

C.7

File Number: D20/71808

SUBJECT HEADING:

SEWERAGE CHARGES - COMMERCIAL PEDESTALS -
OCCUPANCY RATES

Officer's Title:

Director - Corporate & Community Services

Executive Summary:

This report provided information on sewerage charges based on occupancy rates for commercial pedestal charges.

Resolution No. BUD/07.2020/122

Moved Cr Birkett

Seconded Cr Guthrie

That the Committee receive and note the report.

CARRIED

9/0

Responsible Officer

Director - Corporate & Community Services

Item Number:

C.8

File Number: D20/71370

SUBJECT HEADING:

PROPOSED DIFFERENTIAL GENERAL RATING
CATEGORY - EMPLOYER SPONSORED
ACCOMMODATION

Officer's Title:

Director - Corporate & Community Services

Executive Summary:

This report provided information in relation the Committee's proposal for a new differential general rating category - Employer Sponsored Accommodation.

Resolution No. BUD/07.2020/123

Moved Cr Taylor

Seconded Cr Hancock

That the Committee receive and note the report.

CARRIED

9/0

Responsible Officer

Director - Corporate & Community Services



Item Number: C.9 File Number: D20/71368

SUBJECT HEADING: MATERIALS & SERVICES

Officer's Title: Director - Corporate & Community Services

Executive Summary:

The purpose of this report was to provide the Committee with details of the material and services estimate for consideration as part of the 2020/21 budget deliberations.

Resolution No. BUD/07.2020/124

Moved Cr Golder

Seconded Cr Guthrie

That we receive and note the information provided.

CARRIED

9/0

Responsible Officer

Director - Corporate & Community Services

Item Number: C.10 File Number: D20/71404

SUBJECT HEADING: CODE OF COMPETITIVE CONDUCT 2020/21

Officer's Title: Contractor - Strategic Finance

Executive Summary:

The report presented the Code of Competitive Conduct prescribed under the Local Government Act 2009 and Local Government Regulation 2012 applicable to Maranoa Regional Council for the financial year 2020/21.

Resolution No. BUD/07.2020/125

Moved Cr Edwards

Seconded Cr Hancock

That the Committee recommends:

1. Not to apply the Code of Competitive Conduct to the following business activities for 2020/21:
 - Building certification activity
 - Quarry operations
 - Saleyards operations
 - Waste management
 - Airport operations
 - Water and sewerage services
 - Gas operations
 - Plant services
 - Roads operations, mainly Main Roads contracts
2. Given the level of expenditure in the business activities and the little or no competition for the services' provision, the Committee sees no public benefit in applying the Code of Competitive Conduct at this time.
3. This be included as an agenda item for the 2020/21 budget meeting.

CARRIED

9/0

Responsible Officer

Contractor - Strategic Finance



Item Number: C.11 File Number: D20/71444

SUBJECT HEADING: SIGNIFICANT BUSINESS ACTIVITY ASSESSMENT 2020/21

Officer's Title: Contractor - Strategic Finance

Executive Summary:

The report presented the assessment of business activities against the threshold for Significant Business Activities for 2020/21.

Resolution No. BUD/07.2020/126

Moved Cr Birkett

Seconded Cr Ladbrook

That the Committee recommend that the results of the Significant Business Activity Assessment be included in the next draft of the 2020/21 budget documents.

CARRIED

9/0

Responsible Officer

Contractor - Strategic Finance

Item Number: C.12 File Number: D20/71519

SUBJECT HEADING: STATEMENT OF ESTIMATED FINANCIAL POSITION 2019/20

Officer's Title: Contractor - Strategic Finance

Executive Summary:

Section 205 of the Local Government Regulation 2012 requires the Chief Executive Officer to present to the local government at its annual budget meeting, a Statement of Estimated Financial Position for the previous financial year.

Resolution No. BUD/07.2020/127

Moved Cr Hancock

Seconded Cr O'Neil

That the Committee recommend that the Statement of Estimated Financial Position for the previous financial year (2019/20) be included in the next draft of the 2020/21 budget documents.

CARRIED

9/0

Responsible Officer

Contractor - Strategic Finance

Item Number: C.13 File Number: D20/67679

SUBJECT HEADING: GAS TARIFFS AND INCENTIVES

Officer's Title: Manager - Water, Sewerage & Gas

Executive Summary:

At its Budget Meeting on 1 July, under Items C.1 and C.2, the gas budget was discussed. It was resolved:

1. That a report be brought back to Council with information regarding current residential, industrial and commercial usage and extra tariff options.



2. Look at other options for attracting residents interested to connecting to Roma's gas network.

The report provided the information requested.

Resolution No. BUD/07.2020/128

Moved Cr Golder

Seconded Cr McMullen

That the Committee:

1. Receive and note the report.
2. Investigate the projected revenue lost in reducing the Industrial gas tariff (over 15,000MJ's) to \$0.015.
3. Recommend that a report be brought back to the next Budget Submissions and Financial Planning Standing Committee meeting to consider the change in gas tariff and draft policy.

CARRIED

9/0

Responsible Officer

**Director - Corporate & Community Services
Manager - Water, Sewerage & Gas**

Cr O'Neil left the meeting at 5.16pm and returned at 5.17pm.

Item Number:

C.14

File Number: D20/71365

SUBJECT HEADING:

BUDGET SAVINGS

Councillor's Title:

Cr. Tyson Golder

Executive Summary:

The report tabled for the committee's consideration a proposal in relation to budget savings.

Resolution No. BUD/07.2020/129

Moved Cr O'Neil

Seconded Cr Taylor

That the committee recommend that the draft 2020/21 Operational Plan includes a review of net operating costs at function level to further support long-term financial sustainability. This review will consider the Queensland Audit Office Report – Managing the sustainability of local government services (Report 2: 2019-20).

CARRIED

9/0

Responsible Officer

**Director - Corporate & Community Services /
Chief Executive Officer**

Item Number:

C.15

File Number: D20/71884

SUBJECT HEADING:

KERB AND CHANNEL - TIFFIN STREET

Councillor's Title:

Cr. Mark Edwards

Executive Summary:

The report tabled a proposal to kerb and channel both sides of Tiffin Street, East Roma or at least the Western side.

**Resolution No. BUD/07.2020/130**

Moved Cr Edwards

Seconded Cr O'Neil

That:

1. An investigation be undertaken on the current drainage at Tiffin Street North and a report be brought back to the next Budget Submissions and Financial Planning Standing Committee meeting.
2. The committee include the kerb and channeling as part of the footpath master plan project to identify gaps across the region.

[Cr Edwards amended the motion following a query from Mayor Golder].

CARRIED

9/0

Responsible Officer

Deputy Director / Strategic Road Management

Item Number:

C.16

File Number: D20/71907

SUBJECT HEADING:

CULVERT - CNR REDFORD STREET AND BURKE STREET, MUNGALLALA.

Councillor's Title:

Cr. Mark Edwards

Executive Summary:

Cr Mark Edwards advised that he would like to request for a culvert to be installed for the corner of Redford Road and Burke Street, Mungallala.

Resolution No. BUD/07.2020/131

Moved Cr Edwards

Seconded Cr Ladbrook

That an investigation be undertaken on the current drainage on the corner of Redford Road and Burke Street, Mungallala and a report be brought back to the next Budget Submissions and Financial Planning Standing Committee meeting.

CARRIED

9/0

Responsible Officer

Deputy Director / Strategic Road Management

Item Number:

C.17

File Number: D20/71935

SUBJECT HEADING:

CONCRETE CROSSING - KNAYERS CROSSING (NORTH ROMA)

Councillor's Title:

Cr. Mark Edwards

Executive Summary:

Cr Mark Edwards tabled a proposal for a culvert to be built (open concrete crossing) at the crossing located on Bungil Creek which had been repaired using shot rock and soil.

**Resolution No. BUD/07.2020/132**

Moved Cr Edwards

Seconded Cr Birkett

That the Committee confirm the proposal is included in the project proposals on row 59 of the draft 2020/21 budget.

[Cr Edwards amended the motion following discussion].

CARRIED

9/0

Responsible Officer

Deputy Director / Strategic Road Management

Item Number:

LC.1

File Number: D20/73138

SUBJECT HEADING:

MARANOA DUST SEAL

Councillor's Title:

Cr. Tyson Golder

Executive Summary:

Mayor Golder proposed a suggested amendment with respect to Dust Seals for the Maranoa.

Resolution No. BUD/07.2020/133

Moved Cr Golder

Seconded Cr Birkett

That an amendment to the dust seal policy to potentially cater for one fully funded dust seal per annum be brought back to the next Budget Submissions and Financial Planning Standing Committee meeting including costings.

[Mayor Golder amended the motion following discussion]

CARRIED

9/0

Responsible Officer

Deputy Director / Strategic Road Management

Item Number:

LC.2

File Number: D20/73145

SUBJECT HEADING:

HIGH QUALITY DRYER FOR ARTHUR STREET FACILITIES

Councillor's Title:

Cr. Tyson Golder

Executive Summary:

Mayor Golder tabled a proposal for a high quality hand dryer for the Arthur Street toilet facilities for both the mens' and ladies' toilets.

Resolution No. BUD/07.2020/134

Moved Cr Golder

Seconded Cr McMullen

That the Committee recommend that costs associated with upgrading to high quality hand dryers (for both male and female) for the toilet block on Arthur Street, be included in the next draft of the 2020/21 budget.

[Mayor Golder amended the motion following discussion]

CARRIED

9/0

Responsible Officer

Manager – Facilities



Item Number: LC.3 File Number: D20/73152

SUBJECT HEADING: MARANOA TRACK UPGRADES - IRONBARK RACEWAY TRACK

Councillor's Title: Cr. Tyson Golder

Executive Summary:

Mayor Golder tabled a proposal to upgrade the Roma track, to benefit the community and create economic development and tourism.

Resolution No. BUD/07.2020/135

Moved Cr Golder

Seconded Cr Ladbrook

That the Committee recommend that an amount of \$50,000 be allocated in the next draft of the 2020/21 budget, with the condition that a full proposal be presented to Council at a future Ordinary meeting.

[Mayor Golder amended the motion following discussion]

CARRIED

9/0

Responsible Officer

Manager – Facilities

Item Number: LC.4 File Number: D20/73174

SUBJECT HEADING: ADDITIONAL FINANCIAL ASSISTANCE – PINAROO ROMA INC.

Councillor's Title: Cr. Tyson Golder

Executive Summary:

A letter was received through the Office of the Mayor requesting additional financial assistance for Injune Retirement Village.

Resolution No. BUD/07.2020/136

Moved Cr Golder

Seconded Cr Guthrie

That the committee recommend that an amount of \$45,000 be allocated in the next draft of the 2020/21 budget.

CARRIED

9/0

Responsible Officer

Manager – Economic & Community Development / Program Funding & Budget Coordinator

Item Number: LC.5 File Number: D20/73159

SUBJECT HEADING: UPGRADE FOOTPATH - ARTHUR STREET

Councillor's Title: Cr. Tyson Golder

Executive Summary:

The report tabled a proposal to upgrade the footpath in front of the Doctor's surgery on Arthur Street Roma.

**Resolution No. BUD/07.2020/137**

Moved Cr McMullen

Seconded Cr Edwards

That the committee recommend the costs associated with the upgrade of the footpath on Arthur Street, be included in the next draft of the 2020/21 budget.

CARRIED

9/0

Responsible Officer

Deputy Director / Strategic Road Management

Cr. Taylor, having previously foreshadowed a 'Conflict of Interest in the following item, for reasons stated under the Section 'COUNCILLOR DECLARATIONS OF CONFLICTS OF INTEREST,' left the meeting at 7.40pm, taking no part in discussion or debate on the matter.

Item Number:

LC.6

File Number: D20/73195

SUBJECT HEADING:

RATES AND CHARGES REBATE AND CONCESSIONS
POLICY - INCORPORATING WATER CONCESSIONS FOR
SPORTING GROUPS

Officer's Title:

Director - Corporate & Community Services

Executive Summary:

The purpose of this report was to consider further updates to the Rates and Charges Rebate and Concessions Policy.

Resolution No. BUD/07.2020/138

Moved Cr Golder

That the committee lay this on the table for the next Budget Submissions and Financial Planning Standing Committee meeting to receive information on water consumption from the last 2 years for the eligible sporting groups.

[Mayor Golder amended the motion following discussion]

CARRIED

8/0

Responsible Officer

Director - Corporate & Community Services

At cessation of discussion and debate on the abovementioned item, Cr. Taylor returned to the meeting at 7.42pm.

CLOSURE

There being no further business, the Mayor thanked Council for their attendance and declared the meeting closed at 7.45pm.

These Minutes are to be confirmed at the next Ordinary Meeting of Council to be held on 12 August 2020, at 9.00AM.

.....
Mayor......
Date.

OFFICER REPORT

Meeting: Ordinary 26 August 2020

Date: 17 August 2020

Item Number: 5.2

File Number: D20/79059

SUBJECT HEADING: Confirmation of Budget Submissions & Financial Planning Standing Committee Minutes - 5 August 2020

Classification: Open Access

Officer's Title: Lead Officer - Elected Members & Community Engagement

Executive Summary:

Council, at its Ordinary Meeting on 12 August 2020 resolved to lay on the table, confirmation the minutes of the Budget Submissions & Financial Planning Meeting held on 5 August 2020 until the Ordinary Meeting on 26 August 2020.

Officer's Recommendation:

That the minutes of the Budget Submissions & Financial Planning held on 5 August 2020 be confirmed.

Context:

Why is the matter coming before Council?

For Council to formally confirm the minutes.

Background:

Has anything already happened in relation to this matter?

(Succinct overview of the relevant facts, without interpretation)

The confirmation of these minutes were laid on the table at the Ordinary Meeting on 12 August 2020.

Recommendation:

What is the 'draft decision' based on the advice to Council?

Does the recommendation suggest a decision contrary to an existing Council policy? If so, for what reason?

(Note: recommendations if adopted by Council become a legal decision of government and therefore must be clear and succinct about the action required by employees (unambiguous)).

That the minutes of the Budget Submissions & Financial Planning held on 5 August 2020 be confirmed.


Link to Operational Plan Function:

Corporate Plan 2018-2023

Strategic Priority 4: Growing our region

4.1 Elected members

Supporting Documentation:

[1](#)  Draft (Unconfirmed) Minutes of Budget Submissions & Financial Planning Standing Committee - Wednesday, 5 August 2020 D20/79056



MINUTES OF THE BUDGET SUBMISSIONS & FINANCIAL PLANNING STANDING COMMITTEE MEETING OF MARANOA REGIONAL COUNCIL HELD AT ERNEST BROCK ROOM - ROMA ADMINISTRATION CENTRE ON 5 AUGUST 2020 SCHEDULED TO COMMENCE AT 9.00AM

ATTENDANCE

Mayor Cr T D Golder chaired the meeting with Deputy Mayor Cr G B McMullen, Cr J R P Birkett, Cr M C Edwards, Cr J L Guthrie, Cr J M Hancock, Cr W L Ladbroke, Cr C J O'Neil, Cr W M Taylor, Chief Executive Officer – Julie Reitano and Minutes Officer – Brittany Lafrenais in attendance.

AS REQUIRED

Deputy Chief Executive Officer/Director Development, Facilities & Environmental Services – Rob Hayward, Director Corporate & Community Services – Sharon Frank, Deputy Director / Strategic Road Management – Cameron Hoffmann, Program Funding & Budget Coordinator – Cindy Irwin, Manager Water, Sewerage & Gas – Graham Sweetlove, Manager, Planning & Building Development – Danielle Pearn, Manager, Facilities (Land, Buildings & Structures) – Tanya Mansfield.

WELCOME

The Mayor welcomed all present and declared the meeting open at 9.14am.

DECLARATION OF CONFLICTS OF INTEREST

Cr O'Neil

Item	Subject Heading
C.3	Rating scenarios

Cr O'Neil advised:

I, Cr Cameron O'Neil, declare that I have a 'Perceived Conflict of Interest' as defined by the *Local Government Act 2009*, section 175D & E for agenda item C.3, with the subject heading – Rating Scenarios. The conflict has arisen because I am chair of the Country Universities Centre Maranoa and we have received correspondence that Santos and Origin have approved foundation sponsorship of the new centre.

I have determined this personal interest is not of sufficient significance that it will lead me to making a decision on the matter that is contrary to the public interest. I will best perform my responsibility of serving the overall public interest of the whole of the Council area by participating in the discussion and voting on the matter.

However, I acknowledge that the remaining Councillors must now determine pursuant to section 175E(4) of the *Local Government Act 2009*:

- (a) Whether I have a real conflict of interest in this matter or a perceived conflict of interest in this matter; and
- (b) If so, whether:
 - I. I must leave the meeting while this matter is discussed or voted on; or
 - II. I may participate in the meeting in relation to the matter, including by voting on the matter.

**Resolution No. BUD/08.2020/01****Moved Cr Hancock****Seconded Cr Taylor**

I move that Cr O'Neil has a perceived 'Conflict of Interest' in the matter and notwithstanding the conflict, Cr O'Neil may participate in the matter, discuss and vote upon it.

CARRIED

8/0

Cr O'Neil did not vote on this motion as he was the declaring Councillor under consideration in this matter.

In accordance with the provisions of section 275 of the *Local Government Regulation 2012*, Council resolved to close the meeting to discuss items it has deemed to be of a confidential nature and specifically pertaining to the following sections:

- (d) rating concessions;
- (c) the local government budget;
- (h) other business for which a public discussion would be likely to prejudice the interests of the local government or someone else, or enable a person to gain a financial advantage;

Resolution No. BUD/08.2020/02**Moved Cr O'Neil****Seconded Cr McMullen**

I move that we go into closed [close the meeting to the public] (9.16am).

CARRIED

9/0

After Cr O'Neil also advised the Councillors that he would have to leave the meeting at about 11.45am and would be out until about 1.30pm so in the event that the meeting was still going at 1.30pm, he would phone in.

The Mayor asked if Cr O'Neil would be phoning in instead of us phoning him, and Cr O'Neil advised that he would phone in.

Cr Guthrie left the meeting at 9.56am and returned at 9.58am.

Cr Ladbrook left the meeting at 10.01am and returned at 10.03am.

Cr O'Neil left the meeting at 10.03am and returned at 10.08am.

Cr O'Neil left the meeting at 10.09am and returned at 10.18am.

Cr Taylor left the meeting at 10.26am and returned at 10.29am.

Mayor Golder left the meeting at 10.26am and returned at 10.29am.

Cr Birkett left the meeting at 10.26am and returned at 10.28am.

Cr Hancock left the meeting at 10.26am and returned at 10.29am.

Cr Edwards left the meeting at 10.26am and returned at 10.29am.



Cr Ladbroke left the meeting at 10.27am and returned at 10.29am.

Cr McMullen left the meeting at 10.27am and returned at 10.29am.

COUNCIL ADJOURNED THE MEETING
FOR A SHORT MORNING TEA AT 10.37AM, FOR 15 MINUTES.

SUBJECT HEADING: RESUMPTION OF STANDING ORDERS
COUNCIL RESUMED THE MEETING IN CLOSED SESSION AT 10.58AM

Resolution No. BUD/08.2020/03

Moved Cr O'Neil

Seconded Cr Birkett

That the Committee open the meeting to the public. [11.03am].

CARRIED

9/0

The Mayor stated that Item LC.2 would be broken up into separate items.

DECLARATION OF CONFLICTS OF INTEREST CONTINUED.

Cr Hancock

Item	Subject Heading
LC.2 (line 49)	Draft Revised 2020-21 Operational (Business as usual) Budget compared against specific rate modelling scenarios.

Cr Hancock advised:

I, Cr Johanne Hancock, declare that I have a 'Material Personal Interest' as defined by the *Local Government Act 2009*, section 175B for agenda item LC.2, with the subject heading, *Draft Revised 2020-21 Operational (Business as usual) Budget compared against specific rate modelling scenario*. The particulars of the interest are on line 49 only so I'm just requesting that we split the draft project proposals 2020-21 to allow me to be involved in the discussion and vote on all except line 49 in this instance for this MPI. The name of the person or entity who stands to gain a benefit or suffer a loss (either directly or indirectly) depending on the outcome of the consideration of the matter at the meeting is Peter and Karen Hancock. The nature of my relationship to the person or entity is they are business partners and describe how the person or other entity stands to gain a benefit or suffer a loss (either directly or indirectly) depending on the outcome of Council's consideration of this matter is by the project proposed on their road that their property resides on.

The Mayor then stated that we could make that LC.2(A) - Line 49.

The Mayor then asked Cr Hancock if she had any other conflicts, and Cr Hancock stated that she had to finish her previous Material Personal Interest Declaration.

Cr Hancock continued:

In accordance with Section 175C (2)(b) of the *Local Government Act 2009*, I will leave the room while the matter is discussed and voted on with LC.2(A) - Line 49.

**Cr Hancock**

Item	Subject Heading
LC.2 (line 68)	Draft Revised 2020-21 Operational (Business as usual) Budget compared against specific rate modelling scenarios.

Cr Hancock advised:

I, Cr Johanne Hancock, declare that I have a 'Perceived Conflict of Interest' as defined by the *Local Government Act 2009*, section 175D & E for the agenda item LC.2, with the subject heading, *Draft Revised 2020-21 Operational (Business as usual) Budget compared against specific rate modelling scenarios* – Line 68. The personal interest arises because of my relationship with the Surat Post and News Pty Ltd. The nature of my relationship with this entity is my husband Graham Hancock and my parents Paul and Rachel Parravicini are business partners and the nature of the other person's interests in the matter is Surat Post and News is their business.

On line 68, the reason I have determined that this personal interest is not of sufficient significance is that it is, the project that is being put forward, is/was on the same road as the Surat Post and News, it is nowhere near in the vicinity of the Surat Post and News.

So I have determined this personal interest is not of sufficient significance that it will lead me to making a decision on the matter that is contrary to the public interest. I will best perform my responsibility of serving the overall public interest of the whole of the Council area by participating in the discussion and voting on the matter.

However, I acknowledge that the remaining Councillors must now determine pursuant to section 175E(4) of the *Local Government Act 2009*:

- (a) Whether I have a real conflict of interest in this matter or a perceived conflict of interest in this matter; and
- (b) If so, whether:
 - I. I must leave the meeting while this matter is discussed or voted on; or
 - II. I may participate in the meeting in relation to the matter, including by voting on the matter.

Resolution No. BUD/08.2020/04**Moved Cr O'Neil****Seconded Cr McMullen**

I move that Cr Johanne Hancock has a perceived 'Conflict of Interest' in the matter and notwithstanding the conflict, Cr Hancock may participate in the matter, discuss and vote upon it.

CARRIED

8/0

Cr Hancock did not vote on this motion as she was the declaring Councillor under consideration in this matter.

Cr Ladbrook

Item	Subject Heading
LC.2 – line 121 and 139	Draft revised 2020-21 Operational (Business as usual) Budget compared against specific rate modelling scenarios.



I, Councillor Ladbroke, declare that I have a 'Material Interest' as defined by the *Local Government Act 2009*, section 175B for agenda item LC.2, the *Draft revised 2020-21 Operational (Business as usual) Budget compared against specific rate modelling scenarios* - The Roma Turf Club on lines 121 and 139. In accordance with Section 175C (2)(b) of the *Local Government Act 2009*, I will leave the room while this matter is being discussed and voted on.

The Mayor confirmed that LC.2(A) will be for item line 49 when we decide it, LC.2(B) will be for lines 121 and 139 and LC.2(C) will be for the rest of the items in the draft projects proposal in the 2020/21 (excluding carry overs for 2019/20).

The Chief Executive Officer sought clarification on the split items, with LC.2(A) for line 49 and LC.2(B) for lines 121 and 139. The Chief Executive Officer asked about line 68 that Cr Hancock had declared in her conflicts of interest.

The Mayor then asked what the lines were that Cr Ladbroke declared. The Chief Executive Officer sought clarification about Cr Hancock's second declaration.

The Mayor advised that it was a perceived conflict of interest and Cr Hancock added that the Council voted that she was able to participate in the matter.

The Mayor then confirmed that LC.2(A) will be for lines 49 when we decide it, LC.2(B) will be for lines 121 and 139 and LC.2(C) will be for the rest of the projects.

Resolution No. BUD/08.2020/05

Moved Cr McMullen

Seconded Cr O'Neil

That the Committee close the meeting to the public. [11.16am]

CARRIED

9/0

Cr Hancock, having previously foreshadowed a 'Material Personal Interest' in Item LC.2(A), for reasons stated under the Section 'COUNCILLOR DECLARATIONS OF CONFLICTS OF INTEREST,' left the meeting at 11.38am, taking no part in discussion on the matter.

At cessation of discussion on the abovementioned item, Cr Hancock returned to the meeting at 11.44am.

Cr Ladbroke, having previously foreshadowed a 'Material Personal Interest' in Item LC.2(B), for reasons stated under the Section 'COUNCILLOR DECLARATIONS OF CONFLICTS OF INTEREST,' left the meeting at 11.38am, taking no part in discussion on the matter.

At cessation of discussion on the abovementioned item, Cr Ladbroke returned to the meeting at 11.44am.

Cr O'Neil left the meeting at 11.38am and returned via telephone from 11.40am until 12.15pm.

Cr Ladbroke left the meeting at 12.34pm and returned at 12.35pm.

COUNCIL ADJOURNED THE MEETING
FOR A LUNCH AT 1.26PM.

SUBJECT HEADING: RESUMPTION OF STANDING ORDERS
COUNCIL RESUMED THE MEETING IN CLOSED SESSION AT 2.30PM



Cr Birkett left the meeting at 1.17pm and returned at 1.18pm.

Cr O'Neil returned to the meeting via telephone from 2.30pm, and remained for the rest of the meeting.

Resolution No. BUD/08.2020/06

Moved Cr McMullen

Seconded Cr Hancock

That the Committee open the meeting to the public.

CARRIED

9/0

Item Number:

C.1

File Number: D20/74434

SUBJECT HEADING:

DEVELOPMENT INFRASTRUCTURE CHARGES (COVID-19 STIMULUS) CONCESSIONS POLICY

Officer's Title:

Manager - Planning & Building Development

Executive Summary:

The Development Infrastructure Charges (COVID-19 Stimulus) Concessions Policy provides a framework for granting concessions on infrastructure charges. The policy is intended to give effect to a short-term measure to boost economic growth in the Maranoa Region as a response to the COVID-19 pandemic.

Resolution No. BUD/08.2020/07

Moved Cr Birkett

Seconded Cr Guthrie

That the draft *Development Infrastructure Charges (COVID-19 Stimulus) Concessions Policy* and amendments be included for consideration in the next revision of the draft 2020/21 budget documents.

CARRIED

9/0

Responsible Officer

Manager - Planning & Building Development

Item Number:

C.2

File Number: D20/74455

SUBJECT HEADING:

RATES AND CHARGES REBATE AND CONCESSIONS POLICY - INCORPORATING WATER CONCESSIONS FOR SPORTING GROUPS

Officer's Title:

Director - Corporate & Community Services

Executive Summary:

The purpose of this report was to consider information on water consumption from the last 2 years for the eligible sporting groups.

Resolution No. BUD/08.2020/08

Moved Cr McMullen

Seconded Cr Ladbrook

That the Committee:



1. Receive and note the information.
2. Include an additional category for sports clubs – community organisations, on privately owned land for assessment 14029425 with a water usage concession capped at 30,000KL per annum.

Organisation/ Facility Type	Criteria	Concession Class	Proposed Rate of Concession		
			General	Water Access Charge	Water Usage
Sports Club - Community Organisation Assessment 14029425	Facilities owned/controlled/ operated by community organisations and used primarily for sporting purposes.	C	100%	50% concession on Water Access Charge, with the charge payable to be set at a maximum amount equivalent to a 25mm Water Meter.	Concession capped at 30,000KL

3. Recommend that the draft Rates and Charges Rebate and Concessions Policy inform the next stage of the 2020/21 budget preparations.

CARRIED

9/0

Responsible Officer	Director - Corporate & Community Services
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Item Number: C.3 File Number: D20/74456

SUBJECT HEADING: RATING SCENARIOS

Officer's Title: Director - Corporate & Community Services

Executive Summary:

The purpose of this report was to consider the information received on the rating scenarios.

Resolution No. BUD/08.2020/09

Moved Cr Golder

Seconded Cr Hancock

That the Committee receive and note the information.

CARRIED

9/0

Responsible Officer	Director - Corporate & Community Services
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Item Number: LC.1 File Number: D20/74650

SUBJECT HEADING: RATING SCENARIO

Officer's Title: Director - Corporate & Community Services

Executive Summary:

At the Budget Submissions and Financial Planning Standing Committee meeting on 29 July 2020, the Committee considered information comparing actual general rates increases since 2008/09 with general rates indexed based on CPI since 2008/09.

It also provided a range of scenarios for the committee to again consider which would proceed for the next draft of the 2020/21 budget.

Resolution No. BUD/08.2020/10

Moved Cr Golder

That this matter lay on the table until later in the meeting.

[Cr Golder amended the wording following discussion about the sequencing of items].

CARRIED

9/0

Responsible Officer	Director - Corporate & Community Services
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Item Number: LC.2 A, B,C File Number: D20/74231

SUBJECT HEADING: DRAFT REVISED 2020-21 OPERATIONAL (BUSINESS AS USUAL) BUDGET COMPARED AGAINST SPECIFIC RATE MODELLING SCENARIOS

Officer's Title: Program Funding & Budget Coordinator

Executive Summary:

This reports presented the revenue generated from the various scenarios compared against the revised business as usual operating expenses and draft revised project proposals for consideration in the next draft 2020-21 budget.

Resolution No. BUD/08.2020/11

Moved Cr Golder

That we lay this on the table until later in the meeting.

CARRIED

9/0

Responsible Officer	Director - Corporate & Community Services
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Item Number: LC.3 File Number: D20/75094

SUBJECT HEADING: LEASE AGREEMENT - GREAT ARTESIAN SPA MANAGEMENT AGREEMENT

Officer's Title: Manager - Facilities (Land, Buildings & Structures)

Executive Summary:

The Management Agreement for the Great Artesian Spa will expire on 4 October 2020.

Booringa Action Group Inc., contract management for the Great Artesian Spa, have forwarded a formal written request for an extension of their agreement for an additional three (3) year term and a review of the management fee paid by Council to the organisation.

Resolution No. BUD/08.2020/12

Moved Cr Birkett

Seconded Cr Guthrie

That the Committee include additional funds in the next draft of the 2020/21 budget.

CARRIED

9/0

Responsible Officer

Manager - Facilities (Land, Buildings & Structures) / Program Funding & Budget Coordinator

Item Number: LC.4 File Number: D20/74476

SUBJECT HEADING: GAS TARIFFS AND INCENTIVES

Officer's Title: Manager - Water, Sewerage & Gas

Executive Summary:

At the Budget Submissions & Financial Planning Standing Committee meeting on 29 July 2020 the committee resolved to:

- *Investigate the projected revenue lost in reducing the Industrial gas tariff (over 15,000MJ's) to \$0.015.*
- *Recommend that a report be brought back to the next Budget Submissions and Financial Planning Standing Committee meeting to consider the change in gas tariff and draft policy.*

This report provided the information requested.

Resolution No. BUD/08.2020/13

Moved Cr Golder

Seconded Cr Ladbrook

That the Committee:

- 1. Receive and note the report.**
- 2. Recommend the industrial gas tariff (over 15,000MJ) at \$0.015 (1.5 cents) be included in the next draft of the 2020/21 budget.**
- 3. Recommend the next draft of the 2020/21 budget to reflect the subsidisation.**



4. Request for a report to be brought back to an upcoming Council meeting to receive further information around options available to deliver this incentive.

CARRIED

9/0

STATEMENT OF REASONS

As the resolution is against the Officer's recommendation, Mayor Golder and other Councillors provided the below statement of reason stating:

To create current and future economic development for the region, by reducing the industrial gas tariff to enhance new and existing local businesses.

Responsible Officer	Manager - Water, Sewerage & Gas / Program Funding & Budget Coordinator
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Item Number: LC.5 File Number: D20/69428

SUBJECT HEADING: MT HUTTON RETIREMENT VILLAGE - PINAROO ROMA INC. REQUEST FOR ADDITIONAL FINANCIAL ASSISTANCE

Officer's Title: Manager - Economic & Community Development

Executive Summary:

Council received a formal request from Pinaroo Roma Inc. for additional financial assistance for a period of 12 months, to assist with the running of the Mt Hutton Retirement Village located at Injune.

At the General Meeting held on 14 March 2018 Council granted financial assistance to Pinaroo, resolution GM/03.2018/38. The assistance was made up of two yearly payments of \$45,000 each and the resolution stated that the payment was conditional upon the presentation of a cash flow forecast showing the need for the subsidy. This assistance agreement was fulfilled by Pinaroo and Council.

This report sought Council consideration of granting another 12 months of financial assistance.

Resolution No. BUD/08.2020/14

Moved Cr Guthrie

That the committee:

1. Approve a one-off payment to Pinaroo Roma Inc., to assist with the operations of the Mt Hutton Retirement Village.
2. To allocate \$45,000 Ex Gst in the next draft of the 2020/2021 budget to provide for this one off payment to Pinaroo Inc.

NO VOTE TAKEN

No vote was taken on this motion at that time.



Resolution No. BUD/08.2020/15

Moved Cr Guthrie

Seconded Cr Taylor

That the committee recommend an allocation of \$45,000 Ex GST in the next draft of the 2020/21 budget to provide for a one-off payment to Pinaroo Roma Inc., to assist with the operations of the Mt Hutton Retirement Village.

[Cr Guthrie amended the original motion following suggestions from the Director and Chief Executive Officer]

CARRIED

9/0

Responsible Officer

Manager - Economic & Community
Development / Program Funding & Budget
Coordinator

Item Number:

LC.1

File Number: D20/74650

SUBJECT HEADING:

RATING SCENARIO

Officer's Title:

Director - Corporate & Community Services

Executive Summary:

At the Budget Submissions and Financial Planning Standing Committee meeting on 29 July 2020, the Committee considered information comparing actual general rates increases since 2008/09 with general rates indexed based on CPI since 2008/09.

It also provided a range of scenarios for the committee to again consider which would proceed to the next draft of the 2020/21 budget.

Resolution No. BUD/08.2020/16

Moved Cr Golder

Seconded Cr Edwards

That the Committee:

1. Receive and note the information presented.
2. Recommend the Rating Scenario 1 updated be included in the next draft of the 2020-21 budget and drafting resolutions.

CARRIED

6/3

Cr. Golder called for a division of the vote.

The outcomes were recorded as follows:

Those in Favour of the Motion	Those Against the Motion
Cr. Birkett	Cr. Hancock
Cr. Edwards	Cr. O'Neil
Cr. Golder	Cr. Taylor
Cr. Guthrie	
Cr. Ladbrook	
Cr. McMullen	

**STATEMENT OF REASON.**

As the resolution was against the Officer's recommendation, Mayor Golder provided the below statement of reason stating:

This is in the current and future interest of the local government area and this is a budget that encourages local business and economic development.

Responsible Officer	Director - Corporate & Community Services
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The following item (LC.2) was split into separate resolutions as previously discussed.

Cr. Hancock, having previously foreshadowed a 'Material Personal Interest' in the following item, for reasons stated under the Section 'COUNCILLOR DECLARATIONS OF CONFLICTS OF INTEREST,' left the meeting at 3.16pm, taking no part in discussion or debate on the matter.

Item Number: LC.2(A) **File Number:** D20/74231

SUBJECT HEADING: DRAFT REVISED 2020-21 OPERATIONAL (BUSINESS AS USUAL) BUDGET COMPARED AGAINST SPECIFIC RATE MODELLING SCENARIOS AND PROJECT PROPOSALS

Officer's Title: Program Funding & Budget Coordinator

Executive Summary:

This reports presented the revenue generated from the various scenarios compared against the revised business as usual operating expenses and draft revised project proposals for consideration in the next draft 2020-21 budget.

Resolution No. BUD/08.2020/17

Moved Cr Taylor

Seconded Cr McMullen

That the committee recommend line 49 from the project proposals be included in the next draft of the 2020-21 budget.

[Cr Taylor amended the original motion after discussion with those present].

CARRIED

8/0

Responsible Officer	Director - Corporate & Community Services
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At cessation of discussion and debate on the abovementioned item, Cr. Hancock returned to the meeting at 3.21pm.

Cr. Ladbrook, having previously foreshadowed a 'Material Personal Interest' in the following item, for reasons stated under the Section 'COUNCILLOR DECLARATIONS OF CONFLICTS OF INTEREST,' left the meeting at 3.22pm, taking no part in discussion or debate on the matter.



Item Number: LC.2(B) File Number: D20/74231

SUBJECT HEADING: DRAFT REVISED 2020-21 OPERATIONAL (BUSINESS AS USUAL) BUDGET COMPARED AGAINST SPECIFIC RATE MODELLING SCENARIOS AND PROJECT PROPOSALS

Officer's Title: Program Funding & Budget Coordinator

Executive Summary:

This report presented the revenue generated from the various scenarios compared against the revised business as usual operating expenses and draft revised project proposals for consideration in the next draft 2020-21 budget.

Resolution No. BUD/08.2020/18

Moved Cr McMullen

Seconded Cr Guthrie

That the committee recommend lines 121 and 139 from the project proposals be included in the next draft of the 2020-21 budget.

CARRIED

8/0

Responsible Officer

Director - Corporate & Community Services

At cessation of discussion and debate on the abovementioned item, Cr. Hancock returned to the meeting at 3.24pm.

Item Number: LC.2(C) File Number: D20/74231

SUBJECT HEADING: DRAFT REVISED 2020-21 OPERATIONAL (BUSINESS AS USUAL) BUDGET COMPARED AGAINST SPECIFIC RATE MODELLING SCENARIOS AND PROJECT PROPOSALS

Officer's Title: Program Funding & Budget Coordinator

Resolution No. BUD/08.2020/19

Moved Cr Golder

Seconded Cr Birkett

That the Committee:

1. Receive and note the information presented.
2. Recommend the draft Budget Statement of Income and Expenditure 2020-21 based on Rating Scenario 1 updated be included in the next draft of the 2020-21 budget.
3. Recommend that all other projects listed be included in the 2020-21 draft budget.

CARRIED

7/2

Cr. Golder called for a division of the vote.

The outcomes were recorded as follows:

Those in Favour of the Motion	Those Against the Motion
Cr. Birkett	Cr. Hancock
Cr. Edwards	Cr. O'Neil



Cr. Golder	
Cr. Guthrie	
Cr. Ladbrook	
Cr. McMullen	
Cr. Taylor	

Responsible Officer	Director - Corporate & Community Services
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CLOSURE

There being no further business, the Mayor thanked Council for their attendance and declared the meeting closed at 3.29pm.

These Minutes are to be confirmed at the next Ordinary Meeting of Council to be held on 12 August 2020 at 9.00AM.

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Mayor.

OFFICER REPORT

Meeting: Ordinary 26 August 2020

Date: 17 August 2020

Item Number: 5.3

File Number: D20/79060

SUBJECT HEADING: Confirmation of Budget Submissions & Financial Planning Standing Committee Minutes - 11 August 2020

Classification: Open Access

Officer's Title: Lead Officer - Elected Members & Community Engagement

Executive Summary:

Council, at its Ordinary Meeting on 12 August 2020 resolved to lay on the table, confirmation the minutes of the Budget Submissions & Financial Planning Meeting held on 11 August 2020 until the Ordinary Meeting on 26 August 2020.

Officer's Recommendation:

That the minutes of the Budget Submissions & Financial Planning Meeting held on 11 August 2020 be confirmed.

Context:

Why is the matter coming before Council?

For Council to formally confirm the minutes.

Background:

Has anything already happened in relation to this matter?

(Succinct overview of the relevant facts, without interpretation)

The confirmation of these minutes were laid on the table at the Ordinary Meeting on 12 August 2020.

Recommendation:

What is the 'draft decision' based on the advice to Council?

Does the recommendation suggest a decision contrary to an existing Council policy? If so, for what reason?

(Note: recommendations if adopted by Council become a legal decision of government and therefore must be clear and succinct about the action required by employees (unambiguous)).

That the minutes of the Budget Submissions & Financial Planning Meeting held on 11 August 2020 be confirmed.


Link to Operational Plan Function:

Corporate Plan 2018-2023

Strategic Priority 4: Growing our region

4.1 Elected members

Supporting Documentation:

[1](#)  Draft (Unconfirmed) Minutes of Budget Submissions & Financial Planning Standing Committee - Wednesday, 5 August 2020 D20/79055



MINUTES OF THE BUDGET SUBMISSIONS & FINANCIAL PLANNING STANDING COMMITTEE MEETING OF MARANOA REGIONAL COUNCIL HELD AT ERNEST BROCK ROOM - ROMA ADMINISTRATION CENTRE ON 11 AUGUST 2020 SCHEDULED TO COMMENCE AT 11.00AM

ATTENDANCE

Mayor Cr T D Golder chaired the meeting with Deputy Mayor Cr G B McMullen, Cr J R P Birkett, Cr M C Edwards, Cr J L Guthrie, Cr J M Hancock, Cr W L Ladbroke, Cr C J O'Neil, Cr W M Taylor, Chief Executive Officer – Julie Reitano and Minutes Officer – Kelly Rogers in attendance.

AS REQUIRED

Deputy Chief Executive Officer/Director Development, Facilities & Environmental Services – Rob Hayward, Director Corporate & Community Services – Sharon Frank, Deputy Director / Strategic Road Management – Cameron Hoffmann, Manager Planning & Building Development – Danielle Pearn, Program Funding & Budget Coordinator – Cindy Irwin, Contractor Finance – Claire Alexander.

WELCOME

The Mayor welcomed all present and declared the meeting open at 11.14am, and immediately adjourned the meeting to allow for all attendees to be present for its commencement.

The meeting resumed at 12.19pm.

DECLARATION OF CONFLICTS OF INTEREST

Cr Birkett

Item	Subject Heading (Resolution A)
C.2 (line 146)	Draft Revised 2020-21 Operational (Business as usual) Budget and draft project proposals

I, Councillor Birkett, declare that I have a 'Material Personal Interest' as defined by the *Local Government Act 2009*, section 175B for agenda item C.2, the Draft Revised 2020-21 Operational (Business as usual) Budget and draft project proposals – Mitchell RSL & Combined Sports Club on line 146. The nature of the relationship is that I am the President of the Mitchell RSL & Combined Sports Club, which stands to gain a benefit or suffer a loss (either directly or indirectly) depending on the outcome of Council's consideration of this matter.

In accordance with Section 175C (2)(b) of the *Local Government Act 2009* I will leave the room while this matter is being discussed and voted on.

[Cr Birkett refined his declaration following further discussion]

Cr Hancock

Item	Subject Heading (Resolution B)
C.2 (line 49)	Draft Revised 2020-21 Operational (Business as usual) Budget and draft project proposals

Cr Hancock advised:

I, Cr Johanne Hancock, declare that I have a 'Material Personal Interest' as defined by the *Local Government Act 2009*, section 175B for agenda item C.2, with the subject heading, Draft Revised 2020-21 Operational (Business as usual) Budget and draft project proposals. The particulars of the interest are on line 49 only so I'm just requesting that we split the draft project proposals 2020-21 to allow me to be involved in the discussion and vote on all except line 49 in this instance for this MPI.



The name of the person or entity who stands to gain a benefit or suffer a loss (either directly or indirectly) depending on the outcome of the consideration of the matter at the meeting is Peter and Karen Hancock. The nature of my relationship to the person or entity is that they are business partners and depending on the outcome of Council's consideration may stand to gain a benefit or suffer a loss (either directly or indirectly) as the project proposed is on the road that they reside on.

In accordance with Section 175C (2)(b) of the *Local Government Act 2009*, I will leave the room while the matter is discussed and voted on with C.2 (B) - Line 49.

[Cr Hancock refined her declaration following further discussion]

Cr Hancock

Item	Subject Heading (Resolution C)
C.2 (line 68)	Draft Revised 2020-21 Operational (Business as usual) Budget and draft project proposals

Cr Hancock advised:

I, Cr Johanne Hancock, declare that I have a 'Perceived Conflict of Interest' as defined by the *Local Government Act 2009*, section 175D & E for the agenda item C.2, with the subject heading, *Draft Revised 2020-21 Operational (Business as usual) Budget and draft project proposals* – Line 68. The personal interest arises because of my relationship with the Surat Post and News Pty Ltd. The nature of my relationship with this entity is my husband Graham Hancock and my parents Paul and Rachel Parravicini are business partners and the nature of the other person's interests in the matter is Surat Post and News is their business.

On line 68, the reason I have determined that this personal interest is not of sufficient significance is that the project that is being put forward, is/was on the same road as the Surat Post and News, but nowhere near in the vicinity of the Surat Post and News.

So I have determined this personal interest is not of sufficient significance that it will lead me to making a decision on the matter that is contrary to the public interest. I will best perform my responsibility of serving the overall public interest of the whole of the Council area by participating in the discussion and voting on the matter.

However, I acknowledge that the remaining Councillors must now determine pursuant to section 175E(4) of the *Local Government Act 2009*:

- (a) Whether I have a real conflict of interest in this matter or a perceived conflict of interest in this matter; and
- (b) If so, whether:
 - I. I must leave the meeting while this matter is discussed or voted on; or
 - II. I may participate in the meeting in relation to the matter, including by voting on the matter.

Resolution No. BUD/08.2020/20

Moved Cr O'Neil

Seconded Cr Ladbroke

I move that Cr Johanne Hancock has a perceived 'Conflict of Interest' in the matter and notwithstanding the conflict, Cr Hancock may participate in the matter, discuss and vote upon it.

CARRIED

8/0

Cr Hancock did not vote on this motion as she was the declaring Councillor under consideration in this matter.

**Cr Hancock**

Item	Subject Heading (Resolution D)
C.2 (line 142)	Draft Revised 2020-21 Operational (Business as usual) Budget and draft project proposals

Cr Hancock advised:

I, Cr Johanne Hancock, declare that I have a 'Perceived Conflict of Interest' as defined by the *Local Government Act 2009*, section 175D & E for the agenda item C.2, with the subject heading, *Draft Revised 2020-21 Operational (Business as usual) Budget and draft project proposals* – Line 142. The personal interest arises because of my relationship with Steven Hancock, who is the president of the Mitchell Show Society. The nature of my relationship with this person is he is my brother-in-law.

I have determined this personal interest is not of sufficient significance that it will lead me to making a decision on the matter that is contrary to the public interest. I will best perform my responsibility of serving the overall public interest of the whole of the Council area by participating in the discussion and voting on the matter.

However, I acknowledge that the remaining Councillors must now determine pursuant to section 175E(4) of the *Local Government Act 2009*:

- (a) Whether I have a real conflict of interest in this matter or a perceived conflict of interest in this matter; and
- (b) If so, whether:
 - I. I must leave the meeting while this matter is discussed or voted on; or
 - II. I may participate in the meeting in relation to the matter, including by voting on the matter.

Resolution No. BUD/08.2020/21**Moved Cr McMullen****Seconded Cr Guthrie**

I move that Cr Johanne Hancock has a perceived 'Conflict of Interest' in the matter and notwithstanding the conflict, Cr Hancock may participate in the matter, discuss and vote upon it.

CARRIED

8/0

Cr Hancock did not vote on this motion as she was the declaring Councillor under consideration in this matter.

Cr Ladbrook

Item	Subject Heading (Resolution E)
C.2 – (line 121 and 139)	Draft Revised 2020-21 Operational (Business as usual) Budget and draft project proposals

I, Councillor Ladbrook, declare that I have a 'Material Personal Interest' as defined by the *Local Government Act 2009*, section 175B for the agenda item C.2, the *Draft Revised 2020-21 Operational (Business as usual) Budget and draft project proposals* - on the line 121 and 139. The nature of my relationship is that I am a committee member of the Roma Turf Club, which stands to gain a benefit or suffer a loss (either directly or indirectly) depending on the outcome of Council's decision of this matter.



In accordance with Section 175C (2)(b) of the *Local Government Act 2009*, I will leave the room while this matter is being discussed and voted on.

O'Neil

Item	Subject Heading (Resolution F)
C.2 (Carry Over Project)	Draft Revised 2020-21 Operational (Business as usual) Budget and draft project proposals

I, Councillor O'Neil, declare that I have a 'Material Personal Interest' as defined by the *Local Government Act 2009*, section 175B for agenda item C.2, the *Draft Revised 2020-21 Operational (Business as usual) Budget and draft project proposals* – the matter relates to the Carry Over Project – Regional Universities Centre - Maranoa. The nature of the relationship is that I am chair of the Country Universities Centre - Maranoa, which stands to gain a benefit or suffer a loss (either directly or indirectly) depending on the outcome of Council's consideration of this matter.

In accordance with Section 175C (2)(b) of the *Local Government Act 2009*, I will leave the room while this matter is being discussed and voted on.

Cr O'Neil

Item	Subject Heading
C.1	Rating scenario 1 Updated – 2020/21 – Differential General Rates, Minimum and Capping

Cr O'Neil advised:

I, Cr Cameron O'Neil, declare that I have a 'Perceived Conflict of Interest' as defined by the *Local Government Act 2009*, section 175D & E for agenda item C.1, with the subject heading – Rating scenario 1 Updated – 2020/21 – Differential General Rates, Minimum and Capping. The conflict has arisen because I am chair of the Country Universities Centre Maranoa and we have received correspondence that Santos and Origin have approved foundation sponsorship of the new centre.

I have determined this personal interest is not of sufficient significance that it will lead me to making a decision on the matter that is contrary to the public interest. I will best perform my responsibility of serving the overall public interest of the whole of the Council area by participating in the discussion and voting on the matter.

However, I acknowledge that the remaining Councillors must now determine pursuant to section 175E(4) of the *Local Government Act 2009*:

- (a) Whether I have a real conflict of interest in this matter or a perceived conflict of interest in this matter; and
- (b) If so, whether:
 - I. I must leave the meeting while this matter is discussed or voted on; or
 - II. I may participate in the meeting in relation to the matter, including by voting on the matter.

Resolution No. BUD/08.2020/22

Moved Cr Ladbrook

Seconded Cr Taylor

I move that Cr O'Neil has a perceived 'Conflict of Interest' in the matter and notwithstanding the conflict, Cr O'Neil may participate in the matter, discuss and vote upon it.

CARRIED

8/0



Cr O'Neil did not vote on this motion as he was the declaring Councillor under consideration in this matter.

The Mayor advised the meeting that there would be a similar situation with agenda item C.2 as there was in the previous meeting, and as a result we will consider the projects separately for C.2.

CONFIDENTIAL ITEMS

In accordance with the provisions of section 275 of the *Local Government Regulation 2012*, Council resolved to close the meeting to discuss items C.1 – C.4, which it has deemed to be of a confidential nature and specifically pertaining to the following sections:

- (c) the local government budget;
- (d) rating concessions.

Resolution No. BUD/08.2020/23

Moved Cr O'Neil

Seconded Cr McMullen

I move we go into committee [close the meeting to the public] [at 12.40pm].

CARRIED

9/0

Cr O'Neil left the meeting at 1.12pm, and returned at 1.15pm.

COUNCIL ADJOURNED THE MEETING FOR A LUNCH AT 1.17PM.

SUBJECT HEADING: RESUMPTION OF STANDING ORDERS COUNCIL RESUMED THE MEETING IN CLOSED SESSION AT 2.21PM

Cr Ladbrook was not present at the resumption of Standing Orders.

Cr Ladbrook returned to the meeting at 2.24pm.

Cr Birkett, having previously foreshadowed a 'Material Personal Interest' in Item C.2 (Resolution A), for reasons stated under the Section 'COUNCILLOR DECLARATIONS OF CONFLICTS OF INTEREST,' left the meeting at 2.55pm, taking no part in discussion on the matter.

At cessation of discussion on the abovementioned item, Cr Birkett returned to the meeting at 2.56pm.

Cr Hancock, having previously foreshadowed a 'Material Personal Interest' in Item C.2 (Resolution B), for reasons stated under the Section 'COUNCILLOR DECLARATIONS OF CONFLICTS OF INTEREST,' left the meeting at 2.57pm, taking no part in discussion on the matter.

At cessation of discussion on the abovementioned item, Cr Hancock returned to the meeting at 2.58pm.

Cr Ladbrook, having previously foreshadowed a 'Material Personal Interest' in Item C.2 (Resolution E), for reasons stated under the Section 'COUNCILLOR DECLARATIONS OF CONFLICTS OF INTEREST,' left the meeting at 2.58pm, taking no part in discussion on the matter.

Mayor Golder left the meeting at 2.58pm.



At cessation of discussion on the abovementioned item, Cr Ladbroke returned to the meeting at 2.59pm.

Mayor Golder returned to the meeting at 3.00pm.

Cr O'Neil, having previously foreshadowed a 'Material Personal Interest' in Item C.2 (Resolution F), for reasons stated under the Section 'COUNCILLOR DECLARATIONS OF CONFLICTS OF INTEREST,' left the meeting at 3.01pm, taking no part in discussion on the matter.

At cessation of discussion on the abovementioned item, Cr O'Neil returned to the meeting at 3.02pm.

Resolution No. BUD/08.2020/24

Moved Cr Golder

Seconded Cr McMullen

I move that we go out of closed [at 3.27pm].

CARRIED

9/0

DECLARATION OF CONFLICTS OF INTEREST - continued

Cr Edwards

Item	Subject Heading (Resolution F)
C.4	Gas Tariff Subsidy for Local Business

I, Councillor Edwards, declare that I have a 'Material Personal Interest' as defined by the *Local Government Act 2009*, section 175B for agenda item C.4, with the subject heading - *Gas Tariff Subsidy for Local Business* – the name of the person is myself, and my partner is related to the owner of the motel who may gain a benefit (either directly or indirectly) depending on the outcome of Council's consideration of this matter.

In accordance with Section 175C (2)(b) of the *Local Government Act 2009*, I will leave the room while this matter is being discussed and voted on.

CONFIDENTIAL ITEMS - continued

In accordance with the provisions of section 275 of the *Local Government Regulation 2012*, Council resolved to close the meeting to discuss items C.4 and C.5, which it has deemed to be of a confidential nature and specifically pertaining to the following section:

- (c) the local government budget.

Resolution No. BUD/08.2020/25

Moved Cr Hancock

Seconded Cr Birkett

That the Committee close the meeting to the public [at 3.32pm].

CARRIED

9/0

Cr Edwards, having previously foreshadowed a 'Material Personal Interest' in Item C.4, for reasons stated under the Section 'COUNCILLOR DECLARATIONS OF CONFLICTS OF INTEREST - continued,' left the meeting at 3.32pm, taking no part in discussion on the matter.



At cessation of discussion on the abovementioned item, Cr Edwards returned to the meeting at 3.51pm.

Resolution No. BUD/08.2020/26

Moved Cr McMullen

Seconded Cr Birkett

That the Committee open the meeting to the public [at 4.22pm].

CARRIED

9/0

Item Number:

C.1

File Number: D20/76324

**SUBJECT HEADING:
DIFFERENTIAL**

**RATING SCENARIO 1 UPDATED – 2020-21
GENERAL RATES, MINIMUM AND CAPPING**

Officer's Title:

Director - Corporate & Community Services

Executive Summary:

At the Budget Submissions and Financial Planning Standing Committee meeting of 5 August 2020, the Committee recommended Rating Scenario 1 Updated be included in the next draft of the 2020-21 Budget. This report presented Scenario 1 Updated to confirm the detail of all rating categories:

- *Rate in the dollar*
- *Minimum general rate*
- *Capping*
- *% change (2020/21 vs 2019/20)*

Resolution No. BUD/08.2020/27

Moved Cr Golder

Seconded Cr Edwards

That the information be received and contents noted, and endorse the minor amendments to Scenario 1 Updated as outlined by the report's author to ensure the information is in line with the Committee's intent.

[Mayor Golder amended his original draft motion a number of times further discussion with the Committee and suggestions from the Chief Executive Officer]

[No vote was taken on the draft motion with a number of Councillors seeking to confirm that officers had received enough guidance from the Committee through the draft motion to proceed as the Committee intended]

NO VOTE TAKEN

Mayor Golder then proposed the following procedural motion:

Resolution No. BUD/08.2020/28

Moved Cr Golder

I move that we go back into committee [close the meeting to the public at 4.26pm].

[At that time a Seconder was not received for the draft motion, and the motion lapsed]

MOTION LAPSED

**CONFIDENTIAL ITEMS - continued**

In accordance with the provisions of section 275 of the *Local Government Regulation 2012*, Council resolved to close the meeting to discuss items C.1, which it has deemed to be of a confidential nature and specifically pertaining to the following section:

- (c) the local government budget.

Further discussion ensued regarding clarity of the draft motion initially put forward by Mayor Golder and Seconded by Cr Edwards for this item.

Mayor Golder again proposed the following procedural motion:

Resolution No. BUD/08.2020/29**Moved Cr Golder****Seconded Cr McMullen**

I move that we go into closed [at 4.31pm].

CARRIED

9/0

Resolution No. BUD/08.2020/30**Moved Cr O'Neil****Seconded Cr McMullen**

I move we go out of committee [open the meeting to the public] at 4.46pm.

CARRIED

9/0

Item Number:**C.1****File Number: D20/76324****SUBJECT HEADING:****RATING SCENARIO 1 UPDATED - 2020/21 DIFFERENTIAL GENERAL RATES, MINIMUM AND CAPPING****Officer's Title:****Director - Corporate & Community Services****Executive Summary:**

At the Budget Submissions and Financial Planning Standing Committee meeting of 5 August 2020, the Committee recommended Rating Scenario 1 Updated be included in the next draft of the 2020/21 Budget. This report presented Scenario 1 Updated to confirm the detail of all rating categories:

- ☐ Rate in the dollar
- ☐ Minimum general rate
- ☐ Capping
- ☐ % change (2020/21 vs 2019/20)

Resolution No. BUD/08.2020/31**Moved Cr Golder****Seconded Cr Edwards****That:**

1. The information be received and contents noted (inclusive of the Final updates to Scenario 1 Updated rating model) and the results proceed to the next stage of the draft 2020/21 budget preparations.



2. Endorse the Rating Detail – Scenario 1 Updated proceeding to the next stage of the draft 2020/21 budget preparations.

[Mayor Golder amended his initial motion on this item following further discussion in closed session. The 'Seconder' indicated he was happy to accept the amended motion]

CARRIED

6/3

Cr. Golder called for a division of the vote.

The outcomes were recorded as follows:

Those in Favour of the Motion	Those Against the Motion
Cr. Birkett	Cr. Hancock
Cr. Edwards	Cr. O'Neil
Cr. Golder	Cr. Taylor
Cr. Guthrie	
Cr. Ladbrook	
Cr. McMullen	

Responsible Officer

Director - Corporate & Community Services

Cr Birkett, having previously foreshadowed a 'Material Personal Interest' in Item C.2(A) (Resolution A), for reasons stated under the Section 'COUNCILLOR DECLARATIONS OF CONFLICTS OF INTEREST,' left the meeting at 4.48pm, taking no part in discussion or debate on the matter.

Item Number:

C.2(A)

File Number: D20/76687

SUBJECT HEADING:

DRAFT REVISED 2020-21 OPERATIONAL (BUSINESS AS USUAL) BUDGET AND DRAFT PROJECT PROPOSALS

Officer's Title:

**Program Funding & Budget Coordinator
Contractor - Strategic Finance**

Executive Summary:

This report presented the revised business as usual operating expenses based on rating scenario 1 updated and draft revised project proposals for consideration in the next draft 2020-21 budget.

Resolution No. BUD/08.2020/32

Moved Cr Golder

Seconded Cr O'Neil

That the Committee recommend that line number 146 be included in the next draft of the 2020-21 budget.

[Mayor Golder amended his initial wording following further discussion]

CARRIED

8/0

Responsible Officer

Program Funding & Budget Coordinator

At cessation of discussion and debate on the abovementioned item, Cr. Birkett returned to the meeting at 4.52pm.

Cr Hancock, having previously foreshadowed a 'Material Personal Interest' in Item C.2(B) (Resolution B), for reasons stated under the Section 'COUNCILLOR DECLARATIONS OF CONFLICTS OF INTEREST,' left the meeting at 4.52pm, taking no part in discussion or debate on the matter.



Item Number: C.2(B) File Number: D20/76687

SUBJECT HEADING: DRAFT REVISED 2020-21 OPERATIONAL (BUSINESS AS USUAL) BUDGET AND DRAFT PROJECT PROPOSALS

Officer's Title: Program Funding & Budget Coordinator
Contractor - Strategic Finance

Executive Summary:

This report presented the revised business as usual operating expenses based on rating scenario 1 updated and draft revised project proposals for consideration in the next draft 2020-21 budget.

Resolution No. BUD/08.2020/33

Moved Cr Taylor

Seconded Cr McMullen

That the Committee recommend that line number 49 be included in the next draft of the 2020/21 budget.

CARRIED

9/0

Responsible Officer

Program Funding & Budget Coordinator

At cessation of discussion and debate on the abovementioned item Cr Hancock returned to the meeting at 4.53pm.

Cr Ladbrook, having previously foreshadowed a 'Material Personal Interest' in Item C.2(C) (Resolution E), for reasons stated under the Section 'COUNCILLOR DECLARATIONS OF CONFLICTS OF INTEREST,' left the meeting at 4.53pm, taking no part in discussion or debate on the matter.

Item Number: C.2(C) File Number: D20/76687

SUBJECT HEADING: DRAFT REVISED 2020-21 OPERATIONAL (BUSINESS AS USUAL) BUDGET AND DRAFT PROJECT PROPOSALS

Officer's Title: Program Funding & Budget Coordinator
Contractor - Strategic Finance

Executive Summary:

This report presented the revised business as usual operating expenses based on rating scenario 1 updated and draft revised project proposals for consideration in the next draft 2020-21 budget.

Resolution No. BUD/08.2020/34

Moved Cr McMullen

Seconded Cr Birkett

That the Committee recommend that line items 121 and 139 be included in the next draft of the 2020-21 budget.

CARRIED

8/0

Responsible Officer

Program Funding & Budget Coordinator
Contractor - Strategic Finance

At cessation of discussion and debate on the abovementioned item, Cr Ladbrook returned to the meeting at 4.54pm.



Cr O'Neil, having previously foreshadowed a 'Material Personal Interest' in Item C.2(D) (Resolution F), for reasons stated under the Section 'COUNCILLOR DECLARATIONS OF CONFLICTS OF INTEREST,' left the meeting at 4.54pm, taking no part in discussion or debate on the matter.

Item Number: C.2(D) **File Number:** D20/76687

SUBJECT HEADING: DRAFT REVISED 2020-21 OPERATIONAL (BUSINESS AS USUAL) BUDGET AND DRAFT PROJECT PROPOSALS

Officer's Title: Program Funding & Budget Coordinator
Contractor - Strategic Finance

Executive Summary:

This report presented the revised business as usual operating expenses based on rating scenario 1 updated and draft revised project proposals for consideration in the next draft 2020-21 budget.

Resolution No. BUD/08.2020/35

Moved Cr McMullen

Seconded Cr Edwards

That the Committee recommend that the identified Carry Over Project be included in the next draft of the 2020-21 budget.

CARRIED

8/0

Responsible Officer

Program Funding & Budget Coordinator
Contractor - Strategic Finance

At cessation of discussion and debate on the abovementioned item, Cr O'Neil returned to the meeting at 4.55pm.

Item Number: C.2(E) **File Number:** D20/76687

SUBJECT HEADING: DRAFT REVISED 2020-21 OPERATIONAL (BUSINESS AS USUAL) BUDGET AND DRAFT PROJECT PROPOSALS

Officer's Title: Program Funding & Budget Coordinator
Contractor - Strategic Finance

Executive Summary:

This report presented the revised business as usual operating expenses based on rating scenario 1 updated and draft revised project proposals for consideration in the next draft 2020-21 budget.

Resolution No. BUD/08.2020/36

Moved Cr Golder

Seconded Cr Birkett

That the Committee:

1. Receive and note the information presented.
2. Recommend the draft Budget Statement of Income and Expenditure 2020-21 based on Scenario 1 updated be included in the next draft of the 2020-21 budget.
3. Recommend the balance of final projects including carry overs and associated funding source for inclusion in the 2020-21 draft budget.



CARRIED

8/1

Cr. Golder called for a division of the vote.

The outcomes were recorded as follows:

Those in Favour of the Motion	Those Against the Motion
Cr. Birkett	Cr. Hancock
Cr. Edwards	
Cr. Golder	
Cr. Guthrie	
Cr. Ladbrook	
Cr. McMullen	
Cr. O'Neil	
Cr. Taylor	

Responsible Officer

Program Funding & Budget Coordinator
Contractor - Strategic Finance

Item Number:

C.3

File Number: D20/75935

SUBJECT HEADING:

DEVELOPMENT INFRASTRUCTURE CHARGES (COVID-19 STIMULUS) CONCESSIONS POLICY

Officer's Title:

Manager - Planning & Building Development

Executive Summary:

The Development Infrastructure Charges (COVID-19 Stimulus) Concessions Policy provides a framework for granting concessions on infrastructure charges. The policy is intended to give effect to a short-term measure to boost economic growth in the Maranoa region as a response to the COVID-19 pandemic.

Resolution No. BUD/08.2020/37

Moved Cr Ladbrook

Seconded Cr Edwards

That the draft Development Infrastructure Charges (COVID-19 Stimulus) Concessions Policy be included in the final draft budget documents for community consultation.

CARRIED

9/0

Responsible Officer

Manager - Planning & Building Development

Cr Edwards, having previously foreshadowed a 'Material Personal Interest' in the following item, for reasons stated under the Section 'COUNCILLOR DECLARATIONS OF CONFLICTS OF INTEREST - continued,' left the meeting at 5.00pm, taking no part in discussion or debate on the matter.

Item Number:

C.4

File Number: D20/76329

SUBJECT HEADING:

GAS TARIFF SUBSIDY FOR LOCAL BUSINESS

Officer's Title:

Director - Corporate & Community Services

Executive Summary:

At the Budget Submissions and Financial Planning Standing Committee Meeting on 5 August 2020, the Committee recommended a report to be brought back to an upcoming Council meeting to receive further information around options available to deliver this incentive.



This report provided the information requested.

Resolution No. BUD/08.2020/38

Moved Cr Golder

Seconded Cr Ladbroke

That:

1. The Committee receive and note the report.
2. The Committee recommend current industrial gas tariffs (3) be renamed Industrial/Commercial/Other, with the gas tariff (over 15,000MJ) set at \$0.015 (1.5 cents) for inclusion in the next draft of the 2020-21 fees and charges budget.
3. The Committee recommend to include the Industrial/Commercial/Other – consumption over 1,000,000 Mj per annum – individual contracts apply.
4. The Committee recommend Government gas tariffs be introduced based on the current industrial gas tariffs.
5. The Committee recommend any loss of gas operating revenue is subsidised by the General Fund.

[Cr Hancock raised for discussion the inclusion of a statement of reason]

STATEMENT OF REASON – provided by Mayor Golder

That this is direct economic development to grow the region's population and to stimulate development of the gas manufacturing industry based on our natural resource that we have in our region.

CARRIED

8/0

Responsible Officer

Director - Corporate & Community Services

At cessation of discussion and debate on the abovementioned item, Cr Edwards returned to the meeting at 5.02pm.

Item Number:

C.5

File Number: D20/76607

SUBJECT HEADING:

ROMA SKATEPARK UPGRADES

Officer's Title:

Executive Customer Service Officer - Office of the Mayor & CEO

Executive Summary:

A request was received through the Office of the Mayor to upgrade the Roma Skate park.

Resolution No. BUD/08.2020/39

Moved Cr Taylor

Seconded Cr Hancock

That the Committee receive and note the report.

CARRIED

9/0

Responsible Officer

Executive Customer Service Officer - Office of the Mayor & CEO



CLOSURE

There being no further business, the Mayor thanked Council for their attendance and declared the meeting closed at 5.04pm.

These Minutes are to be confirmed at the next Ordinary Meeting of Council to be held on 12 August 2020, at 9.00am.

UNCONFIRMED

OFFICER REPORT

Meeting: Ordinary 26 August 2020

Date: 17 August 2020

Item Number: 11.1

File Number: D20/78559

SUBJECT HEADING: Investment Report as at 31 July 2020

Classification: Open Access

Officer's Title: Contractor - Finance Systems Support

Executive Summary:

The purpose of this report is to present to council the Investment Report (including the trading limits report) as at 31 July 2020.

Officer's Recommendation:

That the Investment Report as at 31 July 2020 be received and noted.

Individuals or Organisations to which the report applies:

Are there any individuals or organisations who stand to gain a benefit, or suffer a loss, (either directly or indirectly) depending on the outcome of consideration of this matter?

(Note: This is to assist Councillors in identifying if they have a Material Personal Interest or Conflict of Interest in the agenda item - i.e. whether they should participate in the discussion and decision making).

Maranoa Regional Council

Acronyms:

Are there any industry abbreviations that will be used in the report?

Note: This is important as particular professions or industries often use shortened terminology where they refer to the matter on a regular basis. However, for individuals not within the profession or industry it can significantly impact the readability of the report if these aren't explained at the start of the report).

Acronym	Description
QTC	Queensland Treasury Corporation
APRA	Australian Prudential Regulation Authority
BBSW	Bank Bill Swap reference rate (Interest rate benchmarking)
BBSW	Bank Bill Swap reference rate (Interest rate benchmarking)

Context:

Why is the matter coming before Council?

The purpose of this report is to present the Investment Report (including the Trading Limits Report) as at 31 July 2020.

Background:

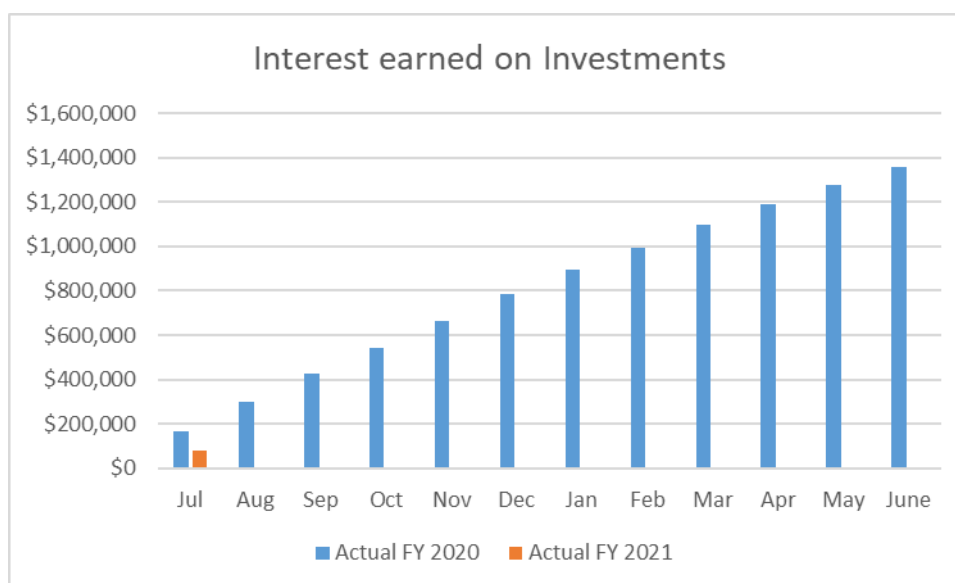
Has anything already happened in relation to this matter?

(Succinct overview of the relevant facts, without interpretation)

This report tables the Investment Report, which incorporates an Investment Trading Limits Report as at 31 July 2020.

For one month ended 31 July 2020, actual interest earned on investments totalled \$81,972. Compared to this time last year earnings have halved as per table and graph listed below:-

Interest earned on Investments		
	Actual FY 2020	Actual FY 2021
Jul	\$165,259	\$81,972
Aug	\$299,321	
Sep	\$425,049	
Oct	\$543,158	
Nov	\$665,039	
Dec	\$785,032	
Jan	\$893,794	
Feb	\$992,705	
Mar	\$1,097,602	
Apr	\$1,192,184	
May	\$1,276,006	
June	\$1,358,049	



As per the July Trade limits report total investments with Bank of Queensland exceeded council's policy limits on individual institutions by \$1.0M due to a crossover of investment when trying to lock in higher investment returns where the market is predicted to decline further. This will be rectified with \$1m returning from Bank of Queensland on the 8 September 2020.

Legislation, Local Laws, State Policies & Other Regulatory Requirements:

What does the legislation and other statutory instruments include about the matter under consideration? (Include an extract of the relevant section's wording of the legislation – please do not just quote the section number as that is of no assistance to Councillors)

Statutory Bodies Financial Arrangements Act 1982

Section 47 Statutory body to try to invest at most advantageous rate

(1) A statutory body must use its best efforts to invest its funds –

- (a) At the most advantageous interest rate available to it at the time of the investment for an investment of the proposed type; and*
- (b) In a way it considers is most appropriate in all the circumstances.*

(2) The statutory body must keep records that show it has invested in the way most appropriate in all the circumstances.

Council Policies or Asset Management Plans:

Does Council have a policy, plan or approach ordinarily followed for this type of decision?

What are relevant sections of the policy or plan?

(Quote/insert the relevant section's wording / description within the report)

Council has adopted an Investment Policy with a contemporary approach to investments based on an assessment of market and liquidity risk within the legislative framework of the *Statutory Bodies Financial Arrangements Act 1982* and the *Statutory Bodies Financial Arrangements Regulations 2007*.

The sections of the Investment Policy relevant to this report are the Investment Guidelines and in particular the Portfolio Investment parameters and credit requirements.

It should be noted that unrated deposit taking institutions are regulated by the Australian Prudential Regulation Authority (APRA). Investments up to \$250,000 with any one of these institutions are guaranteed by the Australian Government; which ensures they are more secure than A1+ institutions.

Council's maximum investment with any one unrated institution is limited to the guaranteed amount by the Australian Government of \$250,000 - with the total across all institutions in this category limited to 10% of Council's Portfolio.

(The Australian Prudential Regulation Authority (APRA) is an independent statutory authority established by the Australian Government on 1 July 1998 which supervises institutions across banking, insurance and superannuation.

The authority is responsible for maintaining the safety and soundness of financial institutions, such that the community can have confidence that they will meet their financial commitments under all reasonable circumstances. APRA is accountable to the Australian Parliament.)

Maranoa Regional Council

Ordinary Meeting - 26 August 2020

The following table shows the credit ratings and counterparty limits for Council: Short Term Rating (Standard & Poor's) or equivalent	Individual Counterparty Limit	Total Limit (Max % of Portfolio)	Maximum Funds (Any one institution)
A1+	25%-35%	100%	\$8M
A1	10%-20%	50%	\$8M
A2 – Financial Institutions only	5%-15%	30%	\$4M
A3 – Financial Institutions only	2%-7%	10%	\$4M
All other approved deposit taking institutions regulated by APRA.	\$250,000 (government guarantee only)	10%	\$250,000
QIC/QTC Pooled Cash Management Funds	100%	100%	Unlimited

Council's Investment Portfolio is the result of investments made with deposit taking institutions based on policy parameters and the best rates available on the day funds are invested.

As a government entity investing substantial funds with each transaction, Council's investments are made to achieve the best possible rate, consistency of returns and reduce potential risk of fraud; by locking down where funds can be deposited to and having specific authorizers nominated by the banks.

Each bank nominates where and how Council is to deposit investment funds with them. This is usually made directly with a bank's treasury department or specific section. Where Council has invested with institutions which have a local presence – each local branch has referred Council to their treasury department / nominated section for receiving investment deposits.

Input into the Report & Recommendation:

Have others' views or input been sourced in developing the report and recommendation to Council? (i.e. other than the report author?) What did each say? (Please include consultation with the funding body, any dates of critical importance or updates or approvals required)

Director Corporate & Community Services

Funding Bodies:

Is the project externally funded (or proposed to be)? If so, are there any implications in relation to the funding agreement or grant application. (Please do not just include names)

Not applicable.

This Financial Year's Budget:

Will the matter under consideration impact how much Council collects in income or how much it will spend? How much (\$)? Is this already included in the budget? (Include the account number and description).

If the matter under consideration has not been included in the budget, where can the funds be transferred from? (Include the account number and description) What will not be done as a result?

Not applicable as budget has not been adopted yet.

Future Years' Budgets:

Will there need to be a change in future years' budgets to cater for a change in income or increased expenditure as a result of Council's decision? How much (\$)? (e.g. estimate of additional maintenance or operating costs for a new or upgraded project)

N/A

Impact on Other Individuals or Interested Parties:

Is there anyone who is likely to be particularly interested in or impacted by the decision, or affected by the recommendation if adopted? What would be their key interests or concerns?
(Interested Parties Analysis - IS9001:2015)

For information purposes only.

Risks:

What could go wrong if Council makes a decision on this matter? (What is the likelihood of it happening and the consequence if it does) (List each identified risk in a table)

Risk	Description of likelihood & consequences
Regulatory	Investment portfolio is in accordance with Council's adopted Investment Policy and the <i>Statutory Bodies Financial Arrangements Act 1982</i> and the <i>Statutory Bodies Financial Arrangements Regulations 2007</i> .

Advice to Council:

What do you think Council should do, based on your skills, qualifications and experience, your knowledge of this and related matters, and the facts contained in the report?

(A summary of what the employee thinks Council needs to hear, not what they think individual Councillors want to hear – i.e. employees must provide sound and impartial advice – the employee's professional opinion)

Recommendation:

What is the 'draft decision' based on the advice to Council?

Does the recommendation suggest a decision contrary to an existing Council policy? If so, for what reason?

(Note: recommendations if adopted by Council become a legal decision of government and therefore must be clear and succinct about the action required by employees (unambiguous)).

That Council receive and note the Investment Reports for the period ending 31 July 2020.

Does this recommendation suggest a decision contrary to an existing Council policy? If so, for what reason?

No.

Link to Operational Plan Function:

Corporate Plan 2018-2023

Strategic Priority 2: Delivering strong financial management

2.5 Financial Reporting

Supporting Documentation:

1 [↓](#) Investment register as at 31 July 2020 D20/78530

2 [↓](#) Investment limits performance as at 31 July 2020 D20/78531

Report authorised by:

Director - Corporate & Community Services



Investment Report Pack

Maranoa Regional Council

1 July 2020 to 31 July 2020



Contents

1. Securities Held By Trading Book Maturing Post 31 July 2020
2. Interest and Distribution Income Received For 1 July 2020 to 31 July 2020
3. Acquisitions, Disposals and Maturities Between 1 July 2020 and 31 July 2020
4. Interest Income Accrued As At 31 July 2020
5. Portfolio Valuation As At 31 July 2020
6. Portfolio Valuation By Categories As At 31 July 2020
7. Performance Statistics For Period Ending 31 July 2020



1. Securities Held By Trading Book Maturing Post 31 July 2020

Latest Deal Code	Latest Deal Settlement Date	Issuer	ISIN	WAL / Interim Maturity Date	Next Coupon Date	Coupon Rate/Latest Yield	Coupon Frequency	Security Type	Security Rating	Face Value Notional	Current Face Value Notional	Market Value
Maranoa Regional Council												
LC92161	30 Jul 2020	Queensland Treasury Corporation		1 Aug 2020		0.72	Nil	At Call	S&P AA+	33,123,088.27	33,123,088.27	33,123,088.27
LC91787	30 Jul 2020	Macquarie Bank		1 Aug 2020	4 Aug 2020	1.10	Nil	At Call	S&P ST A1	4,000,000.00	4,000,000.00	4,000,000.00
LC79726	14 Nov 2019	ING Bank Australia Limited		14 Aug 2020	14 Aug 2020	1.60	Maturity	TD	S&P ST A1	1,000,000.00	1,000,000.00	1,011,397.26
LC82086	11 Dec 2019	Illawarra Credit Union Ltd		9 Sep 2020	9 Sep 2020	1.80	Maturity	TD	Unrated ST UR	250,000.00	250,000.00	252,872.60
LC84003	26 Feb 2020	Macquarie Bank		11 Sep 2020	11 Sep 2020	1.60	Maturity	TD	Moody's ST P-1	2,000,000.00	2,000,000.00	2,013,676.72
LC85578	25 Mar 2020	The Capricornian Limited		23 Sep 2020	23 Sep 2020	2.00	Maturity	TD	Unrated ST UR	250,000.00	250,000.00	251,753.43
LC85557	25 Mar 2020	Hunter United Credit Union		23 Sep 2020	23 Sep 2020	2.00	Maturity	TD	Unrated ST UR	250,000.00	250,000.00	251,753.43
LC86048	1 Apr 2020	South West Credit Union		30 Sep 2020	30 Sep 2020	2.00	Maturity	TD	Unrated ST UR	250,000.00	250,000.00	251,657.54
LC90630	1 Jul 2020	Gateway Bank Ltd		6 Oct 2020	6 Oct 2020	0.80	Maturity	TD	Unrated ST UR	250,000.00	250,000.00	250,164.38
LC86047	14 Apr 2020	Bank of Sydney Ltd		14 Oct 2020	14 Oct 2020	1.70	Maturity	TD	Unrated ST UR	250,000.00	250,000.00	251,257.54
LC86097	15 Apr 2020	Arab Bank Australia Ltd		14 Oct 2020	14 Oct 2020	1.85	Maturity	TD	Unrated ST UR	250,000.00	250,000.00	251,355.82
LC88070	19 May 2020	AMP Bank Ltd		17 Nov 2020	17 Nov 2020	1.65	Maturity	TD	S&P ST A2	2,000,000.00	2,000,000.00	2,006,600.00
LC88260	26 May 2020	AMP Bank Ltd		23 Nov 2020	23 Nov 2020	1.65	Maturity	TD	S&P ST A2	1,000,000.00	1,000,000.00	1,002,983.56
LC89867	22 Jun 2020	MyState Bank Ltd		23 Nov 2020	23 Nov 2020	1.00	Maturity	TD	Moody's ST P-2	1,000,000.00	1,000,000.00	1,001,068.49
LC88259	26 May 2020	AMP Bank Ltd		24 Nov 2020	24 Nov 2020	1.65	Maturity	TD	S&P ST A2	600,000.00	600,000.00	601,790.14
LC88262	26 May 2020	Warwick Credit Union		24 Nov 2020	24 Nov 2020	1.45	Maturity	TD	Unrated ST UR	250,000.00	250,000.00	250,655.48
LC88930	2 Jun 2020	AMP Bank Ltd		2 Dec 2020	2 Dec 2020	1.60	Maturity	TD	S&P ST A2	1,000,000.00	1,000,000.00	1,002,586.30
LC90544	6 Jul 2020	MyState Bank Ltd		7 Dec 2020	7 Dec 2020	1.00	Maturity	TD	Moody's ST P-2	1,000,000.00	1,000,000.00	1,000,684.93
LC89237	12 Jun 2020	Australian Military Bank Limited		9 Dec 2020	9 Dec 2020	1.30	Maturity	TD	Moody's ST P-2	250,000.00	250,000.00	250,436.30
LC82087	13 Dec 2019	Defence Bank Ltd		11 Dec 2020	11 Dec 2020	1.70	Maturity	TD	S&P ST A2	500,000.00	500,000.00	505,379.45
LC85551	16 Mar 2020	MyState Bank Ltd		16 Dec 2020	16 Dec 2020	1.75	Maturity	TD	Moody's ST P-2	1,000,000.00	1,000,000.00	1,006,568.49
LC85553	17 Mar 2020	MyState Bank Ltd		16 Dec 2020	16 Dec 2020	1.75	Maturity	TD	Moody's ST P-2	1,000,000.00	1,000,000.00	1,006,520.55
LC89756	17 Jun 2020	AMP Bank Ltd		14 Jan 2021	14 Jan 2021	1.55	Maturity	TD	S&P ST A2	800,000.00	800,000.00	801,494.79
LC86821	5 May 2020	AMP Bank Ltd		2 Mar 2021	2 Mar 2021	1.60	Maturity	TD	S&P ST A2	500,000.00	500,000.00	501,906.85
LC85556	18 Mar 2020	Queensland Country Bank Ltd		18 Mar 2021	18 Mar 2021	1.70	Maturity	TD	S&P ST A2	2,000,000.00	2,000,000.00	2,012,575.34
LC85576	25 Mar 2020	Southern Cross CU		25 Mar 2021	25 Mar 2021	2.00	Maturity	TD	Unrated ST UR	250,000.00	250,000.00	251,753.43
LC85579	25 Mar 2020	Geelong Bank		25 Mar 2021	25 Mar 2021	2.00	Maturity	TD	Unrated ST UR	250,000.00	250,000.00	251,753.43
LC85313	27 Mar 2020	ING Bank Australia Limited		26 Mar 2021	26 Mar 2021	1.70	Maturity	TD	S&P ST A1	1,000,000.00	1,000,000.00	1,005,868.49
LC85560	30 Mar 2020	Railways CU Ltd t/as myMOVE		30 Mar 2021	30 Mar 2021	1.95	Maturity	TD	Unrated ST UR	250,000.00	250,000.00	251,642.81
LC85561	30 Mar 2020	Bank of us t/as B&E Ltd		30 Mar 2021	30 Mar 2021	1.95	Maturity	TD	Unrated ST UR	250,000.00	250,000.00	251,642.81
LC85563	30 Mar 2020	Maitland Mutual Building Society Ltd		30 Mar 2021	30 Mar 2021	1.95	Maturity	TD	Unrated ST UR	250,000.00	250,000.00	251,642.81
LC85421	1 Apr 2020	ING Bank Australia Limited		1 Apr 2021	1 Apr 2021	1.70	Maturity	TD	S&P ST A1	1,000,000.00	1,000,000.00	1,005,635.62



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Latest Deal Code	Latest Deal Settlement Date	Issuer	ISIN	WAL / Interim Maturity Date	Next Coupon Date	Coupon Rate/Latest Yield	Coupon Frequency	Security Type	Security Rating	Face Value Notional	Current Face Value Notional	Market Value
LC85429	1 Apr 2020	Macquarie Bank		1 Apr 2021	1 Apr 2021	1.70	Maturity	TD	Moody's ST P-1	1,000,000.00	1,000,000.00	1,005,635.62
LC86210	20 Apr 2020	AMP Bank Ltd		20 Apr 2021	20 Apr 2021	1.85	Maturity	TD	S&P ST A2	1,000,000.00	1,000,000.00	1,005,169.86
LC87661	11 May 2020	ING Bank Australia Limited		12 May 2021	12 May 2021	1.35	Maturity	TD	S&P A	1,000,000.00	1,000,000.00	1,002,995.89
LC88145	22 May 2020	Judo Bank		21 May 2021	21 May 2021	1.60	Maturity	TD	Unrated ST UR	250,000.00	250,000.00	250,767.12
LC88582	29 May 2020	Bank of Queensland Ltd		28 May 2021	28 May 2021	1.25	Maturity	TD	Moody's ST P-2	1,000,000.00	1,000,000.00	1,002,157.53
LC88991	2 Jun 2020	Bank of Queensland Ltd		2 Jun 2021	2 Jun 2021	1.15	Maturity	TD	Moody's ST P-2	1,000,000.00	1,000,000.00	1,001,858.90
LC88993	3 Jun 2020	National Australia Bank Ltd		3 Jun 2021	3 Jun 2021	1.02	Maturity	TD	S&P ST A1+	4,000,000.00	4,000,000.00	4,006,483.28
LC88995	3 Jun 2020	Members Equity Bank Ltd		3 Jun 2021	3 Jun 2021	1.01	Maturity	TD	S&P ST A2	2,000,000.00	2,000,000.00	2,003,209.86
LC89155	10 Jun 2020	Bank of Queensland Ltd		10 Jun 2021	10 Jun 2021	1.15	Maturity	TD	Moody's ST P-2	1,000,000.00	1,000,000.00	1,001,606.85
LC89809	18 Jun 2020	National Australia Bank Ltd		18 Jun 2021	18 Jun 2021	1.05	Maturity	TD	S&P ST A1+	1,800,000.00	1,800,000.00	1,802,226.58
LC90133	26 Jun 2020	National Australia Bank Ltd		25 Jun 2021	25 Jun 2021	1.00	Maturity	TD	S&P ST A1+	1,000,000.00	1,000,000.00	1,000,958.90
LC90649	1 Jul 2020	National Australia Bank Ltd		1 Jul 2021	1 Jul 2021	0.95	Maturity	TD	S&P ST A1+	1,000,000.00	1,000,000.00	1,000,780.82
LC90651	1 Jul 2020	Bank of Queensland Ltd		1 Jul 2021	1 Jul 2021	1.03	Maturity	TD	Moody's ST P-2	1,000,000.00	1,000,000.00	1,000,846.58
LC90652	6 Jul 2020	Bank of Queensland Ltd		6 Jul 2021	6 Jul 2021	0.90	Maturity	TD	Moody's ST P-2	1,000,000.00	1,000,000.00	1,000,616.44
LC91497	16 Jul 2020	QPCU LTD t/a QBANK		16 Jul 2021	16 Jul 2021	1.25	Maturity	TD	S&P ST A3	1,000,000.00	1,000,000.00	1,000,513.70
										77,073,088.27	77,073,088.27	77,215,994.97
Total										77,073,088.27	77,073,088.27	77,215,994.97
Coupon Rate is the full coupon rate at the next coupon date if that next coupon exists.												



2. Interest and Distribution Income Received For 1 July 2020 to 31 July 2020

Security ISIN	Security	Issuer	Income Expense Code	Settlement Date	Face Value (Basis of Interest Calculation)	Consideration Notional	Income Type	Trading Book
	GCU 1.95 01 Jul 2020 93DAY TD	Gateway Bank Ltd	IEI117415	1 Jul 2020	250,000.00	1,242.12	Security Coupon Interest	Maranoa Regional Council
	BVIC 1.65 06 Jul 2020 180DAY TD	BankVic	IEI125987	6 Jul 2020	2,000,000.00	16,273.97	Security Coupon Interest	Maranoa Regional Council
	MACQ 1.6 08 Jul 2020 140DAY TD	Macquarie Bank	IEI126072	8 Jul 2020	2,000,000.00	12,273.97	Security Coupon Interest	Maranoa Regional Council
	Qld Police 2.05 16 Jul 2020 365DAY TD	QPCU LTD t/a QBANK	IEI99614	16 Jul 2020	1,000,000.00	20,500.00	Security Coupon Interest	Maranoa Regional Council
	AUBANK 1.62 20 Jul 2020 182DAY TD	Australian Unity Bank	IEI126823	20 Jul 2020	1,000,000.00	8,077.81	Security Coupon Interest	Maranoa Regional Council
	MACQ 1.7 21 Jul 2020 140DAY TD	Macquarie Bank	IEI117409	21 Jul 2020	4,000,000.00	26,082.19	Security Coupon Interest	Maranoa Regional Council
	HBS 1.9 24 Jul 2020 122DAY TD	Heritage Bank Ltd	IEI127228	24 Jul 2020	2,000,000.00	12,701.37	Security Coupon Interest	Maranoa Regional Council
	MACQ 1.7 24 Jul 2020 133DAY TD	Macquarie Bank	IEI127227	24 Jul 2020	500,000.00	3,097.26	Security Coupon Interest	Maranoa Regional Council
						100,248.69		



3. Acquisitions, Disposals and Maturities Between 1 July 2020 and 31 July 2020

Security	Issuer	Security ISIN	Deal Code	Acquisition/ Disposal	Transaction Date	Settlement Date	Face Value Original	Face Value Current	Bond Factor	Capital Price	Accrued Interest Price	Gross Price	Consideration Notional
GCU 1.95 01 Jul 2020 93DAY TD	Gateway Bank Ltd		LC85558	Maturity	1 Jul 2020		250,000.00	250,000.00	1.00000000	100.000	0.000	100.000	(250,000.00)
GCU 0.8 06 Oct 2020 97DAY TD	Gateway Bank Ltd		LC90630	Acquisition	1 Jul 2020	1 Jul 2020	250,000.00	250,000.00	1.00000000	100.000	0.000	100.000	250,000.00
NAB 0.95 01 Jul 2021 365DAY TD	National Australia Bank Ltd		LC90649	Acquisition	1 Jul 2020	1 Jul 2020	1,000,000.00	1,000,000.00	1.00000000	100.000	0.000	100.000	1,000,000.00
BOQ 1.03 01 Jul 2021 365DAY TD	Bank of Queensland Ltd		LC90651	Acquisition	1 Jul 2020	1 Jul 2020	1,000,000.00	1,000,000.00	1.00000000	100.000	0.000	100.000	1,000,000.00
QTC Maranoa CF At Call	Queensland Treasury Corporation		LC90653	Disposal	3 Jul 2020	3 Jul 2020	500,000.00	500,000.00	1.00000000	100.000	0.000	100.000	(500,000.00)
BVIC 1.65 06 Jul 2020 180DAY TD	BankVic		LC81930	Maturity	6 Jul 2020		2,000,000.00	2,000,000.00	1.00000000	100.000	0.000	100.000	(2,000,000.00)
MYS 1 07 Dec 2020 154DAY TD	MyState Bank Ltd		LC90544	Acquisition	6 Jul 2020	6 Jul 2020	1,000,000.00	1,000,000.00	1.00000000	100.000	0.000	100.000	1,000,000.00
BOQ 0.9 06 Jul 2021 365DAY TD	Bank of Queensland Ltd		LC90652	Acquisition	6 Jul 2020	6 Jul 2020	1,000,000.00	1,000,000.00	1.00000000	100.000	0.000	100.000	1,000,000.00
MACQ 1.6 08 Jul 2020 140DAY TD	Macquarie Bank		LC83617	Maturity	8 Jul 2020		2,000,000.00	2,000,000.00	1.00000000	100.000	0.000	100.000	(2,000,000.00)
QTC Maranoa CF At Call	Queensland Treasury Corporation		LC91022	Disposal	9 Jul 2020	9 Jul 2020	600,000.00	600,000.00	1.00000000	100.000	0.000	100.000	(600,000.00)
Qld Police 2.05 16 Jul 2020 365DAY TD	QPCU LTD t/a QBANK		LC76073	Maturity	16 Jul 2020		1,000,000.00	1,000,000.00	1.00000000	100.000	0.000	100.000	(1,000,000.00)
Qld Police 1.25 16 Jul 2021 365DAY TD	QPCU LTD t/a QBANK		LC91497	Acquisition	16 Jul 2020	16 Jul 2020	1,000,000.00	1,000,000.00	1.00000000	100.000	0.000	100.000	1,000,000.00
QTC Maranoa CF At Call	Queensland Treasury Corporation		LC91499	Disposal	16 Jul 2020	16 Jul 2020	1,000,000.00	1,000,000.00	1.00000000	100.000	0.000	100.000	(1,000,000.00)
QTC Maranoa CF At Call	Queensland Treasury Corporation		LC91500	Acquisition	16 Jul 2020	16 Jul 2020	1,000,000.00	1,000,000.00	1.00000000	100.000	0.000	100.000	1,000,000.00
AUBANK 1.62 20 Jul 2020 182DAY TD	Australian Unity Bank		LC82275	Maturity	20 Jul 2020		1,000,000.00	1,000,000.00	1.00000000	100.000	0.000	100.000	(1,000,000.00)
MACQ 1.7 21 Jul 2020 140DAY TD	Macquarie Bank		LC85548	Maturity	21 Jul 2020		4,000,000.00	4,000,000.00	1.00000000	100.000	0.000	100.000	(4,000,000.00)
QTC Maranoa CF At Call	Queensland Treasury Corporation		LC91661	Acquisition	21 Jul 2020	21 Jul 2020	4,500,000.00	4,500,000.00	1.00000000	100.000	0.000	100.000	4,500,000.00
QTC Maranoa CF At Call	Queensland Treasury Corporation		LC91664	Disposal	23 Jul 2020	23 Jul 2020	450,000.00	450,000.00	1.00000000	100.000	0.000	100.000	(450,000.00)
QTC Maranoa CF At Call	Queensland Treasury Corporation		LC91665	Disposal	23 Jul 2020	23 Jul 2020	550,000.00	550,000.00	1.00000000	100.000	0.000	100.000	(550,000.00)
MACQ 1.7 24 Jul 2020 133DAY TD	Macquarie Bank		LC84866	Maturity	24 Jul 2020		500,000.00	500,000.00	1.00000000	100.000	0.000	100.000	(500,000.00)
HBS 1.9 24 Jul 2020 122DAY TD	Heritage Bank Ltd		LC84993	Maturity	24 Jul 2020		2,000,000.00	2,000,000.00	1.00000000	100.000	0.000	100.000	(2,000,000.00)
QTC Maranoa CF At Call	Queensland Treasury Corporation		LC91785	Acquisition	27 Jul 2020	27 Jul 2020	3,500,000.00	3,500,000.00	1.00000000	100.000	0.000	100.000	3,500,000.00
MACQ At Call	Macquarie Bank		LC91787	Acquisition	30 Jul 2020	30 Jul 2020	4,000,000.00	4,000,000.00	1.00000000	100.000	0.000	100.000	4,000,000.00
QTC Maranoa CF At Call	Queensland Treasury Corporation		LC92161	Disposal	30 Jul 2020	30 Jul 2020	4,300,000.00	4,300,000.00	1.00000000	100.000	0.000	100.000	(4,300,000.00)
													(1,900,000.00)

Notes

1. The maturity of 'MBS' type securities are excluded from the above list
2. At maturity, securities are assumed to be priced at capital price = 100, accrued interest = 0
3. To avoid misleading maturity data, the reporting period should start immediately after a month end and the reporting period should be kept small (e.g. 1 month).



4. Interest Income Accrued As At 31 July 2020

Latest Deal Code	Security	WAL / Interim Maturity Date	Issue Date	Prior Coupon Date	Next Coupon Date	Accrual Period (Days)	Coupon Rate	Franking Credit Rate	Coupon Frequency	Face Value Notional	Current Face Value Notional	Latest Purchase Consideration	Market Value	Accrued Interest
LC91787	MACQ At Call	1 Aug 2020	30 Jul 2020		4 Aug 2020	1	0.8000		Nil	4,000,000.00	4,000,000.00	4,000,000.00	4,000,000.00	87.67
LC79726	ING 1.6 14 Aug 2020 274DAY TD	14 Aug 2020	14 Nov 2019		14 Aug 2020	260	1.6000		Maturity	1,000,000.00	1,000,000.00	1,000,000.00	1,011,397.26	11,397.26
LC82086	CACU 1.8 09 Sep 2020 273DAY TD	9 Sep 2020	11 Dec 2019		9 Sep 2020	233	1.8000		Maturity	250,000.00	250,000.00	250,000.00	252,872.60	2,872.60
LC84003	MACQ 1.6 11 Sep 2020 198DAY TD	11 Sep 2020	26 Feb 2020		11 Sep 2020	156	1.6000		Maturity	2,000,000.00	2,000,000.00	2,000,000.00	2,013,676.72	13,676.71
LC85578	CAP 2 23 Sep 2020 182DAY TD	23 Sep 2020	25 Mar 2020		23 Sep 2020	128	2.0000		Maturity	250,000.00	250,000.00	250,000.00	251,753.43	1,753.42
LC85557	Hunter CU 2 23 Sep 2020 182DAY TD	23 Sep 2020	25 Mar 2020		23 Sep 2020	128	2.0000		Maturity	250,000.00	250,000.00	250,000.00	251,753.43	1,753.42
LC86048	SWCU 2 30 Sep 2020 182DAY TD	30 Sep 2020	1 Apr 2020		30 Sep 2020	121	2.0000		Maturity	250,000.00	250,000.00	250,000.00	251,657.54	1,657.53
LC90630	GCU 0.8 06 Oct 2020 97DAY TD	6 Oct 2020	1 Jul 2020		6 Oct 2020	30	0.8000		Maturity	250,000.00	250,000.00	250,000.00	250,164.38	164.38
LC86047	SYD 1.7 14 Oct 2020 183DAY TD	14 Oct 2020	14 Apr 2020		14 Oct 2020	108	1.7000		Maturity	250,000.00	250,000.00	250,000.00	251,257.54	1,257.53
LC86097	ARA 1.85 14 Oct 2020 182DAY TD	14 Oct 2020	15 Apr 2020		14 Oct 2020	107	1.8500		Maturity	250,000.00	250,000.00	250,000.00	251,355.82	1,355.82
LC88070	AMP 1.65 17 Nov 2020 182DAY TD	17 Nov 2020	19 May 2020		17 Nov 2020	73	1.6500		Maturity	2,000,000.00	2,000,000.00	2,000,000.00	2,006,600.00	6,600.00
LC88260	AMP 1.65 23 Nov 2020 181DAY TD	23 Nov 2020	26 May 2020		23 Nov 2020	66	1.6500		Maturity	1,000,000.00	1,000,000.00	1,000,000.00	1,002,983.56	2,983.56
LC89867	MYS 1 23 Nov 2020 154DAY TD	23 Nov 2020	22 Jun 2020		23 Nov 2020	39	1.0000		Maturity	1,000,000.00	1,000,000.00	1,000,000.00	1,001,068.49	1,068.49
LC88259	AMP 1.65 24 Nov 2020 182DAY TD	24 Nov 2020	26 May 2020		24 Nov 2020	66	1.6500		Maturity	600,000.00	600,000.00	600,000.00	601,790.14	1,790.14
LC88262	Warwick CU 1.45 24 Nov 2020 182DAY TD	24 Nov 2020	26 May 2020		24 Nov 2020	66	1.4500		Maturity	250,000.00	250,000.00	250,000.00	250,655.48	655.48
LC88930	AMP 1.6 02 Dec 2020 183DAY TD	2 Dec 2020	2 Jun 2020		2 Dec 2020	59	1.6000		Maturity	1,000,000.00	1,000,000.00	1,000,000.00	1,002,586.30	2,586.30
LC90544	MYS 1 07 Dec 2020 154DAY TD	7 Dec 2020	6 Jul 2020		7 Dec 2020	25	1.0000		Maturity	1,000,000.00	1,000,000.00	1,000,000.00	1,000,684.93	684.93
LC89237	AMB 1.3 09 Dec 2020 180DAY TD	9 Dec 2020	12 Jun 2020		9 Dec 2020	49	1.3000		Maturity	250,000.00	250,000.00	250,000.00	250,436.30	436.30
LC82087	DFB 1.7 11 Dec 2020 364DAY TD	11 Dec 2020	13 Dec 2019		11 Dec 2020	231	1.7000		Maturity	500,000.00	500,000.00	500,000.00	505,379.45	5,379.45
LC85551	MYS 1.75 16 Dec 2020 275DAY TD	16 Dec 2020	16 Mar 2020		16 Dec 2020	137	1.7500		Maturity	1,000,000.00	1,000,000.00	1,000,000.00	1,006,568.49	6,568.49
LC85553	MYS 1.75 16 Dec 2020 274DAY TD	16 Dec 2020	17 Mar 2020		16 Dec 2020	136	1.7500		Maturity	1,000,000.00	1,000,000.00	1,000,000.00	1,006,520.55	6,520.55
LC89756	AMP 1.55 14 Jan 2021 211DAY TD	14 Jan 2021	17 Jun 2020		14 Jan 2021	44	1.5500		Maturity	800,000.00	800,000.00	800,000.00	801,494.79	1,494.79
LC86821	AMP 1.6 02 Mar 2021 301DAY TD	2 Mar 2021	5 May 2020		2 Mar 2021	87	1.6000		Maturity	500,000.00	500,000.00	500,000.00	501,906.85	1,906.85
LC85556	QCCU 1.7 18 Mar 2021 365DAY TD	18 Mar 2021	18 Mar 2020		18 Mar 2021	135	1.7000		Maturity	2,000,000.00	2,000,000.00	2,000,000.00	2,012,575.34	12,575.34
LC85576	SCC 2 25 Mar 2021 365DAY TD	25 Mar 2021	25 Mar 2020		25 Mar 2021	128	2.0000		Maturity	250,000.00	250,000.00	250,000.00	251,753.43	1,753.42
LC85579	Geelong B 2 25 Mar 2021 365DAY TD	25 Mar 2021	25 Mar 2020		25 Mar 2021	128	2.0000		Maturity	250,000.00	250,000.00	250,000.00	251,753.43	1,753.42
LC85313	ING 1.7 26 Mar 2021 364DAY TD	26 Mar 2021	27 Mar 2020		26 Mar 2021	126	1.7000		Maturity	1,000,000.00	1,000,000.00	1,000,000.00	1,005,868.49	5,868.49
LC85560	RCU 1.95 30 Mar 2021 365DAY TD	30 Mar 2021	30 Mar 2020		30 Mar 2021	123	1.9500		Maturity	250,000.00	250,000.00	250,000.00	251,642.81	1,642.81
LC85561	B&E 1.95 30 Mar 2021 365DAY TD	30 Mar 2021	30 Mar 2020		30 Mar 2021	123	1.9500		Maturity	250,000.00	250,000.00	250,000.00	251,642.81	1,642.81
LC85563	MMB 1.95 30 Mar 2021 365DAY TD	30 Mar 2021	30 Mar 2020		30 Mar 2021	123	1.9500		Maturity	250,000.00	250,000.00	250,000.00	251,642.81	1,642.81
LC85421	ING 1.7 01 Apr 2021 365DAY TD	1 Apr 2021	1 Apr 2020		1 Apr 2021	121	1.7000		Maturity	1,000,000.00	1,000,000.00	1,000,000.00	1,005,635.62	5,635.62
LC85429	MACQ 1.7 01 Apr 2021 365DAY TD	1 Apr 2021	1 Apr 2020		1 Apr 2021	121	1.7000		Maturity	1,000,000.00	1,000,000.00	1,000,000.00	1,005,635.62	5,635.62
LC86210	AMP 1.85 20 Apr 2021 365DAY TD	20 Apr 2021	20 Apr 2020		20 Apr 2021	102	1.8500		Maturity	1,000,000.00	1,000,000.00	1,000,000.00	1,005,169.86	5,169.86



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Maranoa Regional Council
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Latest Deal Code	Security	WAL / Interim Maturity Date	Issue Date	Prior Coupon Date	Next Coupon Date	Accrual Period (Days)	Coupon Rate	Franking Credit Rate	Coupon Frequency	Face Value Notional	Current Face Value Notional	Latest Purchase Consideration	Market Value	Accrued Interest
LC87661	ING 1.35 12 May 2021 365DAY TD	12 May 2021	11 May 2020		12 May 2021	81	1.3500		Maturity	1,000,000.00	1,000,000.00	1,000,000.00	1,002,995.89	2,995.89
LC88145	JUDO 1.6 21 May 2021 364DAY TD	21 May 2021	22 May 2020		21 May 2021	70	1.6000		Maturity	250,000.00	250,000.00	250,000.00	250,767.12	767.12
LC88582	BOQ 1.25 28 May 2021 364DAY TD	28 May 2021	29 May 2020		28 May 2021	63	1.2500		Maturity	1,000,000.00	1,000,000.00	1,000,000.00	1,002,157.53	2,157.53
LC88991	BOQ 1.15 02 Jun 2021 365DAY TD	2 Jun 2021	2 Jun 2020		2 Jun 2021	59	1.1500		Maturity	1,000,000.00	1,000,000.00	1,000,000.00	1,001,858.90	1,858.90
LC88993	NAB 1.02 03 Jun 2021 365DAY TD	3 Jun 2021	3 Jun 2020		3 Jun 2021	58	1.0200		Maturity	4,000,000.00	4,000,000.00	4,000,000.00	4,006,483.28	6,483.28
LC88995	ME Bank 1.01 03 Jun 2021 365DAY TD	3 Jun 2021	3 Jun 2020		3 Jun 2021	58	1.0100		Maturity	2,000,000.00	2,000,000.00	2,000,000.00	2,003,209.86	3,209.86
LC89155	BOQ 1.15 10 Jun 2021 365DAY TD	10 Jun 2021	10 Jun 2020		10 Jun 2021	51	1.1500		Maturity	1,000,000.00	1,000,000.00	1,000,000.00	1,001,606.85	1,606.85
LC89809	NAB 1.05 18 Jun 2021 365DAY TD	18 Jun 2021	18 Jun 2020		18 Jun 2021	43	1.0500		Maturity	1,800,000.00	1,800,000.00	1,800,000.00	1,802,226.58	2,226.58
LC90133	NAB 1.25 Jun 2021 364DAY TD	25 Jun 2021	26 Jun 2020		25 Jun 2021	35	1.0000		Maturity	1,000,000.00	1,000,000.00	1,000,000.00	1,000,958.90	958.90
LC90649	NAB 0.95 01 Jul 2021 365DAY TD	1 Jul 2021	1 Jul 2020		1 Jul 2021	30	0.9500		Maturity	1,000,000.00	1,000,000.00	1,000,000.00	1,000,780.82	780.82
LC90651	BOQ 1.03 01 Jul 2021 365DAY TD	1 Jul 2021	1 Jul 2020		1 Jul 2021	30	1.0300		Maturity	1,000,000.00	1,000,000.00	1,000,000.00	1,000,846.58	846.58
LC90652	BOQ 0.9 06 Jul 2021 365DAY TD	6 Jul 2021	6 Jul 2020		6 Jul 2021	25	0.9000		Maturity	1,000,000.00	1,000,000.00	1,000,000.00	1,000,616.44	616.44
LC91497	Qld Police 1.25 16 Jul 2021 365DAY TD	16 Jul 2021	16 Jul 2020		16 Jul 2021	15	1.2500		Maturity	1,000,000.00	1,000,000.00	1,000,000.00	1,000,513.70	513.70
										43,950,000.00	43,950,000.00		44,092,906.70	142,994.33

Coupon Rate is the full coupon rate at the next coupon date if that next coupon exists. Accrued Interest is calculated as Current Face Value x Coupon Rate (Adjusted by Franking Credit Rate) x (Days Since Prior Coupon or Issue Date / 365). The accrued interest component of the Market Value does not consider the franking credit rate and is instead based upon market prices.



5. Portfolio Valuation As At 31 July 2020

Security	Security Rating	ISIN	Face Value Original	Face Value Current	FI Cap Price/ Unit Price/ Share Price	Unit Count/ Share Count	Accrued Interest Price	Market Value	% Total Value	Running Yield	Weighted Running Yield
At Call Deposit											
MACQ At Call	S&P ST A1		4,000,000.00	4,000,000.00	100.000		0.000	4,000,000.00	5.18%	1.10%	
QTC Maranoa CF At Call	S&P AA+		33,123,088.27	33,123,088.27	100.000		0.000	33,123,088.27	42.90%	0.72%	
			37,123,088.27	37,123,088.27				37,123,088.27	48.08%		0.76%
Term Deposit											
AMP 1.65 17 Nov 2020 182DAY TD	S&P ST A2		2,000,000.00	2,000,000.00	100.000		0.330	2,006,600.00	2.60%	1.65%	
AMP 1.65 23 Nov 2020 181DAY TD	S&P ST A2		1,000,000.00	1,000,000.00	100.000		0.298	1,002,983.56	1.30%	1.65%	
AMP 1.65 24 Nov 2020 182DAY TD	S&P ST A2		600,000.00	600,000.00	100.000		0.298	601,790.14	0.78%	1.65%	
AMP 1.6 02 Dec 2020 183DAY TD	S&P ST A2		1,000,000.00	1,000,000.00	100.000		0.259	1,002,586.30	1.30%	1.60%	
AMP 1.55 14 Jan 2021 211DAY TD	S&P ST A2		800,000.00	800,000.00	100.000		0.187	801,494.79	1.04%	1.55%	
AMP 1.6 02 Mar 2021 301DAY TD	S&P ST A2		500,000.00	500,000.00	100.000		0.381	501,906.85	0.65%	1.60%	
AMP 1.85 20 Apr 2021 365DAY TD	S&P ST A2		1,000,000.00	1,000,000.00	100.000		0.517	1,005,169.86	1.30%	1.85%	
ARA 1.85 14 Oct 2020 182DAY TD	Unrated ST UR		250,000.00	250,000.00	100.000		0.542	251,355.82	0.33%	1.85%	
AMB 1.3 09 Dec 2020 180DAY TD	Moodys ST P-2		250,000.00	250,000.00	100.000		0.175	250,436.30	0.32%	1.30%	
BOQ 1.25 28 May 2021 364DAY TD	Moodys ST P-2		1,000,000.00	1,000,000.00	100.000		0.216	1,002,157.53	1.30%	1.25%	
BOQ 1.15 02 Jun 2021 365DAY TD	Moodys ST P-2		1,000,000.00	1,000,000.00	100.000		0.186	1,001,858.90	1.30%	1.15%	
BOQ 1.15 10 Jun 2021 365DAY TD	Moodys ST P-2		1,000,000.00	1,000,000.00	100.000		0.161	1,001,606.85	1.30%	1.15%	
BOQ 1.03 01 Jul 2021 365DAY TD	Moodys ST P-2		1,000,000.00	1,000,000.00	100.000		0.085	1,000,846.58	1.30%	1.03%	
BOQ 0.9 06 Jul 2021 365DAY TD	Moodys ST P-2		1,000,000.00	1,000,000.00	100.000		0.062	1,000,616.44	1.30%	0.90%	
SYD 1.7 14 Oct 2020 183DAY TD	Unrated ST UR		250,000.00	250,000.00	100.000		0.503	251,257.54	0.33%	1.70%	
B&E 1.95 30 Mar 2021 365DAY TD	Unrated ST UR		250,000.00	250,000.00	100.000		0.657	251,642.81	0.33%	1.95%	
DFB 1.7 11 Dec 2020 364DAY TD	S&P ST A2		500,000.00	500,000.00	100.000		1.076	505,379.45	0.65%	1.70%	
GCU 0.8 06 Oct 2020 97DAY TD	Unrated ST UR		250,000.00	250,000.00	100.000		0.066	250,164.38	0.32%	0.80%	
Geelong B 2 25 Mar 2021 365DAY TD	Unrated ST UR		250,000.00	250,000.00	100.000		0.701	251,753.43	0.33%	2.00%	
Hunter CU 2 23 Sep 2020 182DAY TD	Unrated ST UR		250,000.00	250,000.00	100.000		0.701	251,753.43	0.33%	2.00%	
CACU 1.8 09 Sep 2020 273DAY TD	Unrated ST UR		250,000.00	250,000.00	100.000		1.149	252,872.60	0.33%	1.80%	
ING 1.6 14 Aug 2020 274DAY TD	S&P ST A1		1,000,000.00	1,000,000.00	100.000		1.140	1,011,397.26	1.31%	1.60%	
ING 1.7 26 Mar 2021 364DAY TD	S&P ST A1		1,000,000.00	1,000,000.00	100.000		0.587	1,005,868.49	1.30%	1.70%	
ING 1.7 01 Apr 2021 365DAY TD	S&P ST A1		1,000,000.00	1,000,000.00	100.000		0.564	1,005,635.62	1.30%	1.70%	
ING 1.35 12 May 2021 366DAY TD	S&P ST A1		1,000,000.00	1,000,000.00	100.000		0.300	1,002,995.89	1.30%	1.35%	
JUDO 1.6 21 May 2021 364DAY TD	Unrated ST UR		250,000.00	250,000.00	100.000		0.307	250,767.12	0.32%	1.60%	
MACQ 1.6 11 Sep 2020 198DAY TD	Moodys ST P-1		2,000,000.00	2,000,000.00	100.000		0.684	2,013,676.72	2.61%	1.60%	
MACQ 1.7 01 Apr 2021 365DAY TD	Moodys ST P-1		1,000,000.00	1,000,000.00	100.000		0.564	1,005,635.62	1.30%	1.70%	
MMB 1.95 30 Mar 2021 365DAY TD	Unrated ST UR		250,000.00	250,000.00	100.000		0.657	251,642.81	0.33%	1.95%	



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Security	Security Rating	ISIN	Face Value Original	Face Value Current	FI Cap Price/ Unit Price/ Share Price	Unit Count/ Share Count	Accrued Interest Price	Market Value	% Total Value	Running Yield	Weighted Running Yield
ME Bank 1.01 03 Jun 2021 365DAY TD	S&P ST A2		2,000,000.00	2,000,000.00	100.000		0.160	2,003,209.86	2.59%	1.01%	
MYS 1 23 Nov 2020 154DAY TD	Moodys ST P-2		1,000,000.00	1,000,000.00	100.000		0.107	1,001,068.49	1.30%	1.00%	
MYS 1 07 Dec 2020 154DAY TD	Moodys ST P-2		1,000,000.00	1,000,000.00	100.000		0.068	1,000,684.93	1.30%	1.00%	
MYS 1.75 16 Dec 2020 274DAY TD	Moodys ST P-2		1,000,000.00	1,000,000.00	100.000		0.652	1,006,520.55	1.30%	1.75%	
MYS 1.75 16 Dec 2020 275DAY TD	Moodys ST P-2		1,000,000.00	1,000,000.00	100.000		0.657	1,006,568.49	1.30%	1.75%	
NAB 1.02 03 Jun 2021 365DAY TD	S&P ST A1+		4,000,000.00	4,000,000.00	100.000		0.162	4,006,483.28	5.19%	1.02%	
NAB 1.05 18 Jun 2021 365DAY TD	S&P ST A1+		1,800,000.00	1,800,000.00	100.000		0.124	1,802,226.58	2.33%	1.05%	
NAB 1 25 Jun 2021 364DAY TD	S&P ST A1+		1,000,000.00	1,000,000.00	100.000		0.096	1,000,958.90	1.30%	1.00%	
NAB 0.95 01 Jul 2021 365DAY TD	S&P ST A1+		1,000,000.00	1,000,000.00	100.000		0.078	1,000,780.82	1.30%	0.95%	
Qld Police 1.25 16 Jul 2021 365DAY TD	S&P ST A3		1,000,000.00	1,000,000.00	100.000		0.051	1,000,513.70	1.30%	1.25%	
QCCU 1.7 18 Mar 2021 365DAY TD	S&P ST A2		2,000,000.00	2,000,000.00	100.000		0.629	2,012,575.34	2.61%	1.70%	
RCU 1.95 30 Mar 2021 365DAY TD	Unrated ST UR		250,000.00	250,000.00	100.000		0.657	251,642.81	0.33%	1.95%	
SWCU 2 30 Sep 2020 182DAY TD	Unrated ST UR		250,000.00	250,000.00	100.000		0.663	251,657.54	0.33%	2.00%	
SCC 2 25 Mar 2021 365DAY TD	Unrated ST UR		250,000.00	250,000.00	100.000		0.701	251,753.43	0.33%	2.00%	
CAP 2 23 Sep 2020 182DAY TD	Unrated ST UR		250,000.00	250,000.00	100.000		0.701	251,753.43	0.33%	2.00%	
Warwick CU 1.45 24 Nov 2020 182DAY TD	Unrated ST UR		250,000.00	250,000.00	100.000		0.262	250,655.48	0.32%	1.45%	
			39,950,000.00	39,950,000.00				40,092,906.70	51.92%		1.39%
Total Portfolio			77,073,088.27	77,073,088.27				77,215,994.97	100.00%		1.09%



6. Portfolio Valuation By Categories As At 31 July 2020

Short Term Issuer/Security Rating Group	Market Value	% Total Value
N/R	3,520,672.60	4.56%
A3	1,000,513.70	1.30%
A2	20,716,061.21	26.83%
A1	11,045,209.60	14.30%
A1+	7,810,449.58	10.12%
Portfolio Total	44,092,906.70	57.10%

Market Value by Security Rating Group (Short Term)



Long Term Issuer/Security Rating Group	Market Value	% Total Value
AA+ to AA-	33,123,088.27	42.90%
Portfolio Total	33,123,088.27	42.90%

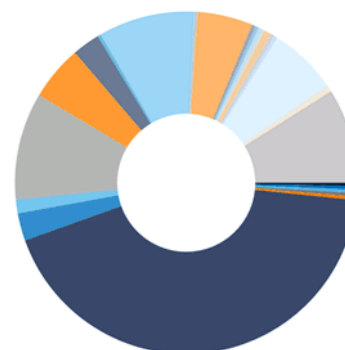
Market Value by Security Rating Group (Long Term)





Issuer	Market Value	% Total Value
AMP Bank Ltd	6,922,531.50	8.97%
Arab Bank Australia Ltd	251,355.82	0.33%
Australian Military Bank Limited	250,436.30	0.32%
Bank of Queensland Ltd	5,007,086.30	6.48%
Bank of Sydney Ltd	251,257.54	0.33%
Bank of us t/as B&E Ltd	251,642.81	0.33%
Defence Bank Ltd	505,379.45	0.65%
Gateway Bank Ltd	250,164.38	0.32%
Geelong Bank	251,753.43	0.33%
Hunter United Credit Union	251,753.43	0.33%
Illawarra Credit Union Ltd	252,872.60	0.33%
ING Bank Australia Limited	4,025,897.26	5.21%
Judo Bank	250,767.12	0.32%
Macquarie Bank	7,019,312.34	9.09%
Maitland Mutual Building Society Ltd	251,642.81	0.33%
Members Equity Bank Ltd	2,003,209.86	2.59%
MyState Bank Ltd	4,014,842.46	5.20%
National Australia Bank Ltd	7,810,449.58	10.12%
QPCU LTD t/a QBANK	1,000,513.70	1.30%
Queensland Country Bank Ltd	2,012,575.34	2.61%
Queensland Treasury Corporation	33,123,088.27	42.90%
Railways CU Ltd t/as myMOVE	251,642.81	0.33%
South West Credit Union	251,657.54	0.33%
Southern Cross CU	251,753.43	0.33%
The Capricornian Limited	251,753.43	0.33%
Warwick Credit Union	250,655.48	0.32%
Portfolio Total	77,215,994.97	100.00%

Market Value by Issuer





Security Type	Market Value	% Total Value
At Call Deposit	37,123,088.27	48.08%
Term Deposit	40,092,906.70	51.92%
Portfolio Total	77,215,994.97	100.00%

Market Value by Security Type



At Call Deposit

Term Deposit



Term Remaining	Market Value	% Total Value
0 to < 1 Year	77,215,994.97	100.00%
Portfolio Total	77,215,994.97	100.00%

Note: Term Remaining is calculated using a weighted average life date (WAL) where appropriate and available otherwise the interim (initial) maturity date is used.

Market Value by Term Remaining



■ 0 to < 1 Year



7. Performance Statistics For Period Ending 31 July 2020

Trading Book	1 Month	3 Month	12 Month	Since Inception
Maranoa Regional Council				
Portfolio Return (1)	0.07%	0.29%	1.61%	2.09%
Performance Index (2)	0.01%	0.03%	0.73%	1.45%
Excess Performance (3)	0.06%	0.26%	0.88%	0.64%

Notes

- 1 Portfolio performance is the rate of return of the portfolio over the specified period
- 2 The Performance Index is the Bloomberg AusBond Bank Bill Index (Bloomberg Page BAUBIL)
- 3 Excess performance is the rate of return of the portfolio in excess of the Performance Index

Trading Book	Weighted Average Running Yield
Maranoa Regional Council	1.09



Investment Report Pack
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Report Code: TEPACK020EXT-01.79
Report Description: Investment Report Pack
Parameters:
Trading Entity: Maranoa Regional Council
Trading Book: Maranoa Regional Council
Settlement Date Base
History Start Date: 1 Jan 2000
Income Expense Status: Authorised
FI Deal Status: Contract
Exclude Cash
Exclude Unallocated Cash
Exclude Negative Unit Holdings



Trading Limit Report 125
Maranoa Regional Council
As At 31 July 2020

1 Issuer Trading Limits

Issuer	Issuer Rating Group (Long Term)	Issuer Parent	Already Traded (with Issuer Group) Face Value Notional	Limit For Book or Entity	Trading Limit	Trading Limit Type	Trading Limit Value	Trading Limit Used (%)	Trading Limit Available (%)	Trading Limit Available (Value)	Trading Limit Exceeded (%)	Trading Limit Exceeded (\$)
86400 Limited	N/R		0.00	Book	250,000.00	AUD	250,000.00	0.00	100.00	250,000	0.00	0
AMP Bank Ltd	BBB+ to BBB-		6,900,000.00	Book	8,000,000.00	AUD	8,000,000.00	86.00	14.00	1,100,000	0.00	0
Arab Bank Australia Ltd	N/R		250,000.00	Book	250,000.00	AUD	250,000.00	100.00	0.00	0	0.00	0
Australian Military Bank Limited	BBB+ to BBB-		250,000.00	Book	4,000,000.00	AUD	4,000,000.00	6.00	94.00	3,750,000	0.00	0
Australian Unity Bank	BBB+ to BBB-		0.00	Book	4,000,000.00	AUD	4,000,000.00	0.00	100.00	4,000,000	0.00	0
Auswide Bank Limited	BBB+ to BBB-		0.00	Book	4,000,000.00	AUD	4,000,000.00	0.00	100.00	4,000,000	0.00	0
Bananacoast Community Credit Union Ltd (a division of P&N Bank Limited)	N/R		0.00	Book	250,000.00	AUD	250,000.00	0.00	100.00	250,000	0.00	0
Bank of Queensland Ltd	A+ to A-		5,000,000.00	Book	4,000,000.00	AUD	4,000,000.00	100.00	0.00	0	25.00	1,000,000
Bank of Sydney Ltd	N/R		250,000.00	Book	250,000.00	AUD	250,000.00	100.00	0.00	0	0.00	0
Bank of us t/as B&E Ltd	N/R		250,000.00	Book	250,000.00	AUD	250,000.00	100.00	0.00	0	0.00	0
BankVic	BBB+ to BBB-		0.00	Book	4,000,000.00	AUD	4,000,000.00	0.00	100.00	4,000,000	0.00	0
BankWest Ltd	AA+ to AA-	Commonwealth Bank of Australia Ltd	0.00	Book	8,000,000.00	AUD	8,000,000.00	0.00	100.00	8,000,000	0.00	0
Beyond Bank Australia Ltd	BBB+ to BBB-		0.00	Book	4,000,000.00	AUD	4,000,000.00	0.00	100.00	4,000,000	0.00	0
Commonwealth Bank of Australia Ltd	AA+ to AA-		0.00	Book	8,000,000.00	AUD	8,000,000.00	0.00	100.00	8,000,000	0.00	0
Defence Bank Ltd	BBB+ to BBB-		500,000.00	Book	4,000,000.00	AUD	4,000,000.00	13.00	87.00	3,500,000	0.00	0
G&C Mutual Bank Limited	BBB+ to BBB-		0.00	Book	3,000,000.00	AUD	3,000,000.00	0.00	100.00	3,000,000	0.00	0
Gateway Bank Ltd	N/R		250,000.00	Book	250,000.00	AUD	250,000.00	100.00	0.00	0	0.00	0
Geelong Bank	N/R		250,000.00	Book	250,000.00	AUD	250,000.00	100.00	0.00	0	0.00	0
Heritage Bank Ltd	BBB+ to BBB-		0.00	Book	4,000,000.00	AUD	4,000,000.00	0.00	100.00	4,000,000	0.00	0
Hunter United Credit Union	N/R		250,000.00	Book	250,000.00	AUD	250,000.00	100.00	0.00	0	0.00	0
Illawarra Credit Union Ltd	N/R		250,000.00	Book	250,000.00	AUD	250,000.00	100.00	0.00	0	0.00	0
ING Bank Australia Limited	A+ to A-		4,000,000.00	Book	8,000,000.00	AUD	8,000,000.00	50.00	50.00	4,000,000	0.00	0
Judo Bank	N/R		250,000.00	Book	250,000.00	AUD	250,000.00	100.00	0.00	0	0.00	0
Macquarie Bank	A+ to A-		7,000,000.00	Book	8,000,000.00	AUD	8,000,000.00	88.00	12.00	1,000,000	0.00	0
Maitland Mutual Building Society Ltd	N/R		250,000.00	Book	250,000.00	AUD	250,000.00	100.00	0.00	0	0.00	0
Members Equity Bank Ltd	BBB+ to BBB-		2,000,000.00	Book	4,000,000.00	AUD	4,000,000.00	50.00	50.00	2,000,000	0.00	0
MyState Bank Ltd	BBB+ to BBB-		4,000,000.00	Book	4,000,000.00	AUD	4,000,000.00	100.00	0.00	0	0.00	0
National Australia Bank Ltd	AA+ to AA-		7,800,000.00	Book	8,000,000.00	AUD	8,000,000.00	98.00	2.00	200,000	0.00	0
Police Credit Union	N/R		0.00	Book	250,000.00	AUD	250,000.00	0.00	100.00	250,000	0.00	0
QPCU LTD t/a QBANK	BBB+ to BBB-		1,000,000.00	Book	4,000,000.00	AUD	4,000,000.00	25.00	75.00	3,000,000	0.00	0
Queensland Country Bank Ltd	BBB+ to BBB-		2,000,000.00	Book	4,000,000.00	AUD	4,000,000.00	50.00	50.00	2,000,000	0.00	0



Trading Limit Report 125
Maranoa Regional Council
As At 31 July 2020

1 Issuer Trading Limits

Issuer	Issuer Rating Group (Long Term)	Issuer Parent	Already Traded (with Issuer Group) Face Value Notional	Limit For Book or Entity	Trading Limit	Trading Limit Type	Trading Limit Value	Trading Limit Used (%)	Trading Limit Available (%)	Trading Limit Available (Value)	Trading Limit Exceeded (%)	Trading Limit Exceeded (\$)
Queensland Treasury Corporation	AA+ to AA-		33,123,088.27	Book	100.00	% of 77,073,088.27	77,073,088.27	43.00	57.00	43,950,000	0.00	0
Railways CU Ltd t/as myMOVE	N/R		250,000.00	Book	250,000.00	AUD	250,000.00	100.00	0.00	0	0.00	0
South West Credit Union	N/R		250,000.00	Book	250,000.00	AUD	250,000.00	100.00	0.00	0	0.00	0
South West Slopes Credit Union Limited	N/R		0.00	Book	250,000.00	AUD	250,000.00	0.00	100.00	250,000	0.00	0
Southern Cross CU	N/R		250,000.00	Book	250,000.00	AUD	250,000.00	100.00	0.00	0	0.00	0
Summerland Credit Union Ltd	N/R		0.00	Book	250,000.00	AUD	250,000.00	0.00	100.00	250,000	0.00	0
The Capricornian Limited	N/R		250,000.00	Book	250,000.00	AUD	250,000.00	100.00	0.00	0	0.00	0
Warwick Credit Union	N/R		250,000.00	Book	250,000.00	AUD	250,000.00	100.00	0.00	0	0.00	0
			77,073,088.27				180,823,088.27			104,750,000		1,000,000
			(Excluding Parent Group Duplicates)									



Trading Limit Report 125
Maranoa Regional Council
As At 31 July 2020

2 Security Rating Group Trading Limits

Security Rating Group	Already Traded Face Value	Limit For Book or Notional Trading Entity	Trading Limit	Trading Limit Type	Trading Limit Value	Trading Limit Used (%)	Trading Limit Available (%)	Trading Limit Available (Value)	Trading Limit Exceeded (%)	Trading Limit Exceeded (\$)
AA+ to AA-	33,123,088.27	Book	100.00	% of 77,073,088.27	77,073,088.27	43.00	57.00	43,950,000	0.00	0
A1+	7,800,000.00	Book	100.00	% of 77,073,088.27	77,073,088.27	10.00	90.00	69,273,088	0.00	0
A1	11,000,000.00	Book	50.00	% of 77,073,088.27	38,536,544.14	29.00	71.00	27,536,544	0.00	0
A2	20,650,000.00	Book	30.00	% of 77,073,088.27	23,121,926.48	89.00	11.00	2,471,926	0.00	0
A3	1,000,000.00	Book	10.00	% of 77,073,088.27	7,707,308.83	13.00	87.00	6,707,309	0.00	0
N/R	3,500,000.00	Book	10.00	% of 77,073,088.27	7,707,308.83	45.00	55.00	4,207,309	0.00	0
	77,073,088.27				231,219,264.81			154,146,176		0

Notes

1. In instances where long securities have a term remaining which is less than 365 days, the issuer's short term rating is used instead of the security's (presumably long term) rating.



Trading Limit Report 125
Maranoa Regional Council
As At 31 July 2020

3 Term Group Trading Limits

Term Group	Already Traded Face Value	Limit For Book or Notional Trading Entity	Trading Limit	Trading Limit Type	Trading Limit Value	Trading Limit Used (%)	Trading Limit Available (%)	Trading Limit Available (Value)	Trading Limit Exceeded (%)	Trading Limit Exceeded (\$)
0-1 Year	77,073,088.27	Book	100.00	% of 77,073,088.27	77,073,088.27	100.00	0.00	0	0.00	0
	77,073,088.27				77,073,088.27			0		0



Trading Limit Report 125
Maranoa Regional Council
As At 31 July 2020

Issuer Trading Limits



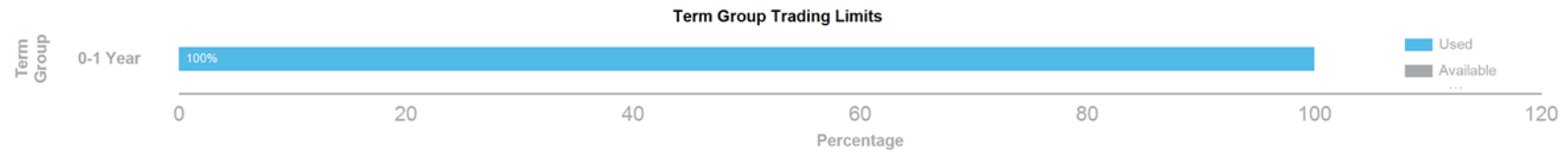


Trading Limit Report 125
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Report Code: TBSBP125EXT-00.16
Report Description: Trading Limit Performance As At Date
Parameters:
As At/Scenario Date: 31 July 2020
Balance Date: 6 August 2020 (but 31 Jul 2020 used instead)
Trading Entity: Maranoa Regional Council
Trading Book: Maranoa Regional Council
Report Mode: BalOnly
Using Face Value
Trading Entity and Book Limits
Effects of Parent/Child Issuers Not Ignored

OFFICER REPORT

Meeting: Ordinary 26 August 2020

Date: 12 August 2020

Item Number: 12.1

File Number: D20/77395

SUBJECT HEADING: Building our Regions Funding for Bassett Park Racing Stables and Big Rig Oil, Gas and Energy Centre Expansion Milestone requirements in accordance with executed project funding schedules

Classification: Open Access

Officer's Title: Program Funding & Budget Coordinator

Executive Summary:

Council has been successful in its application for the Bassett Park Racing Stables Expansion and The Big Rig Oil, Gas and Energy Centre Expansion under the Building Our Region Round 5 Funding Program.

A requirement under the Building our Regions Project Funding Schedule, Council is required to provide a resolution that confirms Council has budgeted their financial contribution to the project (if applicable), is committed to delivering the Projects, and acknowledges responsibility for any funding shortfall if costs or other contributors change.

Officer's Recommendation:

That Council provide a letter to the Building our Regions Program to:

1. Advise Council is committed to delivering the approved projects
2. Confirm the financial contribution from Council for The Big Rig Oil, Gas and Energy Centre Expansion has been included in the budget
3. Acknowledge Councils responsibility for any funding shortfall for approved projects if costs or other contributors change

Individuals or Organisations to which the report applies:

Are there any individuals or organisations who stand to gain a benefit, or suffer a loss, (either directly or indirectly) depending on the outcome of consideration of this matter?

(Note: This is to assist Councillors in identifying if they have a Material Personal Interest or Conflict of Interest in the agenda item - i.e. whether they should participate in the discussion and decision making).

Not at this stage

Acronyms:

Are there any industry abbreviations that will be used in the report?

Note: This is important as particular professions or industries often use shortened terminology where they refer to the matter on a regular basis. However, for individuals not within the profession or industry it can significantly impact the readability of the report if these aren't explained at the start of the report).

Acronym	Description
---------	-------------

BoR	Building our Regions
OTI	Outback Tourism Infrastructure Fund

Context:

Why is the matter coming before Council?

A requirement under the Building our Regions Project Funding Schedule for the Bassett Park Racing Stables Expansion and The Big Rig, Oil, Gas and Energy Centre Expansion, Council is required to provide a resolution that confirms Council has budgeted their financial contribution to the project (if applicable) and is committed to delivering the Project, and acknowledges responsibility for any funding shortfall if costs or other contributors change.

The reports presents the background to the projects and requests Council to provide a resolution to meet the requirements of applicable Milestones in the Project Funding Schedules.

Background:

Has anything already happened in relation to this matter?

(Succinct overview of the relevant facts, without interpretation)

Council has been successful in its application for the Bassett Park Racing Stables Expansion and The Big Rig Oil, Gas and Energy Centre Expansion under the Building Our Region Round 5 Funding Program with project funding schedules signed 10 July 2020 and 31 July 2020 respectively.

Bassett Park Racing Stables Expansion:

Estimated project cost: \$546,300

BoR funding: \$466,300

Roma Turf Club: \$80,000

There is no Council contribution required for the above project.

The Big Rig, Oil, Gas and Energy Centre Expansion

Estimated project cost: \$5,693,687

BoR funding: \$1,628,700

OTI funding: \$1,230,000

Visit Roma: \$10,000

Maranoa Regional Council: \$2,824,987

At the meeting on 24 June 2020, Council resolved the following in relation to Council's contribution to The Big Rig Oil, Gas and Energy Centre Expansion:

Resolution No. OM/06.2020/103

That Council:

- 1. Authorise the Chief Executive Officer to submit a project variation request, and sign any associated documentation, that seeks to maintain the current Building Our Regions***

- funding contribution and remove the carpark construction scope from the Building Our Regions Funding Agreement.*
2. *Advocate for support of Council's variation request by formally writing to the Minister for State Development, Tourism and Innovation outlining a statement of reasons for such request.*
 3. *Note the update to the Debt (Borrowing) Policy 2019/20 including:*
 - a) *removing the proposed internal loan of \$1,233,869 from the gravel pits reserves;*
 - b) *amending the total 2019/20 QTC Borrowings for the Bigger Big Rig Project to a single amount (project) of \$2,824,987.*
 4. *Authorise the Chief Executive Officer to draw down \$2,824,987 (noting that only part of the approved borrowing amount is now required).*
 5. *Award the contract (subject to written confirmation from the funding bodies in respect to point 1 and 2 of the resolution), to J Hutchinson Pty Ltd for the construction of the Bigger Big Rig Observation Tower and Treewalk:*
 - a) *noting the updated scope and negotiated value of \$4,674,150 inclusive of GST); and*
 - b) *subject to execution of the contract on terms acceptable to the Chief Executive Officer.*
 6. *Continue to work with the contractor (post contract award) with the view of maximising use of local contractors and suppliers where possible.*
 7. *Formally update the Big Rig Action Group regarding the Bigger Big Rig Observation Tower and Treewalk Project.*
 8. *Adopt the revised 2019/20 budget in accordance with Section 169 of the Local Government Regulation 2012, incorporating the following documents as presented at the meeting (reflecting the revised figures for the Bigger Big Rig Observation Tower and Treewalk Project) and removing the estimates pertaining to the unsuccessful Building Better Regions application for the subsequent stage:*
 - *Updated Budget Financial Statements (and following two (2) years);*
 - *Updated Long Term Forecast;*
 - *Revised Revenue Statement;*
 - *Revised Total Value of Rates & Charges;*
 - *Revised Revenue Policy;*
 - *Revised Sustainability Ratios;*
 - *Revised Borrowing Policy.*

Legislation, Local Laws, State Policies & Other Regulatory Requirements:

What does the legislation and other statutory instruments include about the matter under

consideration? (Include an extract of the relevant section's wording of the legislation – please do not just quote the section number as that is of no assistance to Councillors)

N/a

Council Policies or Asset Management Plans:

Does Council have a policy, plan or approach ordinarily followed for this type of decision?

What are relevant sections of the policy or plan?

(Quote/insert the relevant section's wording / description within the report)

N/A

Input into the Report & Recommendation:

Have others' views or input been sourced in developing the report and recommendation to Council? (i.e. other than the report author?) What did each say? (Please include consultation with the funding body, any dates of critical importance or updates or approvals required)

N/A

Funding Bodies:

Is the project externally funded (or proposed to be)? If so, are there any implications in relation to the funding agreement or grant application. (Please do not just include names)

Refer background section for funding partners.

Confirmation of the items identified in the report are required as part of the Building our Regions Project Funding Schedule

This Financial Year's Budget:

Will the matter under consideration impact how much Council collects in income or how much it will spend? How much (\$)? Is this already included in the budget? (Include the account number and description).

If the matter under consideration has not been included in the budget, where can the funds be transferred from? (Include the account number and description) What will not be done as a result?

Both projects were included in the 2019-20 approved budget and are included as carry over projects in the draft 2020-21 budget.

If projects exceed the approved costs or other contributor costs change, Council will be required to fund any shortfall.

Future Years' Budgets:

Will there need to be a change in future years' budgets to cater for a change in income or increased expenditure as a result of Council's decision? How much (\$)? (e.g. estimate of additional maintenance or operating costs for a new or upgraded project)

Nil

Impact on Other Individuals or Interested Parties:

Is there anyone who is likely to be particularly interested in or impacted by the decision, or affected by the recommendation if adopted? What would be their key interests or concerns?

(Interested Parties Analysis - IS9001:2015)

N/A

Risks:

What could go wrong if Council makes a decision on this matter? (What is the likelihood of it happening and the consequence if it does) (List each identified risk in a table)

Risk	Description of likelihood & consequences
Not acknowledging responsibility for costs if project goes over budget or shortfall if other contributors change	If Council does not meet the milestone requirements, the funding may be at risk and therefore impact the delivery of the projects

Advice to Council:

What do you think Council should do, based on your skills, qualifications and experience, your knowledge of this and related matters, and the facts contained in the report?

(A summary of what the employee thinks Council needs to hear, not what they think individual Councillors want to hear – i.e. employees must provide sound and impartial advice – the employee's professional opinion)

That Council provide a letter to the Building our Regions Program to:

1. Advise Council is committed to delivering the approved projects
2. Confirm the financial contribution from Council for The Big Rig Oil, Gas and Energy Centre Expansion has been included in the budget
3. Acknowledge Councils responsibility for any funding shortfall if costs or other contributors change

Recommendation:

What is the 'draft decision' based on the advice to Council?

Does the recommendation suggest a decision contrary to an existing Council policy? If so, for what reason?

(Note: recommendations if adopted by Council become a legal decision of government and therefore must be clear and succinct about the action required by employees (unambiguous)).

Does this recommendation suggest a decision contrary to an existing Council policy? If so, for what reason?

That Council provide a letter to the Building our Regions Program to:

1. Advise Council is committed to delivering the approved projects
2. Confirm the financial contribution from Council for The Big Rig Oil, Gas and Energy Centre Expansion has been included in the budget
3. Acknowledge Councils responsibility for any funding shortfall for the approved projects if costs or other contributors change

Link to Operational Plan Function:

Corporate Plan 2018-2023

Strategic Priority 4: Growing our region

4.4 Tourism

Supporting Documentation:

Nil

Report authorised by:

Deputy Chief Executive Officer/Acting Director Infrastructure Services

PLANNING & BUILDING DEVELOPMENT REPORT

Meeting: Ordinary 26 August 2020

Date: 10 August 2020

Item Number: 13.1

File Number: D20/76582

SUBJECT HEADING: Request to extend the currency period of
Development approval reference 2016/19470

Classification: Open Access

Officer's Title: Lead Town Planner

Executive Summary: WestRex Services Pty Ltd C/- Duggan and Hede Pty Ltd (the applicant) has submitted an application seeking an extension to the currency period for the development approval issued by Council for a Material Change of Use for "Industry" (High Impact Industry – Landfill) & Accommodation Units (Ancillary Workers Accommodation) at 40742 Warrego Highway, Jackson (the subject premises). The subject premises is more commonly known as the WestRex Waste Facility in Jackson.

The currency period is the time that an approval holder has to commence a development before the development approval lapses. This approval was issued with a 4-year currency period and is set to lapse in June 2021. The applicant is seeking to extend the currency period by an additional 4 years, which would extend the approval to June 2025.

When assessing an application to extend the currency period, Council may consider any matter that it considers relevant, even if the matter was not relevant to assessing the original development application. After carrying out its assessment, Council must decide to give or refuse the extension sought, or extend the currency period for a period that is different from the extension sought.

Officer's Recommendation:

That Council;

1. Approve the application to extend the currency period of Negotiated decision notice 2016/19470 by an additional four years;

And;

2. Give a decision notice to the applicant approving the extension application;

And;

3. Give a copy of the decision notice to the Department of State Development, Manufacturing, Infrastructure and Planning.

Individuals or Organisations to which the report applies:

Are there any individuals or organisations who stand to gain a benefit, or suffer a loss, (either directly or indirectly) depending on the outcome of consideration of this matter?

(Note: This is to assist Councillors in identifying if they have a Material Personal Interest or Conflict of Interest in the agenda item - i.e. whether they should participate in the discussion and decision making).

Council's decision regarding this matter is likely to affect;

- The approval holder and owner of the premises, Westrex Services Pty Ltd; and
- Submitters to the original development application, Danny McLane, Robert Nevin, Denise Seager and All Waste Solutions;

Acronyms:

Are there any industry abbreviations that will be used in the report?

Note: This is important as particular professions or industries often use shortened terminology where they refer to the matter on a regular basis. However, for individuals not within the profession or industry it can significantly impact the readability of the report if these aren't explained at the start of the report).

Acronym	Description
N/A	

Context:

Why is the matter coming before Council?

Development application 2016/19470 was approved by Council resolution, and therefore a determination on whether or not to extend the currency period of the approval should be determined by the elected Council.

Background:

Has anything already happened in relation to this matter?

(Succinct overview of the relevant facts, without interpretation)

- Council issued a development approval for a Material Change of Use – “Industry” (High Impact Industry) & Accommodation Units (Ancillary Workers Accommodation) for the subject premises on 29 August, 2016.
- A Negotiated decision notice (the approval) was subsequently issued by Council on 9 November, 2020 amending several conditions of the original development approval (Negotiated decision notice attached).
- The approval was subject to a Notice of Appeal to the Planning and Environment Court which was filed on 22 December, 2016. A notice of discontinuance was latter filed to the Court on 9 June 2017 (the approval taken to have effect from the end of the court proceedings).
- The approval and the approved plans are attached in the Supporting Documents.

- The approval was issued with a four-year currency period, which is the period that an approval holder has to commence a development before the development approval lapses.
- The development has not yet started, and the applicant has submitted an extension application seeking approval from Council to extend the currency period by a further 4 years. The applicant has sited market demand and the emerging issues affecting the industry resulting from the COVID-19 public health emergency as the reason that construction has been delayed.
- Should Council resolve to approve the extension application, the approval holder will have until the 7 June, 2025 to start the development.

Legislation, Local Laws, State Policies & Other Regulatory Requirements:

What does the legislation and other statutory instruments include about the matter under

consideration? (Include an extract of the relevant section's wording of the legislation – please do not just quote the section number as that is of no assistance to Councillors)

The relevant sections of the *Planning Act 2016* are;

Section 86 - Extension applications

*(1) A person may make an application (an **extension application**) to the assessment manager to extend a currency period of a development approval before the approval lapses.*

Note — For the making of an extension application for a development approval that was a PDA development approval, see also the Economic Development Act 2012, section 51AL.

(2) The extension application must be—

(a) made—

- (i) if the assessment manager has a form for the application—in the form;*
or
- (ii) by notice; and*

(b) accompanied by the required fee.

(2A) Also, the extension application must be accompanied by the written consent of the owner of the premises the subject of the development approval to the extent—

(a) the applicant is not the owner; and

(b) the development approval is for—

- (i) a material change of use of premises or reconfiguring a lot; or*
- (ii) works on premises that are below high-water mark and outside a canal;*
and

(c) the premises are not excluded premises.

(3) An assessment manager—

(a) must accept an application that the assessment manager is satisfied complies with subsections (2) and (2A); and

(b) must not accept an application unless the assessment manager is satisfied the application complies with subsection (2A); and

(c) may accept an application that does not comply with subsection (2)(a); and

(d) may accept an application that does not comply with subsection (2)(b) to the extent the required fee has been waived under section 109(b).

Section 87 - Assessing and deciding extension applications

(1) When assessing an extension application, the assessment manager may consider any matter that the assessment manager considers relevant, even if the matter was not relevant to assessing the development application.

Note—

For the assessment and deciding of an extension application for a development approval that was a PDA development approval, see also the Economic Development Act 2012, section 51AL.

(2) The assessment manager must, within 20 business days after receiving the extension application, decide whether to —

(a) give or refuse the extension sought; or

(b) extend the currency period for a period that is different from the extension sought.

(3) The assessment manager and the applicant may agree to extend the 20 business day period.

(4) The assessment manager may decide the extension application even if the development approval was given because of an order of the P&E Court.

(5) The assessment manager must, within 5 business days after deciding the extension application, give a decision notice to -

(a) the applicant; and

(b) any referral agency; and

- (c) if the assessment manager was a chosen assessment manager—the prescribed assessment manager; and*
 - (d) if the assessment manager is not a local government and the premises are in a local government area—the local government whose local government area includes the premises; and*
 - (e) if the development approval was given because of an order of the P&E Court—the P&E Court; and*
 - (f) if the development application for the development approval was called in—the Minister.*
- (6) If a decision notice is given to the P&E Court, the P&E Court must attach the notice to the court's file for the court's order.*
- (7) Despite section 85, the development approval lapses—*
- (a) if the extension application is approved—at the end of the extended period; or*
 - (b) if the extension application is refused and the applicant does not appeal—when the last of the following happens—*
 - (i) the day notice is given under subsection (5);*
 - (ii) the end of the currency period; or*
 - (c) if the extension application is refused, the applicant does appeal and the appeal is dismissed or withdrawn—when the last of the following happens—*
 - (i) the day the appeal is dismissed or withdrawn;*
 - (ii) the end of the currency period; or*
 - (d) if the extension application is refused, the applicant does appeal, and the appeal is allowed—at the end of the extended period decided by the court.*
- (8) If the applicant does appeal, the applicant may not start or carry on development until the appeal is decided, unless allowed by an order of the P&E Court.*

Council Policies or Asset Management Plans:

Does Council have a policy, plan or approach ordinarily followed for this type of decision?

What are relevant sections of the policy or plan?

(Quote/insert the relevant section's wording / description within the report)

Council does not have an adopted policy or plan regarding extension applications. In the past, when considering extension applications Council has considered the following matters, which were previously legislated under the now superseded *Sustainable Planning Act 2009*;

- The consistency of the approval and its conditions with current planning laws and policies applicable to the use;
- the community's current awareness of the development approval;
- whether further submission rights would be available if the application for extension were refused, and the likelihood of those submission rights being acted upon by a member of the community;
- the views of any concurrence agency for the application.

The *Planning Act 2016* states that Council can consider any matter that it considers relevant, even if the matter was not relevant to assessing the development application.

Input into the Report & Recommendation:

Have others' views or input been sourced in developing the report and recommendation to Council? (i.e. other than the report author?) What did each say? (Please include consultation with the funding body, any dates of critical importance or updates or approvals required)

Consultation about this application has occurred with:

- Manager Planning & Building Development (internal)

The Officer's recommendation has been informed by feedback received as a result of the consultation.

Funding Bodies:

Is the project externally funded (or proposed to be)? If so, are there any implications in relation to the funding agreement or grant application. (Please do not just include names)

N/A – The project is a private development that will be funded by an external party.

This Financial Year's Budget:

Will the matter under consideration impact how much Council collects in income or how much it will spend? How much (\$)? Is this already included in the budget? (Include the account number and description).

If the matter under consideration has not been included in the budget, where can the funds be transferred from? (Include the account number and description) What will not be done as a result?

The costs of fulfilling the development approval obligations, financial or otherwise, remains the sole responsibility of the approval holder. There is potential for Council to incur costs only in the event that its decision regarding this extension application is appealed to the Court.

Future Years' Budgets:

Will there need to be a change in future years' budgets to cater for a change in income or increased expenditure as a result of Council's decision? How much (\$)? (e.g. estimate of additional maintenance or operating costs for a new or upgraded project)

As above.

Impact on Other Individuals or Interested Parties:

Is there anyone who is likely to be particularly interested in or impacted by the decision, or affected by the recommendation if adopted? What would be their key interests or concerns?
(Interested Parties Analysis - IS9001:2015)

The Department of State Development, Manufacturing, Infrastructure and Planning (the Department) will be *interested* in Council's decision because it is the State Department responsible for coordinating referral agency advice/conditions. The *Planning Act 2016* requires Council to provide a copy of its decision regarding this matter to the Department.

Five properly made submissions about the application were received during the public notification period about the development application (one of the submitters names was illegible). The submitters will be *interested* in Council's decision.

Risks:

What could go wrong if Council makes a decision on this matter? (What is the likelihood of it happening and the consequence if it does) (List each identified risk in a table)

Risk	Description of likelihood & consequences
See below	

As with any planning decision reached by Council, there is a risk that the applicant can appeal Council's decision to the Planning and Environment Court (the Court). In this instance the risk of an appeal is likely only in the event that Council refuse the extension application.

Note: The likelihood of an appeal is not a valid planning consideration and must not be used to inform Council's decision on any planning application.

Advice to Council:

What do you think Council should do, based on your skills, qualifications and experience, your knowledge of this and related matters, and the facts contained in the report?

(A summary of what the employee thinks Council needs to hear, not what they think individual Councillors want to hear – i.e. employees must provide sound and impartial advice – the employee's professional opinion)

That Council endorse the officer recommendation to extend the currency period of Development Approval Reference 2016/19470 by an additional four years.

The development approval remains consistent with current planning laws and policies applicable to the approved use and it is unlikely that there would be any significant change in circumstance or environment within the next two years which was not considered as part of the original assessment process.

An extension to the currency period will not change any key aspect of the approved development or any obligation on the operator to mitigate potential impacts resulting from the development.

Recommendation

What is the 'draft decision' based on the advice to Council?

Does the recommendation suggest a decision contrary to an existing Council policy? If so, for what reason?

(Note: recommendations if adopted by Council become a legal decision of government and therefore must be clear and succinct about the action required by employees (unambiguous)).

That Council approve a four-year extension to the currency period of development approval reference 2016/19470, making June 2025 the date that the approved development must commence.

***Does this recommendation suggest a decision contrary to an existing Council policy?
If so, for what reason?***

N/A - this recommendation does not suggest a decision contrary to an existing Council policy.

Link to Operational Plan Function:

Corporate Plan 2018-2023

Strategic Priority 4: Growing our region

4.8 Town planning

Supporting Documentation:

1 [↓](#) Negotiated decision notice

D17/339

2 [↓](#) Approved development plans

D17/342

Report authorised by:

Deputy Chief Executive Officer/Acting Director Infrastructure Services

Negotiated decision notice
Sustainable Planning Act 2009 s.363



File: 2016/19470
Enquires to: Department of Development, Facilities and Environmental Services
Phone: 1300 007 662
Post: PO Box 620, Roma QLD 4455

9 November 2016

WestRex Services Pty Ltd
C/- Duggan and Hede Pty Ltd
PO Box 496
CLAYFIELD QLD 4011

Attention: Michael McMahon

RE: Development Application for a Material Change of Use - "Industry" (High Impact Industry – Landfill) & Accommodation Units (Ancillary Workers Accommodation)

On land situated at 40742 Warrego Highway, Jackson QLD 4426

Described as Lot: 26 BWR: 145, Lot: 28 BWR: 122

Dear Mr. McMahon

I wish to advise that on the 26 October 2016 a decision was made to issue a negotiated decision notice. This negotiated decision notice replaces the decision notice previously issued and dated 29 August 2016.

The above development application was approved in full with conditions. The conditions of this approval are set out in **Attachment 1**. These conditions are clearly identified to indicate whether the assessment manager or a concurrence agency imposed them.

1. Nature of the changes

- Condition 10 has been amended to provide for the following waste streams to be accepted at the approved landfill facility; regulated waste and any, or any combination of, general waste and/or limited regulated waste. The original condition limited approved waste streams for the landfill to limited regulated waste and general waste only.
- Condition 14 has been amended to allow the operation to be staged generally in accordance with the approved staging plan. The original condition prohibited the operation of later stages until the previous stage had been completed.
- Condition 15 which originally required the owner to submit relevant drawings and management plans of Stages 2B, 3A and 3B to Council demonstrating compliance with the Environmental Authority has been amended and the owner is now required to submit plans to Council to clearly show the location of the landfill cells only. The requirement to demonstrate compliance with the Environmental Authority has been deleted.
- Condition 16 regarding the rehabilitation of the landfill cells has been amended. Originally, the condition required that the cells be remediated in accordance with the Environmental Authority.

The condition now requires that, to the extent that the Environmental Authority does not include closure and post closure requirements, the landfill cells will have to be rehabilitated in accordance with a rehabilitation plan supplied to Council.

- Condition 33 a. required an Environmental Management Plan to be submitted to Council and was to include a schedule of proposed actions showing timeframes, costs, sources of funds and the organisations responsible. The condition has been amended and an Environmental Management Plan is still required to be submitted to Council but it is no longer required to include a schedule of proposed actions showing timeframes, costs, sources of funds and the organisations responsible.
- Condition 34 which required a fence to be established around the perimeter of the leachate dam and the sediment control ponds has been deleted.
- Condition 38 has been amended allowing effluent from the proposed Accommodation Units to be disposed of at the approved wastewater treatment plant on site. The original condition did not distinguish between the landfill activities and the accommodation units and required an on-site effluent disposal system to be provided for the entire approved development.
- Changes made to the original decision are set out in red. Original conditions are shown with 'strikethrough' of font and are replaced with the condition shown in blue.

2. Details of the approval

The following approvals are given:

	Sustainable Planning Regulation 2009, schedule 3 reference	Development Permit	Preliminary Approval
Making a material change of use assessable under the planning scheme, a temporary local planning instrument, a master plan or a preliminary approval to which section 242 applies		<input checked="" type="checkbox"/>	<input type="checkbox"/>

3. Other necessary development permits and/or compliance permits

Listed below are other development permits and/or compliance permits that are necessary to allow the development to be carried out:

- ☒ Development Permit – Building Works
- ☒ Development Permit – Plumbing & Drainage Works

4. Submissions

There were five properly made submissions about the application.

The name and address of the principal submitter for each properly made submission are as follows:

Name of principal submitter	Address
1. Danny McLane	PO Box 35, Chinchilla, QLD 4413

2. Robert Neven	"Donegal" M/S 619, Roma QLD 4455
3. Signature illegible	22 Russell Street, Roma QLD 4455
4. Denise Seager	11 Norell Place, Eight Mile Plains QLD 4113
5. All Waste Solutions C/- JFP Urban Consultants	PO Box 3634 South Brisbane QLD 4101

5. Conflict with a relevant instrument and reasons for the decision despite the conflict

The assessment manager does not consider that the assessment manager's decision conflicts with a relevant instrument.

6. Referral agencies

The referral agencies for this application are:

For an application involving	Name of referral agency	Advice agency or concurrence agency	Address
<p><i>Making a material change of use of a premises if any part of the land-</i></p> <p>a) <i>Is within 25m of a State controlled road</i></p> <p>b) <i>Is a future State-controlled road; or</i></p> <p>c) <i>Abuts a road that intersects with a State controlled road within 100m of the land.</i></p> <p><i>Sustainable Planning Regulation 2009, Schedule 7, Table 3, Item 1</i></p>	State Assessment and Referral Agency	Concurrence Agency	State Assessment and Referral Agency PO Box 825 Toowoomba QLD 4350

See Attachment 1 – Part 2 for conditions of approval imposed by the Department of Infrastructure, Local Government and Planning as a result of the referral.

The application was referred to Ergon Energy for third party advice. Ergon Energy's response is provided in Attachment 2.

7. Approved plans

The approved plans and/or documents for this development approval are listed in the following table:

Plan/Document number	Plan/Document name	Date
WE490-C1-01	Proposed Layout Plan – Stages 1&2 – ERA 60	05/05/2016
WE490-C1-02	Stage 1A – Final Surface Plan – ERA60	05/05/2016
WE490-C1-03	Stage 1A and 1B – Final Surface Plan – ERA60	05/05/2016
WE490-C1-04	Stage 1A and 1B – Sections – ERA60	05/05/2016

WE490-C1-05	Stage 2A – Final Surface Plan – ERA60	05/05/2016
WE490-C1-06	Stage 2A – Sections – ERA60	05/05/2016
WE490-C1-07	Stage 3 – Approved Extractive Industry Areas – For Rehabilitation by Landfill ERA60	05/05/2016
WE490-B1-01	Worker's Accommodation – Site Layout	03/2016
WE490-B1-02	Worker's Accommodation – Site Plan	03/2016
WE490-B1-03	Worker's Accommodation – Stage 1 – Plan and Elevation	03/2016
WE490-B1-04	Worker's Accommodation – Stage 2 – Plan and Elevation	03/2016
WE490-SW-01	Stage 1 – Stormwater Management Plan	13/05/2016
WE490-SW-02	Stage 2 – Stormwater Management Plan	13/05/2016
113042.01	Assessment of Landfill Liner Requirements (including Groundwater Monitoring Reports)	February 2016

8. When approval lapses if development not started (s.341)

Four years starting the day the approval takes effect.

9. Appeal rights

Appeals by applicants

An applicant for a development application may appeal to the Planning and Environment Court in accordance with SPA chapter 7, part 1, and division 8 against the following:

- the refusal, or refusal in part of the development application
- any condition of a development approval, another matter stated in a development approval and the identification or inclusion of a code under section 242 of SPA
- the decision to give a preliminary approval when a development permit was applied for
- the length of a period mentioned in section 341
- a deemed refusal of the development application.

The timeframes for starting an appeal in the Planning and Environment Court are set out in section 461(2) of SPA.

Information about how to proceed with an appeal to the **Planning and Environment Court** may be found on the Court's website: <http://www.courts.qld.gov.au/courts/planning-and-environment-court>

Applicants may also have a right to appeal to the Building and Development Dispute Resolution Committee in accordance with SPA, chapter 7, part 2.

Appeals to the **Building and Development Dispute Resolution Committees** may be addressed to:

Building and Development Dispute Resolution Committees
Department of Housing and Public Works
GPO Box 2457, Brisbane Qld 4001

or to the Committees website:

[http://www.hpw.qld.gov.au/construction/Building Plumbing/Dispute Resolution/Pages/BuildingDevelopmentDisputeResolutionCommittees.aspx](http://www.hpw.qld.gov.au/construction/Building%20Plumbing/Dispute%20Resolution/Pages/BuildingDevelopmentDisputeResolutionCommittees.aspx)

The Committees Registrar contact details are as follows:

Phone: 1800 804 833

Email: registrar@qld.gov.au

Appeals by submitters

A submitter for a development application may appeal to the Planning and Environment Court in accordance with SPA chapter 7, part 1, division 8 against:

- the part of the approval relating to the assessment manager's decision about any part of the application requiring impact assessment
- the part of the approval relating to the assessment manager's decision under section 327.

Details about submitter appeal rights for the Planning and Environment Court are set out in sections 462, 463 and 464 of SPA.

Information about how to proceed with an appeal to the **Planning and Environment Court** may be found on the Court's website: <http://www.courts.qld.gov.au/courts/planning-and-environment-court>

Submitters may also have a right to appeal to the Building and Development Dispute Resolution Committee in accordance with SPA, chapter 7, part 2.

Appeals to the **Building and Development Dispute Resolution Committees** may be addressed to:

Building and Development Dispute Resolution Committees
Department of Housing and Public Works
GPO Box 2457, Brisbane Qld 4001

or to the Committees website:

[http://www.hpw.qld.gov.au/construction/Building Plumbing/Dispute Resolution/Pages/
BuildingDevelopmentDisputeResolutionCommittees.aspx](http://www.hpw.qld.gov.au/construction/Building%20Planning/Dispute%20Resolution/Pages/BuildingDevelopmentDisputeResolutionCommittees.aspx)

The Committees Registrar contact details are as follows:

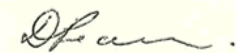
Phone: 1800 804 833

Email: registrar@qld.gov.au

Attachment 3 is an extract from SPA which details the applicant's appeal rights and the appeal rights of any submitters regarding this decision.

If you wish to discuss this matter further, please contact the Department of Development, Facilities and Environmental Services on 1300 007 662.

Yours faithfully,



Danielle Pearn
Manager Planning & Building Development

ATTACHMENTS:

Attachment 1 -

Part 1 - Conditions of the approval imposed by the assessment manager

Part 2 - Concurrence agency conditions

Attachment 2 - Third Party Advice provided by Ergon Energy

Attachment 3 - SPA extract on appeal rights

ATTACHMENT 1, PART 1 – CONDITIONS OF APPROVAL IMPOSED BY THE ASSESSMENT MANAGER – MARANOA REGIONAL COUNCIL

Preamble

- (i) Refer to <http://www.cmdg.com.au/> for the Capricorn Municipal Development Guidelines (CMDG).
- (ii) The relevant planning scheme for this development is the *Bendemere Shire Planning Scheme 2006*. All references to the 'Planning Scheme' and 'Planning Scheme Schedules' within these conditions refer to the above Planning Scheme.
- (iii) The related Environmental Authority(s) as included in the Environmental Protection Act 1994 must have been given and remain current while the use continues. All references to the 'Environmental Authority' within these conditions refer to the Environmental Authority for this approved use.

The related Environmental Relevant Activity is:

ERA 60 (1) (a) – Waste Disposal less than 50,000 tonnes per annum

- (iv) All Aboriginal Cultural Heritage in Queensland is protected under the (Aboriginal Cultural Heritage Act 2003) and penalty provisions apply for any unauthorised harm. Under the legislation a person carrying out an activity must take all reasonable and practicable measures to ensure the activity does not harm Aboriginal Cultural Heritage. This applies whether or not such places are recorded in an official register and whether or not they are located in, on or under private land. The developer is responsible for implementing reasonable and practical measures to ensure the Cultural Heritage Duty of Care Guidelines are met and for obtaining any clearances required from the responsible entity.
- (v) The *Environmental Protection Act 1994* states that a person must not carry out any activity that causes, or is likely to cause, environmental harm unless the person takes all reasonable and practicable measures to prevent or minimise the harm. Environmental harm includes environmental nuisance. In this regard, persons and entities involved in the operation of the approved development are to adhere to their 'general environmental duty' to minimise the risk of causing environmental harm to adjoining premises.
- (vi) A permit from the National Heavy Vehicle Regulator (NHVR) to access the road network may be required if heavy vehicles larger than a B-double configuration are used.
- (vii) The land use rating category for the site may change upon commencement of any approved use on the site. Council's current Revenue Statement, which includes the minimum general rate levy for the approved use/s, is available on the Council Website: www.maranoa.qld.gov.au
- (viii) To conduct a prescribed Environmentally Relevant Activity requires an Environmental Authority issued by the Department of Environment and Heritage Protection. Where the activity is listed as a concurrence activity, a development approval from the relevant local government is required for the Material Change of Use. This development approval is for the Material Change of Use aspect only and is not an Environmental Authority. An Environmental Authority for the activity must be sought and granted by the Department prior to any commencement of the use on the site.
- (ix) The developer shall have regard to the conditions of approval provided by Ergon Energy (reference: EE16/027099, attached to this development approval) if undertaking any works or activities associated with the landfill or worker's accommodation that are in or adjacent to the identified 132kV powerline and high voltage powerline (SWER line) that traverse the site. It is recommended the developer contact Ergon Energy prior to carrying out any such works.

Use

1. Complete and maintain the approved development as follows: (i) generally in accordance with development approval documents and (ii) strictly in accordance with those parts of the approved development which have been specified in detail by the Council or Referral Agency unless the Council or Referral Agency agrees in writing that those parts will be adequately complied with by amended specifications.
2. Complete and maintain all operational, building and plumbing and drainage work associated with this development approval, including work required by any of the development approval conditions.
3. All works and operations are to be carried out in accordance with the approved plans and specifications listed in the following table. Where approved plans are in conflict with the Assessment Manager's conditions, the Assessment Manager's Conditions shall take precedence.

Plan/Document number	Plan/Document name	Date
WE490-C1-01	Proposed Layout Plan – Stages 1&2 – ERA 60	05/05/2016
WE490-C1-02	Stage 1A – Final Surface Plan – ERA60	05/05/2016
WE490-C1-03	Stage 1A and 1B – Final Surface Plan – ERA60	05/05/2016
WE490-C1-04	Stage 1A and 1B – Sections – ERA60	05/05/2016
WE490-C1-05	Stage 2A – Final Surface Plan – ERA60	05/05/2016
WE490-C1-06	Stage 2A – Sections – ERA60	05/05/2016
WE490-C1-07	Stage 3 – Approved Extractive Industry Areas – For Rehabilitation by Landfill ERA60	05/05/2016
WE490-B1-01	Worker's Accommodation – Site Layout	03/2016
WE490-B1-02	Worker's Accommodation – Site Plan	03/2016
WE490-B1-03	Worker's Accommodation – Stage 1 – Plan and Elevation	03/2016
WE490-B1-04	Worker's Accommodation – Stage 2 – Plan and Elevation	03/2016
WE490-SW-01	Stage 1 – Stormwater Management Plan	13/05/2016
WE490-SW-02	Stage 2 – Stormwater Management Plan	13/05/2016
113042.01 dated	Assessment of Landfill Liner Requirements (including Groundwater Monitoring Reports)	February 2016

4. Prior to the commencement of use the applicant is shall contact Council to arrange a development compliance inspection.
5. During the course of constructing the works, the developer shall ensure that all works are carried out by appropriately qualified persons and the developer and the persons carrying out and supervising the work shall be responsible for all aspects of the works, including public and worker safety, and shall ensure adequate barricades, signage and other warning devices are in place at all times.

6. All civil and related work shall be designed and supervised by RPEQ Registered Professional Engineers of Queensland (RPEQ) who are competent in the construction of the works.
7. All works on or near roadways shall be adequately signed in accordance with the "Manual for Uniform Traffic Control Devices – Part 3, Works on Roads".
8. The developer is responsible for locating and protecting any Council and public utility services, infrastructure and assets that may be impacted on during construction of the development. Any damage to existing infrastructure (kerb, road pavement, existing underground assets, etc.) that is attributable to the progress of works on the site or vehicles associated with the development of the site shall be immediately rectified in accordance with the asset owners' requirements and specifications and to the satisfaction of the asset owners' representative(s).
9.
 - a. All works must comply with:
 - i. this development approval;
 - ii. any relevant Acceptable Solutions of the applicable codes of the planning scheme for the area;
 - iii. Council's standard designs for such work where such designs exist;
 - iv. the Capricorn Municipal Development Guidelines; and
 - v. any relevant Australian Standard that applies to that type of work.
 - b. Despite the requirements of paragraphs i-v above, Council may agree in writing to an alternative specification. This alternative specification prevails over those specified in paragraphs i-v in the event of any inconsistency.
 - c. The developer must also ensure that any works do not conflict with any requirements imposed by any concurrent lawful requirements outside those stated above.

CONDITION DELETED

- ~~40. The facility shall be limited to accept general waste and limited regulated waste as defined in the *Environmental Protection Regulation 2008*. No chemical waste or clinical waste is permitted to be accepted at any time.~~

AMENDED CONDITION INSERTED

10. The facility shall be limited to accept regulated waste and any, or any combination, of the following-

- a) general waste
- b) limited regulated waste;

as defined in the *Environmental Protection Regulation 2008*. No chemical waste or clinical waste is permitted to be accepted at any time.

11. The amount of total waste accepted by the facility in any single year shall not exceed 50,000 tonnes.
12. The landfill facility shall only be permitted to operate between the hours of 6:00am and 6:00pm, Monday to Saturday.

The operator may apply to Council to vary the hours of operation where the extended operating hours are necessary in the opinion of the Council, having considered the requirements and community benefits and the duration of the additional impacts upon the local community. Any decision to alter the operating hours may be subject to consultation with adjacent land owners.

13. The landfill facility shall only be permitted to accept deliveries between the hours of 6:00am and 6:00pm, 7 days a week.

CONDITION DELETED

- ~~14. Construction and operation of the landfill facility shall be staged in accordance with the approved staging plan. No operation of later stages (Stages 1B, 2A, 2B, 3A and 3B) is to commence until such time as the previous stage has been completed.~~

AMENDED CONDITION INSERTED

14. Construction and operation of the landfill facility shall be staged generally in accordance with the approved staging plan.

CONDITION DELETED

- ~~15. Prior to the commencement of works associated with Stages 2B, 3A and 3B, the owner is to submit relevant drawings and management plans to Council clearly identifying the location of the cell/s, and demonstrating compliance with the Environmental Authority for the landfill activities.~~

AMENDED CONDITION INSERTED

15. Prior to the commencement of works associated with Stages 2B, 3A and 3B, the applicant is to submit relevant drawings and management plans to Council clearly identifying the location of the landfill cells.

CONDITION DELETED

- ~~16. On completion of each stage the landfill cell is to be rehabilitated in accordance with a Rehabilitation Plan approved as part of the Environmental Authority for the landfill activities. To the extent the requirements for site rehabilitation under the Environmental Authority do not include closure and post closure maintenance activities for a specified period in order to maintain the integrity of the environmental systems throughout the post closure period, details of such are to be provided to Council. Additionally, it should be demonstrated to Council that the rehabilitated land will be suitable for rural activities (or ancillary activities) of a range and scale that are equivalent with the rural activities reasonable anticipated on un-disturbed rural land within the locality.~~

AMENDED CONDITION INSERTED

16. To the extent the requirements for site rehabilitation under the Environmental Authority do not include closure and post closure maintenance activities for a specified period in order to maintain the integrity of the environmental systems throughout the post closure period, the following requirements will apply;
- a) On completion of each stage, the landfill cells are to be rehabilitated in accordance with a Rehabilitation Plan, details of which are to be provided to Council;
 - b) Additionally, it should be demonstrated to Council that the rehabilitated land will be suitable for rural activities (or ancillary activities) or a range and scale that are equivalent with rural activities reasonably anticipated on un-disturbed rural land within the locality.
17. The accommodation building (worker's accommodation) is to provide accommodation for a maximum of 23 persons.
18. The worker's accommodation is limited to providing accommodation for workers genuinely employed to carry out duties associated with the landfill, extractive industry, and waste

management activities carried out on the site. No accommodation for other persons is permitted at any time.

Latest versions

19. Where another condition refers to a specific published standard, manual or guideline, including specifications, drawings, provisions and criteria within those documents, that condition shall be deemed as referring to the latest versions of those publications that are publicly available at the time the works or reporting are undertaken, unless a regulation or law requires otherwise.

Stormwater and Drainage

20. All water quality discharge criteria shall comply with ANZECC 2000 Guidelines.
21. The stormwater management plan shown on Drg No.WE490-SW-01 and WE490-SW-02 prepared by Duggan and Hede and dated 23.05.16 is to be amended to align with the requirements of the Queensland Urban Drainage Manual (QUDM). The revised plan is to address the following aspects and be provided to Council for endorsement prior to the commencement of the use:
 - a) Catchments are delineated using higher resolution contours or digital elevation data;
 - b) The nominal concentration time of 1min will be explained with respect to QUDM;
 - c) Velocity assumed for rational method calculations will be revised based on the catchment slope in accordance with QUDM;
 - d) The Manning's n value is reduced to an appropriate value based on the grass lined conveyance channels;
 - e) Realistic design slopes are calculated based on topographic data and included in the calculations; and
 - f) The amended plan must be endorsed by an RPEQ with appropriate experience in hydraulic modelling.
22. A stormwater management plan for subsequent stages must be prepared and provided to Council for endorsement prior to the commencement of works for Stages 2B, 3A and 3B. These plans must be prepared in accordance with the QUDM and address the matters noted in Condition 21, and must be endorsed by an RPEQ with appropriate experience in hydraulic modelling.
23. All completed stages are to be covered with a capping with a finished profile that directs stormwater to freely drain away from the active areas to sediment control ponds.
24. Finished surface levels for completed Stages 1 and 2A are to be generally in accordance with the approved plans. A plan showing the finished surface levels for Stage 2B, 3A and 3B cells upon completion are provided for Council endorsement prior to the capping of those cells.
25. There must be no increases in any silt loads or contaminants in any overland flow from the property being developed during the development process and after the development has been completed.
26. The stormwater disposal system within the development area must be designed to include appropriate pollution control devices or methods to ensure no contamination or silting of creeks or other waterways.

Earthworks

27. Earthworks are to be undertaken in accordance with Schedule 7: "Standards for Construction Activity" of *Bendemere Shire Council Planning Scheme 2006*.

28. The construction of landfill cells is to include engineered liners (including earthen liners and impermeable membranes) as required to appropriately maintain water quality objectives and prevent infiltration of contaminants to groundwater.
29. If retaining walls are to be provided on site, they shall be designed by an RPEQ (Structural) Engineer and certification provided for both design and construction of walls. They must not impede, concentrate or pond stormwater.

Erosion Control

30. All construction works on site to be undertaken in accordance with the Institute of Engineers (Australia) (IEAUST) Soil Erosion and Sediment Control Engineering Guidelines for Queensland Construction sites.
31. If there is a possibility of erosion or silt or other materials being washed off the property being developed during the development process, the developer must document and implement a management plan that prevents this from occurring.
32. Should it be necessary for the road and/or drainage system to be reinstated or cleaned up due to erosion and/or sedimentation from the site, then such works shall be at no cost to Council. Such works shall be undertaken immediately where there is a potential hazard to pedestrians and/or passing traffic.

Environmental

CONDITION DELETED

33.
 - a. ~~The developer is to submit an Environmental Management Plan to Council for endorsement prior to commencement of use. This plan is to reflect the environmental management mechanisms and monitoring programs for the landfill operations. This is to include:~~
 - i. ~~a summary of environmental quality objectives based on the environmental standards to be achieved, including any relevant government policies and standards~~
 - ii. ~~a proposed monitoring program to measure progress in achieving these objectives.~~
 - iii. ~~the design features, controls and safeguards proposed to minimise or ameliorate adverse impacts, including contingency plans if adverse impacts exceed expectations.~~
 - iv. ~~the various methods proposed to retain, protect, enhance or restore desirable environmental features and qualities.~~
 - v. ~~a schedule of proposed actions showing timeframes, costs, sources of funds and the organisations responsible.~~

AMENDED CONDITION INSERTED

33.
 - a. The developer is to submit an Environmental Management Plan to Council for endorsement prior to commencement of use. This plan is to reflect the environmental management mechanisms and monitoring programs for the landfill operations. This is to include:
 - i. a summary of environmental quality objectives based on the environmental standards to be achieved, including any relevant government policies and standards

- ii. a proposed monitoring program to measure progress in achieving these objectives.
 - iii. the design features, controls and safeguards proposed to minimise or ameliorate adverse impacts, including contingency plans if adverse impacts exceed expectations.
 - iv. the various methods proposed to retain, protect, enhance or restore desirable environmental features and qualities.
- b. Matters to be considered as part of the Environment Management Plan include:
 - i. Noise
 - ii. Odour
 - iii. Water Quality (including groundwater quality)
 - iv. Erosion and Sediment Control
 - v. Stormwater Management
 - vi. Fauna Management and Vermin Control
 - vii. Air Quality
 - viii. Flooding
 - ix. Weed Growth
 - x. Human Safety (including staff)
- c. Specifically, the following management considerations must be incorporated in the Environmental Management Plan, consistent with the management procedures submitted with the application:
 - i. The procedures for the removal of accumulated sludge from leachate ponds and sediment control ponds.
 - ii. Management controls to be employed when high levels of rainfall are predicted.
 - iii. Management controls to prevent spread of disease.
 - iv. Operational responses to loss of power at the facility.
 - v. Operational measures associated with any (or potential) damage to the leachate ponds or storage ponds, spread of disease, unpredicted release of wastewater, increase in odour, aerosol emission or other environmental harm.
 - vi. Operational measures for complaints handling.
 - vii. Maintenance procedures for the facility, including those employed to prevent the scouring of dam walls.
 - viii. Operational procedures to minimise dust nuisance by watering.
- d. The Environmental Management Plan is to reflect management and operational controls specified in the approved plans and documents listed in condition 3 of this approval and any other requirement of these development approval conditions.
- e. A copy of the approved Environmental Management Plan is to be kept on-site at all times.
- f. The measures outlined in the approved Environmental Management Plan are to be followed at all times during the construction, operation and decommissioning of the facility.

Note – Where this information is required or endorsed by DEHP as part of the Environmental Authority for the site, provision of a copy of this information (such as endorsed plans, or conditions of the Environmental Authority that relate to the aspects identified in the condition) will satisfy the condition and a separate environmental management plan is not required.

CONDITION DELETED

34. ~~A fence is to be established around the perimeter of the leachate dam and sediment control ponds. The fence is to be of a sufficient design and construction to prevent wildlife accessing the dam area or coming into contact with stored wastewater.~~

35. The developer is to implement a groundwater monitoring plan in accordance with the method and water quality objectives identified in the report 113042.01 "Assessment of Landfill Liner Requirements (including Groundwater Monitoring Reports)" dated February 2016 prepared by ATC Williams. Any potential for environmental harm identified shall be notified to Council and relevant authorities immediately.
36. The developer shall immediately clean up and satisfactorily remove any deposited construction material or silt runoff from the development site.

Services

37. The site must be provided with on-site water supply with sufficient capacity to meet operational needs, including watering to minimise dust nuisance, to the satisfaction of Council's engineer.

CONDITION DELETED

- ~~38. The development shall be connected to an onsite effluent disposal system in accordance with Schedule 5: "Standards for Sewerage Supply" of Bendemere Shire Planning Scheme 2006.~~

AMENDED CONDITION INSERTED

38. Sewerage for the Accommodation Units shall be collected in a suitable tank/s and disposed of at an approved wastewater treatment plant, or connected to an onsite effluent disposal system in accordance with Schedule 5 "Standards for Sewerage Supply" of the *Bendemere Shire Planning Scheme 2006*.
39. If the premises is connected to a telecommunications service, then such works shall be undertaken in accordance with the relevant service provider's requirements and specifications along with relevant building standards, requirements and specifications (as relevant).
40.
 - a. All services installation, including electricity and telecommunications connections to the respective networks, must comply with:
 - i. this development approval;
 - ii. any relevant Acceptable Solutions of the applicable codes in the planning scheme for the area;
 - iii. Council's standard designs for such work where such designs exist;
 - iv. the Capricorn Municipal Development Guidelines; and
 - v. any relevant Australian Standard that applies to that type of work.
 - b. Despite the requirements of paragraphs i-v above, Council may agree in writing to an alternative specification. This alternative specification prevails over those specified in paragraphs i-v in the event of any inconsistency.
 - c. The developer must also ensure that any works do not conflict with any requirements imposed by any concurrent lawful requirements outside those stated above.
41. Any conflicts associated with proposed and existing services shall be forwarded by the developer to the appropriate controlling authority for approval for any proposed changes.

Access and Car parking

42. All access to the landfill operation is via the existing approved constructed access to the Warrego Highway on the eastern part of the site. No additional access is permitted from the landfill operation to the Warrego Highway.

43. All access to the worker's accommodation is via the existing approved constructed access to the Warrego Highway on the western part of the site. No additional access is permitted from the worker's accommodation to the Warrego Highway.
44. A minimum of twenty three (23) parking spaces are provided for the exclusive use of the occupants of the worker's accommodation use.
45. Vehicle access and manoeuvring areas for the worker's accommodation are to comply with AS/NZS 2890.1:2004 Parking facilities Part 1: Off-street car parking.
46. Service vehicle access and manoeuvring for the worker's accommodation is to be designed in accordance with AS/NZS 2890.2:2004 - Parking facilities Part 2: Off-street commercial vehicle facilities requirements.
47. A minimum of one (1) space for persons with disabilities, is to be provided onsite.
48. Parking bay configurations (width and lengths) to be in accordance with AS/NZS 2890.1:2004 Parking Facilities Part 1: Off-Street Car Parking.
49. Disabled car parking bays shall be designed in accordance with AS/NZS 2890.6:2009 Parking Facilities Part 1: Off-Street Car Parking.
50. All car parking spaces, access and manoeuvring areas for the worker's accommodation are to be all weather accessible with a minimum surface requirement of gravel hardstand.
51.
 - a. All vehicular access and related items must comply with:
 - i. this development approval;
 - ii. any relevant Acceptable Solutions of the applicable codes of the planning scheme for the area;
 - iii. Schedule 2: "Standards for Roads, Car Parking, Access and Manoeuvring Areas" of the Bendemere Shire Planning Scheme 2006;
 - iv. Council's standard designs for such work where such designs exist;
 - v. any relevant Australian Standard that applies to that type of work; and
 - vi. the Capricorn Municipal Development Guidelines.
 - b. Despite the requirements of paragraphs i-vi above, Council may agree in writing to an alternative specification. This alternative specification prevails over those specified in paragraphs i-vi in the event of any inconsistency.
 - c. The developer must also ensure that any works do not conflict with any requirements imposed by any concurrent lawful requirements outside those stated above.

Setbacks

52. All workers accommodation buildings shall accord with the minimum separation distance required by the National Construction Code.

Rubbish Collection

53. Waste containers for the worker's accommodation shall be placed in a screened area. At all times while the use continues, waste containers shall be maintained in a clean and tidy state and shall be emptied and the waste removed from the site on a regular basis.

Advertising Signs

54. Any proposed advertising signage is subject to a further development approval unless compliant with the self-assessable development provisions of the planning scheme.
55. Any free-standing advertising signage or structure to be constructed on site shall be designed by an RPEQ (Structural) Engineer and certification provided for both design and construction.

Avoiding Nuisance

56. During and after the establishment of the approved development, no nuisance is to be caused to adjoining properties and occupiers by the way of smoke, dust, rubbish, contaminant, stormwater discharge or siltation at any time, including non-working hours.
57. There must not be unreasonable or sustained levels of noise or odour and no nuisance caused to adjoining properties during the course of the construction works and after the use commences.
58. Any air conditioning, generator, refrigeration, pump, exhaust, fans, or other equipment must be acoustically screened to ensure noise levels do not exceed 5dB above the background noise level.
59. Lighting of the site, including any security lighting, shall be such that the lighting intensity does not exceed 8.0 lux at a distance of 1.5 metres from the site at any property boundary.
60. All lighting shall be directed or shielded so as to ensure that no glare directly affects nearby properties.
61. The area and its surrounds shall be kept in an orderly fashion, free of rubbish and clear of weeds and long grasses. The approved development and the premises are to be maintained in a clean and tidy condition and not to pose any health and safety risks to the community.

Bushfire Management

62. The operator is to develop and implement appropriate bushfire management plan/s for the development site prior to the commencement of use. The plan shall include appropriate mitigation measures to address the potential bushfire hazard resulting from any landfill gas associated with the activity.

No Cost to Council

63. The developer is responsible for meeting all costs associated with the approved development unless there is specific agreement by other parties, including the Council, to meeting those costs.

Rates and charges

64. All rates and charges of any description and all arrears of such rates and charges, together with interest outstanding thereon, on the land, due to Council, shall be paid to the Council prior to any use commencing on site

ATTACHMENT 1, PART 2 – CONCURRENCE AGENCY CONDITIONS



Department of Infrastructure,
Local Government and Planning

Our reference: SDA-0316-029193
Your reference: 2016/19470

11 April 2016

Maranoa Regional Council
PO Box 620
ROMA QLD 4455
planning@maranoa.qld.gov.au
Attn.: Danielle Peam

Dear Danielle

Concurrence Agency Response—with conditions – Development Permit – Material Change of Use – Industry (High Impact Industry – landfill) and Accommodation Units (Ancillary Workers Accommodation)
40742 Warrego Highway, Jackson QLD 4426
(Given under section 285 of the *Sustainable Planning Act 2009*)

The referral agency material for the development application described below was received by the Department of Infrastructure, Local Government and Planning (DILGP) under section 272 of the *Sustainable Planning Act 2009* on 29 March 2016.

Applicant details

Applicant name:	Westrex Services Pty Ltd
Applicant contact details:	PO Box 496 Clayfield QUEENSLAND 4011

Site details

Street address:	40742 Warrego Highway, Jackson QLD 4426
Real property description:	Lot 26 on BWR145 and Lot 28 on BWR122
Local government area:	Maranoa Regional Council

Application details

Proposed development:	Development Permit for a Material Change of Use (Staged) for Industry (High Impact Industry – Landfill) and Accommodation Units (Ancillary Worker's Accommodation).
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Darling Downs South West Regional Office
128 Margaret Street
PO Box 825

SDA-0316-025153

Referral triggers

The development application was referred to DILGP under the following provisions of the *Sustainable Planning Regulation 2009*:

Referral trigger 7.3.1: Making a material change of use of premises if any part of the land—
(a) is within 25m of a State-controlled road; or
(b) is future State controlled road; or
(c) abuts a road that intersects with a State-controlled road within 100m of the land

Conditions

Under section 287(1)(a) of the *Sustainable Planning Act 2009*, DILGP requires that the conditions set out in Attachment 1 attach to any development approval.

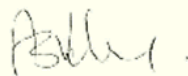
Reasons for decision to impose conditions

Under section 289(1) of the *Sustainable Planning Act 2009*, DILGP is required to set out the reasons for the decision to impose conditions. These reasons are set out in Attachment 2.

A copy of this response has been sent to the applicant for their information.

If you require any further information, please contact Josh Leddy, Senior Planning Officer, on 4616 7303, or via email josh.leddy@dilgp.qld.gov.au who will be pleased to assist.

Yours sincerely



Andrew Foley
Manager (Planning)

cc: Westrex Services Pty Ltd
PO Box 406
Clayfield Queensland 4011
m.mcmahon@dhenv.com.au

enc: Attachment 1—Conditions to be imposed
Attachment 2—Reasons for decision to impose conditions
Attachment 3 – copy of Section 62 Approval of Access Location.

SDA-0316-029193

Our reference: SDA-0316-029193

Your reference: 2016/19470

Attachment 1—Conditions to be imposed

No.	Conditions	Condition timing
Development Permit for a Material Change of Use (Staged) for Industry (High Impact Industry – Landfill) and Accommodation Units (Ancillary Worker's Accommodation)		
Pursuant to section 255D of the <i>Sustainable Planning Act 2009</i> , the chief executive administering the <i>Sustainable Planning Act 2009</i> nominates the Director-General of Department of Transport and Main Roads (DTMR) to be the assessing authority for the development to which this development approval relates for the administration and enforcement of any matter relating to the following condition(s):		
1.	<p>The development must be carried out generally in accordance with the following plans:</p> <ul style="list-style-type: none"> • Site Layout Plan Stages 1 and 2 – ERA60, prepared by Duggan and Hede Pty Ltd, ref: WE490-C1-01, dated 02/16 • Workers Accommodation – Site Layout, prepared by Duggan and Hede Pty Ltd, ref: WE490-B1-01, dated 03/16 • Workers Accommodation – Site Plan, prepared by Duggan and Hede Pty Ltd, ref: WE490-B1-02, dated 03/16 	At all times
2.	<p>Any works on the land must not:</p> <ol style="list-style-type: none"> Create any new discharge points for stormwater runoff onto the state transport corridor; interfere with and/or cause damage to the existing stormwater drainage on the state-controlled road; Cause surcharge of any existing culvert or drain on a state transport corridor; reduce the quality of stormwater discharge onto the state transport corridor. <p>* State Transport Corridor means any of the following terms (defined under the <i>Transport Infrastructure Act 1994</i>, the <i>Transport Planning and Coordination Act 1994</i>, and the <i>Sustainable Planning Act 2009</i>); a state-controlled road, a railway, a public passenger transport corridor, a state-controlled transport tunnel, an active transport corridor.</p>	At all times
3.	The permitted road access location(s), is to be located, designed and constructed in accordance with the Section 62 approval (Attachment 3) granted by the Department of Transport and Main Roads dated 2 April 2013 under the <i>Transport Infrastructure Act 1994</i> .	At all times
4.	All vehicles must enter and exit the subject site at the permitted road access location/s in a forward motion.	At all times

SDA-0316-029193

Our reference: SDA-0316-029193
Your reference: 2016/19470

Attachment 2—Reasons for decision to impose conditions

The reasons for this decision are:

- To ensure the development is carried out generally in accordance with the plans of development submitted with the application
- To ensure that the impacts of stormwater events associated with development are minimised and managed to avoid creating any adverse impacts on the state transport corridor.
- To ensure access to the state-controlled road from the site does not compromise the safety and efficiency of the state-controlled road.
- To ensure the turning movements of vehicles entering and exiting the premises via the road access maintains the safety and efficiency of the state-controlled road.

SDA-0316-029193

Our reference: SDA-0316-029193
Your reference: 2016/19470

Attachment 3 – copy of Section 62 Approval of Access Location

Department of Infrastructure, Local Government and Planning

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SQA-0316-029193

02 April 2013

Annejada Pty Ltd
 "Wastrosa" Upper McDowell St
 Roma QLD 4455



Department of
 Transport and Main Roads

Attention: Andrew Reardon

Dear Andrew,

Road Access Approval Location between Lot 26 BWR145 & 28 BWR122 and the Warrego Highway, JACKSON
NOTICE under Section 67 of the Transport Infrastructure Act 1994

I refer to Annejada Pty Ltd (the Company) application requesting approval of a road access location between Lot 26 BWR145 & 28 BWR122 and the State-controlled Warrego Highway (Roma - Miles).

Part A: Approval of Access Location -s62

Pursuant to section 62(1) of the *Transport Infrastructure Act 1994* (TIA), the Department of Transport and Main Roads (DTMR) has assessed your application and advise the Company's application for access to the State controlled road is approved subject to the following conditions:

1. The approved access is to be located at through distance 53.3km from Miles
2. The road access works is to be constructed at no cost to DTMR.

Notice of Decision

This letter constitutes a notice under section 67 of the *Transport Infrastructure Act 1994* (TIA) of a written decision made under section 62(1) of the TIA about:

- the location at which vehicular access between the land and the road is permitted; and
- the conditions on the use of the road access location.

In accordance with section 70 of the TIA, the Company is bound by this Decision. A copy of section 70 of the TIA is enclosed for your information.

Department of Transport and Main Roads
 Project Delivery & Operations
 Downs South West Region/Roma Office
 30 McDowell Street Roma Queensland 4455
 PO Box 126 Roma QLD 4455

Our ref: 50010150
 Your ref:
 Enquiry: Darryl Dwyer
 Telephone: +61 7 4632 0500
 Facsimile: +61 7 4632 0500
 Website: www.dtmr.qld.gov.au

SOA-0315-029193

Appeal Provision

The Company may, within 28 days of receiving this notice, apply for a review of the decision in accordance with section 31 of the *Transport Planning and Coordination Act 1984*—

- (i) An application for review must be in writing and state the grounds on which the Company wants the original decision reviewed.
- (ii) If the Company has applied for a review, the Company may make an application to have the decision stayed to the Planning and Environment Court under the *Transport Planning and Coordination Act 1984*, part 5 division 2 (section 32), and serve a copy of this application on DTMR at the above address at least 2 business days before the hearing.

Duration of Decision

There is no guarantee of continuation of road access arrangements, as ongoing access is dependant upon ensuring the ongoing safety and efficiency of the State controlled road network.

Important Information for Applicants:

- Any proposed alteration or variation to the approved vehicular access must be approved by DTMR before any changes are made.
- This document must be retained and provided to DTMR, if requested.

Part B Approval to design, construct and maintain road access location: s33

In accordance with section 33 of the *Transport Infrastructure Act 1991* (TIA), the Department of Transport and Main Roads (DTMR) has assessed the Company's application, including the following documentation (known as "the Works"):

- Transport and Main Roads referral Agency response dated 7 January 2013 ref TMR 12-004164 for the development application received from Westrex Services Pty Ltd.
- Baker Rossow Job No. 120001, Plan Numbers 001, 002, 003, 004, 005, 006, 007, 008, 009, 010, 011, 012, 013, 014, 015 & 016. All Revision B, dated March 2013. Received by email from Brendan Reid, Civil Design Manager, Baker Rossow Consulting Engineers Pty Ltd, on the 14th March 2013.

SQA-0316-029193

The Company's application to construct the works has been approved subject to the conditions listed in the enclosed Access Upgrade Approval Conditions.

DTMR's suggestive advice is to consider extending the available storage length on the Warrego Highway for westbound vehicles wishing to turn right into the new access road. The current storage length (38m) provided in the design drawings is suitable for one type 1 road train. As it is not uncommon for these types of vehicles to travel in pairs a storage length suitable for two type 1 road trains (80m) would be preferred. This would provide additional improved level of service and safety for road users accessing your property and for road users travelling along the Warrego Highway.

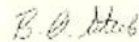
I wish to note that this suggestion is not conditional and to note that DTMR has already suggested design changes in pavement depth and type of pavement material to assist in providing a more pragmatic construction at this site.

Should DTMR's suggestion be taken to extend the storage length, the design changes will need to be shown on 'as constructed' drawings and submitted to DTMR in accordance with paragraph 35 of the enclosed 'Access Upgrade Approval Conditions'.

A copy of this Approval must be kept on site and produced upon request by DTMR officers. If any variations from the approved works are required, further written approval from DTMR must first be obtained.

If you have any questions about this approval, please contact Cenny Duncan of this office on 46229592.

Yours sincerely



Bruce Steele
Principal Adviser (Planning Services)

Encl (3)

- Access Upgrade Approval Conditions
- Section 76 of the Transport Infrastructure Approval Act 1994
- Deed of Indemnity

SDA-0316-029193

Access Upgrade Approval Conditions (Major Works)
Site specific information

General

1. The Company is to construct the road access (the Works) at no cost to the Department of Transport and Main Roads (DTMR).
2. Written acceptance or commencement of construction works shall be deemed acceptance by the Company of all conditions of this Approval.
3. DTMR shall not be held liable for any delay, associated or consequential cost due, but not limited to, any approval, notification, opinion or decision in relation to a change or clarification in respect of the construction of the works.
4. This Approval cannot be transferred to someone else.
5. The Company is to comply with all other laws and requirements that may apply to the Company's works, including but not limited to:
 - a. obtaining approvals from other agencies; and
 - b. complying with the *Work Health and Safety Act 2011* and Regulations, and the *Environmental Protection Act 1994* (including the Company's environmental duty).
6. The Company must not damage DTMR roads, or anything within DTMR roads. The Company should contact public utility providers in the area to locate their services prior to construction. If the Company damages DTMR's roads or anything within it, DTMR may direct that the Company reinstate it to a reasonable standard, or pay all reasonable costs for DTMR to do so.
7. The Company must not interfere with existing drainage, signage, road markers or anything else within DTMR's roads not affected by this work.
8. The Company must remove any litter generated as part of the Company's activity.
9. DTMR makes no warrant as to the existence or non-existence of native title interests over any land within the boundaries of the State Controlled Road proposed for construction works. It is a requirement of this Approval that the company complies with Section 24JB subsection 6 of the *Native Title Act 1993* (Cth).
10. The Company is to provide DTMR with the details of any contractor and their authority. The Company must demonstrate to DTMR the nominated contractor has sufficient expertise to carry out the proposed work.

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Indemnity, Security and Insurances

11. The Company must provide DTMR with a signed Deed of Indemnity (Attached) ten (10) business days before the commencement of works.
12. The Company must, at its own cost and expense, provide Security to DTMR ten (10) business days before the commencement of works, and under the following conditions:
- a. The Security is for an amount calculated at fifteen percent (15%) of the cost of the works within the State-controlled road boundary or \$50,000, whichever is the greater.
 - b. The Security shall be held until the structure has been completed to the satisfaction of DTMR.
 - c. The Security shall be in the form of one or more bank guarantees or insurance bonds on terms and conditions acceptable to DTMR that are:
 - i. Issued by an 'approved security provider' within the meaning of section 38 of the *Financial and Performance Management Standard 2009*;
 - ii. Irrevocable and unconditional;
 - iii. In total, for the amount of the Security Sum; and
 - iv. Immediately payable by the entity issuing the bank guarantee or insurance bond upon receipt of a demand from DTMR stating that DTMR is entitled to call on the bank guarantee or insurance bond in accordance with this Approval.
 - d. DTMR may convert into money, at any time, such part of the Security to meet the costs associated with rectification of defects, or to make safe an unsafe situation where the Company fails to adequately meet their obligations or doesn't meet the obligation in a timely manner. The Company shall not be entitled to recover the cost of such rectification works from DTMR.
 - e. DTMR must return the Security to the Company, less any amount called upon by DTMR, six months from the date the RPEQ certification of the completion of the work letter is received by DTMR.
 - f. The Company must insure and keep insured, during the Term of this Approval and any extension of the Term, all improvements to the Land and things brought on the Site for the purpose of carrying out works under this Approval, against damage or loss of any kind. The Insurance must be:
 - i. in the name of the Company for its rights and interests, to the satisfaction of DTMR and noting DTMR as an interested party;
 - ii. for a sum not less than the full reinstatement value of the improvements, the road, all elements of the road including the pavement and things brought on the site.
13. Before commencing work, the Company shall take out a Public Liability Insurance Policy:
- a. in the name of the Company for its respective rights and interests, to cover all of its liabilities including the liability of the Company imposed by this Approval and noting DTMR as an interested party;

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- b. including a cross-liability clause in which the insurer agrees to waive all rights of subrogation or action that the insurer may have or acquire against all or any of the persons comprising the insured and for the purposes of which the insurer accepts the term "insured" as applying to each of the persons comprising the insured as if a separate policy of insurance had been issued to each of them (subject always to the overall sum insured not being increased thereby);
 - c. for an amount of not less than the sum of \$20 million for any single event;
 - d. effected with an insurer or insurers being approved in writing by DTMR (which approval will not be unreasonably withheld) and on terms acceptable to DTMR;
 - e. the Company must maintain the policy during the currency of this Approval between the date of possession of site and the end of the defects liability period.
14. The Company must hold and maintain Workers' Compensation Insurance (as a minimum, insurance required under the *Workers' Compensation and Rehabilitation Act 2003*) in accordance with the requirements of legislation during the period from possession of the site to the end of the defects liability period.

Prior to Beginning the Works

15. No later than ten (10) business days before starting any activities, the Company must:
- a. contact the relevant DTMR Regional office to arrange a pre-start meeting;
 - b. inform DTMR of the details of the Principal Contractor for the workplace;
 - c. provide DTMR with a Construction Management Plan containing, as a minimum, the following elements:
 - i. Site specific Workplace Health and Safety Plan; and
 - ii. Construction Program (Gantt Chart);
 - d. provide DTMR with the details of 24 hour emergency contact for defect and safety issues for the works;
 - e. provide DTMR with copies of relevant approved Traffic Management Plans (TMPs); and
 - f. provide DTMR with copies of relevant approved Traffic Control Permits (TCPs).
16. The Company must provide adequate notice to the public regarding the Company's proposed works, including:
- a. arranging suitable advertising and media notices to ensure that affected motorists and the local community are effectively warned of any disruptions the project may cause; and
 - b. providing written notices to all residences and local businesses adjacent to the proposed works.

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Construction

17. The Works are to be constructed and maintained in accordance with the approved RPEQ certified drawing numbers/ plans: Baker Rossow Job No. 120001, Plan Numbers 001, 002, 003, 004, 005, 006, 007, 008, 009, 010, 011, 012, 013, 014, 015 & 016. All Revision B, dated March 2013.
18. All proposed changes to plans that are RPEQ certified shall be RPEQ certified and submitted to DTMR.
19. All works shall be undertaken in accordance with the requirements of DTMR's Road Planning and Design Manual and Manual of Uniform Traffic Control Devices and, where applicable, Standard Drawings Roads.
20. Where a DTMR Standard Specification does not specify a treatment or standard, works shall be in accordance with the relevant Australian Standard.
21. The version of all specifications applicable to the works shall be that version current at the time the plans are RPEQ certified and agreed in writing by DTMR.
22. The Company shall provide DTMR staff free and unhindered access to the Site for the purposes of inspecting the works, reviewing quality or product testing records, or reviewing any aspect related to required plans or submissions (for example, quality audits).
23. DTMR may audit any part of the work and will recover the reasonable cost of any audits that confirm sub standard workmanship or a divergence from the approved/submitted plans.
24. The testing frequencies and types required are stated in Standards Specifications Roads. The Company shall immediately furnish any such test results requested by DTMR staff.
25. Further to Clause 5 of Main Roads Standard 11.01, the Company shall give 48 hours notice to DTMR's Inspector prior to inspection for a hold point or witness point. Hold points, witness points and milestones are defined in the relevant Standard Specifications.
26. Pavement work and widening is to be carried out in accordance with the approved pavement design details contained on Plan No. 002 Rev B.
27. Superfluous pavement markings are to be removed by water blasting. Over painting of line marking with black paint is not permitted.
28. Electrical installation and testing shall be carried out in accordance with requirements of MRS11.04 "Road Lighting" and MRS11.05 "Switchboards and Cables". Additional testing and recording shall be carried out in the presence of the DTMR representative as specified below. The Company shall provide a minimum of 48 hours notice to the DTMR representative prior to such testing.
The following mandatory tests shall be undertaken in accordance with AS 3000 Section 6, with the results recorded on the test sheet provided:
 - 6.3.1 Visual
 - 6.3.3.2 Continuity of the earthing system
 - 6.3.3.3 Installation resistance

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- 6.3.3.4 Polarity
- 6.3.3.6 Correct circuit connections
- 6.3.4.2 Fault loop impedance

29. The Works must be completed within 2 years from the start date of this Approval.

30. Unless otherwise approved in writing, all carriageways surfaced with bituminous material or cement concrete shall be bored and/or jacked with no disturbance to the pavement or shoulders. Where required by the Regional Director, a DTMR representative will be present at all times during this operation. A specification and drawing for this operation are available from DTMR for guidance.

31. Construction of the structure is to proceed without unreasonable interruption to through traffic, cyclists and pedestrians. This includes taking all steps necessary to protect the public during construction by providing adequate traffic management or other specified protection in accordance with DTMR's MUTCD, Part 3 Works on Road.

32. The Company must ensure road safety is maintained when working within DTMR's road.

33. The Company must minimise the effect of the construction activity on areas of conservation value or cultural heritage significance, including:

- a. an approved Environmental Management Plan and reports on Native Title and/or Cultural Heritage;
- b. notifying DTMR and the Department of Environment and Heritage of any incidents which cause or have the potential to cause material or serious environmental harm (as defined in the *Environmental Protection Act 1994*);
- c. notifying DTMR, as soon as practicable, of meeting with, inspections, audits, or visits from representatives of other government departments;
- d. minimising any disturbance to vegetation, and taking any animals which are found injured as a result of the Company's activities immediately to a veterinarian or refuge; and
- e. notifying the Cultural Heritage Branch of the Department of Environment and Heritage of any artefacts of cultural heritage significance being located during the Company's activities.

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Completion of the Works

34. When the Company's road access is completed, the Company must restore the area to a reasonable condition, for example, removal of litter and revegetation. If the Company fails to restore the area to a reasonable condition, DTMR may undertake the restoration and recover costs from the Company.

35. The Company must provide DTMR with written RPEQ certification of the completion of the work within 30 days of the completion of the work. This is to include testing and inspection plans, documentation of dimensional checks and 'as constructed' plans in DTMR approved format.

DTMR's powers

36. DTMR may direct the Company to alter, relocate, make safe or remove the Company's road access if the access is, or may in the future:

- a. create a traffic hazard; or
- b. reduce safety; or
- c. have an adverse effect on traffic operations.

37. The Company will bear all costs associated with any direction given under Condition 36 above.

38. All correspondence shall be sent to:-

The Deputy Regional Director
Downs South West Region
PO Box 120
Roma Qld 4455

If the Company has any questions about this approval, the conditions attaching to it, or any other access related query, please do not hesitate to contact Danny Duncan on 46229562.

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ATTACHMENT 2 - THIRD PARTY ADVICE PROVIDED BY ERGON ENERGY



825 Ann Street Fortitude Valley 4006
PO Box 264 Fortitude Valley 4006

ergon.com.au

Chief Executive Officer
Planning and Environment
Maranoa Regional Council
(via email: planning@maranoa.qld.gov.au)

Attention: Mr Christopher Tickner

cc Westrex Services
C/- Duggan and Hede
(via email: dm.mcmahon@dhenv.com.au)

Dear Christopher,

THIRD PARTY ADVICE

Material Change of Use - "Industry"
High Impact Industry – Landfill &
Accommodation Units (Ancillary Workers Accommodation)

LOT 28 PLAN BWR122 and LOT 26 PLAN BWR145

COUNCIL REFERENCE: 2016/19470
ERGON ENERGY REFERENCE: EE16/027099

This submission is made on behalf of Ergon Energy Corporation Limited ACN 087 646 062 (Ergon Energy) pursuant to section 256 (third party advice) of the *Sustainable Planning Act 2009*. Referral under table 2 schedule 7 of the *Sustainable Planning Regulation 2009* is not formally triggered in this instance, however we appreciate Council's recognition of our infrastructure and the opportunity to review the proposal at this early stage.

Ergon Energy's interest over Lot 28 on BWR122 and Lot 26 on BWR145 includes a 132kV powerline within an easement running along the northern portion of the lots and a high voltage powerline (SWER line) running through the southern portion of the lots. Both lines run in an east – west direction. Based on the plans submitted the 132kV powerline appears to abut the development and the SWER line appears to be within the development (extraction) area. Development in and around the SWER line can potentially cause significant risks to safety, power reliability and access for maintenance and repairs.

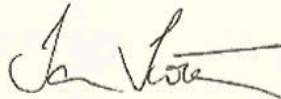
Ergon Energy Corporation Limited ABN 50 087 646 062
Ergon Energy Queensland Pty Ltd ABN 11 121 177 802

Ergon Energy has no objection to the proposed material change of use, subject to the following conditions being applied to any approval:

- All easement conditions must be maintained.
- No aspect of the development or activities associated with the development to occur within the existing easement.
- No aspect of development is to cause subsidence, ground instability or changes in ground level within the easement area or within 10 metres of either side of the SWER line.
- Electricity infrastructure within the proposed development site is adequately protected and Ergon Energy has unrestricted access for maintenance and operation needs. Note an Ergon Energy lock can be provided if required for gates.
- Electrical safety clearances for both the SWER line and 132 kV Powerline must be maintained at all times. All works must comply with the *Electrical Safety Act 2002* (the Act).
- No significant increase in airborne pollutants (ie. dust) occurs as a result of the proposal, to limit adverse impacts on electrical infrastructure.
- Should changes to Ergon Energy infrastructure be proposed or required, including to the SWER line, as part of the development, those changes are made with Ergon Energy's consent and at the developer/owner's expense.
- The developer will be required (if needed) to negotiate electricity supply arrangements by applying in writing to Ergon Energy, or by contacting Ergon Energy on 13 10 46. Early contact is recommended. Should the development require permanent electrical distribution infrastructure for its ongoing operations (eg. pad mounted transformers), early contact with Ergon Energy (ie. prior to detailed design) can ensure any requirements are accounted for in a timely and efficient manner.

We respectfully request that a copy of the decision be provided. Please contact me on 3851 6530 or via email address: ian.turton@ergon.com.au for any further information.

Yours sincerely,



Ian Turton
Principal Town Planner
Ergon Energy

ATTACHMENT 3 – SPA EXTRACT ON APPEAL RIGHTS

Division 8 Appeals to court relating to development applications and approvals

461 Appeals by applicants

- (1) An applicant for a development application may appeal to the court against any of the following—
 - (a) the refusal, or the refusal in part, of the development application;
 - (b) any condition of a development approval, another matter stated in a development approval and the identification or inclusion of a code under section 242;
 - (c) the decision to give a preliminary approval when a development permit was applied for;
 - (d) the length of a period mentioned in section 341;
 - (e) a deemed refusal of the development application.
- (2) An appeal under subsection (1)(a), (b), (c) or (d) must be started within 20 business days (the **applicant's appeal period**) after—
 - (a) if a decision notice or negotiated decision notice is given—the day the decision notice or negotiated decision notice is given to the applicant; or
 - (b) otherwise—the day a decision notice was required to be given to the applicant.
- (3) An appeal under subsection (1)(e) may be started at any time after the last day a decision on the matter should have been made.

462 Appeals by submitters—general

- (1) A submitter for a development application may appeal to the court only against—
 - (a) the part of the approval relating to the assessment manager's decision about any part of the application requiring impact assessment under section 314; or
 - (b) the part of the approval relating to the assessment manager's decision under section 327.
- (2) To the extent an appeal may be made under subsection (1), the appeal may be against 1 or more of the following—
 - (a) the giving of a development approval;
 - (b) any provision of the approval including—
 - (i) a condition of, or lack of condition for, the approval; or
 - (ii) the length of a period mentioned in section 341 for the approval.
- (3) However, a submitter may not appeal if the submitter—
 - (a) withdraws the submission before the application is decided; or
 - (b) has given the assessment manager a notice under section 339(1)(b)(ii).
- (4) The appeal must be started within 20 business days (the **submitter's appeal period**) after the decision notice or negotiated decision notice is given to the submitter.

Division 11 Making an appeal to court

481 How appeals to the court are started

- (1) An appeal is started by lodging written notice of appeal with the registrar of the court.
- (2) The notice of appeal must state the grounds of the appeal.

- (3) The person starting the appeal must also comply with the rules of the court applying to the appeal.
- (4) However, the court may hear and decide an appeal even if the person has not complied with subsection (3).

482 Notice of appeal to other parties—development applications and approvals

- (1) An appellant under division 8 must give written notice of the appeal to—
 - (a) if the appellant is an applicant—
 - (i) the chief executive; and
 - (ii) the assessment manager; and
 - (iii) any concurrence agency; and
 - (iv) any principal submitter whose submission has not been withdrawn; and
 - (v) any advice agency treated as a submitter whose submission has not been withdrawn; or
 - (b) if the appellant is a submitter or an advice agency whose response to the development application is treated as a submission for an appeal—
 - (i) the chief executive; and
 - (ii) the assessment manager; and
 - (iii) any referral agency; and
 - (iv) the applicant; or
 - (c) if the appellant is a person to whom a notice mentioned in section 465(1) has been given—
 - (i) the chief executive; and
 - (ii) the assessment manager for the development application to which the notice relates; and
 - (iii) any entity that was a concurrence agency for the development application to which the notice relates; and
 - (iv) the person who made the request under section 383 to which the notice relates, if the person is not the appellant; or
 - (d) if the appellant is a person mentioned in section 466(1)—
 - (i) the chief executive; and
 - (ii) the responsible entity for making the change to which the appeal relates; and
 - (iii) the person who made the request to which the appeal relates under section 369, if the person is not the appellant; and
 - (iv) if the responsible entity is the assessment manager—any entity that was a concurrence agency for the development application to which the notice of the decision on the request relates; or
 - (e) if the appellant is a person to whom a notice mentioned in section 467 has been given—the entity that gave the notice.
- (2) The notice must be given within—
 - (a) if the appellant is a submitter or advice agency whose response to the development application is treated as a submission for an appeal—2 business days after the appeal is started; or
 - (b) otherwise—10 business days after the appeal is started.
- (3) The notice must state—
 - (a) the grounds of the appeal; and
 - (b) if the person given the notice is not the respondent or a co-respondent under section 485—that the person may, within 10 business days after the notice is given, elect to become a co-respondent to the appeal by filing in the court a notice of election in the approved form.

485 Respondent and co-respondents for appeals under div 8

- (1) Subsections (2) to (8) apply for appeals under sections 461 to 464.
- (2) The assessment manager is the respondent for the appeal.
- (3) If the appeal is started by a submitter, the applicant is a co-respondent for the appeal.
- (4) Any submitter may elect to become a co-respondent for the appeal.
- (5) If the appeal is about a concurrence agency's response, the concurrence agency is a co-respondent for the appeal.
- (6) If the appeal is only about a concurrence agency's response, the assessment manager may apply to the court to withdraw from the appeal.
- (7) The respondent and any co-respondents for an appeal are entitled to be heard in the appeal as a party to the appeal.
- (8) A person to whom a notice of appeal is required to be given under section 482 and who is not the respondent or a co-respondent for the appeal may elect to be a co-respondent.
- (9) For an appeal under section 465—
 - (a) the assessment manager is the respondent; and (b) if the appeal is started by a concurrence agency that gave the assessment manager a notice under section 385—the person asking for the extension the subject of the appeal is a co-respondent; and
 - (c) any other person given notice of the appeal may elect to become a co-respondent.
- (10) For an appeal under section 466—
 - (a) the responsible entity for making the change to which the appeal relates is the respondent; and
 - (b) if the responsible entity is the assessment manager—
 - (i) if the appeal is started by a person who gave a notice under section 373 or a pre-request response notice—the person who made the request for the change is a co-respondent; and
 - (ii) any other person given notice of the appeal may elect to become a co-respondent.
- (11) For an appeal under section 467, the respondent is the entity given notice of the appeal.

488 How an entity may elect to be a co-respondent

An entity that is entitled to elect to be a co-respondent to an appeal may do so, within 10 business days after notice of the appeal is given to the entity, by following the rules of court for the election.

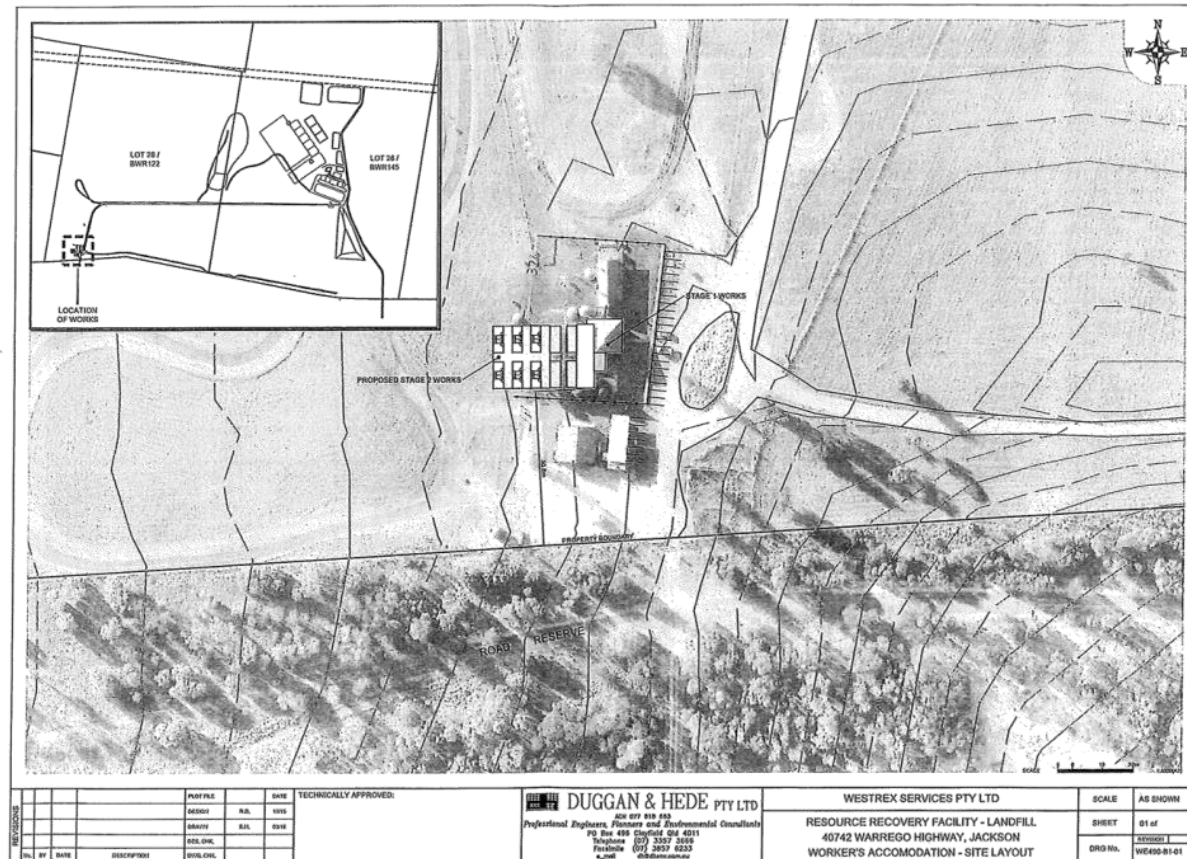
489 Minister entitled to be party to an appeal involving a State interest

If the Minister is satisfied an appeal involves a State interest, the Minister may, at any time before the appeal is decided, elect to be a party to the appeal by filing in the court a notice of election in the approved form.

490 Lodging appeal stops particular actions

- (1) If an appeal, other than an appeal under section 465, 466 or 467, is started under division 8, the development must not be started until the appeal is decided or withdrawn.

- (2) If an appeal is about a condition imposed on a compliance permit, the development must not be started until the appeal is decided or withdrawn.
- (3) Despite subsections (1) and (2), if the court is satisfied the outcome of the appeal would not be affected if the development or part of the development is started before the appeal is decided, the court may allow the development or part of the development to start before the appeal is decided.



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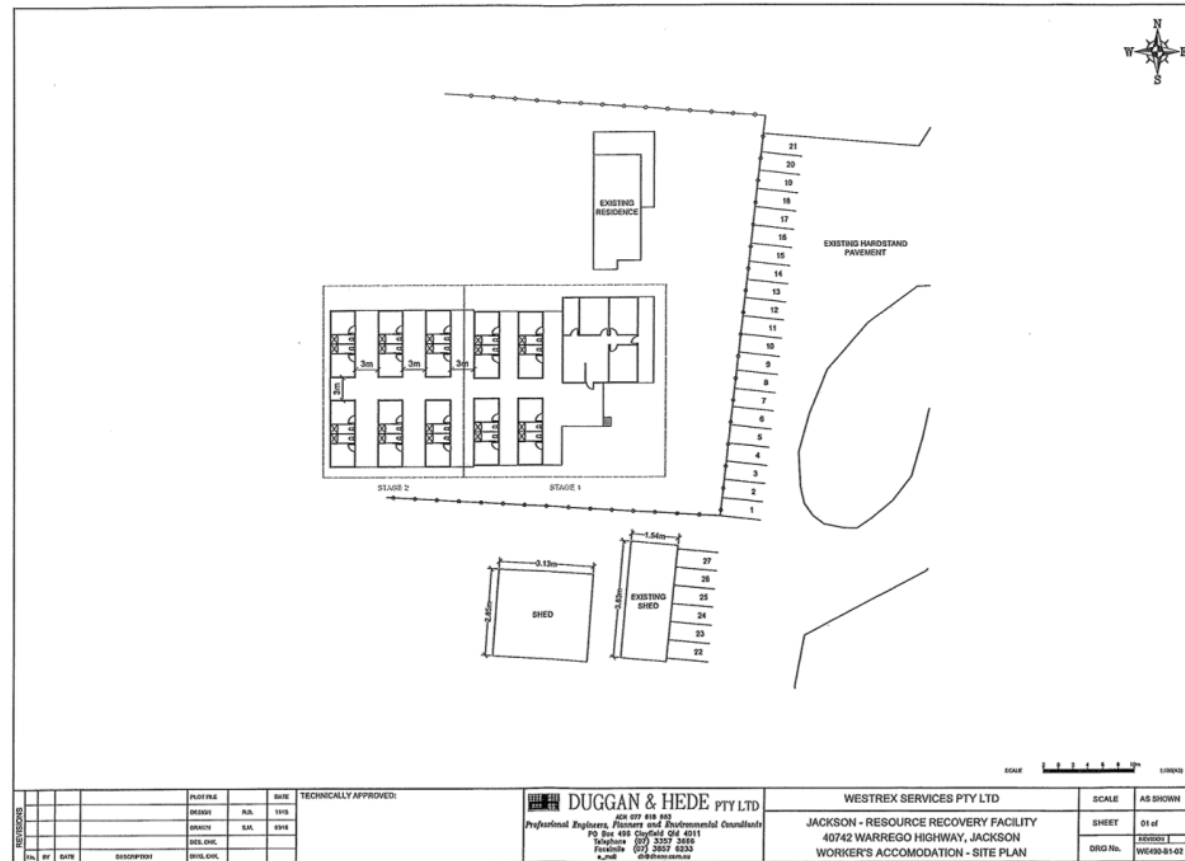
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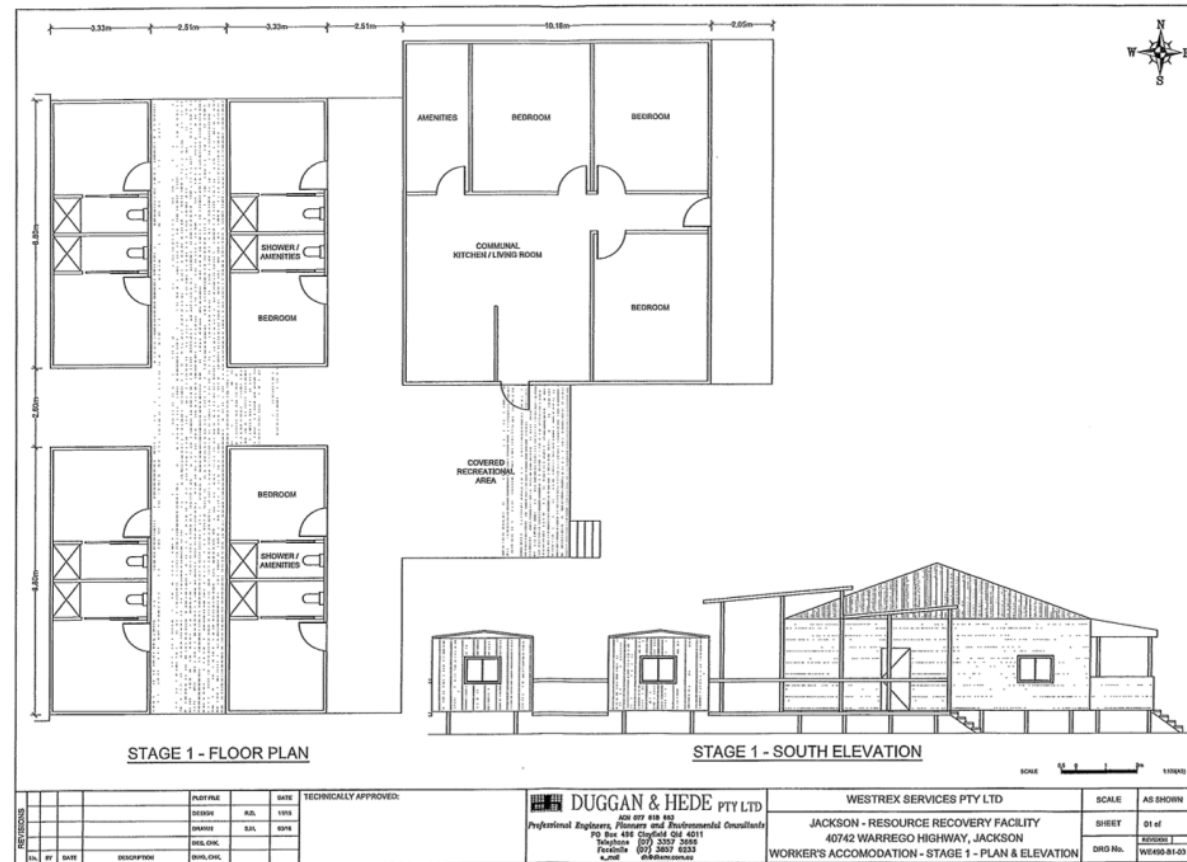
9 November 2016

In accordance with the:-
Sustainable Planning Act 2009
as amended

DANIELLE PEARN
Assessment Manager
Manager Planning & Building
Development



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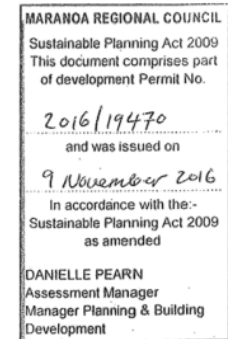
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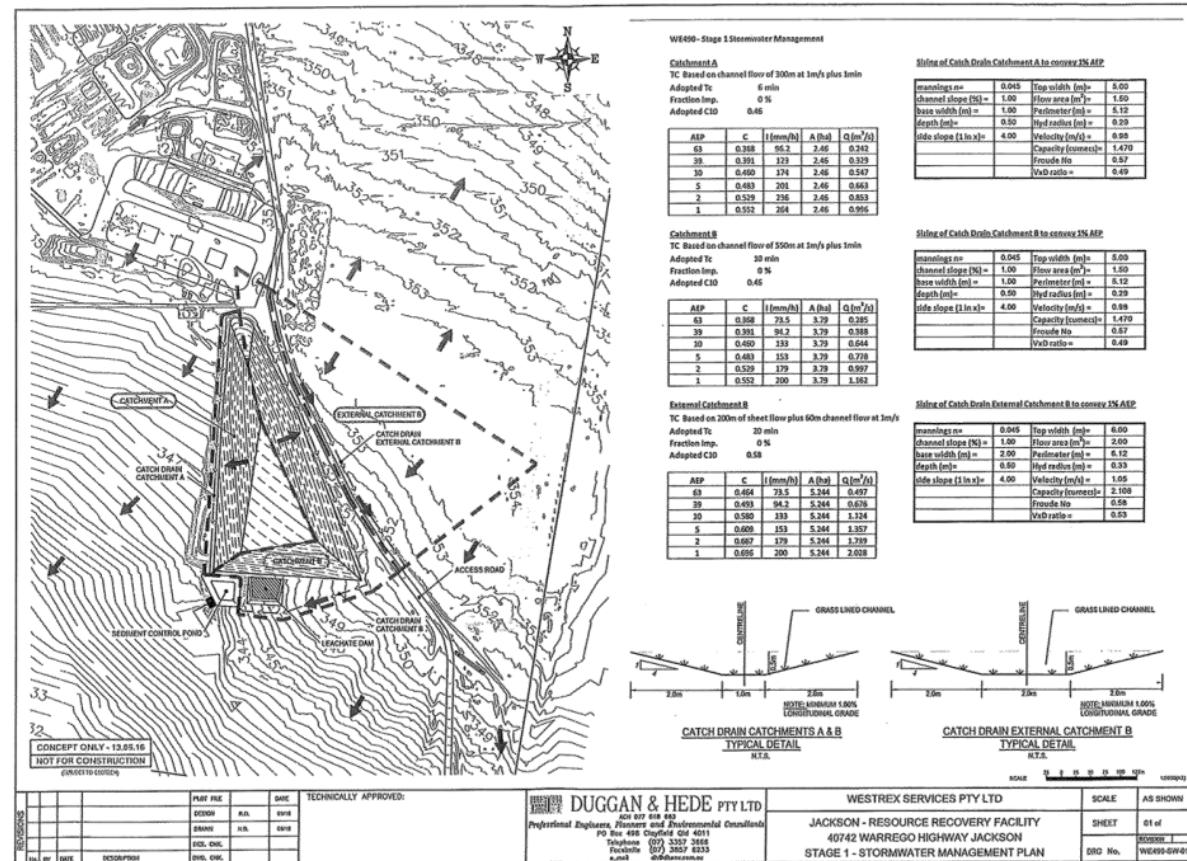
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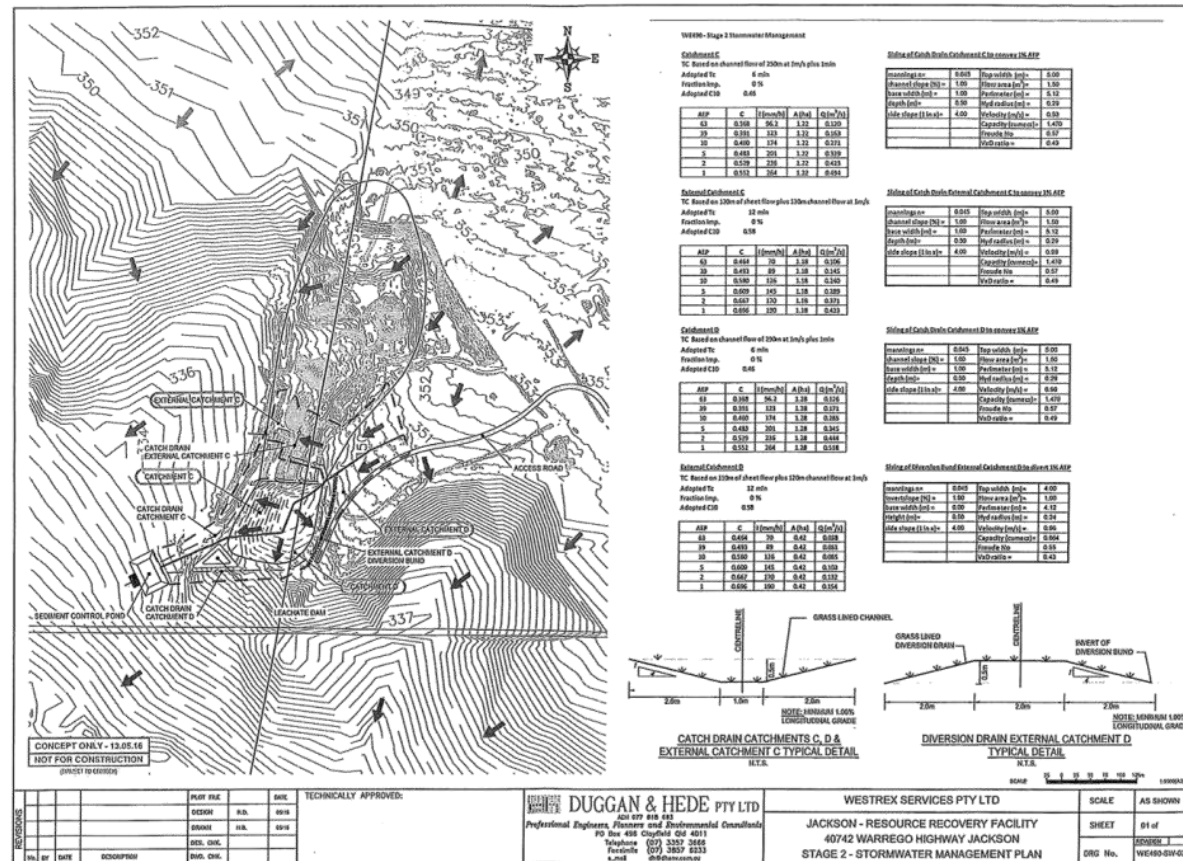
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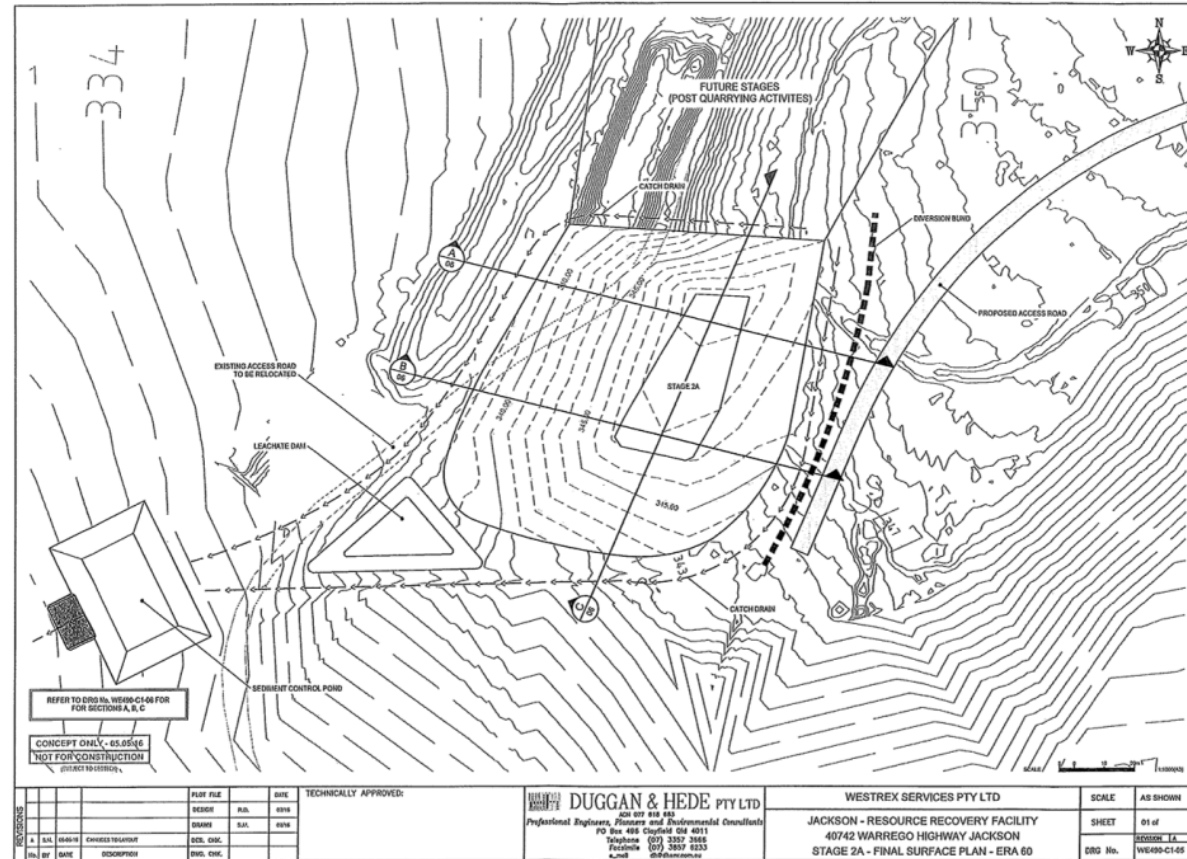
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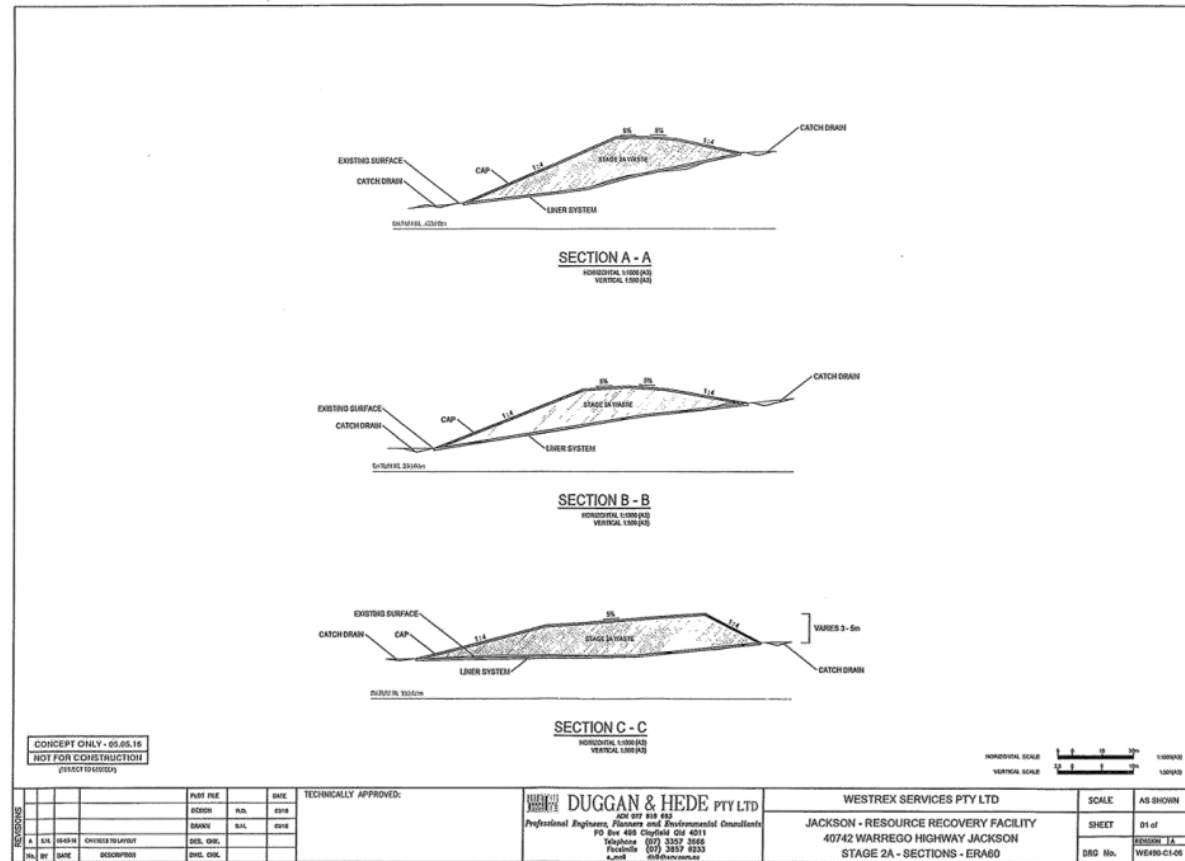
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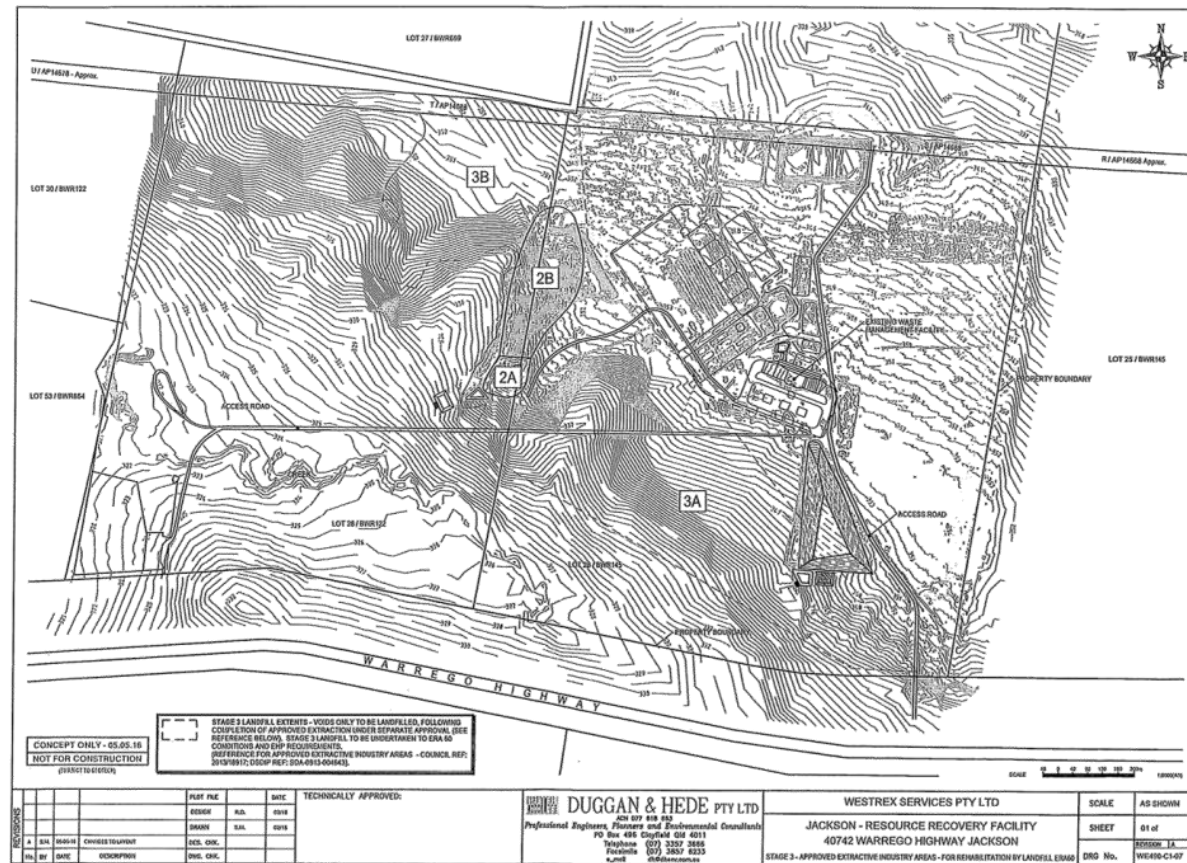
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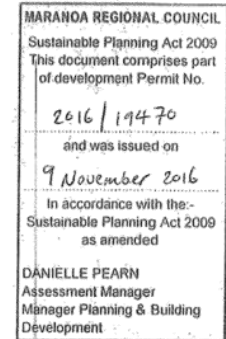
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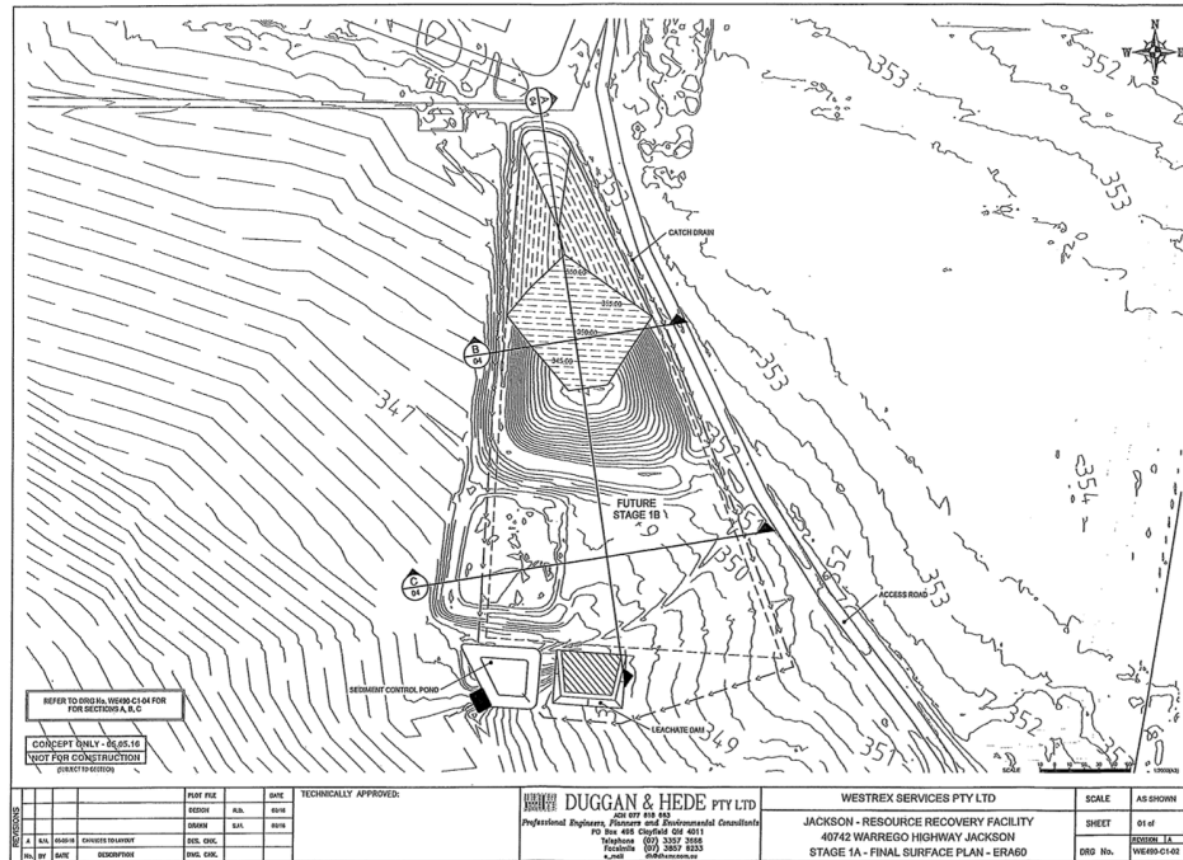
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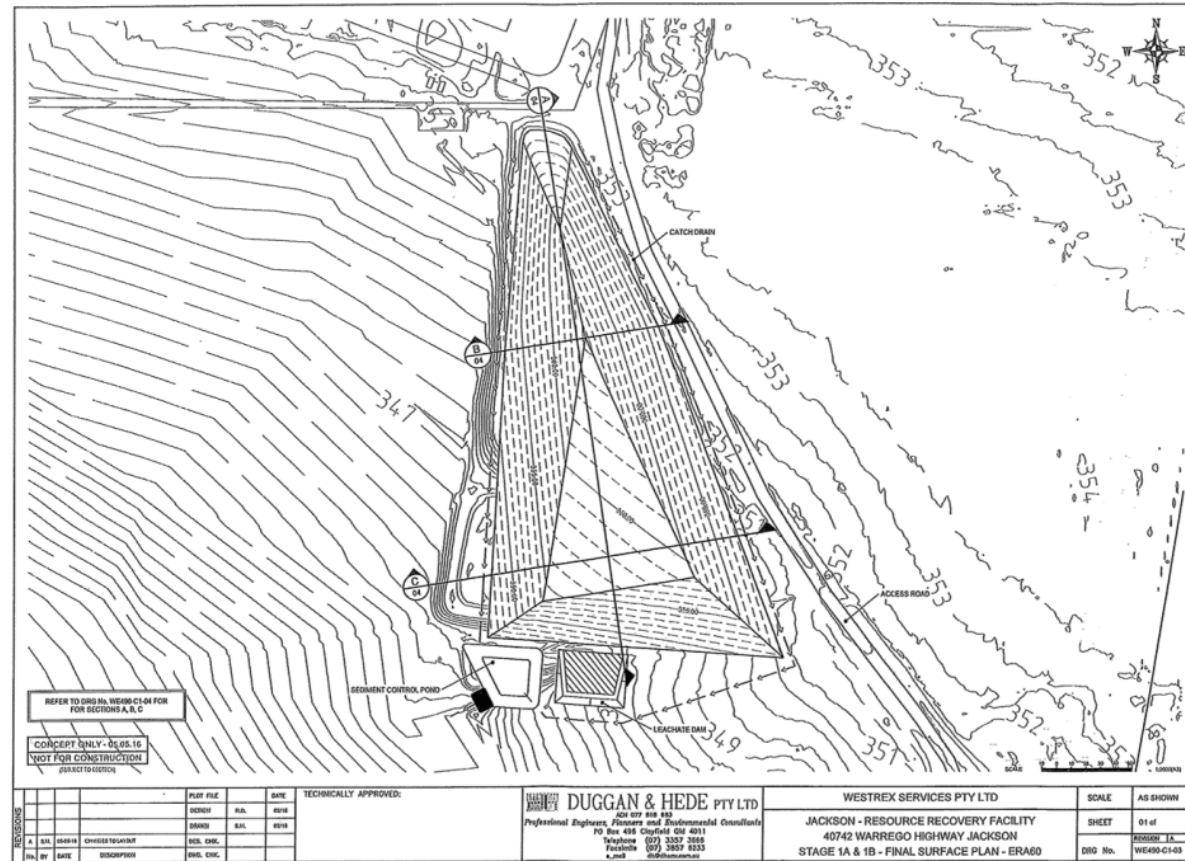
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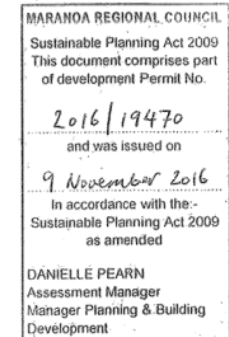
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In accordance with the:-
Sustainable Planning Act 2009
as amended

DANIELLE PEARN
Assessment Manager
Manager Planning & Building
Development



OFFICER REPORT

Meeting: Ordinary 26 August 2020

Date: 10 August 2020

Item Number: 13.2

File Number: D20/76440

SUBJECT HEADING: Get Ready Qld Funding - COVID-19 Business Continuity Planning Workshops

Classification: Open Access

Officer's Title: Associate to the Director / Directorate Budget & Emergency Management Coordination

Executive Summary:

A report was presented to Council on the 24th June 2020 with a proposed plan of activities to be funded by the Queensland Government's 2020-2021 Get Ready Queensland grants program. This reports presents a revised plan of activities.

Officer's Recommendation:

That Council approve the revised plan of activities to incorporate upcoming COVID-19 Business Continuity Planning Workshops for local businesses in the Maranoa Region.

Individuals or Organisations to which the report applies:

Are there any individuals or organisations who stand to gain a benefit, or suffer a loss, (either directly or indirectly) depending on the outcome of consideration of this matter?

(Note: This is to assist Councillors in identifying if they have a Material Personal Interest or Conflict of Interest in the agenda item - i.e. whether they should participate in the discussion and decision making).

Local Businesses.

Acronyms:

Are there any industry abbreviations that will be used in the report?

Note: This is important as particular professions or industries often use shortened terminology where they refer to the matter on a regular basis. However, for individuals not within the profession or industry it can significantly impact the readability of the report if these aren't explained at the start of the report).

Acronym	Description
QRA	Queensland Reconstruction Authority
GRQ	Get Ready Queensland
BCP	Business Continuity Planning

Context:

Why is the matter coming before Council?

To approve the revised plan of activities to include COVID-19 BCP workshops.

Background:

Has anything already happened in relation to this matter?

(Succinct overview of the relevant facts, without interpretation)

A report was presented to Council on the 24th June 2020 with a proposed plan of activities to secure funding with the Get Ready Queensland program. Initial proposed activities are to hold a Family Fun Day incorporating a display from Emergency Services Departments.

Council has been approached by Clear Logic Solutions to contribute to the proposed BCP workshops to be held in September 2020. Council's contribution to these workshops will help with the preparation, management and delivery of COVID-19 business continuity planning workshops for businesses. Registration is free for participants.

The workshop is tailored to small business within the COVID-19 environment focusing on the Comprehensive approach to disaster management (Prevention, Preparedness, Response, Recovery). Key topics of the will include:

- What are my duties as a business with COVID-19?
- What are the current restrictions?
- How can I stay up to date with the latest information?
- What are the hazard elements of COVID-19?
- How can I manage these hazards in my business?
- How can I manage the recovery efforts if the business is exposed to COVID-19 or financial/operating impacting restrictions?

Workshops will run for approximately 2-3 hours and be capped at 20 participants per workshop.

The quote provided by Clear Logic Solutions to prepare and deliver the workshops is \$6,336.00. The total funding available under the Get Ready Qld campaign is \$11,640.00, after the delivery of the workshops there will be a balance of \$5,304 which can be used for the original proposed planned activity.

Legislation, Local Laws, State Policies & Other Regulatory Requirements:

What does the legislation and other statutory instruments include about the matter under consideration?

(Include an extract of the relevant section's wording of the legislation – please do not just quote the section number as that is of no assistance to Councillors)

N/A

Council Policies or Asset Management Plans:

Does Council have a policy, plan or approach ordinarily followed for this type of decision?

What are relevant sections of the policy or plan?

(Quote/insert the relevant section's wording / description within the report)

N/A

Input into the Report & Recommendation:

Have others' views or input been sourced in developing the report and recommendation to Council? (i.e. other than the report author?) What did each say? (Please include consultation with the funding body, any dates of critical importance or updates or approvals required)

Local Disaster Coordinator – Rob Hayward

Manager – Procurement & Plan – Michael Worthington

Funding Bodies:

Is the project externally funded (or proposed to be)? If so, are there any implications in relation to the funding agreement or grant application. (Please do not just include names)

2020-2021 GRQ is funded by the Queensland Reconstruction Authority. All disaster preparedness activities delivered using 2020–2021 GRQ program grants must use the GRQ name, logo and branding in accordance with the program's branding guidelines

This Financial Year's Budget:

Will the matter under consideration impact how much Council collects in income or how much it will spend? How much (\$)? ***Is this already included in the budget? (Include the account number and description).***

If the matter under consideration has not been included in the budget, where can the funds be transferred from? (Include the account number and description) What will not be done as a result?

N/A

Future Years' Budgets:

Will there need to be a change in future years' budgets to cater for a change in income or increased expenditure as a result of Council's decision? How much (\$)? (e.g. estimate of additional maintenance or operating costs for a new or upgraded project)

N/A

Impact on Other Individuals or Interested Parties:

Is there anyone who is likely to be particularly interested in or impacted by the decision, or affected by the recommendation if adopted? What would be their key interests or concerns? (Interested Parties Analysis - IS9001:2015)

N/A

Risks:

What could go wrong if Council makes a decision on this matter? (What is the likelihood of it happening and the consequence if it does) (List each identified risk in a table)

Risk	Description of likelihood & consequences
Funding not spent	If the funding is not spent in the 2020-2021 year, there are no roll-overs permitted.

Advice to Council:

What do you think Council should do, based on your skills, qualifications and experience, your knowledge of this and related matters, and the facts contained in the report?

(A summary of what the employee thinks Council needs to hear, not what they think individual Councillors want to hear – i.e. employees must provide sound and impartial advice – the employee's professional opinion)

Clear Logic Solutions is the only local supplier that can provide this service, recommendation is to engage this supplier to prepare and present the workshops to local businesses.

Under the current Get Ready Qld funding guidelines, Council can use the Get Ready funding on activities that would help prepare communities and increase resilience to COVID-19.

Recommendation:

What is the 'draft decision' based on the advice to Council?

Does the recommendation suggest a decision contrary to an existing Council policy? If so, for what reason?

(Note: recommendations if adopted by Council become a legal decision of government and therefore must be clear and succinct about the action required by employees (unambiguous)).

Does this recommendation suggest a decision contrary to an existing Council policy? If so, for what reason?

That Council:

1. Approve the revised plan of activities to incorporate upcoming COVID-19 Business Continuity Planning Workshops for local businesses in the Maranoa Region.

Link to Operational Plan Function:

Corporate Plan 2018-2023

Strategic Priority 3: Helping to keep our communities safe

3.4 Emergency management and flood mitigation

Supporting Documentation:

- | | | |
|---|--|-----------|
| 1 | 4.8.2020 Email from Clear Logic Solutions - COVID-19 BCP Workshops | D20/76432 |
| 2 | Quote # QU0013 - Clear Logic Solutions - COVID-19 BCP Workshops | D20/76433 |

Report authorised by:

Deputy Chief Executive Officer/Acting Director Infrastructure Services

4.8.2020

Good Afternoon Gemma,

As discussed previously, please see the attached quote for the preparation, management, and delivery of COVID-19 business continuity planning workshops for businesses. I have included the information on the workshop structure within the quote.

Please note the Terms on the quote regarding limitation of liability and retention of intellectual property. As discussed, I am still in discussions with Commerce Roma regarding them purchasing the digital element (recording and digital material) of the workshop for distribution to their members via the Clear Logic Solutions learning management system.

If the Get Ready Funding is secured for the event, it would be proposed the workshops are registered as free on the online ticket registration. Subsequent workshops can be run if we have the numbers. If the discussions are successful with Commerce Roma, those who couldn't attend the event and are members of CR would have access to the recorded and digital material for free as part of their membership. Those who are not members would have to pay for the online course.

Please let me know if you have any questions or need items clarified.

Regards,

Shane Sellars
Director

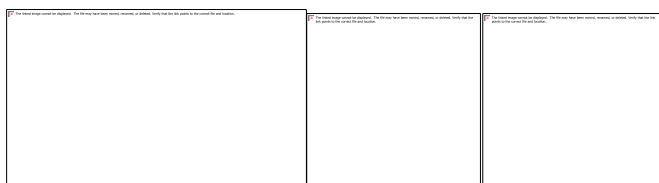


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Roma, QLD 4455 AU



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QUOTE

Maranoa Regional Council

Date
4 Aug 2020

Expiry
3 Sep 2020

Quote Number
QU-0013

ABN
30 632 654 909

Clear Logic Solutions Pty
Ltd
7 Beetson Dr
ROMA QLD 4455
AUSTRALIA

Description	Quantity	Unit Price	GST	Amount AUD
<p>Provision of COVID-19 Business Continuity Planning Workshop with key local stakeholders - Developing a practical plan for how your business can prepare for, respond to, and continue to operate after a COVID-19 event.</p> <p>The workshop is tailored to small business within the COVID-19 environment focusing on the Comprehensive Approach to disaster management (Prevention, Preparedness, Response, Recovery). Key topics of workshop include:</p> <ul style="list-style-type: none"> - What are my duties as a business with COVID-19? - What are the current restrictions? - How can I stay up to date with the latest information? - What are the hazard elements of COVID-19? - How can I manage these hazards in my business? - How can I manage the recovery efforts if the business is exposed to COVID-19 or financial/operational impacting restrictions? <p>Workshops will run for approx. 2-3 hours and be capped at 20 participants per workshop.</p> <p>Deliverables:</p> <ul style="list-style-type: none"> - Market event on social media and prepare posts for Maranoa Regional Council and other parties to share - Organise online registration process for event - Prepare and manage event COVID-19 Risks (Event Checklist and determine attendance numbers based on venue capacity) - Design and develop workshop material - including reference material and actionable hand outs to assist businesses with risk management (attendees to receive hard-copy material only) - Project manage guest speakers and incorporate guest delivery into material where possible (SWHHS/QHealth, QPS, QFES) *Attendance of guest speakers may be subject to availability - Facilitate Q&A session with speakers and attendees 				

Description	Quantity	Unit Price	GST	Amount AUD
- Conduct pre and post event survey to monitor learning outcomes - provide survey results of workshop effectiveness and feedback to Maranoa Regional Council				
- First Workshop, Approx. 2-3 Hours - held in Roma (Venue to be booked and organised by Maranoa Regional Council)	1.00	3,840.00	10%	3,840.00
Delivery of subsequent Workshops - at \$960 +GST per workshop Approx. 2-3 Hours each - held in Roma (Venue to be booked and organised by Maranoa Regional Council)	2.00	960.00	10%	1,920.00
Subtotal				5,760.00
TOTAL GST 10%				576.00
TOTAL AUD				6,336.00

Terms

--Limitation of Liability--

This proposal is made on the basis that the information and material to be provided in workshops will be general and adapted to an audience of various degrees of knowledge and understanding. Accordingly it is made on the basis that no liability attaches to Clear Logic Solutions Pty Ltd ("CLS") or any presenter of any information, for any suggestion, recommendation or advice given in any workshop, forum or other medium. All workshop participants are to acknowledge receipt and acceptance of these terms.

--Intellectual Property--

CLS retains the right to all intellectual property, particularly copyright, in all materials produced or used during or for the proposed workshop, including all digital versions circulated to workshop participants or the client. This right extends to the exclusive right on the part of CLS to make recordings (audio or visual) of the presentations and retain copyright in such recordings."

OFFICER REPORT

Meeting: Ordinary 26 August 2020

Date: 8 July 2020

Item Number: 13.3

File Number: D20/66363

SUBJECT HEADING: Renewal of Membership Toowoomba and Surat Basin Enterprise Pty Ltd.

Classification: Open Access

Officer's Title: Manager - Economic & Community Development

Executive Summary:

Maranoa Regional Council has been a "Partner Regional Council" of Toowoomba and Surat Basin Enterprise Pty Ltd (TSBE) since 2012.

Renewal of our commitment at Platinum level links us to the outputs and benefits of the Economic Growth of both the Toowoomba Region and Western Downs Regional Councils areas together with major Industry Groups of the Darling Downs.

Following a recent presentation to Council by TSBE/Food Leaders Australia General Manager Bruce McConnell, Council requested an estimate of additional services and costs that TSBE might provide to Council. This report presents this for consideration.

The consideration of Council to renew its commitment for 2020-21 is requested by way of this report.

Officer's Recommendation:

1. Approve the renewal and payment for a Platinum level sponsorship of Toowoomba and Surat Basin Enterprise for 2020/21, by way of payment in the sum of \$22,000 (inclusive of GST), as described in the renewal notice.
 2. Accept the improved level of services for an additional payment of \$27,500 (inclusive of GST)
 3. Authorise Council CEO to sign the partnership agreement.
-

Individuals or Organisations to which the report applies:

Are there any individuals or organisations who stand to gain a benefit, or suffer a loss, (either directly or indirectly) depending on the outcome of consideration of this matter?

(Note: This is to assist Councillors in identifying if they have a Material Personal Interest or Conflict of Interest in the agenda item - i.e. whether they should participate in the discussion and decision-making).

Maranoa Regional Council on behalf of the community of the Maranoa.

Acronyms:

Are there any industry abbreviations that will be used in the report?

Note: This is important as particular professions or industries often use shortened terminology where they refer to the matter on a regular basis. However, for individuals not within the profession or industry it can significantly impact the readability of the report if these aren't explained at the start of the report).

Acronym	Description
---------	-------------

TSBE	Toowoomba and Surat Basin Enterprise Pty Ltd
TSBE/FLA	Toowoomba and Surat Basin Enterprise Pty Ltd/Food Leaders Australia

Context:

Why is the matter coming before Council?

Council has involved itself in the decisions to renew annual commitments to its business development extensions.

Background:

Has anything already happened in relation to this matter?

(Succinct overview of the relevant facts, without interpretation)

Council has partnered with TSBE since 2014 and consequently benefited through the work of this organisation in advancing the interests of the business community in the Maranoa and the wider Surat Basin.

At a strategic level, the officers and directors of TSBE have made many visits to the Maranoa, to host networking functions and provide strategic advocacy for projects of mutual interest. This has been well received and appreciated by the local business community.

While TSBE make no apologies for the priority it gives to the Toowoomba Region, which are in proportion to the contribution TRC makes, some of the benefits to the Maranoa of continued sponsorship on behalf of the business community, to name highlights:

- Inclusion of TSBE as a partner with Department of State Development (DSD) in developing the CSG supply chain in the region.
- Regional profiles e.g. "Maranoa Development Status Report" as part of the Surat Basin Development Status Report.
- Promotion of our display banners at every function hosted by TSBE
- Direct assistance one on one to Manufacturing Industry base in the Maranoa
- Specialized assistance to the Ag Sector in the Maranoa.
- Tourism support – Celebrity Chef video promotions
- Food "Taste of the West" events
- Wider (SEQ) reach of "Maranoa Beef" and others
- The Advancing Regional Innovation Program

Additional services:

Following a recent presentation to Council by TSBE/Food Leaders Australia, General Manager Bruce McConnell, Council requested an estimate of additional services that TSBE might provide to Council and the costs.

The services that are our entitlement and the proposed additional services are detailed in the attachment to this report, and were compiled following consultation with the author. Close association with Council's Economic Development Unit and TSBE/FLA will be adequate to achieve the intended outcomes.

Legislation, Local Laws, State Policies & Other Regulatory Requirements:

What does the legislation and other statutory instruments include about the matter under consideration? (Include an extract of the relevant section's wording of the legislation – please do not just quote the section number as that is of no assistance to Councillors)

Council is empowered under the Local Government Act to undertake interactions with Beneficial Enterprises. Council's relationship with TSBE Pty Ltd is consistent with this power.

The following excerpt taken directly from the Local Government Act 2009 and is Current as at 1 March 2017 and Authorised by the Parliamentary Counsel.

Part 2 Beneficial enterprises and business activities

Division 1 Beneficial enterprises

39 What this division is about

- (1) This division is about beneficial enterprises that are conducted by a local government.
- (2) This division does not apply to a business unit of a local government.
- (3) A ***beneficial enterprise*** is an enterprise that a local government considers is directed to benefiting, and can reasonably be expected to benefit, the whole or part of its local government area.
- (4) A local government is ***conducting*** a beneficial enterprise if the local government is engaging in, or helping, the beneficial enterprise.

40 Conducting beneficial enterprises

- (1) A local government may conduct a beneficial enterprise.
- (2) To conduct the beneficial enterprise, the local government—
 - (a) may participate with an association, other than by being an unlimited partner of a partnership; and
 - (b) must not, either directly or by participating with an association, participate with an unlimited corporation; and
 - (c) must not enter into an agreement that does not limit the liability of the local government, as between the parties to the agreement, to the amount committed by the local government under the agreement.

Note— Under the *Statutory Bodies Financial Arrangements Act 1982*, a local government may need the Treasurer's approval before entering into particular financial arrangements.

(3) An ***association*** is—

- (a) a partnership; or
- (b) a corporation limited by shares but not listed on a stock exchange; or
- (c) a corporation limited by guarantee but not listed on a stock exchange; or
- (d) another association of persons that is not a corporation.

(4) An ***unlimited corporation*** means a corporation whose members have no limit placed on their liability.

(5) A local government ***participates*** with an association or unlimited corporation if the local government—

- (a) forms, or takes part in forming, an association or unlimited corporation; or
- (b) becomes a member of an association or unlimited corporation; or
- (c) takes part in the management of an association or unlimited corporation; or

(d) acquires or disposes of shares, debentures or securities of an association or unlimited corporation.

41 Identifying beneficial enterprises

A local government's annual report for each financial year must contain a list of all the beneficial enterprises that the local government conducted during the financial year.

Council Policies or Asset Management Plans:

Does Council have a policy, plan or approach ordinarily followed for this type of decision?

What are relevant sections of the policy or plan?

(Quote/insert the relevant section's wording / description within the report)

Not applicable.

Input into the Report & Recommendation:

Have others' views or input been sourced in developing the report and recommendation to Council? (i.e. other than the report author?) What did each say? (Please include consultation with the funding body, any dates of critical importance or updates or approvals required)

Maranoa Regional Council and its constituents stand to benefit from close involvement and cooperation with TSBE. Funded largely through membership subscriptions and sponsorships, TSBE is a wholly owned entity of Toowoomba Regional Council (TRC Annual report 2017-18), and has become the accepted and acknowledged, go-to private sector Economic Development organisation in the Darling Downs.

Its primary allegiance is to the Toowoomba Regional Council and accordingly its operational focus is weighted heavily on the Toowoomba Region. Recognising however that Toowoomba is a part of a wider economic and social community of interest, its Strategic outlook is to develop initiatives and projects that add value to the wider community irrespective of boundaries. Accordingly, its reach extends into the North Burnett, the Southern Downs, Brisbane, and The Darling Downs to the Maranoa.

Its Board of Directors comprises among the most influential people in our community of interest. TSBE has positioned itself to be an effective facilitator of introductions, a key lobbying mechanism, and a passionate advocate for our region. A full summary of benefits planned for next year is contained in the attachment to this report.

It is with this knowledge that I have no hesitation in recommending that Council resolves to continue to partner with TSBE for another year, and with an improved level of sponsorship in exchanged for additional benefits described in this report.

Funding Bodies:

Is the project externally funded (or proposed to be)? If so, are there any implications in relation to the funding agreement or grant application. (Please do not just include names)

Not applicable.

This Financial Year's Budget:

Will the matter under consideration impact how much Council collects in income or how much it will spend? How much (\$) Is this already included in the budget? (Include the account number and description).

If the matter under consideration has not been included in the budget, where can the funds be transferred from? (Include the account number and description) What will not be done as a result?

If Council's approves the 20/21 budget as proposed, impact will be \$22,000.00 in the 2020-21 financial year.

Future Years' Budgets:

Will there need to be a change in future years' budgets to cater for a change in income or increased expenditure as a result of Council's decision? How much (\$)? (e.g. estimate of additional maintenance or operating costs for a new or upgraded project)

Further commitments are assessed on a merit basis yearly.

Impact on Other Individuals or Interested Parties:

Is there anyone who is likely to be particularly interested in or impacted by the decision, or affected by the recommendation if adopted? What would be their key interests or concerns?
(Interested Parties Analysis - IS9001:2015)

Nil

Risks:

What could go wrong if Council makes a decision on this matter? (What is the likelihood of it happening and the consequence if it does?) (List each identified risk in a table)

Risk	Description of likelihood & consequences
Losing a key advocate and partner in Economic Development.	Likelihood - Almost certain Consequence - Major

Advice to Council:

What do you think Council should do, based on your skills, qualifications and experience, your knowledge of this and related matters, and the facts contained in the report?

(A summary of what the employee thinks Council needs to hear, not what they think individual Councillors want to hear – i.e. employees must provide sound and impartial advice – the employee's professional opinion)

Approve the renewal and payment to Toowoomba and Surat Basin Enterprise Pty Ltd for 2020/21, by way of payment in the sum of \$22,000 (GST Inclusive), as described in the renewal notice, and authorise its CEO to sign the partnership agreement.

Agree to a higher level of sponsorship, which is consistent with the proposal attached to this report.

Recommendation:

What is the 'draft decision' based on the advice to Council?

Does the recommendation suggest a decision contrary to an existing Council policy? If so, for what reason?

(Note: recommendations if adopted by Council become a legal decision of government and therefore must be clear and succinct about the action required by employees (unambiguous)).

Does this recommendation suggest a decision contrary to an existing Council policy? If so, for what reason?

Approve the renewal and payment for a Platinum level sponsorship of Toowoomba and Surat Basin Enterprise for 2020/21, by way of payment in the sum of \$22,000

(GST Inclusive), as described in the renewal notice, and authorise its CEO to sign the partnership agreement, and

Agree to a higher level of sponsorship, which is consistent with the proposal attached to this report.

Link to Corporate Plan:

Corporate Plan 2018-2023

Strategic Priority 4: Growing our region

4.2 Economic development

4.2.5 Partner with State and Federal Government based agencies and private organisations to assist current businesses to be sustainable and grow, including participation in the annual Maranoa Business Awards.

Supporting Documentation:

1	TSBE - Membership invoice - 2020/2021	D20/70023
2	TSBE 2020-2021 membership prospectus	D20/70020
3	TSBE - Maranoa Regional Council FY21 Proposal	D20/70019

Report authorised by:

Deputy Chief Executive Officer/Acting Director Infrastructure Services



TSBE
 ABN: 85155004523
 PO Box 658,
 Toowoomba Q 4350
 Phone: 0746394600
 Fax: 0746393416

TAX INVOICE**UNPAID****Invoice To**

Accounts Payable
 Maranoa Regional Council
 99324089164
 PO Box 620
 Roma, Queensland 4455
 Australia

Contact:

Hayley Hoefler

Date: 1/07/2020

Invoice No: 13112

Email: edward.sims@maranoa.qld.gov.au

Dear Accounts Payable,

This invoice includes important information so please take a moment to read it carefully and be sure to save a copy for your future reference.

Item Description	Quantity	Unit Price	Amount
TSBE Partner Regional Councils Membership - subscription for: Maranoa Regional Council (Business)	1	\$22,000.00	\$22,000.00
			GST \$2,000.00
			Total \$22,000.00

Notes: **Payment Method:** Unknown

All prices are in Australian Dollars (\$AUD)

* Price includes GST where applicable

To support our members, TSBE offers the below payment methods

Payment Options**Credit Card**

1. [Click here](#) to pay this invoice online at TSBE.

Cheque

Make out your cheque payable to TSBE and forward to the above address with a copy of this Remittance Advice.

Direct Deposit

Bank: Heritage Bank
 Account Name: Toowoomba and Surat Basin
 Enterprise Pty Ltd
 BSB: 638-060
 Account No: 12900877S13 (S13 heritage user's only)
 Please quote Ref: (Invoice: 13112)

BPay

BPay is not currently available for TSBE

REMITTANCE ADVICE**Payment due 7 days from issue****Billing Details**

Accounts Payable
Maranoa Regional Council
99324089164
PO Box 620
Roma, Queensland 4455
Australia

Invoice Details

Date: 1/07/2020
Invoice No: 13112
Total Amount: \$22,000.00

TSBE

Membership Prospectus 2019-2020

BUSINESS SUPPORT

ADVOCACY

NETWORKING

INFORMATION



GETTING TO KNOW US

LINKING BUSINESS | INVESTMENT ATTRACTION |
ADVOCACY FOR OUR REGION

TSBE is an independent, member-driven economic development organisation actively linking our business community to opportunities across the Toowoomba, Western Downs, Maranoa and surrounding areas.

To ensure our region continues to diversify and grow sustainably TSBE also invests in activities that:

- attract new businesses and create growth in the region
- grow our communities and skilled workforce
- generate increased investment
- advocate for our region with all levels of government



HOW MEMBERSHIP WORKS

TAILORED TO YOUR BUSINESS NEEDS

TSBE offers an annual corporate membership, over six varying levels of investment paid either monthly or annually from the joining date. The membership cost is based on access to services.

Each membership level is designed around delivering our members a proportionate return on their investment. This is why our activity is focused on current and emerging opportunities in key sectors such as Energy and Infrastructure, Health, Food and Export where we have subject matter experts who can help businesses achieve their specific goals.

TSBE hosts regular industry networking events (approximately 40 per year) to link businesses with each other. With around five hundred corporate members across 26 sectors there is strong attendance at TSBE events, hosted across the large geographical region in which we operate. TSBE membership gives businesses access to regular events and networking opportunities at member rates.





OUR KEY ACTIVITY AREAS

ENERGY AND INFRASTRUCTURE

TSBE has a strong track-record of linking businesses with opportunities in both resources and infrastructure project supply chains. In recent years we have expanded this expertise to include connecting local industry with the emerging and growing renewable energy sector opportunities.

Our region is home to 45% of the state's existing and proposed energy production plants - we represent a thriving energy hub. We are also seeing significant progress being made towards the construction of major infrastructure projects and other development opportunities.

Become a member and gain access to support that could see your business benefit from projects such as the Inland Rail, which alone represents \$5 billion worth of construction in the Toowoomba region, Surat Basin Gas Fields or perhaps one of the 20+ solar and wind farms at various stages of development in the region.



TSBE EXCHANGE

TSBE Exchange is a communication platform exclusively available to TSBE members which provides early information and communication around major projects and tenders so our members can be supported to put their best foot forward for opportunities.

Just by logging in and registering, members will benefit from:

- Unique industry insights and the latest news
- Ability to actively promote their services to other TSBE members on the platform
- Instant major projects updates from TSBE
- Supplier and buyer opportunities
- Assisting large contractors with adherence to local content requirements.

FOOD LEADERS AUSTRALIA

Our region leads the way for agricultural production and innovation in Australia. Historically a bulk commodity market there is a strong trend towards value adding and creating shelf ready products for export to lucrative high-end international and national markets. Thanks to recent infrastructure investments and the unique expertise on offer through the Food Leaders Australia (FLA) team, many producers and processors are experiencing greater success.

The ever-present challenges of increasing production with limited water and land can also be a challenge but

FLA has a focus on supporting innovation and the efficiency of agribusinesses.

TSBE's FLA team bring investment and export opportunities into the agri sector, as well as work with existing food producers, processors and exporters to capitalise on local and export markets.

Become a member to access a wealth of agricultural and export knowledge, connect to other businesses and keep abreast of innovations and best practice.



HEALTH

A leading employer across the region, the health industry is critical to the vitality of our community and economy. It is also big business, servicing a considerable population across South-West Queensland and managing an influx of investment as the sector addresses the challenges caused by an aging population and rise in chronic illnesses.

TSBE is working to foster innovation and collaboration, linking health businesses together to support the growth and ensure the economic benefits from the activity remain in our community.

TSBE Health links businesses with opportunities in the growing health industry by boosting the region's health profile and promoting the liveability and services in the region.

Become a member to gain access to a growing network of members that includes Darling Downs Health, St Vincent's Private Hospital, St Andrew's Private Hospital, regional councils, the The Darling Downs and West Moreton Primary Healthcare Network (PHN), allied health professionals, general practitioners and specialists.



MEMBERSHIP LEVELS

BASE	Welcome pack including 1 x complimentary networking event pass per year	BASE \$71/month or \$792/year	BRONZE \$222/month or \$2596/year	SILVER \$438/month or \$5192/year	GOLD \$871/month or \$10,384/year	PLATINUM \$1448/month or \$17,314/year	DIAMOND \$2892/month or \$34,639/year
	Attendee guest lists prior to any events or conferences						
	Access to printed and electronic TSBE publications such as Development Status Reports						
	Monthly newsletter						
	Directory listing on TSBE website						
	Access to online TSBE Exchange						
	TSBE member discounts						
BRONZE	Targeted warm introductions (upon request)						
	Goods and services procurement assistance						
	Business leads, tender & expression of interest notifications						
	Invitation to relevant small group events						
SILVER	Proactive tender and expressions of interest watch, strategic business leads and market intel						
	Strategies to promote your business including media assistance						
	Complimentary TSBE Boardroom hire						
	Priority event sponsorship opportunities (for an extra investment)						
	Priority advertising in select publications (at member rates)						
	Market reports, trends and intelligence i.e. industry reports (on request)						
	Export advice i.e. how to export, standards, shipping, packaging and branding						
GOLD	Additional exclusive access to our TSBE Exchange to help procure local goods and services						
	Complimentary base TSBE membership for any directly affiliated business						
	Invitations to regular 'Political Leaders Lunches' to connect with our elected representatives						
	Periodic invitation to Chairman's lunches						
	Logo recognition on every page of TSBE's website (rotational)						
PLATINUM	Logo recognition in select TSBE publications						
	Special acknowledgement at TSBE networking functions						
	Regular invitations to boardroom briefings						
	Invitations to meet with elected representatives when advocacy is undertaken						
	Logo exposure on pull up banners to be displayed at TSBE Enterprise Evenings						
DIAMOND	Grant application assistance						
	Logo recognition on email signatures, letterhead, website footer and PowerPoint presentations						
	One full-page advertisement in your choice of TSBE publication (valued from \$1,000)						
	Speaking opportunities where appropriate						
	Further activity (by negotiation)						

MEMBERSHIP TERMS & CONDITIONS

- All prices stated are inclusive of GST.
- Specific invoice requirements to be noted with TSBE staff.
- Monthly memberships will continue to roll over annually, unless TSBE is contacted.
- All memberships are a minimum of 12 months.
- Upgrades are available throughout any stage of your membership.
- Membership application forms must be completed and returned to the specified email address for the membership to become active.
- A TSBE membership includes benefits from all departments: Energy and Infrastructure, Food Leaders Australia and Health.

TSBE holds the right to cancel or temporarily disable any membership that fails to make annual payments or monthly installments within our payment time frame listed on the invoice, unless notified otherwise. Should there be any queries with regards to memberships please contact the TSBE office on 07 4639 4600.

BECOME A MEMBER

Step 1: Visit www.tsbe.com.au

Step 2: Go to Membership menu then click the Join Now tab

Step 3: Select a membership level

Step 4: Choose payment type

Step 5: Follow the prompts to complete your registration.

Or please contact us:

P: 07 4639 4600


E: memberships@tsbe.com.au

WHAT OUR MEMBERS SAY...

“ The membership with TSBE has been very beneficial, as it has connected Qteq to a wide range of suppliers and new networking opportunities within the Toowoomba and Surat Basin areas. As Qteq is a new business, the membership with TSBE has been instrumental in exposing Qteq to the region and providing connections to gain vital local knowledge to assist with business growth.

JEREMY PHILLIPS, SUPPLY CHAIN MANAGER, QTEQ

”



“ Being a member of TSBE has provided Minstaff Survey with the most beneficial platform within the Toowoomba region to network with current and prospective clients. The expertise and shared professional knowledge of the TSBE Team has been extremely helpful to gain industry insight and generate work for our company.

JAKE LAING, GENERAL MANAGER, MINSTAFF

”



“ Premise have been a member of TSBE since 2015. TSBE/Food Leaders Australia events are held regularly and cover a wide range of topics of relevance to our industry and our region and are exceptional networking opportunities. TSBE membership facilitates our staff in building personal relationships with current and potential clients. This assists in increased recognition and trust in our brand and our company.

DR MARGARET JEWELL, MANAGER SOUTH WEST QUEENSLAND AND AGRICULTURE, PREMISE AGRICULTURE

”



“ The team at TSBE have played a vital role in our business development, with their wealth of experience and communication support. The partnership has empowered our connections with great industry experts, expanding our knowledge and understanding of the current renewable energy market. TSBE appreciates and supports our dedication to sourcing clients the best cost-saving energy management software, services, products and solutions, from around the globe. Energa is thankful for the welcoming and supportive growth-orientated culture at TSBE.

GLEN BULLED, MANAGING DIRECTOR, ENERGA

”



“ TSBE Health were instrumental in pulling together the inaugural Chronic Diseases in Regional and Rural Australia Conference held in Toowoomba in October 2018. This was an important event which brought together Darling Downs Health, the University of Southern Queensland, the Toowoomba Regional Council and health professionals to discuss the impact of chronic conditions across the region and collective solutions to improve outcomes for people living in the region. As a result of the conference, a letter of intent has been signed by the above parties and the PHN as a shared commitment to working together to tackle some of our region's biggest health challenges. We thank TSBE Health for being an ongoing partner in this important work.

MERRILYN STROHFELDT, CEO, DARLING DOWNS AND WEST MORETON PHN

”



“ When you are building world class infrastructure in regional Australia you need to be able to hit the ground running when looking to engage locally experienced and qualified suppliers and subcontractors. Through the membership of TSBE, we were able to identify packages of work that would best suit local expertise and deliver a quality product on time. It was through this engagement that Nexus Delivery were able to successfully exceed their commitment to local industry participation and this would not have been possible if it wasn't for the assistance of the team at TSBE. The local industry knowledge that TSBE has of its own membership, and the opportunities available within the region, are testament to their professional approach to not just identifying opportunities but also helping to deliver them too.

SCOTT DICKSON, PROCUREMENT MANAGER, NEXUS DELIVERY SECOND RANGE CROSSING

”



WHO CAN BENEFIT FROM MEMBERSHIP?

Any business who would like to be connected to opportunities in the Toowoomba and Surat Basin region, including;

- Agricultural producers
- Aged Care providers
- Allied Health practitioners
- Civil, construction & earthworks
- Doctors - General Practitioners
- Doctors - Specialists
- Engineers, architects and planners
- Equipment supply or hire, parts and service
- Financial, Legal & Advisory Services
- Food processing or value adding
- Hospitals
- Industrial site services
- Infrastructure proponents
- Land developers and real-estate agents
- Manufacturing/fabrication
- Media
- Mining proponent
- Operations and maintenance contractors
- Other professional services to food, agriculture, health, construction, mining or energy businesses
- Renewable proponent
- Software and hardware IT solutions
- Surveys, soil and environmental management
- Trade based services
- Traffic management
- Training and HR
- Transport and logistics
- Vehicle supply and fit out
- Wellness services



TSBE Membership Prospectus 7

JOIN NOW

Step 1: Visit www.tsbe.com.au

Step 2: Go to Membership menu then click the Join Now tab

Step 3: Select a membership level

Step 4: Choose payment type

Step 5: Follow the prompts to complete your registration.

Or please contact us:

P: 07 4639 4600

E: memberships@tsbe.com.au

CONTACT US

Toowoomba and
Surat Basin Enterprise

ABN: 85 155 004 523

P: +61 7 4639 4600

F: +61 7 4639 3416

E: info@tsbe.com.au

W: www.tsbe.com.au

Foundation Partner



Partner Regional Councils



Diamond Members



Corporate Partner



Platinum Members



Media Partners



1. Introduction

TSBE is delighted to present the following partnership proposal to the Maranoa Regional Council for the 2021 Financial Year. Our goal is to support the Maranoa Council's Economic Development Strategy, drive business and investor interest in the region and assist local businesses to link with increased opportunities.

TSBE is an independent, member-driven, economic development organisation, actively linking the business community to opportunities. As part of this, we work with individual organisations to meet their business requirements and strengthen their position in the market and help tell their story. Advocacy is a big part of our mission statement.

2. Delivered in FY 2020

1.2 FY 2020 Deliverables

The FY20 financial year has seen the Maranoa Regional Council and TSBE partnership strengthen through **a bonus marketing opportunity** in Roma that was not included in the original agreement.

Activity	Agreed Outcomes	Delivered
TSBE Enterprise Evening	TSBE to facilitate an Enterprise Evening themed around major projects MRC to receive a speaking opportunity at the event Complimentary attendance for 4 MRC representatives or as negotiated 2 Complimentary tickets for local chamber representatives. MC to promote their attendance	<ul style="list-style-type: none"> Enterprise Evening held on 21 November 2019 at the Big Rig with 64 ticket sales 81% from outside the region.
Taste of the West	Facilitate another "Taste of the West" style promotion focusing on the food industry for the region	<ul style="list-style-type: none"> Rescheduled to April 2021 due to Covid ceasing events.
Regular Meetings & Communication	Regular phone/meeting updates as required Invitations to quarterly catch ups, boardroom briefings, Platinum Christmas party and all other exclusive networking events at no cost	Delivered
National and International Speeches	Mention and promotion of the Maranoa region in all national and international speaking opportunities	<ul style="list-style-type: none"> Delivered – MRC is mentioned at every live event as partner council Numerous presentations given by CEO Ali Davenport, and GM – TSBE FLA, Bruce McConnel: Including: Murray Darling Basin Authority Conference – Nov 2019

		<ul style="list-style-type: none"> • Ag in the Asian Century Conference – July 2019 • Nuffield Scholars conference – Oct 2019 • NT Business Leaders Speech • Particular mention at Parliament House enterprise evening and the growth opportunities for the region to 21 MP's.
Exposure across Channels	<ul style="list-style-type: none"> • Significant exposure on TSBE and FLA websites and social media platforms as needed • Recognition in publications • Recognition and promotional opportunities within eNews • Exposure at trade shows etc (such as APPEA) 	<p>Delivered</p> <p>Bonus event & promotional opportunity – promotion of the region with celebrity chef, Adrian Richardson, showcasing beef from Maranoa Beef, on youtube channel "The Chef's Secret". Filming was at the Big Rig in Roma.</p> <p>This series, with three parts filmed in the Maranoa saw over 400,000 views for the region. Promoted the Big Rig, Maranoa Beef and the Price family (more broadly the regional beef industry).</p>
ARIP	<ul style="list-style-type: none"> • Continuation of delivery of the Advancing Regional Innovation Program. 	<ul style="list-style-type: none"> • Co-funding of the Barnard Salt event in Roma, 2019. Supporting additional speakers on the agenda. (\$8,000) • Funding of two Roma businesses on the QODE Regional Delegation (Queensland's Largest innovation conference) - \$4,000 • Joint BEP project to support incubation of regional entrepreneurs (\$19,800)

2. Proposal

1.2 FY 2021 Deliverables

This financial year, TSBE is planning to deliver to the Maranoa Regional Council a partnership that drives business and investor interest in the region. The first section details existing partnership agreement that TSBE and Maranoa Regional Council have enjoyed for the past 9 years. are some extra ideas to drive new

TSBE Ongoing Partnership

TSBE Enterprise Evening	<ul style="list-style-type: none"> • TSBE to facilitate an Enterprise Evening themed around major projects • MRC to receive a speaking opportunity at the event • Complimentary attendance for 4 MRC representatives or as negotiated • 2 Complimentary tickets for local chamber representatives. MC to promote their attendance
Taste of the West	<ul style="list-style-type: none"> • Facilitate another "Taste of the West" style promotion focusing on the food industry for the region
National and International Speeches	<ul style="list-style-type: none"> • Mention and promotion of the Maranoa region in all national and international speaking opportunities
Exposure across channels	<ul style="list-style-type: none"> • Significant exposure on TSBE and FLA websites and social media platforms as needed • Recognition in publications • Recognition and promotional opportunities within eNews • Exposure at trade shows etc (such as APPEA)
Regular meetings and communication	<ul style="list-style-type: none"> • Regular phone/meeting updates as required • Invitations to quarterly catch ups, boardroom briefings, Platinum Christmas party and all other exclusive networking events at no cost
Annual Investment	\$20,000 + GST

Optional Opportunities

Strategic Support	<ul style="list-style-type: none"> • Telecommunications Work – Supporting the Black Spot Program <ul style="list-style-type: none"> ◦ Including providing high level data of industry within specified black spot areas. ◦ Support with advocacy for the program ◦ Obtaining industry letters of support. • Supply Chain Audits (\$20,000) <ul style="list-style-type: none"> ◦ Auditing of regional supply chains to assess their effectiveness ◦ Identification of gaps within the supply chains we can focus investment attraction activities towards. • Simplified Planning and development policy access (\$15,000) <ul style="list-style-type: none"> ◦ Support for the MRC in the development of leading planning and economic development policies. ◦ Supported through TSBE members with vast experience within this sector. • Coordinated Economic Development Advisory Group (\$10,000) <ul style="list-style-type: none"> ◦ Creation of a group, with representatives of the key regional bodies to drive collaboration and linked success. ◦ Terms of reference to be created with all participants. • Virtual Incubator facility – if successful with the grant <ul style="list-style-type: none"> ◦ For innovation (spoke of Toowoomba Hub) (\$15,000)
Marketing Support	<ul style="list-style-type: none"> • Increased media and marketing support for Maranoa including: <ul style="list-style-type: none"> ◦ 2 x targeted fact sheets on investment attraction (max of 4 pages each) ◦ A digital marketing plan which includes one social media post per week – content supplied by Maranoa Council ◦ Assistance to create content where possible including editing videos and graphic design ◦ One media release a month that is sent to media contacts ◦ Website content assistance where required ◦ Advice on advertising and marketing material

- Promotion of events and other activities as relevant
- This is at a yearly fee of \$10,000 (inc GST) and will include ongoing monitoring, evaluation, reflection, and improvement

2. Investment

The pricing for the delivery of the above services is \$20,000 plus GST extra if the Optional Opportunities are chosen.

- All prices are in AUD
- This agreement is a 12-month commitment for the provision of services as described in this proposal.

3. Agreement

Client Company Name	Maranoa Regional Council
Vendor	TSBE
Fees (excl. OPE)	As outlined in <i>Investment</i>
Client Representatives	Edward Sims
Vendor Representative	Ali Davenport
Client Address	57 Bungil St, Roma, QLD, 4455
Vendor Address	6 Ann Street, Toowoomba, QLD, 4350

The parties agree that the vendor is to provide the detailed goods and services to the client, executed as an agreement subject to the terms and conditions contained within this proposal.

TSBE

Maranoa Regional Council

Signature of Authorised Officer

Signature of Authorised Officer

Attachment 3***TSBE - Maranoa Regional Council FY21 Proposal***

Ali Davenport

Edward Sims - Manager

CEO

Economic & Community Development

TSBE

Maranoa Regional Council

To be completed by Client:

Purchase Order Number	
Billing Entity Name:	
Billing Entity ABN:	
Project Manager Name:	
Project Manager Email Address:	
Invoicing Officer/Accounts Dept Contact:	
Invoicing Officer/Accounts Dept Address:	

OFFICER REPORT

Meeting: Ordinary 26 August 2020

Date: 12 August 2020

Item Number: 13.4

File Number: D20/77516

SUBJECT HEADING: Successful Application for Community Drought Support

Classification: Open Access

Officer's Title: Manager - Economic & Community Development

Executive Summary:

Council submitted a funding application under the Community Drought Support offered by the Department of Communities, Disabilities and Seniors. This application was partly successful and we now seek approval for the Chief Executive Officer or delegate authority to sign the funding agreement.

Officer's Recommendation:

That Council:

1. Authorise the Chief Executive Officer, or delegate, to sign funding agreements as required.
2. Offer the five-community group events listed in the application an equal share of the successful funding amount offered.

Individuals or Organisations to which the report applies:

Are there any individuals or organisations who stand to gain a benefit, or suffer a loss, (either directly or indirectly) depending on the outcome of consideration of this matter?

(Note: This is to assist Councillors in identifying if they have a Material Personal Interest or Conflict of Interest in the agenda item - i.e. whether they should participate in the discussion and decision making).

Community groups which may benefit from the funding.

Acronyms:

Are there any industry abbreviations that will be used in the report?

Note: This is important as particular professions or industries often use shortened terminology where they refer to the matter on a regular basis. However, for individuals not within the profession or industry it can significantly impact the readability of the report if these aren't explained at the start of the report).

Acronym	Description
FFH	Flexible Financial Hardship

Context:

Why is the matter coming before Council?

At 1 September 2019, there were 37 drought declared local government areas comprising 33 local government areas and 4 part local government areas representing 66.1% of the land area of Queensland.

The Community Drought Support Package is part of the Queensland Government's 2019-20 Drought Assistance Programs. The Community Drought Support Package aims to strengthen the resilience of drought-affected Queenslanders by building on existing community support mechanisms to increase access and participation. This will be done through the delivery of community events or activities and the delivery of Flexible Financial Hardship funding to alleviate cost of living pressures and alleviate hardship for individuals, households and communities impacted by the drought.

Council has received advice of its success in obtaining funds of \$6,900 towards the outlined events within the application but were not successful in the application for the delivery of Flexible Financial Hardship funding.

Background:

Has anything already happened in relation to this matter?

(Succinct overview of the relevant facts, without interpretation)

In 2019-20, a total of \$5 million (excluding GST) has been made available through the Community Drought Support grants.

The grants aimed to strengthen the resilience of drought-affected Queenslanders through the delivery of:

- **Flexible Financial Hardship (FFH) payments** to alleviate hardship and cost of living pressures for individuals, households and communities impacted by the drought; and
- **community events and activities** that contribute to connectedness and social well-being.

Community groups, not-for-profit organisations, local councils, neighbourhood centres, emergency relief providers, and school P&Cs are the types of organisations that are encouraged to apply to deliver the Flexible Financial Hardship payments and community events and activities. The Queensland Government has notionally set aside 80 per cent of funding to be prioritised towards FFH payments grants, subject to receiving sufficient suitable applications.

At Councils General meeting 27 November 2020, Council resolved the following:

Resolution No. GM/11.2019/71

Moved Cr O'Neil

Seconded Cr Newman

That Council:

1. **Apply for \$161,000 Community Drought Support Package under the Queensland Government's 2019/20 Drought Assistance Programs.**
2. **Deliver the funding across the region in a mix of Flexible Financial Hardship funding (80%) and funding for community events and activities, with a stipulation of a \$500 limit so that 257 individual families can access the funding.**
3. **Authorise the Chief Executive Officer, or delegate, to sign the funding agreement if required.**

Council was successful in receiving an allocation of \$6,900 towards Community Events. The feedback received from the department outlined why Council did not receive the full \$161,000 in funding. This was due to the high volume of applicants throughout the Maranoa who applied for the funding. An independent panel assessed all applications against the eligible costs, the assessment criteria and the objectives of the grants program, as outlined in the Funding Information Paper. The

independent panel determined that other applicants for the Maranoa local government area were more meritorious, demonstrating approaches that better aligned to the objectives of the Community Drought Support Program.

As grant funding for events is a contribution, the panel determined that Maranoa Regional Council would receive a contribution of \$6,900 towards the listed events. Those events discussed in Council's application were:

- Roma Show \$5,000
- Mitchell Show \$3,000
- Wallumbilla Show \$2,000
- Injune Races \$2,000
- Surat Campdraft \$2,000

Although the total amount of grant funding for events requested within the application was \$14,000, Council would still be able to offer the five listed events a share in the \$6,900 which would be a total of \$1,380.00 for each event.

Within the Feedback received from the Department of Communities, Disabilities and Seniors, the successful applicants were outlined. Residents of the Maranoa local government area who are impacted by drought and need assistance can be directed to:

- Rural Solutions Qld Inc - <http://www.rfcssq.org.au>
- Lifeline Darling Downs and South West Qld Ltd - <https://www.lifelinedarlingdowns.org.au/>

These two organizations are well equipped to identifying and delivering much needed financial assistance to drought affected Community Members within the Maranoa.

Legislation, Local Laws, State Policies & Other Regulatory Requirements:

What does the legislation and other statutory instruments include about the matter under consideration? (Include an extract of the relevant section's wording of the legislation – please do not just quote the section number as that is of no assistance to Councillors)

Funding must be allocated in accordance with the guidelines and as set out in the funding agreement.

Council Policies or Asset Management Plans:

Does Council have a policy, plan or approach ordinarily followed for this type of decision?

What are relevant sections of the policy or plan?

(Quote/insert the relevant section's wording / description within the report)

N/a

Input into the Report & Recommendation:

Have others' views or input been sourced in developing the report and recommendation to Council? (i.e. other than the report author?) What did each say? (Please include consultation with the funding body, any dates of critical importance or updates or approvals required)

Funding guidelines

Program Funding & Budget Coordinator, Infrastructure Services – Cindy Irwin.

Funding Bodies:

Is the project externally funded (or proposed to be)? If so, are there any implications in relation to the funding agreement or grant application. (Please do not just include names)

Queensland Government's Department of Communities, Disability Services and Seniors.

This Financial Year's Budget:

Will the matter under consideration impact how much Council collects in income or how much it will spend? How much (\$) ? Is this already included in the budget? (Include the account number and description).

If the matter under consideration has not been included in the budget, where can the funds be transferred from? (Include the account number and description) What will not be done as a result?

There is no impact on Council's budget.

Future Years' Budgets:

Will there need to be a change in future years' budgets to cater for a change in income or increased expenditure as a result of Council's decision? How much (\$) ? (e.g. estimate of additional maintenance or operating costs for a new or upgraded project)

There is no impact on Council's budget.

Impact on Other Individuals or Interested Parties:

Is there anyone who is likely to be particularly interested in or impacted by the decision, or affected by the recommendation if adopted? What would be their key interests or concerns? (Interested Parties Analysis - IS9001:2015)

Recipients of funding.

Risks:

What could go wrong if Council makes a decision on this matter? (What is the likelihood of it happening and the consequence if it does) (List each identified risk in a table)

Risk	Description of likelihood & consequences
Council Not accepting funding	Community Groups miss out on additional support funding in 2020/2021 if Council does not accept this funding.

Advice to Council:

What do you think Council should do, based on your skills, qualifications and experience, your knowledge of this and related matters, and the facts contained in the report?

(A summary of what the employee thinks Council needs to hear, not what they think individual Councillors want to hear – i.e. employees must provide sound and impartial advice – the employee's professional opinion)

Although the amount offered is not the full amount applied for, it would be favorable for Council to accept the funds and sign the agreement, as the funds will be beneficial for the Events outlined in the funding application. With the current situation, any funding would assist Community Events to occur when safe to do so.

Recommendation:

What is the 'draft decision' based on the advice to Council?

Does the recommendation suggest a decision contrary to an existing Council policy? If so, for what reason?

(Note: recommendations if adopted by Council become a legal decision of government and therefore must be clear and succinct about the action required by employees (unambiguous)).

***Does this recommendation suggest a decision contrary to an existing Council policy?
If so, for what reason?***

That Council:

1. Authorise the Chief Executive Officer, or delegate, to sign funding agreements as required.
2. Offer the five-community group events listed in the application an equal share of the successful funding amount offered.

Link to Corporate Plan:

Corporate Plan 2018-2023

Strategic Priority 4: Growing our region

4.12 Local development and events

4.11.1 Coordinate Council's grant programs and other funding to community groups.

Supporting Documentation:

- | | | |
|---------------------|---|------------|
| 1 ↓ | Department of Communities, Disability Services and Seniors - Draft MARANOA REGIONAL COUNCIL (Events) Agreement - 2020 2021 - 12.08.2020 | D20/77412 |
| 2 ↓ | Department of Communities, Disabilities and Seniors - Feedback received - 12.08.2020 | D20/77419 |
| 3 ↓ | Dept of communities, disability services - Community Drought Funding 2019/2020 Application- CDSP201920080 | D19/122100 |

Report authorised by:

Deputy Chief Executive Officer/Acting Director Infrastructure Services

Department of Communities, Disability Services and Seniors



Particulars

(Events, Products or Minor Assets)

Version 1.0

THE PARTIES

STATE OF QUEENSLAND, through the Department of Communities, Disability Services and Seniors

and

Funded Organisation	MARANOA REGIONAL COUNCIL
ABN/ACN	99 324 089 164
Org. number	22245
Agreement number	582937-23399

IMPORTANT INFORMATION

- (a) These Particulars must be read together with the Short Form Terms and Conditions.
- (b) Some capitalised terms used in these Particulars are defined at item 9.

1. IMPORTANT DATES

Agreement Expiry Date	31/12/2021
------------------------------	------------

2. SERVICE OUTLET

Service outlet number	Service outlet	Departmental region where service outlet is located
582937	CDSP - Community Events	State-wide Operations

3. FUNDING

Funding stream	communities and seniors services
Total Funding under Agreement (excl. GST)	\$6,900
Timing of Payments	Payment will be made within 28 days of Your notification of Funding approval by Us and subject to the receipt of Your vendor details.

4. FUNDED PURPOSE

The Funded Purpose is as specified below.

(a) One-off Funding for purchase of assets

Not applicable.

(b) Other one-off Funding for delivery of an event or product

Service Users	People who live in a defined geographic area (U4180) specifically people who are impacted by drought
Service type	Access – Events (T102)
Geographic Catchment Area	Local Government Area: 34860 Maranoa (R)
Service particulars	<p>This Funding is a contribution to delivery of events in conjunction with community groups to contribute to social connectedness and wellbeing.</p> <p>The purpose of the event/activity is to enhance community connectedness and help participants to link with relevant support networks.</p> <p>Up to 10% of the Funding may be used for operating costs directly related to delivery of the event including:</p> <ul style="list-style-type: none"> • Establishment costs • Administration and coordination • Salary-related costs for staff directly involved in the event. <p>The Funding must not be used for the purchase of vehicles or building and construction costs.</p>

5. REPORTING REQUIREMENTS

This item sets out the Reporting Requirements for the Funding, which must be met to Our satisfaction.

	Reporting period and due date	Details and standard of reporting	Lodgement
Directors' Certification	<p>Reporting period:</p> <p>5 months</p> <p>6 months</p> <p>6 months</p> <p>Due date:</p> <p>Within 28 days after 31 December 2020</p> <p>Within 28 days after 30 June 2021</p> <p>Within 28 days after 31</p>	<p>You must complete and submit* the form titled 'Directors' Certification' available on Our Website.</p> <p><i>* Note: If You have more than one Service Agreement or Short Form Agreement with Us, You are only required to complete and submit one organisational-level Directors' Certification for each reporting period.</i></p>	Submitted via Our Online Reporting Portal

	December 2021		
Milestone report	Reporting period: 5 months 6 months 6 months Due date: Within 28 days after 31 December 2020 Within 28 days after 30 June 2021 Within 28 days after 31 December 2021	You must complete and submit the <i>Report - Milestones: Community Drought Support - Events</i> attached	Submitted via our Online Reporting Portal

6. QUALITY STANDARDS

Not applicable

7. SPECIAL CONDITIONS AND OTHER MATTERS

7.1 Special Conditions – Standard

- (a) You must maintain accurate records and accounts of expenditure in relation to the Funding for at least 7 years from the end of this Agreement.
- (b) You must provide Us with all financial information We request in relation to the Funding.
- (c) We may conduct audits of Your records and financial accounts in relation to the Funding and You must make available all information that We, or Our auditors, request in relation to any such audit.

7.2 Special Conditions – Additional

Not applicable

7.3 Other Insurance

Not applicable

7.4 Departures from Short Form Terms and Conditions

Not applicable

8. NOTICE DETAILS

You

Your contact officer (person and/or position)	Susan Sands, Regional Grants & Council Events Development Coordinator
Postal address	P.O Box 620 ROMA QLD 4455
Telephone number	07 4624 0304
E-mail address	susan.sands@maranoa.qld.gov.au

Us

Our contact officer (person and/or position)	Director, State-wide Operations
Postal address	PO Box 3022, SOUTH BRISBANE QLD 4101
Telephone number	07 3097 0106
E-mail address	DCDSS_Contracts@communities.qld.gov.au

9. DEFINITIONS FOR PARTICULARS

In these Particulars, unless otherwise stated or a contrary intention appears:

“**Our Website**” means the website at <http://www.communities.qld.gov.au> or such other website as We may from time to time notify You; and

“**Short Form Terms and Conditions**” means the document titled ‘(Short Form) Terms and Conditions’, version 1.2, published on the website at <http://www.hpw.qld.gov.au/SiteCollectionDocuments/UpdatedShortFormtermsandconditions.pdf> or such other website as We may from time to time notify You.

Note: If You cannot locate the Short Form Terms and Conditions, please contact Us and We will assist You or provide You with a copy.

From: Grant Queries <GrantQueries@communities.qld.gov.au>
Sent: Wednesday, 12 August 2020 9:37 AM
To: Edward (Ed) Sims <Edward.Sims@maranoa.qld.gov.au>
Subject: Re: Feedback Request Process - Maranoa Regional Council - (2019-2020 Community Drought Support Funding)

Dear Ed

Thank you for your email requesting feedback on your application for the 2019-20 Community Drought Support Program grants to the Maranoa local government area. The Community Drought Support Package aims to strengthen the resilience of drought affected Queenslanders through the delivery of Flexible Financial Hardship assistance and community events and activities.

As advised in the letter to you dated 30 June 2020, the grant round received a high level of interest from organisations across the State and competition was very strong for available funding. Unlike previous years, the department did not restrict the applicant pool to specific providers, such as regional councils.

An independent panel assessed all applications against the eligible costs, the assessment criteria and the objectives of the grants program, as outlined in the Funding Information Paper. The independent panel determined that other applicants for the Maranoa local government area were more meritorious, demonstrating approaches that better aligned to the objectives of the Community Drought Support Program. Residents of the Maranoa local government area who are impacted by drought and need assistance can be directed to:

- Rural Solutions Qld Inc - <http://www.rfcssq.org.au>
- Lifeline Darling Downs and South West Qld Ltd - <https://www.lifelinedarlingdowns.org.au/>

As grant funding for events is a contribution, the panel determined that Maranoa Regional Council would receive a contribution of \$6,900 towards the listed events. Those events discussed in your application were:

- Roma Show \$5,000
- Mitchell Show \$3,000
- Wallumbilla Show \$2,000
- Injune Races \$2,000
- Surat Campdraft \$2,000

59 organisations across 37 local government areas will share in up to \$5 million of funding under the Community Drought Support Package and can be found on the following website:
<https://www.communities.qld.gov.au/community/community-drought-support-grants>.

With kind regards,
Sam

Sam Hunt | Manager |
Contracts, Agreements & Grants Administration |
Community Services Statewide Operations |
[Department of Communities, Disability Services and Seniors](#)

Level 22 , 111 George Street, Brisbane, QLD, 4000
T: 07 3035 4586 M: 0409 671 983
E: Sam.Hunt@communities.qld.gov.au



Dear Kylie, I have been referred to you by Michael Keating who advises that all requests for feedback about Community Drought Support, grant outcomes are to be referred to you. Would you consider the following request please:

My role is the Manager of the Department in Maranoa Regional Council responsible for preparing our last grant applications for Community Drought Support over these past few years that the program has been in place. I wanted to reach out to you seeking feedback about our application as it appears that we were unsuccessful in winning our possible maximum allocation under the Community Drought Support Program for this round, (\$161,000...Maranoa is rating 4 category per "drought flip" document attached). This year we had based our application on a similar approach to that which has been successful in winning our allocation over these past years. What is also curious is that the amount offered under the grant deed (\$6,900, out of a possible \$161,000), the amount granted doesn't relate to any specific event for which we had budgeted a total of \$32,500.00.

Drought support cash grants:	\$128,500.00
Fun events	\$ 32,500.00
	\$161,000.00

We have not yet raised this with Council however in preparation it would be beneficial if you could arrange some feedback about where we went wrong.

In relation to accepting the funds I cannot see Council refusing any amount of money for drought support, but this small amount will be difficult to allocate justly to any one project that will make an impact and, the denial of cash grants component, will mean that a lot of people who have come to rely on this cash will not receive it this year. I am sure there is a reasonable explanation given the current circumstances that we are experiencing. I respectfully request your feedback in due course.

Best wishes.
Ed Sims
0447 733 109

From: Michael Keating <Michael.Keating@Communities.qld.gov.au>

Sent: Thursday, 23 July 2020 12:12 PM

To: Edward (Ed) Sims <Edward.Sims@maranoa.qld.gov.au>; Cindy Irwin <Cindy.Irwin@maranoa.qld.gov.au>

Subject: Feedback Request Process - Maranoa Regional Council - (2019-2020 Community Drought Support Funding)

Importance: High

Good afternoon Ed,

I was looking to give you a call but did not have your contact phone details. Apologies. As such, have provided the feedback process below for your assistance.

This relates to the process necessary for Maranoa Regional Council to receive feedback on the recent funding allocation – (2019-2020 Community Drought Support).

I have been advised that the Request for Quote documentation notes that any request for information should be directed to Ms Kylie Marter, Principal Procurement Officer on 32387558 or email CDSSProcurement@communities.qld.gov.au Kylie will then contact the Chair of the panel for a response to the questions the Council has raised in your email below.

Therefore, it would be appreciate if you could please email your feedback request and / or phone Kylie directly via the contact details noted above.

I hope this helps assists.

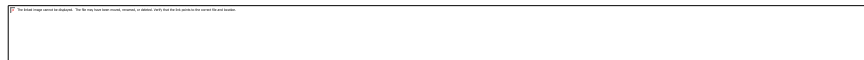
Thanks again.

Regards

Michael

Michael Keating | Contract and Service Development Officer
State-wide Operations (Toowoomba - South West)
Department of Communities, Disability Services and Seniors

Ground Floor, 162 Hume Street, Toowoomba Qld 4350
P O Box 1058, Toowoomba Qld 4350
T: 07 4614 9152 | F: 4616 1679
Email: michael.keating@communities.qld.gov.au



From: Edward (Ed) Sims [<mailto:Edward.Sims@maranoa.qld.gov.au>]
Sent: Wednesday, 22 July 2020 11:51 AM
To: Michael Keating <Michael.Keating@Communities.qld.gov.au>
Cc: Cindy Irwin <Cindy.Irwin@maranoa.qld.gov.au>; Tennielle Limpus <Tennielle.Limpus@maranoa.qld.gov.au>; Robert (Rob) Hayward <Robert.Hayward@maranoa.qld.gov.au>; Sue Camps <Sue.Camps@communities.qld.gov.au>
Subject: FW: Maranoa Regional Council - Draft (Event) - Agreement and Feedback Request - (Community Drought Support Funding)}
Importance: High

Good morning Michael, I wanted to introduce myself as the Manager of the Department in Maranoa Regional Council responsible for preparing our last grant applications for Community Drought Support over these past few years that the program has been in place.

I wanted to reach out to you seeking feedback about our application as it appears that we were unsuccessful in winning our possible maximum allocation under the Community Drought Support Program for this round, (\$161,000...Maranoa is rating 4 category per "drought flip" document attached).

This year we had based our application on a similar approach to that which has been successful in winning our allocation over these past years. What is also curious is that the amount offered under the grant deed (\$6,900, out of a possible \$161,000), the amount granted doesn't relate to any specific event for which we budgeted a total of \$32,500.00.

Drought support cash grants: \$128,500.00
Fun events \$ 32,500.00
\$161,000.00

We have not yet raised this with Council however in preparation it would be beneficial if you could arrange some feedback about where we went wrong.

In relation to accepting the funds I cannot see Council refusing any amount of money for drought support, but this small amount will be difficult to allocate justly to any one project that will make an impact and, the denial of cash grants component, will mean that a lot of people who have come to rely on this cash will not receive it this year. I am sure there is a reasonable explanation given the current circumstances that we are experiencing. I respectfully request your feedback in due course.

Best wishes.

DISCLAIMER: The information contained in the above e-mail message or messages (which includes any attachments) is confidential and may be legally privileged. It is intended only for the use of the person or entity to which it is addressed. If you are not the addressee any form of disclosure, copying, modification, distribution or any action taken or omitted in reliance on the information is unauthorised. Opinions contained in the message(s) do not necessarily reflect the opinions of the Queensland Government and its authorities. If you received this communication in error, please notify the sender immediately and delete it from your computer system network.

-----Safe Stamp-----

Your Anti-virus Service scanned this email. It is safe from known viruses.
For more information regarding this service, please contact your service provider.

Edward (Ed) Sims
Manager
Economic & Community Development



Maranoa Regional Council
Roma Community Hub
P.O. Box 620, Roma, QLD 4455
57 Bungil St Roma QLD 4455
P: 1300 007 662
D: (07) 4626 6118 / (07) 4624 0813 M: 0447 733 109 F: (07) 4624 6990
Email: Edward.Sims@maranoa.qld.gov.au
Web: www.maranoa.qld.gov.au



Community Drought Support Program 2019-20
Community Drought Support Program 2019/20 Application Form
Application CDSP2019/20080 From Maranoa Regional Council
 Form Submitted 12 Dec 2019, 11:21am AEST

About the Community Drought Support Package 2019-20

About this program

Community Drought Support Package Grants Funding Program

The Community Drought Support Package aims to strengthen the resilience of drought-affected Queenslanders by building on existing community support mechanisms to increase access and participation. This will be done through the delivery of Flexible Financial Hardship funding to alleviate cost of living pressures and alleviate hardship for individuals, households and communities impacted by the drought. Grant funding is also available for the delivery of community events or activities that contribute to connectedness, social well-being and increase access to support services.

It is strongly recommended that you read the [Funding Information Paper \(Word Version\)](#) prior to commencing this application.

The Department of Communities, Disability Services and Seniors (the department) seeks to support organisations to deliver the Community Drought Support Package to strengthen the resilience of drought-affected Queenslanders in drought-declared areas of the state.

The Drought Support Package provides \$5 million for 12 months from 1 March 2020 to the 37 drought-declared, and part drought-declared local government areas as at 1 September 2019.

Drought declared LGAs that are covered by this funding include:

Balonne (S),	Gladstone (R),	Richmond (S)
Banana (S),	Goondiwindi (R)	Rockhampton (R),
Barcaldine (R),	Ipswich (C),	Scenic Rim (R),
Barcoo (S),	Isaac (R),	Somerset (R)
Blackall-Tambo (R),	Livingstone (S),	South Burnett (R),
Boulia (S),	Lockyer Valley (R),	Southern Downs (R)
Bulloo (S),	Longreach (R),	Toowoomba (R),
Bundaberg (R)	Maranoa (R),	Western Downs (R)
Central Highlands (R),	Mc Kinlay (S),	Whitsunday (R),
Charters Towers (R),	Murweh (S)	Winton (S),
Cherbourg (S)	North Burnett (R)	Woorabinda (S),
Diamantina (S),	Paroo (S),	
Flinders (S),	Quilpie (S)	

The Drought Support Package is for organisations to deliver one or both parts of the Community Drought Support Package to one or more of the drought-declared local government areas. The Community Drought Support Package is comprised of:

1. Flexible Financial Hardship (FFH) payments to alleviate hardship and cost of living pressures for individuals, families or households impacted by the drought;
2. a range of community events and activities that contribute to connectedness, social well-being and increase access to support services.

Community Drought Support Program 2019-20
Community Drought Support Program 2019/20 Application Form
Application CDSP2019/20080 From Maranoa Regional Council
Form Submitted 12 Dec 2019, 11:21am AEST

Closing date

A completed SmartyGrants online application form must be received by the Department of Communities, Disability Services and Seniors with all required documents by **5:00pm AEST Friday 13 December 2019**. Online applications **only** will be accepted.

Late applications

Late applications will not be accepted.

Funding priorities

Applicants are expected to address the criteria relevant to their project. Successful applicants will receive funds for one-off, non-recurrent funding to implement flexible financial hardship payments or community events.

Eligibility

Successful applicants must provide evidence of incorporation or evidence of having applied for incorporation. Alternatively, if you are an Approved Service Provider (ASP) for the Department of Communities, Disability Services and Seniors, you may provide your ASP details.

The following types of organisation can apply for funding under the Community Drought Support Package:

- Groups and organisations based in a Queensland drought declared area (as at 1 September 2019)
- Organisations such as: local councils, non-government organisations, industry groups, school Parent & Citizen Associations
- Groups and organisations with no outstanding financial liability, service delivery or performance issues for funding previously and currently provided by the Queensland Government
- Groups and organisations who hold the appropriate public liability insurance required to undertake their project and all related activities, consisting of a minimum value of \$10 million.
- Groups and organisation with a registered Australian Business Number (ABN).

Applicants can apply for grants funding in more than one LGA, on the one application. Applications from non-government organisations from within the 37 drought declared local government areas are strongly encouraged to apply for funding.

Non-government organisations and services external to the 37 drought declared local government areas can apply for flexible financial hardship distribution and/or community events within the affected LGA if they clearly identify how they would deliver appropriately to the affected LGAs.

This funding applies to the 37 drought declared local government areas comprising 33 local government areas and 4 part local government areas (published on www.longpaddock.qld.gov.au/drought/drought-declarations/) representing 66.1% of the land area of Queensland, Determination criteria, as at 1 September 2019.

Further details of eligible and ineligible items can be found in the Funding Information Paper.

Assessment Criteria

Flexible financial Hardship Payments - Describe your organisation's capability and capacity to deliver Flexible financial Hardship payments.

Community Events - Describe your organisation's capability and capacity to deliver the proposed community events and activities.

All Applications -

- Describe your organisation's capacity to work collaboratively with relevant stakeholders.

Community Drought Support Program 2019-20

Community Drought Support Program 2019/20 Application Form

Application CDSP2019/20080 From Maranoa Regional Council

Form Submitted 12 Dec 2019, 11:21am AEST

- Describe the benefits to the local community that flexible financial hardship payment and/or events will deliver.

Successful applicants

Successful applicants will enter into an agreement with DCDSS, outlining the obligations of both parties, including, but not limited to, funding and payment details, reporting requirements, agreed outcomes and acquittal conditions. The panel may decline certain components of an application, or limit the amount of funds approved for individual items.

Unsuccessful applicants will be given the opportunity to seek feedback by email to grantqueries@communities.qld.gov.au

Privacy Notice

The Department of Communities, Disability Services and Seniors is collecting information, including personal information, on this form for the purpose of assessing your application to the community Drought Support Package funding grants program. Your personal information will only be accessed by authorised departmental officers for the purposes directly related to assessment of your application. Your personal information will be managed in accordance with the Information Privacy Principles outlined in the [Information Privacy Act 2009](#). The department may provide the local Member of Parliament with the contact details of organisations approved for funding.

About the Applicant

*** indicates a required field**

Applicant organisation name *

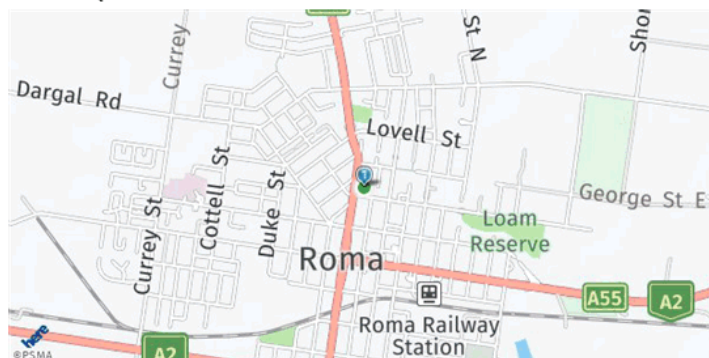
Maranoa Regional Council

Must be as shown in the ABN lookup below

Primary physical address of applicant *

57 Bungil St

Roma QLD 4455 Australia



Latitude: -26.56875 | Longitude: 148.78809

Address Line 1, Suburb/Town, State/Province, and Postcode are required. Coordinates Required.

Country must be Australia

NOTE: Applicant must be Queensland based.

Postal address (if different to above)

Community Drought Support Program 2019-20
Community Drought Support Program 2019/20 Application Form
Application CDSP2019/20080 From Maranoa Regional Council
 Form Submitted 12 Dec 2019, 11:21am AEST

P.O Box 620
 Roma QLD 4455 Australia

Website

<http://www.maranoa.qld.gov.au/>

Must be a URL.

Project Contact *

Malinda Moreton

Position *

Regional Economic Development and Events

Project Contact Mobile Phone Number *

0417908461

Project Contacts Primary Email *

malinda.moreton@maranoa.qld.gov.au

Must be an email address.

What is your State Electorate?

Warrego

This is the electorate where your organisation is based. this field auto calculates.

What is your organisations purpose or mission?

Strong, vibrant and connected communities embracing opportunities to grow.

Must be no more than 100 words.

Please refer to your strategic plan or other documents such as annual reports

ABN Applicant Lookup

99 324 089 164

Information from the Australian Business Register	
ABN	99 324 089 164
Entity name	Maranoa Regional Council
ABN status	Active
Entity type	Local Government Entity
Goods & Services Tax (GST)	Yes
DGR Endorsed	No
ATO Charity Type	Not endorsed More information
ACNC Registration	No
Tax Concessions	No tax concessions
Main business location	4455 QLD
Information retrieved at 7:04am today	

Must be an ABN.

Provide evidence of applying for one if you do not possess an ABN currently.

Community Drought Support Program 2019-20

Community Drought Support Program 2019/20 Application Form

Application CDSP2019/20080 From Maranoa Regional Council

Form Submitted 12 Dec 2019, 11:21am AEST

Does your organisation have Deductible Gift Recipient (DGR) status? *

☐ Yes ☒ No ☐ Don't know

Is your organisation registered with the Australian Charities and Non-Profit Commission (ACNC)? *

☐ Yes ☒ No ☐ Don't know

What is your Incorporation number OR your Approved Service Provider (ASP) Number? *

N.A

Please type N/A if your organisation does not have either of these numbers.

What type of organisation are you? *

Local Government

Does your organisation have any outstanding financial liability, service delivery or performance issues in relation to any Queensland Government funding? *

☒ No ☐ Yes

Selection Criteria

*** indicates a required field**

Which package are you applying for? You may select one or both packages.

☒ Flexible Financial Hardship payments ☒ Community Events/ Activity

Flexible Financial Hardship LGAs

Local Government area/s where the Flexible Financial Hardship payments will be delivered* (More than one box can be ticked) *

- | | | | |
|--|---|---|---|
| <input type="checkbox"/> Balonne | <input type="checkbox"/> Cherbourg | <input type="checkbox"/> Longreach | <input type="checkbox"/> Scenic Rim |
| <input type="checkbox"/> Banana | <input type="checkbox"/> Diamantina | <input checked="" type="checkbox"/> Maranoa | <input type="checkbox"/> Somerset |
| <input type="checkbox"/> Barcaldine | <input type="checkbox"/> Flinders | <input type="checkbox"/> McKinlay | <input type="checkbox"/> South Burnett |
| <input type="checkbox"/> Barcoo | <input type="checkbox"/> Gladstone | <input type="checkbox"/> Murweh | <input type="checkbox"/> Southern Downs |
| <input type="checkbox"/> Blackall-Tambo | <input type="checkbox"/> Goondiwindi | <input type="checkbox"/> North Burnett | <input type="checkbox"/> Toowoomba |
| <input type="checkbox"/> Boulia | <input type="checkbox"/> Ipswich | <input type="checkbox"/> Paroo | <input type="checkbox"/> Western Downs |
| <input type="checkbox"/> Bulloo | <input type="checkbox"/> Isaac | <input type="checkbox"/> Quipie | <input type="checkbox"/> Whitsunday |
| <input type="checkbox"/> Bundaberg | <input type="checkbox"/> Livingstone | <input type="checkbox"/> Richmond | <input type="checkbox"/> Winton |
| <input type="checkbox"/> Central Highlands | <input type="checkbox"/> Lockyer Valley | <input type="checkbox"/> Rockhampton | <input type="checkbox"/> Woorabinda |
| <input type="checkbox"/> Charters Towers | | | |

At least 1 choice must be selected.

Flexible Financial Hardship Selection Criteria - Maranoa

Project Title *

Flexible Financial Hardship payments

Must be no more than 40 words.

Community Drought Support Program 2019-20
Community Drought Support Program 2019/20 Application Form
Application CDSP2019/20080 From Maranoa Regional Council
 Form Submitted 12 Dec 2019, 11:21am AEST

Project Start Date *

02/03/2020

Must be a date and no earlier than 1/3/2020.

Project End Date *

30/09/2020

Must be a date and no later than 28/2/2021.

Tell us about your Project. What do you want to do? *

Council intends on delivering a total of 257 drought affected families and small businesses with a \$500.00 cash boost into their nominated bank accounts. Council will promote and administer the program on an in-kind basis. An application form, based on previous years, will be available for landholders and small businesses to prove eligibility and residence in the Maranoa local government area. Payments will be made via direct deposit to avoid delays, increase security and provide a level of autonomy to recipients.

This approach has been confirmed by Council at its meeting on 27 November 2019 resolution number GM/11.2019/71.

Must be no more than 500 words.

Describe your organisation's capability and capacity to deliver Flexible Financial Hardship payments

Outline your organisation's :

- Experience in delivering assistance of a like nature.
- Capacity to manage finance and governance requirements
- Capacity to report on the outcomes achieved for community.
- Capacity to commence delivery from 1 March 2020.
- Amount of funding required. Refer to the LGA Funding Distribution Guide in the Funding Information Paper.

*

As in previous years, Council is able and prepared to distribute the funds according to the criteria, and meet all reporting and acquittal deadlines. Generating and then distributing applications for support payments will commence on 2 March 2020.

Funding application value \$161,000.00.

80% of these funds (\$128,500.00) will be distributed as flexible financial hardship payments, the remainder will be allocated to community events hosted around the region.

Must be no more than 500 words.

Describe your organisation's capacity to work collaboratively with relevant stakeholders

- Provide evidence of your organisation's capacity and capability to collaborate with key service suppliers including small business and other local support.

*

Maranoa Regional Council has an extensive, established network of key service providers and associations who will assist Council in identifying eligible community members and distributing the funding application information to relevant stakeholders within the region.

Must be no more than 500 words.

Describe the benefits to the local community that Flexible Financial Hardship payments will deliver. *

Community Drought Support Program 2019-20

Community Drought Support Program 2019/20 Application Form

Application CDSP2019/20080 From Maranoa Regional Council

Form Submitted 12 Dec 2019, 11:21am AEST

The drought has caused financial strain throughout the Maranoa Community . The flexible financial hardship payments will alleviate financial pressure off families easing the mental health complications with financial hardship. The funding will contribute to stimulating the local economy and as a secondary benefit provide additional financial relief to our business community.

Must be no more than 500 words.

Community events/ activities LGAs

Local Government area/s where the Community events/activities will be delivered* (More than one box can be ticked) *

- | | | | |
|--|---|---|---|
| <input type="checkbox"/> Balonne | <input type="checkbox"/> Cherbourg | <input type="checkbox"/> Longreach | <input type="checkbox"/> Scenic Rim |
| <input type="checkbox"/> Banana | <input type="checkbox"/> Diamantina | <input checked="" type="checkbox"/> Maranoa | <input type="checkbox"/> Somerset |
| <input type="checkbox"/> Barcaldine | <input type="checkbox"/> Flinders | <input type="checkbox"/> McKinlay | <input type="checkbox"/> South Burnett |
| <input type="checkbox"/> Barcoo | <input type="checkbox"/> Gladstone | <input type="checkbox"/> Murweh | <input type="checkbox"/> Southern Downs |
| <input type="checkbox"/> Blackall-Tambo | <input type="checkbox"/> Goondiwindi | <input type="checkbox"/> North Burnett | <input type="checkbox"/> Toowoomba |
| <input type="checkbox"/> Boulia | <input type="checkbox"/> Ipswich | <input type="checkbox"/> Paroo | <input type="checkbox"/> Western Downs |
| <input type="checkbox"/> Bulloo | <input type="checkbox"/> Isaac | <input type="checkbox"/> Quilpie | <input type="checkbox"/> Whitsunday |
| <input type="checkbox"/> Bundaberg | <input type="checkbox"/> Livingstone | <input type="checkbox"/> Richmond | <input type="checkbox"/> Winton |
| <input type="checkbox"/> Central Highlands | <input type="checkbox"/> Lockyer Valley | <input type="checkbox"/> Rockhampton | <input type="checkbox"/> Woorabinda |
| <input type="checkbox"/> Charters Towers | | | |

At least 1 choice must be selected.

Community Events/ Activities Selection Criteria - Maranoa

Event/ Activity Title *

Multiple Community Events

Must be no more than 40 words.

Event/ Activity Start Date *

02/03/2020

Must be a date and no earlier than 1/3/2020.

Event/ Activity End Date *

28/02/2021

Must be a date and no later than 28/2/2021.

Tell us about your event/ activity. What do you want to do? *

Maranoa Regional Council's local development team will oversee and assist in the delivery of a number of events in conjunction with community groups, this will contribute to social connectedness and wellbeing.

Additional funding provided to these community events offers organisers the opportunity to decrease entry fees or offer free entry allowing all members of the region to participate and connect with their local community.

Feedback from previous years funding is that our local community have appreciated the support and have benefited from the additional or enhanced social aspects. This approach has been confirmed by Council at its meeting on 27 November 2019 resolution number GM/11.2019/71.

Must be no more than 500 words.

Community Drought Support Program 2019-20
Community Drought Support Program 2019/20 Application Form
Application CDSP2019/20080 From Maranoa Regional Council
 Form Submitted 12 Dec 2019, 11:21am AEST

Describe your organisation's capability and capacity to deliver the proposed community events and activities:

–Outline the proposed model of service delivery and how it will meet the intended purpose of the support package.

- Demonstrated ability to work collaboratively with other local community organisations and manage delivery of agreed services;
- Ability to determine and coordinate events and activities with other community groups and/or
- Ability to have an accountable process in place;
- Describe how funding will strengthen the resilience of drought affected Queenslanders by revitalising existing community support mechanisms and utilising community events to increase access and participation in direct support services.
- Capacity to commence delivery from 1 March 2020.
- Amount of funding required for each event. Refer to the LGA Funding Distribution Guide in the Funding Information Paper.

*

As in previous years, Council is able and prepared to distribute the funds according to the criteria and work with service providers and community groups to execute the agreed services.

Funding provided will be distributed to existing community events and will be supported by the Council's local development team and the established organising committees.

Supporting the continuation of these events increases community spirit and strengthens peoples resilience and bonds. The community will be provided with information to access direct drought support services and encouraged to utilise these at each event.

Below is a detailed list of the nominated events and the monetary contribution intended to be distributed.

Roma Show \$5,000

Mitchell Show \$3,000

Wallumbilla Show \$2,000

Injune Races \$2,000

Surat Campdraft \$2,000

Call for expressions of interest from local groups/businesses in Surat, Wallumbilla/Yuleba, Mitchell and Injune for subsidised workshops 4 x \$4,625. These potential arts/culture workshops are designed to improve 'mental health by stealth' by giving landholders an opportunity for social and creative expression.

Total \$32,500

Must be no more than 500 words.

Describe your organisation's capacity to work collaboratively with relevant stakeholders

- Provide evidence of your organisation's capacity and capability to collaborate with key service suppliers including small business and other local support.

*

Maranoa Regional Council has an established relationship with all key stakeholders and organising committees. The events are run annually and as in previous years will be supported by our local development and parks and gardens teams.

Must be no more than 500 words.

Community Drought Support Program 2019-20
Community Drought Support Program 2019/20 Application Form
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Describe the benefits to the local community that events will deliver. *

The social element of these events is of great benefit to the community. The opportunity to attend at no cost or low cost family orientated activities assists in reducing the mental health related concerns with stress from the drought and financial strain. Children benefit from the opportunity to engage and participate with peers and parents have an opportunity to relax and momentarily forget their struggles.

Must be no more than 500 words.

Certification

*** indicates a required field**

Applicant Feedback

Please take the time to provide us with feedback and suggestions for improving the grant making experience.

How long (in minutes) did it take to complete your application?

90

Must be a number.

How easy or difficult did you find the application process?

☐ Very easy ☐ Easy ☒ Neutral ☐ Difficult ☐ Very Difficult

Can you provide us with any suggestions on how to improve the grant making process?

Must be no more than 100 words.

Certification

This certification must be completed by an appropriately authorised person on behalf of the applicant organisation.

This person may be different to the primary contact person.

I certify that to the best of my knowledge that the statements made in this application are true and correct, and I understand that, if the grant is approved, that we will be required to accept the terms and conditions of the grant as outlined in the Executed Short Form Particulars Agreement and the associated Whole Of Government Terms and Conditions.

Authorised Person *

Mrs Susan Sands

Position *

Regional Grants & Council Events Development Coordinator

Contact Phone number *

746240304

Must be a number.

Community Drought Support Program 2019-20
Community Drought Support Program 2019/20 Application Form
Application CDSP2019/20080 From Maranoa Regional Council
Form Submitted 12 Dec 2019, 11:21am AEST

Contact Email *

susan.sands@maranoa.qld.gov.au
Must be an email address.

Date *

12/12/2019
Must be a date.

OFFICER REPORT

Meeting: Ordinary 26 August 2020

Date: 13 August 2020

Item Number: 13.5

File Number: D20/78045

SUBJECT HEADING: Maranoa Liveability Strategy

Classification: Open Access

Officer's Title: Manager - Economic & Community Development

Executive Summary:

Council has invested in a Liveability Strategy for the region, which informs and justifies recommended actions that may lead to population sustainability and growth. The responsibility to deliver the strategy does not rest on any one individual, corporation or service, moreover is dependant of the collaboration of all of community. Accordingly, it is necessary for Council to adopt the strategy in order to make it public and to empower further work to develop partnerships and attract resources and assistance for its implementation. This report seeks the resolution of Council to adopt the strategy.

Officer's Recommendation:

1. Council adopts the Maranoa Liveability Strategy 2020, and make it public.
2. Present a further report to Council that identifies priorities and actions for future budget consideration.

Individuals or Organisations to which the report applies:

Are there any individuals or organisations who stand to gain a benefit, or suffer a loss, (either directly or indirectly) depending on the outcome of consideration of this matter?

(Note: This is to assist Councillors in identifying if they have a Material Personal Interest or Conflict of Interest in the agenda item - i.e. whether they should participate in the discussion and decision making).

Every sector of the Community has a stake in the implementation of this strategy; however there is no one entity who would stand to gain exclusively from a decision about this matter.

Acronyms:

Are there any industry abbreviations that will be used in the report?

Note: This is important as particular professions or industries often use shortened terminology where they refer to the matter on a regular basis. However, for individuals not within the profession or industry it can significantly impact the readability of the report if these aren't explained at the start of the report).

Acronym	Description
AEC Group	Australian Economic Consultants Group

Context:

Why is the matter coming before Council?

In order to plan for the implementation of this Strategy, it will be important to consult with stakeholder agencies. Accordingly formal adoption by Council is appropriate before making the document public.

Background:

Has anything already happened in relation to this matter?

(Succinct overview of the relevant facts, without interpretation)

The Maranoa Livability Strategy was commissioned in 2019 to inform Council about it's the population sustainability of the region. The strategy will inform Council about how it will retain its population and grow it towards a realistic population target. The strategy will determine and qualify a minimum population to be sustainable as a region, and an optimum population target (e.g. 20,000 to 30,000 people).

The research associated with the development of the strategy will detail the strengths and weaknesses of our region associated with livability and employment. It should present data that can support requests for the review of policies and practices of both the private and public sectors associated with decentralisation of both private and public sector corporate entities and their workforce housing practices.

The research should emphasise the value (per capita) contribution to both State and Federal economic outputs by our region relative to say more urban areas and create a compelling argument with which to leverage Government support for the implementation of the strategy.

A final draft document was presented to Council at the Councillor workshop of the former Council that was held on 11 February 2020. The former Council received the report, however did not adopt it, preferring the await the induction of the incoming Council.

Resolution No. GM/03.2020/07

That Council receive the Maranoa Liveability Strategy 2020 as attached to the officer's report.

The strategy was presented to the current Council on Tuesday 11 August 2020, and therefore the final version is presented to Council for formal adoption.

Legislation, Local Laws, State Policies & Other Regulatory Requirements:

What does the legislation and other statutory instruments include about the matter under consideration?

(Include an extract of the relevant section's wording of the legislation – please do not just quote the section number as that is of no assistance to Councillors)

The recommendation of this report is entirely consistent with Local Government principles as detailed in the Local Government Act 2009 as follows:

4 Local government principles underpin this Act

- (1) To ensure the system of local government is accountable, effective, efficient and sustainable, Parliament requires—
 - (a) anyone who is performing a responsibility under this Act to do so in accordance with the local government principles; and

- (b) any action that is taken under this Act to be taken in away that—
 - (i) is consistent with the local government principles; and
 - (ii) provides results that are consistent with the local government principles, in as far as the results are within the control of the person who is taking the action.
- (2) The local government principles are—
 - (a) transparent and effective processes, and decision-making in the public interest; and
 - (b) sustainable development and management of assets and infrastructure, and delivery of effective services; and
 - (c) democratic representation, social inclusion and meaningful community engagement; and
 - (d) good governance of, and by, local government; and
 - (e) ethical and legal behaviour of Councillors and local government employees.

Council Policies or Asset Management Plans:

Does Council have a policy, plan or approach ordinarily followed for this type of decision?

What are relevant sections of the policy or plan?

(Quote/insert the relevant section's wording / description within the report)

Nil

Input into the Report & Recommendation:

Have others' views or input been sourced in developing the report and recommendation to Council? (i.e. other than the report author?) What did each say? (Please include consultation with the

funding body, any dates of critical importance or updates or approvals required)

The Maranoa Liveability Strategy was developed in consultation with Maranoa regional Councillors, through participation in a consultative workshop.

Funding Bodies:

Is the project externally funded (or proposed to be)? If so, are there any implications in relation to the funding agreement or grant application. (Please do not just include names)

N/A

This Financial Year's Budget:

Will the matter under consideration impact how much Council collects in income or how much it will spend? How much (\$)? ***Is this already included in the budget? (Include the account number and description).***

If the matter under consideration has not been included in the budget, where can the funds be transferred from? (Include the account number and description) What will not be done as a result?

The Maranoa Liveability Strategy has a suggested action plan, which will require budget to implement. Not all of the actions will fall upon Council, however it is likely that some of the marketing activities will fall upon Council to undertake and may require significant budget, however budget is not costed at this time.

Future Years' Budgets:

Will there need to be a change in future years' budgets to cater for a change in income or increased expenditure as a result of Council's decision? How much (\$)? (e.g. estimate of additional maintenance or operating costs for a new or upgraded project)

See comment above.

Impact on Other Individuals or Interested Parties:

Is there anyone who is likely to be particularly interested in or impacted by the decision, or affected by the recommendation if received? What would be their key interests or concerns?

(Interested Parties Analysis - IS9001:2015)

This document is a whole of community strategy, and accordingly may attract interest from a range of community groups, corporations, and services that all stand to gain from its implementation.

Risks:

What could go wrong if Council makes a decision on this matter? (What is the likelihood of it happening and the consequence if it does) (List each identified risk in a table)

Risk	Description of likelihood & consequences
Do nothing	Attention from community Groups who have Livability on their Agenda.

Advice to Council:

What do you think Council should do, based on your skills, qualifications and experience, your knowledge of this and related matters, and the facts contained in the report?

(A summary of what the employee thinks Council needs to hear, not what they think individual Councilors want to hear – i.e. employees must provide sound and impartial advice – the employee's professional opinion)

Council receive the strategy and authorise further planning around the action plan to inform cost for benefit and subsequent budget allocations.

Recommendation:

What is the 'draft decision' based on the advice to Council?

Does the recommendation suggest a decision contrary to an existing Council policy? If so, for what reason?

(Note: recommendations if received by Council become a legal decision of government and therefore must be clear and succinct about the action required by employees (unambiguous)).

Does this recommendation suggest a decision contrary to an existing Council policy? If so, for what reason?

No

Link to Corporate Plan:

Corporate Plan 2018-2023

Strategic Priority 4: Growing our region

4.7 Plan and manage the growth of our towns

4.7.4 Collate statistics required by the State Government in relation to development activity in the region and development information for the broader community.

Supporting Documentation:

- | | | |
|---------------------|---|-----------|
| 1 ↓ | Maranoa Liveability Strategy - AEC Report - release document. | D20/19158 |
| 2 ↓ | Berhard Salt - Opinion Piece | D20/67393 |

Report authorised by:

Deputy Chief Executive Officer/Acting Director Infrastructure Services

MARANOA LIVEABILITY STRATEGY

MARANOA REGIONAL COUNCIL
MARCH 2020

RELEASE DOCUMENT

aecgroup ltd.com



MARANOA LIVEABILITY STRATEGY



DOCUMENT CONTROL

Job ID: J001599
 Job Name: Maranoa Liveability Strategy
 Client: Maranoa Regional Council
 Client Contact: Malinda Moreton
 Project Manager: Ashley Page
 Email: ashley.page@aecgrouppltd.com
 Telephone: (07) 3831 0577
 Document Name: AEC Maranoa Liveability Strategy - Final
 Last Saved: 5/03/2020 9:10 AM

Version	Date	Reviewed	Approved
Draft Report	11 December 2019	SH	DH
Draft Report v2.0	17 January 2020	SH	ARP
Draft Report v3.0	10 February 2020	SH	ARP
Final Report	5 March 2020	SH	ARP

Disclaimer:

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EXECUTIVE SUMMARY

INTRODUCTION

Maranoa local government area (the Maranoa) is located in Queensland's south-west and covers an area of approximately 59,000 square kilometres. The region's main township and administrative capital, Roma, is approximately 350 kilometres from the major service hub of Toowoomba and approximately 480 kilometres from Queensland's capital city of Brisbane. Other small townships in the Maranoa region include Amby, Injune, Jackson, Mitchell, Mungallala, Surat, Wallumbilla and Yuleba. The remaining Maranoa population residing outside of townships are rurally based, and account for approximately 30% of the region's population.

Like many regional and remote areas of Australia, one of the key issues facing the Maranoa is of population attraction and retention. As at 2018, population in the Maranoa was recorded at approximately 12,800 residents. Population has declined by 5.36% since 2013 and published projections suggest this trend will continue, forecasting annual population growth rates to range from -0.4% (low-series projection) and 0.4% (high-series projection) between 2016 and 2041 (QGSO, 2019).

Addressing population decline is a high-priority point for Maranoa Regional Council (Council). Aside from potentially significant community impacts, population decline can also reduce rate revenues for local government, presenting financial challenges in terms of funding provision and maintenance of critical infrastructure, utilities, recreational and social infrastructure, and other services that enhances liveability. With the region's resident population expected to decline over the next 30 years, a Liveability Study and Implementation Strategy is required to assist in identifying opportunities designed to facilitate the creation of jobs and investment to support population growth, as well as the existing local business community.

MARANOA COMPETITIVE ASSESSMENT

An assessment of the Maranoa's strengths and weaknesses was conducted to understand liveability and areas within the region which require funding to improve.

In addition, an analysis of the Maranoa's socio-economic and demographic data was compared against other identified local government areas with a similar sized population, economic structure (strong presence of mining and agriculture, forestry and fishing) and geographical location (inland areas).

Maranoa's Comparative Advantages

The Maranoa's strengths in comparison to its peers include:

- **Local Workforce:** Working age residents in the region have greater levels of participation in the labour force than comparison regions.
- **Community:** Residents in Maranoa exhibit strong community connectedness and the region records lower levels of socio-economic disadvantage. This is demonstrated by the higher than average volunteer rates and higher SEIFA score.
- **Education:** Students in Maranoa receive greater individual attention and better communication with teachers in primary and secondary schools. This is demonstrated by fewer students per teacher in both school environments. The region also records higher levels of high school completions, providing a skilled workforce to local businesses.
- **Industry Diversity:** The Maranoa economy is more diverse than the comparison regions, suggesting a greater ability to withstand external shocks to the economy in individual industries.
- **Housing Affordability:** Residents of the Maranoa benefit from higher levels of affordability compared to the comparison regions, particularly for renting households.
- **Health:** Maranoa residents benefit from good access to everyday health care provision and consider themselves to be generally in good health.

MARANOA LIVEABILITY STRATEGY



Maranoa's Comparative Disadvantages

The Maranoa's weaknesses in comparison to its peers include:

- **Resident Retention:** The number of people residing in Maranoa is decreasing, which is having impacts on the housing market and building approvals activity.
- **Safety:** Crime is problematic in Maranoa. Crime rates are increasing annually, which has the potential to be a disincentive for future residents and could encourage current residents to relocate.
- **Education Containment:** The number of sixteen-year-olds studying full-time in Maranoa is less than comparison regions, with access to education facilities providing challenges.
- **Businesses:** The number of businesses actively trading in Maranoa is experiencing slow growth. This is impacting on the number of new entrants to the market and is impacting the value of existing non-residential buildings.
- **Incomes:** Residents in Maranoa receive smaller pay packets compared to the average of comparison regions, which is reflected in the lower proportion of high-income households in the region. This may suggest local households have a lower disposable income.
- **Local Jobs:** The number of jobs available per worker in the Maranoa region is less than the average of comparison regions. This deficit is also evidenced in the region's self-containment of employment, highlighting that a greater proportion of residents are leaving the region for work.

STRATEGY

Strategic Focus Areas

The Strategy for the Liveability Study provides Maranoa Regional Council with clear direction for future activities to enhance population attraction and retention in the Maranoa LGA. The strategy is supported by an action plan consisting of nine strategic focus areas. The nine strategic focus areas include:

- Improving Community Safety
- Increasing Education and Training
- Building Business Opportunities
- Supporting Arts and Culture
- Enhancing Infrastructure
- Leveraging Technology
- Marketing the Maranoa
- Increasing Immigration
- Transitioning Non-Resident Workers

Program of Activities

- The program of activities has been developed to respond to each of the strategic focus areas. The below table summarises the themes of the key activities to be implemented.

MARANOA LIVEABILITY STRATEGY



Table ES 1. Program of Activities

Ref.	Activity
1.0	Improving Community Safety
1.1	Develop/ continue to support community safety programs
1.2	Upgrade community infrastructure to reduce crime through enhanced urban design
1.3	Increase emergency, policing and ambulance services to meet the changing needs of communities
1.4	Establish links and career pathways between education providers and local businesses to promote opportunities for school leavers
1.5	Support drug rehabilitation programs and preventative health services in the region
1.6	Develop a communication and engagement program to enhance and lift community/ civic pride.
2.0	Improving Education and Training
2.1	Advocate for increased access to education programs and training
2.2	Develop workforce/ career pathways with local businesses
3.0	Building Business Opportunities
3.1	Identify market gaps and actively seek external investment in the region's key industries through an investment attraction campaign
3.2	Identify value-add manufacturing opportunities based on the existing industry supply to support business innovation and develop competitive advantages for the region.
3.3	Ensure regular dialogue between Council and local businesses to increase business confidence and investment levels
4.0	Supporting Arts and Culture
4.1	Increase the number of offered cultural activities
4.2	Developing opportunities for Agri-tourism and other industrial tourism in partnership with industry and government
4.3	Continue the development and promotion of sustainable local events
4.4	Explore the range of local tourism activities and offerings with specific investigation into Sunday trading, conferences, conference facilities and accommodation to support the region's tourism industry.
5.0	Enhancing Infrastructure
5.1	Use housing incentives to grow the regional population and the number of dwellings in the region
5.2	Increase housing choices and continue investment in township beautification
5.3	Ensure adequate provision, maintenance and access to community facilities for youth and aged dependents
5.4	Provide more and activate public facilities suitable for residential and visitor use
5.5	Increase the availability of utilities and transport infrastructure to support industry and the region
6.0	Leveraging Technology
6.1	Expand the roll-out of smart public services
6.2	Upgrade communication infrastructure and digital connectivity to support the whole region
7.0	Marketing the Maranoa
7.1	Promote the region to the Australian public
8.0	Increasing Immigration
8.1	Leveraging the National immigration program to attract immigrants and grow the regional population
8.2	Develop a welcoming community for newcomers
9.0	Transitioning Non-Resident Workers
9.1	Targeting and attracting the region's non-resident workforce to grow the regional population, including the development of a conversion strategy and associated collateral and engagement packs
9.2	Work with industry and resource companies to transition permanent workers into residents
9.3	Encourage new investment in higher density dwellings to accommodate future population

MARANOA LIVEABILITY STRATEGY



POPULATION STABILITY

Population growth in the Maranoa has been volatile in recent periods and is intrinsically linked to economic activity in the region, reflecting the importance of net migration in Maranoa's population outcomes. Without improvement in the region's liveability and stimulation of the local economy, population decline is likely to continue. The impacts of population loss are anticipated to be greatest in smaller communities, where the viability of small schools, local hospitals, social services and businesses can be greatly affected.

In addressing the negative impact of population decline, it is important for Maranoa Regional Council to determine and quantify a minimum population target considered as a requirement to promote positive sustainability as a region. These measures will allow Council to align current strategies, goals, objectives and actions in achieving this population target in the long-term future. AEC research indicates that in Queensland, between 2001 and 2018, population centres with a total recorded population of 20,000 and above were most likely to experience population growth. As a result of this analysis, it is suggested that Maranoa aim for a population of between 20,000 to 30,000 residents, at which point population growth is likely to become self-driven. From its current position, this is clearly a medium-to long term stretch target for Council to aim for.

Achieving a population above 20,000 in the Maranoa is likely to assist in encouraging population growth in the region. Regions that recorded a critical mass above 20,000 residents experienced considerable long-term population growth between 2001 and 2018. Local governments which recorded 20,000 to 29,999 residents experienced population growth of approximately 18% during this timeframe. It is assumed that regional communities, such as the Maranoa, can realise positive long-term growth after exceeding this population tipping-point.

By achieving a population above 20,000 in the Maranoa, the region would be anticipated to record significant financial benefits as well. For the 2017-18 financial year, regions with a population base between 20,000 and 29,999 residents recorded an average operating surplus of 2.5%, significantly higher than the figure of -3.6% produced by the average of region with a population of 10,000 to 19,999 persons. This ratio relates to a local government's financial capacity and ability to fund ongoing operations over the long-term. Additional financial benefits exist for larger regions, which relates to their higher population, and therefore greater base to collect rate revenue to support local operations. For the Maranoa, it can be assumed that achieving a local population above 20,000 would see the region become less reliant on state and federal grants to support their ongoing operation.

MARANOA LIVEABILITY STRATEGY



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1. INTRODUCTION

1.1 BACKGROUND

Maranoa local government area (the Maranoa) is located in Queensland's south-west and covers an area of approximately 59,000 square kilometres. The Maranoa borders the Central Highlands region in the north, the Western Downs region in the east, Balonne Shire in the south, and Paroo Shire and Murweh Shire in the west. The region's main township and administrative capital, Roma, is approximately 350 kilometres from the major service hub of Toowoomba and approximately 480 kilometres from Queensland's capital city of Brisbane.

Maranoa is serviced by the Carnarvon and Warrego Highways as well as the Westlander train. The region also has a domestic airport, which is located in Roma and is the primary gateway to the western gas fields and the local key mining and oil field operations. Other small townships in the Maranoa region include Amby, Injune, Jackson, Mitchell, Mungallala, Surat, Wallumbilla and Yuleba. The remaining Maranoa population residing outside of townships are rurally based, and account for approximately 30% of the region's population.

Like many regional and remote areas of Australia, one of the key issues facing the Maranoa is of population attraction and retention. As at 2018, population in the Maranoa was recorded at approximately 12,800 residents. Population has declined by 5.36% since 2013 and published projections suggest this trend will continue, forecasting annual population growth rates to range from -0.4% (low-series projection) and 0.4% (high-series projection) between 2016 and 2041 (QGSO, 2019).

Addressing population decline is a high-priority point for Maranoa Regional Council (Council). Aside from potentially significant community impacts, population decline can also reduce rate revenues for local government, presenting financial challenges in terms of funding provision and maintenance of critical infrastructure, utilities, recreational and social infrastructure, and other services that enhances liveability. With the region's resident population expected to decline over the next 30 years, a Liveability Study and Implementation Strategy is required to assist in identifying opportunities designed to facilitate the creation of jobs and investment to support population growth, as well as the existing local business community.

1.2 PURPOSE OF THIS REPORT

Council recognises the important role a Liveability Study and Implementation Strategy plays in supporting population growth. On this basis, the purpose of this strategy is to specify how the region can best allocate its resources to support population growth by understanding liveability and areas within the local region which require funding to improve. The strategy will enable the Maranoa to achieve improved liveability for residents, and provide an achievable, evidence-based action plan that responds to the challenges and opportunities presented by the current local economic environment.

1.3 APPROACH

AEC undertook background research and data analysis for Maranoa, including a review of existing literature, data collection and profiling. The profiling and analysis were conducted at LGA level for Maranoa and the comparison regions of Banana, Charters Towers, Goondiwindi, Isaac, Mount Isa and North Burnett, wherever consistent and comparable data was available. Data for Queensland and Australia was also collected and analysed for benchmarking purposes.

The profiling and analysis led to the identification of the region's strengths and weaknesses, and also highlighted gaps between Maranoa and Queensland benchmarking regions (which were identified based on their geographical location, population size and economic structure).

This document follows the following structure:

- **Chapter 2: Maranoa Competitive Assessment:** This chapter provides an overview of the Maranoa Region's strengths and weaknesses compared to the average of the Queensland comparison regions. Analysis in this chapter is supported by data provided in Appendix A.

MARANOA LIVEABILITY STRATEGY



- **Chapter 3:** Liveability Strategy: This chapter provides a strategy and action plan to enable the Maranoa to achieve improved liveability for residents, which is based on the findings and analysis collected in Chapters 2 and 3, as well as the council workshops.
- **Chapter 4:** Sustainable Population: This chapter determines and qualifies a minimum population to be sustainable as a region.

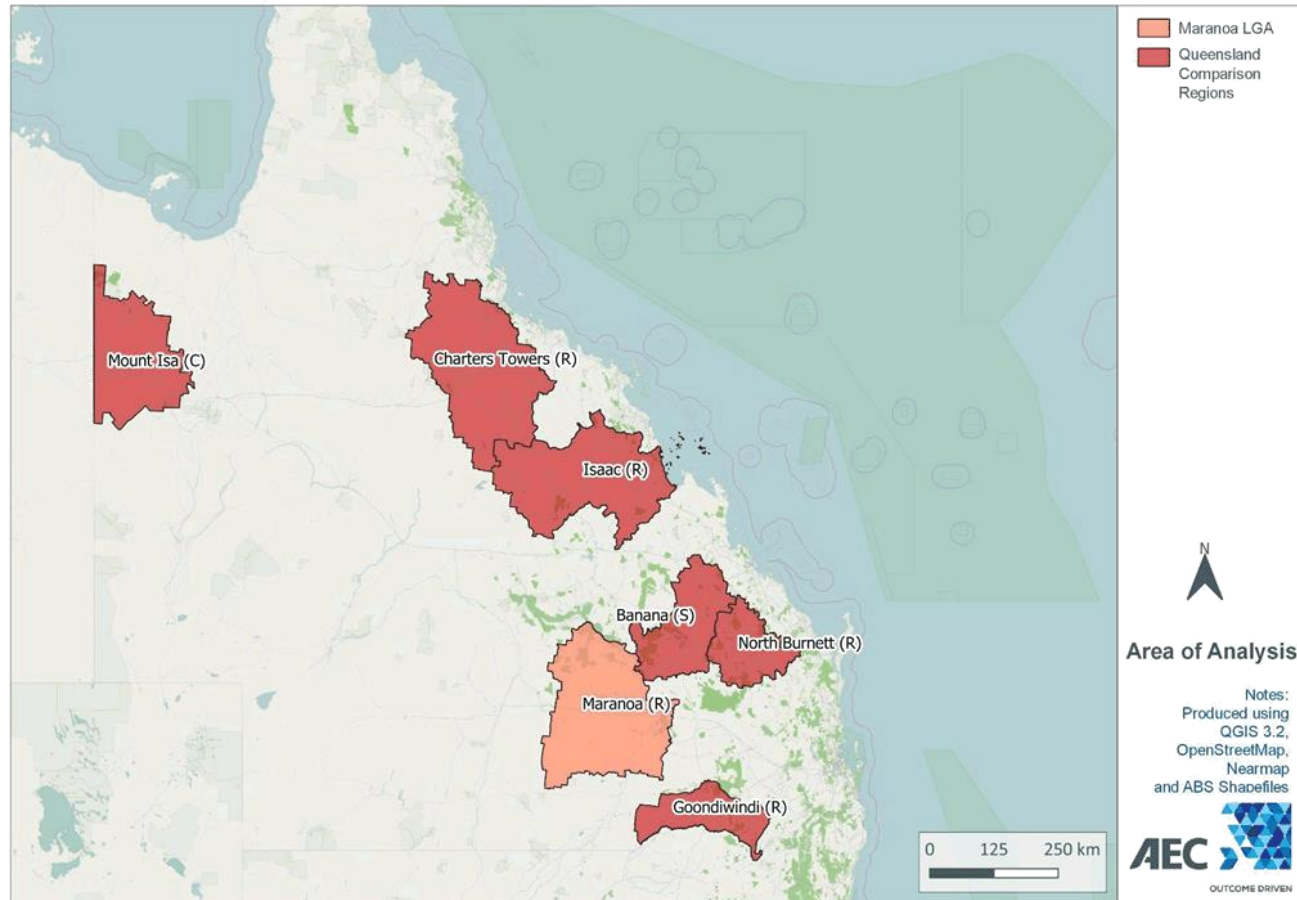
1.4 GEOGRAPHY

For the purposes of this assessment, the Maranoa will be compared to average of several Queensland local government areas (LGA). These regions include Banana LGA, Charters Towers LGA, Goondiwindi LGA, Isaac LGA, Mount Isa LGA and North Burnett LGA. Figure 1.1 below provides a map of Maranoa and its comparison regions.

MARANOA LIVEABILITY STRATEGY



Figure 1.1. Maranoa and Comparison Areas



MARANOA LIVEABILITY STRATEGY



2. MARANOA COMPARATIVE ASSESSMENT

An assessment of the Maranoa's strengths and weaknesses was conducted to understand liveability and areas within the region which require funding to improve.

In addition, an analysis of the Maranoa's socio-economic and demographic data was compared against other identified local government areas with a similar sized population, economic structure (strong presence of mining and agriculture, forestry and fishing) and geographical location (inland areas).

The selected comparison areas were identified as the local government areas of Banana, Charters Towers, Goondiwindi, Isaac, Mount Isa and North Burnett. The Queensland and Australian averages were also used for benchmarking purposes, where applicable.

It is acknowledged that many of these local government areas are located within 150km of the coast which presents some benefits in terms of population attraction and retention. Surrounding local government areas (Balonne and Murweh) would be similar comparison areas in terms of isolation and rural lifestyle amenity factor, however, they have been excluded from the assessment due to their considerably smaller population sizes.

MARANOA LIVEABILITY STRATEGY



2.1 MARANOA COMPARATIVE ADVANTAGES SNAPSHOT

 Workforce	Participation Rate: 74% (4.2% higher than comparison regions average)	In the region, working age residents have greater levels of participation in the labour force than comparison regions. The younger age structure of the Maranoa could be contributing to this higher rate of participation, by comparison with its peers.
 Community	Volunteering: 31.8% (3.8% higher than comparison regions average) SEIFA IRSD: 996 (26 points higher than comparison regions average)	Residents in Maranoa exhibit strong community connectedness and the region records lower levels of socio-economic disadvantage. This is demonstrated by the higher than average volunteer rates and higher SEIFA score.
 Education	Primary Students per Teacher: 11 (4 less than comparison regions average) Secondary Students per Teacher: 12 (1 less than comparison regions average) High School Completions: 45.3% (1.4% higher than average of comparison regions)	Students in Maranoa receive greater individual attention and better communication with teachers in primary and secondary schools. This is demonstrated by fewer students per teacher in both school environments. The region also records higher levels of high school completions, providing a skilled workforce to local businesses.
 Industry Diversity	Economic Diversity: 0.41 (17% higher than comparison regions average) Industry Reliance: 0.38 (14% less than comparison regions average) Leading Economic Drivers: 43.5% (25.1% less than comparison regions average)	The Maranoa economy is more diverse than the comparison regions, suggesting a greater ability to withstand external shocks to the economy in individual industries.
 Housing Affordability	Rental Stress: 14.5% (1.9% less than comparison regions average)	Maranoa residents benefit from higher levels of affordability compared to the comparison regions, particularly for renting households.
 Health	Good Self-Assessed Health: 82 from 100 persons (on par with average of comparison regions) Access to Doctors: 569 persons per GP (489 persons less than comparison regions average)	Maranoa residents benefit from good access to everyday health care provision. Maranoa residents consider themselves to be generally in good health.

MARANOA LIVEABILITY STRATEGY



2.2 MARANOA COMPARATIVE DISADVANTAGES SNAPSHOT

 Resident Retention	<p>Population Growth: -1.1% 5-year average annual growth (on par with average of comparison regions)</p> <p>Residential Building Approvals Volume: -36.4% (102.9% less than comparison regions average)</p>	<p>The number of people residing in Maranoa is decreasing. The decline in population is impacting on the housing market, particularly building approvals activity.</p>
 Safety	<p>Crime Rate per 100,000: 15,009 (4,290 per 100,000 higher than average of comparison regions)</p> <p>Crime 5-Year Growth: 4.7% (2.16% higher than comparison regions average)</p>	<p>Crime has potential to be a disincentive for future residents and could encourage current residents to relocate.</p>
 Education Attainment	<p>Education Containment: 88.2% (2.7% less than average of comparison regions)</p>	<p>The number of sixteen-year-olds studying full-time in Maranoa is lower than comparison regions. This can be indicative of future levels of skilled labour in the region.</p>
 Businesses	<p>Business Counts 3-Year Growth: 0.5% (0.6% less than average of comparison regions)</p> <p>Non-Residential Building Approvals Value: -37.7% (47.3% less than average of comparison regions)</p>	<p>Business growth in Maranoa is slow and resulting in lower levels of investment than has previously been recorded.</p>
 Incomes	<p>Household Income: \$1,641 weekly (\$103 less than average of comparison regions weekly household income)</p> <p>High Income Households: 18.9% (3.2% less than average of comparison regions)</p>	<p>Maranoa residents receive smaller pay packets compared to the average of comparison regions. This is reflected in the lower proportion of high-income households in the region and may suggest Maranoa households have a lower disposable income.</p>
 Local Jobs	<p>Jobs per Worker: 0.87 (0.4 jobs less than average of comparison regions)</p> <p>Employment Self-Containment: 82.1% (0.4% less than average of comparison regions)</p>	<p>The number of jobs per worker in the Maranoa region is lower than the average of comparison regions. This deficit is also evidenced in the region's self-containment of employment, highlighting that a greater proportion of residents are leaving the region for work.</p>

3. SUSTAINABLE POPULATION

3.1 BACKGROUND

Population growth in the Maranoa has been volatile in recent periods and is intrinsically linked to economic activity in the region, reflecting the importance of net migration in Maranoa's population outcomes. Maranoa experienced consistently high resident population growth between 2008 and 2013, with an average annual growth rate of 0.85%. Growth over this period was likely due to the recent resources boom attracting new residents to the area. Population peaked in 2013 at 13,515 people, driven by the increase in gas field construction work. Since then, population growth has fallen considerably, with the region's total population declining by 5.36%, at an average annual rate of -1.1% between 2013 and 2018. The loss of population has been driven by a decline in the region's oil and gas and agricultural sectors, as well as years of severe drought.

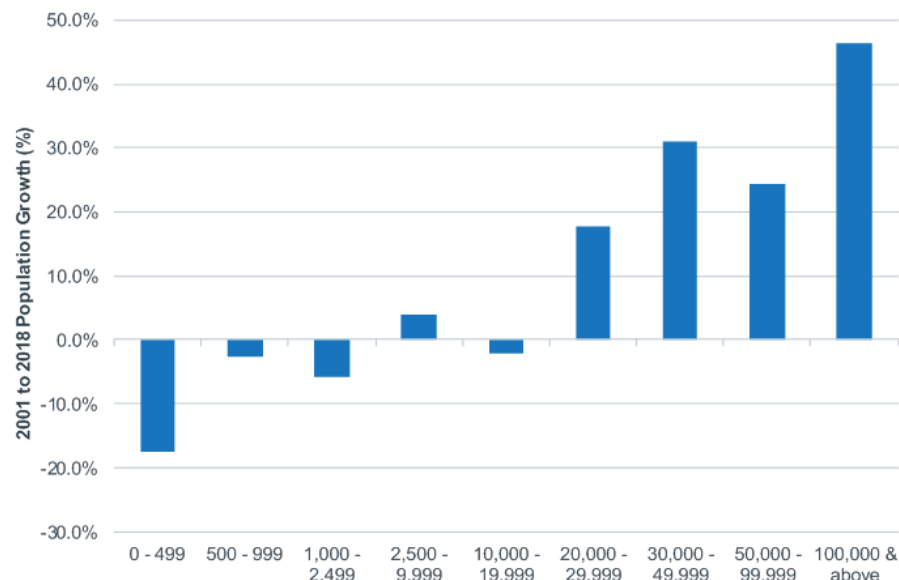
Without improvement in the region's liveability and stimulation of the local economy, this trend is likely to continue, with published population projections forecasting annual population growth rates to range from -0.4% (low-series projection) and 0.4% (high-series projection) between 2016 and 2041 for the Maranoa (QGSO, 2019). The impacts of population loss are anticipated to be greatest in smaller communities, where the viability of small schools, local hospitals, social services and businesses can be greatly affected.

3.2 AN APPROPRIATE POPULATION THRESHOLD/ TARGET

In addressing this population decline, it is important for Maranoa to determine and quantify a minimum population threshold to target to be sustainable as a region. These measures will allow Council to align current strategies, goals, objectives and actions in meeting this population target in the long-term future.

There are generalised but identified 'tipping points' in population levels where population levels are more likely to increase than decrease. In Queensland, between 2001 and 2018, population centres with a total recorded population of 19,999 and below were most likely to experience population decline, whilst population centres with a total recorded population of 20,000 and above were most likely to experience population growth. As a result of this analysis, it is suggested that Maranoa aim for a population of between 20,000 to 30,000 residents, at which point population growth is likely to become self-driven. This is likely to be a medium-to long term stretch target for Council to aim for.

Figure 3.1. Population Sustainability, Queensland Local Government Areas



MARANOA LIVEABILITY STRATEGY



3.3 MEETING THE TARGET

Increased population will require increased provision of goods and services within the local economy. In particular, employment in occupations in which Maranoa is already underperforming compared to its peers will need to be attracted to the region (to increase service levels). Existing services in the Maranoa requiring additional workers include:

- Food and Beverage & Retail Services:
 - Takeaway food services
 - Café and restaurants
 - Supermarket and grocery stores
- Health Care:
 - Pharmacists
 - Dental practitioners
 - Specialist Medical Services Workers
- Child Care and Education:
 - University lecturers and tutors
- Professional Services:
 - Solicitors
- Other Services:
 - Gallery, museum and tour guide operators

It is anticipated that existing employment levels in some key occupations listed above are potentially understated. This extends to both specialist medical workers, and gallery, museum and tour guide operators. The region currently has access to specialist medical workers on a visiting basis, rather than permanently. Council will continue to facilitate these services in the region to cater to the current population and look to expand the number of specialists and their duration in Maranoa as critical mass grows. The existing number of operators occupying gallery, museum and tour guide jobs is also understated, with a large proportion of these roles undertaken by volunteers. It is expected that these roles will continue to be filled by volunteers, and additional provision be investigated by Council as population increases.

In achieving a population above 20,000 residents, it is also important for Council to attract new skills and residents into the region to occupy key roles and support population growth. Council can achieve this by providing enhanced access to education and training facilities to develop necessary skills among the local resident base, whilst also attracting new residents to the region to occupy more advanced roles. Occupations requiring a significant number of net additional workers to support a greater critical mass, approximately 7,200 additional residents, include:

- Food and Beverage & Retail Services:
 - Grocery and General Store Workers
 - Takeaway workers
- Health Care:
 - Hospital Workers (except Psychiatric Hospitals)
- Child Care and Education:
 - Primary School Teachers
 - Secondary School Teachers
 - Child Carers
- Professional Services:
 - Accountants

MARANOA LIVEABILITY STRATEGY



- Other Services:
 - Hairdressers

3.4 POTENTIAL BENEFITS

Achieving a population above 20,000 in the Maranoa would be expected to result in encouraging population growth in the region. As seen in Figure 3.1 above, regions that recorded a critical mass above 20,000 residents experienced considerable long-term population growth between 2001 and 2018. Local government which recorded 20,000 to 29,999 residents experienced population growth of approximately 18% during this timeframe. It is assumed that regional communities, such as the Maranoa, can realise positive long-term growth after exceeding this population threshold/ tipping-point.

By achieving a population above 20,000 in the Maranoa, the region is anticipated to see significant financial benefits as well. For the 2017-18 financial year, regions with a population base between 20,000 and 29,999 residents recorded an average operating surplus of 2.5%, significantly higher than the figure of -3.6% produced by the average of region with a population of 10,000 to 19,999 persons. This ratio relates to a local government's financial capacity and ability to fund ongoing operations over the long-term. Additional financial benefits exist for larger regions, which relates to their higher population, and therefore greater base to collect rate revenue to support local operations. For the Maranoa, it can be assumed that achieving a local population above 20,000 would result in the region becoming less reliant on state and federal grants to support their ongoing operation.

3.5 ACCOMMODATING FUTURE POPULATION

Adequate and appropriate provision of housing is required to facilitate significant increases in population. Currently, the Maranoa population is approximately 7,210 below the 20,000 target.

In 2016, approximately 1,365 private dwellings were unoccupied on Census Night (ABS, 2017). Assuming an average household size of 2.5 persons and vacancy rate of 10% within the Maranoa, it is assessed these structures could accommodate an additional 3,040 persons. This estimate should be considered as a maximum capacity, due to the broad range of housing types defined as dwellings in the Census¹ and the potential for a dwelling to be generally occupied, but unoccupied as of the night of the Census.

The township of Roma has the greatest capacity to house additional residents (accounting for 45.0% of unoccupied dwellings), whilst the townships of Mitchell (10.5%), Injune (4.7%), Surat (3.8%), Yuleba (2.3%) and Wallumbilla (2.1%) could house approximately 710 new residents collectively. Approximately 960 additional residents could also be accommodated by the existing housing supply within the Maranoa's rural communities.

Table 3.1. Proportion of Unoccupied Private Dwellings by Region, 2016.

Region	Unoccupied Private Dwellings
Roma	45.0%
Surat	3.8%
Mitchell	10.5%
Injune	4.7%
Yuleba	2.3%
Wallumbilla	2.1%
Regional	31.6%
Total	100.0%

Source: ABS (2017a).

¹ These are structures built specifically for living purposes which are habitable, but unoccupied on Census Night. Vacant houses, holiday homes, huts and cabins (other than seasonal workers' quarters) are counted as unoccupied dwellings available for residential use (ABS, 2011).

MARANOA LIVEABILITY STRATEGY



To bridge the gap between existing dwellings capacity (3,040) and the population growth required to reach the target of 20,000 (7,200), additional residential development will be required. Based on an estimated 2.5 persons per household and a vacancy rate of 10%, approximately 1,860 new dwellings would be required. While the Maranoa has available residential sites, new investment for higher density dwellings would need to be attracted to the region.

4. LIVEABILITY STRATEGY

A Liveability Strategy was developed to enable the Maranoa to achieve enhanced liveability for current and future residents. Analysis of the region was undertaken using socio-economic data and consultation with Council and identifies strategic focus areas to that support and address the challenges facing Maranoa. In order to achieve the strategic aims of the Liveability Strategy, clearly defined actions that relate to boosting population growth were developed to address these identified challenges.

4.1 STRATEGIC FOCUS AREAS

The Strategy for the Liveability Study provides Maranoa Regional Council with clear direction for future activities to enhance population attraction and retention in the Maranoa LGA. The strategy is supported by an action plan consisting of nine strategic focus areas. The nine strategic focus areas include:

- Improving Community Safety
- Increasing Education and Training
- Building Business Opportunities
- Supporting Arts and Culture
- Enhancing Infrastructure
- Leveraging Technology
- Marketing the Maranoa
- Increasing Immigration
- Transitioning Non-Resident Workers

Figure 4.1. Strategic Focus Areas



Source: AEC

MARANOA LIVEABILITY STRATEGY



4.1.1 Improving Community Safety

Description: Improving community safety can be achieved through supporting community safety programs, enhancing urban design, expanding services, as well as embracing technology and community collaboration to achieve the best outcomes for the community.

Rationale: Safety and security is likely to be a key consideration for potential future residents and business owners. It may also influence how local residents behave within the region, in terms of where they socialise and how receptive they are to new residents. Ensuring crime rates within a region remain contained can be a component of population attraction and retention strategies, particularly in regional areas. Communicating Council's commitment to improving local safety plays a role in improving existing and future residents' sense of security within a region.

Methods to reduce crime in the region are focused on improving/extending the reach of existing safety programs and ensuring adequate coverage of police and emergency services. Proactively addressing any potential cohorts of the population more likely to be involved in crime is also likely to assist in reducing activity in the region, such as providing education pathways for youths and supporting drug rehabilitation programs.

Infrastructure improvements also play a role in containing crime rates, through increased lighting and conscious urban design developments. Council are able to support these improvements directly through their own infrastructure, and indirectly through planning controls and building approvals criteria.

Key Activities:

- Develop/ continue to support community safety programs
- Upgrade community infrastructure to reduce crime through enhanced urban design
- Increase emergency, policing and ambulance services to meet the changing needs of communities
- Establish links and career pathways between education providers and local businesses to promote opportunities for school leavers
- Support drug rehabilitation programs and preventative health services in the region
- Develop a communication and engagement program to enhance and lift community/ civic pride.

4.1.2 Increasing Education and Training

Description: Increasing education and training is focused on providing the opportunity for residents, students and local businesses to develop their skills and capabilities. This can be achieved through facilitating a range of skills development activities, as well as through establishing workforce pathways and growing cooperation and collaboration across the local community.

Rationale: Access to education is a factor in retaining and attracting population. This is particularly relevant for younger individuals, primarily aged between 15 and 24 years, who are deciding where to locate themselves for further study and tertiary education. Without access to education, individuals are more likely to relocate to larger regions with enhanced facilities to further develop their skills and employment opportunities. Currently, the Maranoa doesn't possess the critical mass to provision higher education facilities in the region. As a result, this gap is currently filled through distance education and rural TAFE. This provides challenges to regional communities, including Maranoa, where education is not a regional asset and strength.

Whilst Council cannot directly impact this element, strong advocacy is required both locally and within upper levels of government to support greater education provision and facilities that is both industry aligned, and knowledge based. Advocacy to fund and develop education facilities, such as the Learning Hub in Roma, and additional services, including transferrable skills programs and online-resources, will provide locals with more opportunities to enhance their skills and make them suitable for local jobs.

Developing workforce and career pathways with local businesses is also likely to assist in improving the region's access to education. These programs can be facilitated by Council through collaboration with education providers and local industry, which will provide further education and alternate pathways into the workforce for the region's younger individuals.

MARANOA LIVEABILITY STRATEGY

**Key Activities:**

- Advocate for increased access to education programs and training
- Develop workforce/ career pathways with local businesses.

4.1.3 Building Business Opportunities

Description: Building business opportunities is centred on facilitating the growth of the economy through the attraction of new businesses into the area and facilitating the expansion of existing businesses. To achieve the best outcomes, it is important to focus on the industries where Maranoa has existing strengths and where industry expansion can be catered for in available or planned developments.

Rationale: This objective focuses on the goals outlined in the *Maranoa Economic Development and Community Plan* and provides strategic actions that are based on the region's four economic pillars. These pillars, which include primary production, resources industries, government services and tourism, are the primary focus sectors for industry attraction, as well as expansion for Maranoa's existing business environment.

New businesses are an important source of new investment in communities. Attracting new business to a regional area generates employment opportunities, diversifies the local economy and increases productivity. New investment also has the potential to strengthen business confidence within the area. Methods to create new business in the region are focused on investment attraction in Maranoa four economic pillars. Development of a proactive business attraction program can strengthen the Maranoa's image as investment ready and subsequently encourage higher levels of investment in the region's primary industries; including primary production, resources industries, government services and tourism.

Locally established businesses are significant contributors to both the local economy and the community as well as having a wider impact on the overall economic strength of a region. Providing assistance and support for existing local business is an important way of building a more resilient economy and generating greater business confidence. It can also be of particular importance for the establishment of small business or home-based enterprises within the region. Recognised practices where council assistance stimulates higher levels of collaboration and information sharing, such as council-to-business communication pathways, can increase productivity, increase skills and allow for existing business capabilities to be built upon. Other actions, such as promoting council sponsored business events, can increase business confidence and investment levels within the existing business environment.

Key Activities:

- Identify market gaps and actively seek external investment in the region's key industries through an investment attraction campaign
- Identify value-add manufacturing opportunities based on the existing industry supply to support business innovation and develop competitive advantages for the region
- Ensure regular dialogue between Council and local businesses to increase business confidence and investment levels.

4.1.4 Supporting Arts and Culture

Description: Supporting the development of arts and cultural activities is significant for regional communities, as they diversify and expand the existing supply of events and programs. By increasing the reach of existing events and attractions, Council provides residents with additional opportunities for community engagement and interaction, whilst also increases the region's appeal as a tourist destination. These benefits can be realised by Maranoa through the focused development in the region's key events, as well as identifying new tourism opportunities for external investors.

Rationale: Unique offerings and experiences can be a point of difference for potential future residents and business owners looking to relocate. In Maranoa, numerous cultural attractions exist, including museums in Roma, as well as community and indigenous exhibits in Mitchell. These cultural experiences are community driven, with a large number of volunteers engaged in their development, promotion and ongoing operation. Opportunities exist for

MARANOA LIVEABILITY STRATEGY



Council to increase the reach of these existing attractions by identifying gaps in the region's current cultural service offering. Provision of increased cultural experiences in Maranoa will allow for enhanced community engagement, interaction and enjoyment, establish the region as a cultural hub and also increase the region's appeal as a tourism destination.

The region also has a mix of quality festivals and events, which boost the amenity of the community and foster engagement and collaboration. One way of supporting the ongoing development of key events is through targeted promotion and investment. Key local events to consider include the Food and Fire Festival, as well as the local races in Mitchell and Roma. A challenge relating to the long-term sustainability of these events that needs to be considered is access to the resources required to enhance their capacity and capability.

Maranoa also has the potential to develop a strong tourism brand. As an inland region, the Maranoa has the capability to become a recognised and promoted authentic outback destination and leverage existing tourism products, including the Big Rig Oil and Gas Museum and Roma Saleyards, caravan and RV market options, a diverse mix of nature-based assets and successful events schedule including Roma's iconic Easter in the Country Festival.

The Maranoa has enormous opportunity in developing tourism, increasing visitation, increasing spend, attracting more facilities, and through promotion and visitation, attracting potential new residents as well as supplying expanded facilities and leisure opportunities to the current community.

Key Activities:

- Increase the number of offered cultural activities
- Developing opportunities for Agri-tourism and other industrial tourism in partnership with industry and government
- Continue the development and promotion of sustainable local events
- Explore the range of local tourism activities and offerings with specific investigation into Sunday trading, conferences, conference facilities and accommodation to support the region's tourism industry.

4.1.5 Enhancing Infrastructure

Description: Access to infrastructure is critical for the development of the local economy, and the attractiveness of the region to residents and businesses. Infrastructure enhancements can range from access to public transportation to upgrades and provision of community infrastructure to the delivery of services required to support population growth. There are a mix of roles that Council can play in this space, primarily they can be either a service provider or an advocate.

Rationale: Access to affordable housing and residential infrastructure is critical to attracting residents and families to the region. This includes ensuring council planning schemes cater to a range of land zoning types to meet current and future demands of residents. In addition, provision for a range of dwelling types at different price points in the market is also important. Catering to residents outside of the general target audiences, such as aged-dependants, single parent families and independent living, can also be a consideration when addressing population attraction and growth.

Across the region, there is a need for upgrades to infrastructure such as community facilities for youth and aged dependents, as well as activated community spaces suitable for residential and visitor use, including parks and public amenities. Part of the challenge for small towns is they lack critical mass to justify major investments in infrastructure. There is a need to explore other more cost-effective models that could ensure community assets are maintained in a cost effective and efficient manner. Identifying partnership models for infrastructure delivery including other levels of Government and the private sector is critical to optimise the economic benefit that quality infrastructure delivers.

Transport connectivity (road, rail and air) is crucial for residents and workers. The Maranoa is, geographically, one of the largest local governments in Queensland, but requires provision of reliable public transport infrastructure to enhance commuting between rural communities and townships and ensuring suitable access to essential services, such medical facilities. It is particularly difficult for youth and aged dependents, who may not have easy access to

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private modes of transportation. Negative impacts are also realised by the region's workforce, particularly those operating outside the townships of Roma, Surat and Mitchell who require transportation to and from place of work.

An assessment of the local recreational infrastructure, particularly water parks and water sports, is likely to provide guidance on key gaps required to support existing and future levels of population. Council have identified a growing need to develop new waterpark facilities away from Roma to cater to the younger audiences of the region, and also provide new experiences that work in conjunction with the warm temperatures all year round.

Key Activities:

- Use housing incentives to grow the regional population and the number of dwellings in the region
- Increase housing choices and continue investment in township beautification
- Ensure adequate provision, maintenance and access to community facilities for youth and aged dependents
- Provide more and activate public facilities suitable for residential and visitor use
- Increase the availability of utilities and transport infrastructure to support industry and the region.

4.1.6 Leveraging Technology

Description: Types of technology to be leveraged include the expansion of smart public services within townships and rural communities, as well as upgrades to current communication infrastructure and digital connectivity, which is required to support the whole region, as well as current and future population growth. Improving access to reliable, high-speed broadband is an essential requirement for effective communication, and a requirement for families and businesses looking to relocate and or expand their operations.

Rationale: Access to reliable, capable broadband is an essential requirement for effective communication, education, personal use, is an expectation for visiting tourists and facilitates the ability to work remotely and encourage home-based business.

The location of the Maranoa region provides difficulties to residents requiring strong access to digital technologies and communication and access to telecommunications infrastructure varies across the region. In particular, smaller communities and on stations the quality of digital connectivity for workers, households, and businesses is lacking. The township of Roma has solid digital access, including Telstra landline and mobile coverage, as well as NBN Sky Muster satellite services. Stations located outside of the townships however are likely to have weaker services and considerably less access.

Technology is driving significant change across most sectors, but access to telecommunications infrastructure in some parts of the region is insufficient to support the changes that technology is driving. One option to consider in response to this is to explore alternative models to deliver local telecommunications solutions. It is also critical for the community to continue to advocate to State and Australian Governments as well as telecommunications providers to deliver high quality communications infrastructure to the community.

Key Activities:

- Expand the roll-out of smart public services
- Upgrade communication infrastructure and digital connectivity to the support the whole region.

4.1.7 Marketing the Maranoa

Description: The development and delivery of promotional programs are a key tool in promoting the opportunities and benefits associated with residing in rural communities, such as Maranoa, and provide relevant information to target markets.

Rationale: The development and delivery of a forward looking and focussed marketing strategy is likely to assist Council in achieving long-term population growth. Key partners in the delivery of a marketing strategy include all levels of government (state and federal) and the local private sector. Strong communication and collaboration between all key stakeholders is required to provide a consistent message to the market.

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Identification of appropriate and realistic target markets is required to ensure the delivery of an efficient and effective marketing strategy. The identified target market will also drive the methods by which marketing activities are undertaken. It is essential that developed marketing collateral is regularly updated to ensure its continued relevance and accuracy for potential future residents.

In addition to attracting new residents to Maranoa, there is an opportunity for marketing activities to support population retention. This includes the marketing of key events and activities to local residents through online and other methods.

Key Activity: Promote the region to the Australian public through tourism attraction campaigns.

4.1.8 Increasing Immigration

Description: Immigration relates to attracting and facilitating the smooth relocation of migrant families, with a focus on services and amenities offered to improve the integration process of newcomers into the existing community.

Rationale: As per trends across broader the Mid-West, the Maranoa population has been in decline over recent years. The loss of population has been driven by a decline in the oil and gas and agricultural sectors as well as years of severe drought. Maranoa's population is projected to continue this trend onwards until 2041. Once entrenched, population decline can become exponential as key skills and services are removed from the economy. Stimulating population growth to support regional capacity is a critical priority for Maranoa.

The attraction of additional population to the region will be critical to the realisation of economic development objectives, as it enhances labour availability, and provides opportunities for value adding, essential services and diversifying the current business offering. As all newcomers to Australia have preference to nominate their preferred area to live and work, it is essential Council makes the decision-making process as efficient and clear as possible for newcomers looking to relocate.

An opportunity to stimulate population growth is the attraction of Skill Stream immigrants to the region through the National immigration program. Strategic actions Council could undertake to support the attraction of immigrants, including assessing available job opportunities and the region's housing capacity.

The successful integration of newcomers into a community is based on mutual respect, understanding and cooperation. Newcomers are more likely to stay in a location if they are successful economically and are meaningfully engaged in all aspects of community life. Developing a welcoming community for newcomers and provisioning immigration settlement services, English courses and settlement grants may assist in retaining immigrants in the region long-term.

Key Activities:

- Leveraging the National immigration program to attract immigrants and grow the regional population
- Develop a welcoming community for newcomers.

4.1.9 Transitioning Non-Resident Workers

Description: Transitioning non-resident workers (transient workers) focuses on growing the regional population by targeting transient workers currently operating within the region, as well as working with resource companies to transition permanent workers into residents.

Rationale: The Maranoa region has a considerable transient worker base. These individuals are primarily employed by the region's resource sector, which utilises fly-in/fly-out and drive-in/drive-out (FIFO/DIDO) workers as a source of labour supply. These non-resident workers live in the region only while on-shift.

As at 2019, the Maranoa's non-resident population was recorded at 1,260 on-shift workers (QGSO, 2019c). This figure equates to approximately 10% of the region's current population and provides the Maranoa with a real opportunity to enhance population growth if they can be transitioned to live and work within the region.

To transition the most suitable non-resident workers, Council should target operational FIFO workers. These types of workers are generally employed on permanent contracts and are highly skilled and employed by the region's major resource projects in production and maintenance work. These operational FIFO workers should be the

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Maranoa's primary target, as they often demand more permanent accommodation, which could be provided by the Maranoa's more established urban areas, as well as communities that are within easy driving distance of key resource operations (Yuleba and Wallumbilla).

To effectively convert and settle transient workers into the Maranoa, it will be important for Council to collaborate with both resource companies and community groups during the integration and attraction process. This includes the establishment and implementation of a conversion strategy, which can be used to detail the key responsibilities of each stakeholder during the transition process as well as new resident packs. Another key action for Council extends to working with resource companies to encourage permanent workers to live locally.

Key actions for consideration include working with industry to adjust operating workforce rosters from 2 weeks on and 2 weeks off to 5 days on and 2 days off (or similar), reducing royalty deductions for FIFO-related travel and ancillary costs for employees who do not live in the Maranoa, as well as offering financial incentives to all permanent production workers currently residing or choosing to relocate to the Maranoa Region (e.g. Regional Living Allowance and Living Local Allowance).

Key Activities:

- Targeting and attracting the region's transient workforce to grow the regional population, including the development of a conversion strategy and associated collateral and engagement packs
- Work with industry and resource companies to transition permanent workers into residents
- Encourage new investment in higher density dwellings to accommodate future population.

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4.2 PROGRAM OF ACTIVITIES

In order to achieve the strategic aims and objectives of the Liveability Strategy, clearly defined actions are required. The below program of activities highlights relevant actions related boosting population growth and addressing the identified challenges of the Maranoa region, which were informed through data analysis and consultation with Council and identifies relevant actions for consideration and future implementation by Council.

Table 4.1. Program of Activities and Actions

Ref.	Activity	Action
1.0	Improving Community Safety	
1.1	Develop/ continue to support community safety programs	<ul style="list-style-type: none"> Actively encourage the re-establishment of Neighbourhood Watch programs through engaged discussion and identification of required community leaders. Invite police to contribute to discussions and assist in developing local programs.
1.2	Upgrade community infrastructure to reduce crime through enhanced urban design	<ul style="list-style-type: none"> Conduct an assessment of community infrastructure to identify opportunities for enhancements that can contribute to safety and crime reduction, such as; lighting, cameras, activated areas. Develop planning policy that supports and encourages crime prevention through environmental design. Incentivise infrastructure improvements of local businesses through building approvals process.
1.3	Increase emergency, policing and ambulance services to meet the changing needs of communities	<ul style="list-style-type: none"> Undertake a services gap analysis for the region and benchmark against other regions. Identify service sectors requiring additional security and emergency services where required. Advocate for adequate emergency, policing and ambulance services to meet current and future needs of the region.
1.4	Establish links and career pathways between education providers and local businesses to promote opportunities for school leavers	<ul style="list-style-type: none"> Support early intervention and mapping of career pathways for at-risk regional youth regarding education attainment and career path development. Investigate opportunities to run outreach/ transition programs between Maranoa high schools and both local businesses and the rural TAFE campus. Develop links and partnerships, such as mentor and workplace training programs, between local businesses, TAFE and schools.
1.5	Support drug rehabilitation programs and preventative health services in the region	<ul style="list-style-type: none"> Develop active community and council approaches for drug education and prevention services. Advocate for adequate provision of drug and other addiction treatment services and rehabilitation facilities in the region.
1.6	Develop a communication and engagement program to enhance and lift community/ civic pride.	<ul style="list-style-type: none"> Meet with local stakeholders to discuss and Identify the type of strategy required to increase community engagement. Undertake development of the community engagement strategy. Implement the community engagement strategy.

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Ref.	Activity	Action
2.0	Improving Education and Training	
2.1	Advocate for increased access to education programs and training	<ul style="list-style-type: none"> Advocate for the establishment of the proposed Learning Hub in Roma. Engage with local business and industry to identify skill gaps that are a barrier to employing locally or inhibiting business growth. Engage with skills providers and state agencies to provide training programs for transferable skills that apply across a number of sectors – mining, agriculture, manufacturing and construction. Through the engagement process, identify training programs and resources available on-line from Government Agencies and Tertiary/ Vocational service providers and promote these as part of the 'Business Tool Kit' on the Maranoa Regional Council website.
2.2	Develop workforce/ career pathways with local businesses	<ul style="list-style-type: none"> Engage with schools and industry to develop and support careers nights. Encourage local businesses to participate in school-based apprentice and traineeship programs.
3.0	Building Business Opportunities	
3.1	Identify market gaps and actively seek external investment in the region's key industries through an investment attraction campaign	<ul style="list-style-type: none"> Continue to deliver the region's Economic Development Strategy. Participate in relevant business attraction events organised by Government Departments and other organisations. Update marketing documentation and investment attraction collateral to promote the Maranoa as a location of choice for businesses.
3.2	Identify value-add manufacturing opportunities based on the existing industry supply to support business innovation and develop competitive advantages for the region.	<ul style="list-style-type: none"> Collaborate with local businesses to identify gaps in region's the supply chain. Engage with external investors and government agencies to fill service gaps through value-adding of local products and/ or establishing new services currently not available in the region.
3.3	Ensure regular dialogue between Council and local businesses to increase business confidence and investment levels	<ul style="list-style-type: none"> Establish links and communication pathways between Council and local businesses. Develop and promote council-sponsored business events to increase collaboration and information sharing.
4.0	Supporting Arts and Culture	
4.1	Increase the number of offered cultural activities	<ul style="list-style-type: none"> Conduct an audit to identify gaps in the region's current cultural service offering. Engage with community to assess desired activities. Identify (with assistance from wider regional and state based cultural organisations) the offerings and opportunities to enhance cultural program. Develop and deliver enhanced program in consultation with community and cultural organisations.

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Ref.	Activity	Action
4.2	Developing opportunities for Agri-tourism and other industrial tourism in partnership with industry and government	<ul style="list-style-type: none"> • Research agri-tourism offerings that currently operate in other regions with similar attributes. • Liaise with the agricultural sector and industrial sectors to identify opportunities for value-adding tourism activities. • Encourage and promote private sector investment in agri and industrial tourism. • Work with local businesses to develop a connected tourism industry that promotes the regions unique agri and industrial tourism.
4.3	Continue the development and promotion of sustainable local events	<ul style="list-style-type: none"> • Review current events program to identify seasonal gaps or opportunities for both community events and tourism attraction / participation events. • Promote the Maranoa to event sourcing organisations in order to broaden reach and appeal. • Ensure the region's major events are effectively marketed and promoted to maximise visitation.
4.4	Explore the range of local tourism activities and offerings with specific investigation into Sunday trading, conferences, conference facilities and accommodation to support the region's tourism industry.	<ul style="list-style-type: none"> • Conduct an accommodation audit and gap analysis to identify local needs compared to market demand. • Encourage private sector investment in tourism accommodation, attractions and events through development incentives. • Participate in relevant tourism, business and event marketing attraction events on a state level. • Promote Maranoa as a conference hub with key stakeholders in the region's key and growth industries. • Liaise with and investigate the appetite / option to rotate Sunday trading between local businesses.
5.0	Enhancing Infrastructure	
5.1	Use housing incentives to grow the regional population and the number of dwellings in the region.	<ul style="list-style-type: none"> • Encourage home ownership by subsidising home buyers, e.g. deposit gap, investigate rent-buy schemes, encourage developers.
5.2	Increase housing choices and continue investment in township beautification	<ul style="list-style-type: none"> • Ensure planning schemes include a range of land zoning types to meet current and future demands of residents. • Encourage a diversity of dwelling types at different price points in the region to cater for aged-dependants and independent living. • Continue to improve the presentation of arrival points and main streets in all townships through signage and landscaping. • Encourage local businesses to improve the presentation of their buildings and businesses through beautification grants or other allowances (potential state funding availability).
5.3	Ensure adequate provision, maintenance and access to community facilities for youth and aged dependents	<ul style="list-style-type: none"> • Audit dependent community facilities to identify improvement areas. • Monitor the provision and maintenance of dependent facilities where appropriate.

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Ref.	Activity	Action
5.4	Provide more and activate public facilities suitable for residential and visitor use	<ul style="list-style-type: none"> • Audit public facilities to identify improvement areas. • Advocate for government funding to improve community/ public assets. • Ensure assets are measured regularly and damages requiring maintenance are consistently reported to demonstrate cost effective outcomes and increase the lifespan of assets.
5.5	Increase the availability of utilities and transport infrastructure to support industry and the region	<ul style="list-style-type: none"> • Assess the key findings identified in council's community and recreation infrastructure strategy. • Advocate for infrastructure improvements, mainly public transport and recreation facilities. • Develop a business case study to secure funding for infrastructure improvements.
6.0	Leveraging Technology	
6.1	Expand the roll-out of smart public services	<ul style="list-style-type: none"> • Collaborate with neighbouring councils to identify gaps in current technology/ service offering. • Advocate for funding to improve technology and innovation in community infrastructure. • Identify funding sources and develop a business case/ grant application to secure funds. • Investigate inclusion into the federal government 'smart communities initiative' to access funding.
6.2	Upgrade communication infrastructure and digital connectivity to the support the whole region	<ul style="list-style-type: none"> • Advocate for significant improvements in the mobile telephone coverage and availability of broadband in the rural areas of the region. • Encourage support from businesses by promoting the operational benefits realised from enhanced communication infrastructure. • Investigate alternative delivery model (private provider) such as Field Solutions Group.
7.0	Marketing the Maranoa	
7.1	Promote the region to the Australian public through tourism attraction campaigns	<ul style="list-style-type: none"> • Identify target markets (demographics and locations) for population attraction campaign. • Create a people attraction campaign that sells: <ul style="list-style-type: none"> ◦ the positive lifestyle attributes of the region ◦ the job opportunities. • Initiate a business attraction and retention program. • Review all promotional materials for relevancy and currency and update. • Resource an ongoing promotional campaign targeted at high density residential areas in Australia. • Develop a social media strategy for the region. • Update council website to sell the benefits of the region to immigrants. This can be linked to regional, state and federal sites to promote the region.
8.0	Increasing Immigration	
8.1	Leveraging the National immigration program to attract immigrants and grow the regional population	<ul style="list-style-type: none"> • Assess available job opportunities in the region. • Analyse the capacity to house immigrants. • Identify the opportunities through the Department of Home Affairs to attract skilled immigrants to the region. • Target FIFO market by encouraging resource companies to assist their workers to live local.

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Ref.	Activity	Action
8.2	Develop a welcoming community for newcomers	<ul style="list-style-type: none"> • Meet the diverse needs of immigrants by involving businesses, educators, healthcare workers, churches and volunteers in the welcoming processes. • Establish immigration settlement services for newcomers e.g. settlement grants program, translating services, connect with federal settlement services organisations. • Provision of language training courses to improve community integration process. • Involving newcomers in individual and organised leisure activities to build new relationships, experiences and ties to the community.
9.0	Transitioning Non-Resident Workers	
9.1	Targeting and attracting the region's non-resident workforce to grow the regional population, including the development of a conversion strategy and associated collateral and engagement packs	<ul style="list-style-type: none"> • Encourage FIFO workers to relocate locally by developing a co-ordinated campaign with industry that promotes the Maranoa's work-family lifestyle and showcases community activities and recreation pursuits. • Promote the region's locational advantages to FIFO workers operating within the Surat-Basin. • Maintain regular communication with major companies regarding occupancy and availability of housing stock. • Encourage operational FIFO workers to relocate by providing relocation incentives.
9.2	Work with industry and resource companies to transition permanent workers into residents	<ul style="list-style-type: none"> • Advocate for resource companies operating in the region to employ people who live locally, rather than FIFO workers. • Work with industry to adjust operating workforce rosters from 2 weeks on and 2 weeks off to 5 days on and 2 days off (or similar). • Encourage industry to reduce royalty deductions for FIFO-related travel and ancillary costs for employees who do not live in the Maranoa. • Work with industry to provide financial incentives to all permanent production workers residing in the Maranoa Region irrespective of which community they choose to live in (e.g. Regional Living Allowance and Living Local Allowance).
9.3	Encourage new investment in higher density dwellings to accommodate future population	<ul style="list-style-type: none"> • Ensure planning schemes include a range of residential land zoning types to accommodate current and future demands of residents. • Encourage external investment for higher density dwellings that can accommodate the region's sustainable population target (approximately 1,550 new dwellings). • Encourage external investment for new dwellings in communities that are in close proximity to resource operations (Yuleba and Wallumbilla).

Source: AEC



4.3 ROLE OF COUNCIL

The role of the Maranoa Regional Council in enhancing liveability is sometimes difficult to define and will vary depending on the priorities and focus areas to achieve improved liveability for residents. The role of Council will always fall into one of the following categories.

4.3.1 Advocacy

The Council acts as a leader that engages with the business community and other levels of government to develop commitment, energy and attitude towards identified priorities. In the case of the Liveability Strategy there is a role for Council to play in advocating for the needs of residents and businesses and for the delivery of critical infrastructure and services that enhance liveability and support economic development.

4.3.2 Facilitation

The key role in this program that Council can play is as a facilitator of opportunities. There is a really important role for Council to play in connecting the various stakeholders in order to achieve desired outcomes.

Council can act as the information link between government, business and consumers, as relevant information is vital in generating local awareness and demand for identified priorities.

Council can promote events and activities that support business capacity building and other economic development related initiatives, such as workshops to build the knowledge of businesses around skill development.

4.3.3 Planning and Regulation

The Council's planning framework provides a mechanism to regulate and/ or encourage certain activities and developments that influence community growth and economic activity. Specific opportunities that relate to the Liveability Strategy is the role Council plays in ensuring the current and future demands of residents are met, businesses understand their obligations, and in making sure a positive, proactive and solution focused approach is applied.

4.3.4 Provider of Services

Service provisions is one of the major functions of Local Government. A consistent and reliable supply of services and information can activate public facilities suitable for residential and visitor use, whilst also supporting economic development related opportunities.

4.3.5 Stakeholder

There are many liveability improvement related initiatives that are developed and implemented across the community that Council does not 'own' or is not viewed as the service provider for, but still remains a critical contributor to the successful implementation of the desired outcome.

Ultimately Council needs to have a clear understanding of the role it will play in all strategic focus areas identified and how they will drive, facilitate, encourage or communicate the desired outcomes.



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APPENDIX A: SOCIO-ECONOMIC ANALYSIS

GLOSSARY

Table A. 1. Glossary: Dataset Terms and Descriptions

Dataset	Description
Population & Demographics	
Population Growth	Measuring the degree of population expansion in the local area.
Youth Dependency Ratio	The Youth Dependency Ratio provides guidance on the proportion (or share) of the population who are youths (aged 14 years and under) as a proportion of the traditional working aged population (15 to 64 years). This indicator identifies the weight of, and reliance on, a region's working-aged population by (young) dependents.
Aged Dependency Ratio	The Aged Dependency Ratio provides guidance on the proportion (or share) of the population who are aged (65 years and over) as a proportion of the traditional working aged population (15 to 64 years). This indicator identifies the weight of, and reliance on, a region's working-aged population by (aged) dependents.
Total Dependency Ratio	The Dependency Ratio provides guidance on the proportion (or share) of the population who are youths (aged 14 years and under) and aged (65 years and over) as a proportion of the traditional working aged population (15 to 64 years). This indicator identifies the weight of, and reliance on, a region's working-aged population by dependents.
Average Age	Measuring the age structure of the local area.
Proportion of Population Living in the Area 1 or 5 Years Ago	Measuring the degree of population stability in the region.
Contribution of net migration to growth	Measuring the historical contribution of net migration to population growth and the ability of the region to attract new residents (i.e. excludes natural population growth)
Diversity	
SEIFA	Measuring the degree of socio-economic advantage and disadvantage in the local area (i.e. a lower score indicates that an area is relatively disadvantaged compared to an area with a higher score).
Place of Birth Indicator	The Place of Birth Indicator provides a simple snapshot of the cultural diversity of a region. The indicator provides guidance on the proportion of the total population who were born outside Australia. This indicator can be used, in conjunction with other datasets, to understand the degree of social diversity within a community.
Multicultural Diversity Indicator	The Multicultural Diversity Indicator provides guidance on the diversity of ancestral backgrounds of residents in a community. The indicator compares the proportion of the total population identifying as being in the least prominent ancestral backgrounds (i.e. those outside the ten most prominent ancestral backgrounds) against the proportion (or share) of the total population identifying as being within the three most prominent ancestral backgrounds. This indicator can be used, in conjunction with other datasets, to understand the degree of social diversity within a community.
Indigenous Representation Indicator	The Indigenous Representation Indicator provides guidance on the proportion (or share) of the total population identifying as being Indigenous (Aboriginal and/ or Torres Strait Islander). This indicator, in conjunction with other datasets, can be used to understand the degree of social diversity within a community.
Education	
High School Completions	Measuring the degree of high school education attainment in the local area.
Non-School Qualification	Measuring the degree of non-school education attainment in the local area.

MARANOA LIVEABILITY STRATEGY



Dataset	Description
High School Education Containment Index	High School Education Containment refers to the proportion (or share) of 16-year-olds who are engaged in full-time high school education within a specific geography. This indicator can be used as a guide to inform and understand the current nature of education activity and attainment aspirations of residents.
TAFE Education Containment Index	TAFE Education Containment refers to the proportion (or share) of 16-year-olds who are engaged in full-time high school education within a specific geography. This indicator can be used as a guide to inform and understand the current nature of education activity and attainment aspirations of residents.
Number of Primary School Teachers per 5-13 Year Olds	Measuring access to primary school education in the local area.
Number of Secondary School Teachers per 12-18 Year Olds	Measuring access to secondary school education in the local area.
Health	
Obesity (per 100)	Measuring the prevalence of obesity in the local area.
Psychological Distress (per 100)	Measuring the prevalence of psychological distress in the local area.
Mental and Behavioural Problems (per 100)	Measuring the prevalence of mental health issues in the local area.
Access to Doctors	Measuring access to health care in the local area.
Very Good or Excellent Self-Assessed Health Rate (per 100)	Measuring self-reported health in the local area.
Society	
Crime Rate	Measuring the prevalence of crime in the local area, and whether the offence was against another person, against property or another type of offence.
Volunteering	Measuring the rate of volunteering in the local area.
Same Sex Couples	Measuring the degree of social diversity through the prevalence of same sex couples in the area.
Economy	
Gross Regional Product (GRP) Index	The GRP Index presents the economic growth of a region using AEC's annual Gross Regional Product estimates, with 2006-07 representing the base year of the index for each region (i.e. indexed to 100). An increase in the index indicates economic expansion whilst a decrease in the index indicates economic contraction. This index can be used to understand the relative economic performance of each economy in Australia since 2006-07. A steeper line indicates your region is moving faster (increase or decrease) than the comparison.
GRP per Capita	Measuring the standard of living in the local area.
GRP per FTE	Measuring the productivity of local workers.
GRP to Household Income	Measuring the degree to which economic growth benefits are retained by local households (i.e. a lower ratio indicates that more household income is retained within the local economy compared to an area with a higher ratio).
Households	
Residential Building Approvals	Measuring the level of investment in the local economy.
Average Household Income	Measuring incomes in the local area.
Housing Stress	Measuring prevalence of housing stress and unaffordability in the local area.
Low, Middle- and High-Income Households	Measuring the dispersal of household incomes in the local area.

MARANOA LIVEABILITY STRATEGY



Dataset	Description
Economic Diversity	
Leading Economic Drivers	The Leading Economic Drivers Indicator provides guidance on the proportion (or share) of economic activity stemming from the key leading production industries of agriculture, forestry and fishing, mining and manufacturing (defined by the aggregate Gross Value Added activity of these industries compared to total industry Gross Value Added).
Economic Diversity Indicator	The Economic Diversity Index provides guidance on the degree of economic diversity in a region, based on composition of employment (defined at the 1-digit ANZSIC sector), using AEC's annual employment by industry model. The indicator compares (as a ratio) the proportion of total employment supported by the nine lowest employing industries in a region to the proportion of total employment supported by its three highest employing industries. As a guide, a ratio of 1.0 would indicate the nine lowest employing industries in a region employ the same share of total employment as the highest three employing industries. Higher ratios indicate a more diverse economy than lower values.
Industry Reliance Indicator	The Industry Reliance Index provides guidance on an economy's reliance on its three most prominent industries, based on composition of employment (defined at the 1-digit ANZSIC sector), using AEC's annual employment by industry model. This indicator identifies the proportion (i.e. percentage between 0% and 100%) of total employment delivered for a region from its three most prominent industries (defined by 1-digit ANZSIC industries) over time.
Business Environment	
Change in Value of Non-Residential Building Approvals	Measuring the level of business investment in the local economy.
Business Count Change	Measuring the level of investment, business confidence and outcomes in the local economy.
Employment	
Unemployment Rate	Measuring the degree of difficulty for local residents to find work.
Participation Rate	Measuring local participation in the labour force.
Employment per Person of Working Age	Measuring the jobs availability in the local area.
Self-Containment of Employment	Measuring the percentage of employed residents who are employed within the boundaries of the region
Self Sufficiency of Employment	Measuring the percentage of workers in the local area who also live in the region.
Finance	
Operating Surplus Ratio	Measuring a local government's financial capacity and ability to fund ongoing operations over the long-term
Asset Sustainability Ratio	Measuring a local government's level of investment in capital renewals, and whether this is sufficient to maintain the current asset base
Net Financial Liabilities Ratio	Measuring a local government's ability to service its net financial liabilities through operating revenue

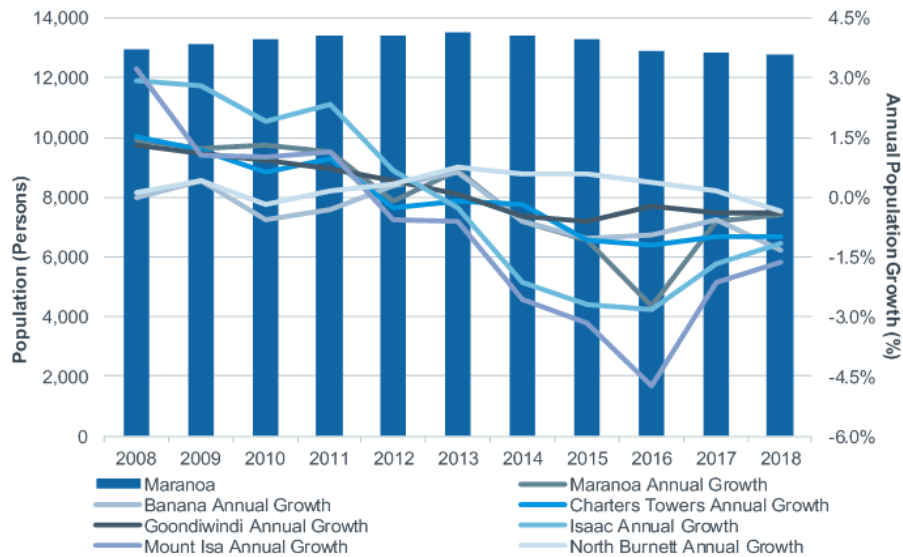
MARANOA LIVEABILITY STRATEGY



POPULATION & DEMOGRAPHICS

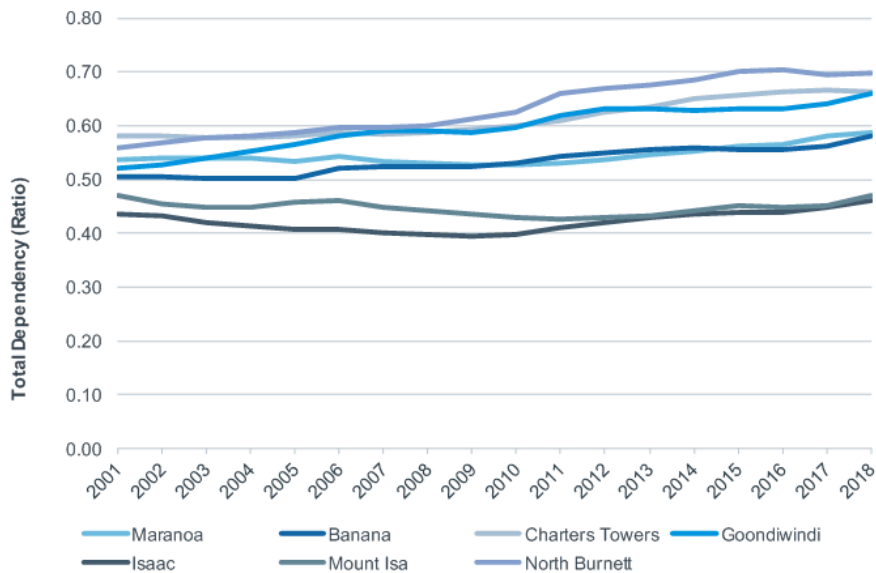
Population

Figure A. 1. Population Growth, Maranoa & Comparison Regions, 2008 to 2018



Dependency Ratios

Figure A. 2. Total Dependency Ratio, Maranoa & Comparison Regions, 2001 to 2018



MARANOA LIVEABILITY STRATEGY



Table A. 2. Youth & Aged Dependency Ratios, Maranoa & Comparison Regions, 2001 to 2018

Region	Youth Dependency			Aged Dependency		
	2001	2018	Change	2001	2018	Change
Maranoa	0.37	0.35	-0.02	0.17	0.24	0.07
Banana	0.36	0.35	-0.01	0.15	0.23	0.09
Charters Towers	0.39	0.35	-0.05	0.19	0.32	0.13
Goondiwindi	0.35	0.36	0.01	0.17	0.29	0.13
Isaac	0.37	0.37	0.00	0.06	0.09	0.03
Mount Isa	0.40	0.36	-0.04	0.08	0.11	0.03
North Burnett	0.32	0.29	-0.03	0.24	0.41	0.17
Queensland	0.32	0.30	-0.02	0.17	0.23	0.06
Australia	0.31	0.29	-0.02	0.19	0.24	0.05

Source AEC (unpublished^b), AEC (unpublished^c)

Average Age

Table A. 3. Average Age, Maranoa & Comparison Regions, 2018

Region	Average Age
Maranoa	37.6
Banana	37.8
Charters Towers	39.6
Goondiwindi	39.0
Isaac	32.6
Mount Isa	32.6
North Burnett	43.5
Queensland	38.0
Australia	38.3

Source: ABS (2019b).

MARANOA LIVEABILITY STRATEGY



Population Stability

Table A. 4. Place of Usual Residence 1 Year Ago, Maranoa & Comparison Regions, 2015 to 2016

Region	Maranoa	Banana	Charters Towers	Goondiwindi	Isaac	Mount Isa	North Burnett	Queensland	Australia
Same LGA	91.1%	92.3%	92.5%	90.6%	85.9%	90.8%	91.7%	91.2%	90.1%
Elsewhere Intrastate	6.3%	5.1%	5.6%	5.2%	10.2%	5.1%	5.6%	4.2%	5.4%
Elsewhere Interstate	0.9%	0.6%	0.6%	2.4%	1.3%	1.3%	0.4%	1.8%	1.4%
Overseas	0.3%	0.7%	0.4%	0.5%	0.7%	1.0%	1.4%	1.6%	1.9%
*Not Applicable	1.3%	1.4%	1.0%	1.3%	1.9%	1.9%	0.9%	1.2%	1.2%
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Note: Not Applicable refers to number of persons not born 1 Year Ago
Source: ABS (2017).

Table A. 5. Place of Usual Residence 5 Years Ago, Maranoa & Comparison Regions, 2011 to 2016

Region	Maranoa	Banana	Charters Towers	Goondiwindi	Isaac	Mount Isa	North Burnett	Queensland	Australia
Same LGA	70.5%	74.0%	74.7%	74.1%	55.4%	65.8%	74.8%	71.8%	69.6%
Elsewhere Intrastate	16.8%	14.0%	16.2%	11.7%	26.7%	14.5%	15.1%	11.4%	13.9%
Elsewhere Interstate	2.5%	1.9%	2.4%	5.3%	4.8%	4.8%	1.7%	5.2%	3.8%
Overseas	2.2%	2.7%	1.0%	1.7%	3.0%	5.4%	3.2%	5.3%	6.4%
*Not Applicable	8.1%	7.5%	5.7%	7.1%	10.1%	9.6%	5.2%	6.3%	6.3%
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Note: Not Applicable refers to number of persons not born 5 Years Ago
Source: ABS (2017).

MARANOA LIVEABILITY STRATEGY



Table A. 6. Contribution of Net Migration to Population Growth, Maranoa & Comparison Regions, 2012 to 2017

Region	2012	2013	2014	2015	2016	2017
Maranoa	-107.3%	-41.7%	-150.9%	-203.6%	-462.4%	-186.8%
Banana	-77.0%	-32.9%	-152.7%	-215.9%	-209.6%	-173.9%
Charters Towers	-177.5%	-121.1%	-180.0%	-369.4%	-716.7%	-645.5%
Goondiwindi	-39.7%	-91.9%	-168.5%	-181.7%	-134.9%	-207.5%
Isaac	-61.6%	-115.5%	-231.1%	-304.3%	-285.8%	-232.2%
Mount Isa	-130.5%	-137.8%	-265.0%	-265.4%	-427.8%	-235.6%
North Burnett	209.1%	154.8%	-850.0%	140.0%	-490.0%	-241.7%
Queensland	158.6%	137.3%	94.5%	81.6%	109.8%	178.6%
Australia	142.1%	146.1%	137.9%	132.6%	145.7%	177.2%

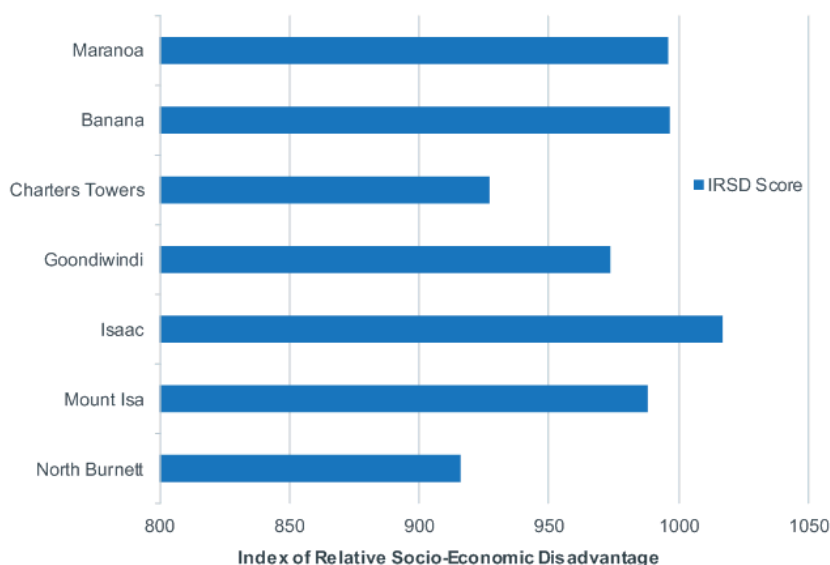
Note: Excludes natural population growth (i.e. births vs deaths) and measures the historical contribution of net migration to population growth and the ability of the region to attract new residents.

Source: ABS (2018a), ABS (2019a), ABS (2019c).

DIVERSITY

SEIFA

Figure A. 3. SEIFA Score - Relative Socio-Economic Disadvantage, Maranoa & Comparison Regions, 2016



Note: Scores: a lower score indicates that an area is relatively disadvantaged compared to an area with a higher score.

Source: ABS (2018b).

Cultural Diversity

Table A. 7. Place of Birth Index, Maranoa & Comparison Regions, 2011 to 2016

Region	2011	2016	5-Year Change	5-Year Growth (%)
Maranoa	0.06	0.08	0.01	19.5%
Banana	0.08	0.09	0.00	5.9%
Charters Towers	0.06	0.06	0.00	-7.9%
Goondiwindi	0.06	0.07	0.01	19.4%

MARANOA LIVEABILITY STRATEGY



Region	2011	2016	5-Year Change	5-Year Growth (%)
Isaac	0.11	0.12	0.01	9.2%
Mount Isa	0.17	0.18	0.01	7.5%
North Burnett	0.09	0.11	0.02	22.2%
Queensland	0.22	0.23	0.02	7.0%
Australia	0.26	0.28	0.02	8.6%

Source: AEC (unpublished⁹)

Table A. 8. Multicultural Diversity Index, Maranoa & Comparison Regions, 2011 to 2016

Region	2011	2016	Change	5 Year Change
Maranoa	0.04	0.06	0.01	25.8%
Banana	0.07	0.08	0.01	16.0%
Charters Towers	0.06	0.07	0.00	7.7%
Goondiwindi	0.05	0.05	0.00	7.3%
Isaac	0.09	0.10	0.01	11.3%
Mount Isa	0.17	0.19	0.02	12.0%
North Burnett	0.06	0.08	0.02	31.3%
Queensland	0.19	0.22	0.03	16.5%
Australia	0.27	0.31	0.05	17.3%

Source: AEC (unpublished⁹)

Table A. 9. Indigenous Representation, Maranoa & Comparison Regions, 2011 to 2016

Region	2011	2016	Ppt. Change
Maranoa	8.0%	7.8%	-0.1%
Banana	4.2%	4.3%	0.1%
Charters Towers	8.4%	9.5%	1.1%
Goondiwindi	5.2%	5.9%	0.7%
Isaac	2.9%	4.2%	1.2%
Mount Isa	17.4%	19.0%	1.5%
North Burnett	6.3%	7.3%	0.9%
Queensland	3.8%	4.2%	0.4%
Australia	2.7%	3.0%	0.3%

Note: Ppt. (in the table above) refers to Percentage Point Change

Source: AEC (unpublished⁹)

EDUCATION

High School Completions

Table A. 10. High School Completions, Maranoa & Comparison Regions, 2011 to 2016

Region	2011	2016	5 Year Change
Maranoa	39.5%	45.3%	5.8%
Banana	37.8%	42.7%	4.9%
Charters Towers	35.0%	38.2%	3.2%
Goondiwindi	40.4%	44.5%	4.1%
Isaac	47.0%	50.6%	3.7%
Mount Isa	46.8%	51.6%	4.9%
North Burnett	31.2%	35.5%	4.4%

MARANOA LIVEABILITY STRATEGY



Region	2011	2016	5 Year Change
Queensland	50.9%	55.5%	4.5%
Australia	52.0%	56.8%	4.8%

Source: ABS (2012), ABS (2017).

Non-School Qualifications

Table A. 11. Non-School Qualification Completions, Maranoa & Comparison Regions, 2011 to 2016

Region	2011	2016	5 Year Ppt Change
Maranoa	36.7%	42.3%	5.6%
Banana	33.5%	38.4%	4.8%
Charters Towers	32.5%	37.6%	5.1%
Goondiwindi	34.8%	40.1%	5.3%
Isaac	40.6%	45.4%	4.8%
Mount Isa	42.6%	44.7%	2.0%
North Burnett	33.6%	39.9%	6.3%
Queensland	43.3%	47.6%	4.3%
Australia	45.1%	48.9%	3.8%

Note: Ppt. (in the table above) refers to Percentage Point Change

Source: ABS (2012), ABS (2017).

Education Containment

Table A. 12. High School Education Containment, Maranoa & Comparison Regions, 2011 to 2016

Region	2011	2016	5 Year Ppt Change
Maranoa	80.3%	88.2%	8.0%
Banana	71.0%	91.0%	20.0%
Charters Towers	84.6%	92.5%	8.0%
Goondiwindi	77.4%	100.0%	22.6%
Isaac	82.5%	90.0%	7.6%
Mount Isa	83.2%	85.4%	2.2%
North Burnett	78.8%	86.2%	7.5%
Queensland	85.6%	90.5%	4.9%
Australia	87.4%	91.6%	4.1%

AEC (unpublished⁹).

Table A. 13. TAFE Education Containment, Maranoa & Comparison Regions, 2011 to 2016.

Region	2011	2016	5 Year Ppt Change
Maranoa	0.0%	0.0%	0.00%
Banana	0.0%	0.0%	0.00%
Charters Towers	0.0%	0.0%	0.00%
Goondiwindi	0.0%	0.0%	0.00%
Isaac	0.0%	0.0%	0.00%
Mount Isa	0.0%	2.7%	2.67%
North Burnett	0.0%	0.0%	0.00%
Queensland	1.5%	1.3%	-0.25%
Australia	2.4%	1.7%	-0.74%

Note: Ppt. (in the table above) refers to Percentage Point Change

AEC (unpublished⁹).

MARANOA LIVEABILITY STRATEGY



Students per Teacher

Table A. 14. Number of 5-13 Year Old's per Primary School Teachers, Maranoa & Comparison Regions, 2016

Region	Primary School Teachers	5 - 13 Year Old's	Students per Primary School Teacher
Maranoa	145	1,608	11
Banana	118	1,958	17
Charters Towers	114	1,663	15
Goondiwindi	109	1,423	13
Isaac	188	3,042	16
Mount Isa	189	2,548	13
North Burnett	67	1,185	18
Queensland	32,992	557,604	17
Australia	163,753	2,626,816	16

Source: ABS (2017).

Table A. 15. Number of 12-18 Year Old's per Primary School Teachers, Maranoa & Comparison Regions, 2016

Region	Primary School Teachers	12 - 18 Year Old's	Students per Primary School Teacher
Maranoa	82	1,024	13
Banana	92	1,169	13
Charters Towers	108	1,433	13
Goondiwindi	70	922	13
Isaac	106	1,602	15
Mount Isa	116	1,674	14
North Burnett	69	845	12
Queensland	28,797	413,271	14
Australia	151,455	1,952,773	13

Source: ABS (2017).

HEALTH

Obesity

Table A. 16. Obesity Rate per 100 (People aged 18 & over), Maranoa & Comparison Regions, 2014-15.

Region	Obesity Rate per 100
Maranoa	40
Banana	36
Charters Towers	40
Goondiwindi	42
Mount Isa	33
North Burnett	43
Queensland	30
Australia	28
Mount Isa	33

Source: PHIDU (2019).

MARANOA LIVEABILITY STRATEGY



Psychological Distress

Table A. 17. Psychological Distress rate per 100 (People aged 18 & over), Maranoa & Comparison Regions, 2014-15.

Region	Psychological Distress per 100
Maranoa	9
Banana	8
Charters Towers	12
Goondiwindi	10
Isaac	10
Mount Isa	14
North Burnett	11
Queensland	12
Australia	12

Source: PHIDU (2019).

Mental Health

Table A. 18. Mental Health rate per 100, Maranoa & Comparison Regions, 2014-15.

Region	Psychological Distress per 100
Maranoa	18
Banana	18
Charters Towers	21
Goondiwindi	20
Isaac	18
Mount Isa	20
North Burnett	19
Queensland	18
Australia	18

Source: PHIDU (2019).

Access to Doctors

Table A. 19. Access to Doctors, Maranoa & Comparison Regions, 2016.

Region	Persons per GP
Maranoa	569
Banana	1,173
Charters Towers	616
Goondiwindi	546
Isaac	2,557
Mount Isa	322
North Burnett	1,133
Queensland	406
Australia	422

Source: ABS (2017), PHIDU (2019).

MARANOA LIVEABILITY STRATEGY



Self-Assessed Health

Table A. 20. Very Good or Excellent Self-Assessed Health Rate (per 100), Maranoa & Comparison Regions, 2014-15.

Region	Very Good or Excellent Self-Assessed Health
Maranoa	82
Banana	85
Charters Towers	81
Goondiwindi	82
Isaac	83
Mount Isa	82
North Burnett	79
Queensland	85
Australia	85

Source: ABS (2019a), PHIDU (2019).

SOCIETY

Crime

Table A. 21. Crime Rate per 100,000 by Type, Maranoa & Comparison Regions, 2018-19.

Region	Offences Against the Person	Offences Against Property	Other Offences	Total Offences
Maranoa	798	3,333	10,879	15,009
Banana	483	2,625	3,917	7,024
Charters Towers	907	4,593	4,847	10,347
Goondiwindi	498	3,378	5,611	9,488
Isaac	302	1,908	2,945	5,155
Mount Isa	2,021	8,763	14,325	25,109
North Burnett	556	2,800	3,837	7,193
Queensland	589	4,146	4,600	9,336

Source: QGSO (2019b).

Table A. 22. Average Annual Growth of Reported Crimes by Type, Maranoa & Comparison Regions, 2014-15 to 2018-19.

Region	Offences Against the Person	Offences Against Property	Other Offences	Total Offences
Maranoa	8.43%	2.74%	5.01%	4.71%
Banana	3.44%	-3.97%	1.28%	-0.42%
Charters Towers	8.68%	-7.70%	6.18%	0.98%
Goondiwindi	13.59%	1.92%	1.86%	2.60%
Isaac	14.83%	4.81%	5.16%	5.68%
Mount Isa	18.02%	6.22%	7.33%	7.94%
North Burnett	-4.58%	-7.48%	2.61%	-1.52%
Queensland	5.54%	4.18%	-0.75%	1.93%

Source: QGSO (2019b).

MARANOA LIVEABILITY STRATEGY



Volunteering

Table A. 23. Proportion of Volunteers, Maranoa & Comparison Regions, 2016.

Region	2006	2011	2016
Maranoa	29.0%	29.7%	31.8%
Banana	29.9%	29.0%	31.5%
Charters Towers	23.5%	22.5%	25.3%
Goondiwindi	28.2%	28.9%	30.4%
Isaac	26.1%	23.5%	26.1%
Mount Isa	20.7%	19.6%	23.1%
North Burnett	32.3%	32.0%	31.4%
Queensland	20.3%	20.4%	20.6%
Australia	19.8%	19.4%	20.7%

Source: ABS (2007), ABS (2012), ABS (2017).

Same Sex Couples

Table A. 24. Proportion of Same Sex Couples, Maranoa & Comparison Regions, 2016.

Region	Same Sex Couples	Opposite-sex couple
Maranoa	0.1%	99.9%
Banana	0.2%	99.8%
Charters Towers	0.5%	99.5%
Goondiwindi	0.0%	100.0%
Isaac	0.3%	99.7%
Mount Isa	0.5%	99.5%
North Burnett	0.3%	99.7%
Queensland	0.8%	99.2%
Australia	0.9%	99.1%

Source: ABS (2017).

ECONOMY

GRP Index

Table A. 25. GRP Index Change, Maranoa & Comparison Regions; 1, 5 & 10 Year Change.

Region	1 Year	5 Year	10 Year
Maranoa	2.9	4.6	12.9
Banana	1.9	16.2	15.6
Charters Towers	1.4	-4.2	-17.2
Goondiwindi	2.4	-5.0	18.6
Isaac	6.1	42.4	64.9
Mount Isa	-0.1	11.4	6.0
North Burnett	5.6	25.9	10.2
Queensland	4.3	14.3	27.1
Australia	3.6	15.6	29.2

Source: AEC (unpublished).

MARANOA LIVEABILITY STRATEGY



GRP per Capita

Table A. 26. GRP per Capita; Maranoa & Comparison Regions, 2018.

Region	2018
Maranoa	\$106,222
Banana	\$182,815
Charters Towers	\$79,086
Goondiwindi	\$81,860
Isaac	\$606,007
Mount Isa	\$219,996
North Burnett	\$84,033
Queensland	\$69,638
Australia	\$73,928

Source: AEC (unpublished^d), ABS (2019a)

GRP per FTE

Table A. 27. GRP per FTE; Maranoa & Comparison Regions, 2018.

Region	2017-18
Maranoa	\$181,405
Banana	\$285,721
Charters Towers	\$202,692
Goondiwindi	\$168,789
Isaac	\$542,954
Mount Isa	\$371,050
North Burnett	\$172,947
Queensland	\$137,016
Australia	\$150,973

Note: FTE relates to Full-Time Employee
Source: AEC (unpublished^d), AEC (unpublished^b)

Ratio of GRP to Household Income

Table A. 28. Ratio of GRP to Household Income, Maranoa & Comparison Regions, 2011 to 2016.

Region	2011	2016	5 Year Change
Maranoa	177.12	165.35	-12
Banana	233.79	222.33	-11
Charters Towers	156.64	151.46	-5
Goondiwindi	172.52	153.37	-19
Isaac	454.80	542.74	88
Mount Isa	224.02	232.07	8
North Burnett	144.46	125.46	-19
Queensland	118.36	103.12	-15
Australia	124.41	104.69	-20

Source: ABS (2012), AEC (unpublished^d).

MARANOA LIVEABILITY STRATEGY



HOUSEHOLDS

Residential Building Approvals

Table A. 29. Residential Building Approvals Value, Maranoa & Comparison Regions, 2013-14 to 2019-19.

Region	Latest Period	5 Year Growth
Maranoa	-12.6%	-83.7%
Banana	104.7%	-46.2%
Charters Towers	35.6%	-63.2%
Goondiwindi	-15.5%	55.4%
Isaac	-24.0%	-87.9%
Mount Isa	260.0%	-66.6%
North Burnett	6.9%	-19.1%
Queensland	-15.3%	6.2%
Australia	-14.2%	17.4%

Source: ABS (2019d).

Table A. 30. Residential Building Approvals Volume, Maranoa & Comparison Regions, 2013-14 to 2019-19.

Region	Latest Period	5 Year Growth
Maranoa	-36.4%	-91.8%
Banana	120.0%	-68.6%
Charters Towers	11.1%	-67.7%
Goondiwindi	-25.0%	12.5%
Isaac	-42.9%	-96.1%
Mount Isa	300.0%	-85.5%
North Burnett	35.7%	-32.1%
Queensland	-22.7%	-15.5%
Australia	-19.2%	-6.3%

Source: ABS (2019d).

Household Income

Table A. 31. Average Weekly Household Income, Maranoa & Comparison Regions, 2011 to 2016.

Region	2011	2016	5 Year Change
Maranoa	\$1,469	\$1,641	11.7%
Banana	\$1,641	\$1,839	12.1%
Charters Towers	\$1,284	\$1,356	5.6%
Goondiwindi	\$1,263	\$1,497	18.5%
Isaac	\$2,417	\$2,291	-5.2%
Mount Isa	\$2,123	\$2,240	5.5%
North Burnett	\$1,059	\$1,242	17.3%
Queensland	\$1,526	\$1,729	13.3%
Australia	\$1,561	\$1,802	15.5%

Source: ABS (2012), ABS (2017).

MARANOA LIVEABILITY STRATEGY



Housing Stress

Table A. 32. Mortgage Stress, Maranoa & Comparison Regions, 2011 to 2016.

Region	2011	2016	5 Year Change
Maranoa	7.1%	7.4%	0.2%
Banana	6.7%	4.5%	-2.2%
Charters Towers	10.8%	8.1%	-2.7%
Goondiwindi	9.4%	8.5%	-0.9%
Isaac	4.7%	5.5%	0.7%
Mount Isa	3.7%	3.9%	0.2%
North Burnett	14.4%	12.8%	-1.6%
Queensland	9.8%	8.3%	-1.5%
Australia	10.5%	9.3%	-1.3%

Source: PHIDU (2017a), PHIDU (2017b).

Table A. 33. Rental Stress, Maranoa & Comparison Regions, 2011 to 2016.

Region	2011	2016	5 Year Change
Maranoa	11.8%	14.5%	2.6%
Banana	9.1%	12.6%	3.5%
Charters Towers	20.4%	26.0%	5.5%
Goondiwindi	16.8%	22.7%	5.9%
Isaac	2.4%	5.0%	2.6%
Mount Isa	7.2%	11.5%	4.3%
North Burnett	15.7%	20.4%	4.6%
Queensland	25.3%	27.7%	2.4%
Australia	25.2%	27.3%	2.1%

Source: PHIDU (2017a), PHIDU (2017b).

MARANOA LIVEABILITY STRATEGY



Household Type by Income

Table A. 34. Low, Middle & High Income Households, Maranoa & Comparison Regions, 2016.

Income	Maranoa	Banana	Charters Towers	Goondiwindi	Isaac	Mount Isa	North Burnett	Queensland	Australia
Low Income	14.3%	13.0%	20.8%	16.1%	8.2%	8.8%	22.4%	13.0%	13.4%
Middle Income	25.7%	21.9%	24.1%	26.9%	18.5%	18.3%	23.5%	24.7%	23.5%
High Income	18.9%	24.5%	13.4%	14.1%	35.3%	36.0%	9.5%	21.5%	23.5%

Source: ABS (2017).

MARANOA LIVEABILITY STRATEGY



Housing Availability

Table A. 35. Proportion of Additional Dwellings & Residents by Region, 2016.

Region	New Dwellings	New Residents
Roma	45.0%	45.0%
Surat	3.8%	3.8%
Mitchell	10.5%	10.5%
Injune	4.7%	4.7%
Yuleba	2.3%	2.3%
Wallumbilla	2.1%	2.1%
Regional	31.6%	31.6%
Total	100.0%	100.0%

Note: The number of additional dwellings is based on 2016 unoccupied private dwellings
Source: ABS (2017).

ECONOMIC DIVERSITY

Leading Economic Drivers Index

Table A. 36. Leading Economic Drivers, Maranoa & Comparison Regions, 2006-07 to 2017-18.

Region	5 Year Average
Maranoa	43.5%
Banana	74.0%
Charters Towers	60.5%
Goondiwindi	48.1%
Isaac	91.7%
Mount Isa	78.2%
North Burnett	59.3%
Queensland	21.5%
Australia	18.1%

Source: AEC (unpublished^d)

Economic Diversity Index

Table A. 37. Economic Diversity Index, Maranoa & Comparison Regions, 2006-07 to 2017-18.

Region	Latest Period	5 Year Change	Total Change
Maranoa	0.41	0.01	0.26
Banana	0.34	0.03	-0.12
Charters Towers	0.28	-0.05	-0.09
Goondiwindi	0.29	0.01	0.31
Isaac	0.10	-0.20	-0.47
Mount Isa	0.17	-0.31	-0.38
North Burnett	0.27	0.25	0.03
Queensland	0.59	-0.07	-0.12
Australia	0.63	-0.08	-0.07

Source: AEC (unpublished^m)

MARANOA LIVEABILITY STRATEGY



Industry Reliance Index

Table A. 38. Industry Reliance Index, Maranoa & Comparison Regions, 2006-07 to 2017-18.

Region	Latest Period	5 Year Change	Total Change
Maranoa	0.38	-0.03	-0.17
Banana	0.46	0.01	0.06
Charters Towers	0.40	0.01	-0.03
Goondiwindi	0.46	-0.06	-0.14
Isaac	0.75	0.07	0.24
Mount Isa	0.56	0.11	0.16
North Burnett	0.48	-0.09	-0.01
Queensland	0.34	0.04	0.07
Australia	0.33	0.04	0.02

Source: AEC (unpublished¹)

BUSINESS ENVIRONMENT

Non-Residential Building Approvals

Table A. 39. Building Approvals Non-Residential Value, Maranoa & Comparison Regions, 2013-14 to 2018-19.

Region	Latest Period	5 Year Growth
Maranoa	-78.23%	-37.7%
Banana	412.24%	-37.4%
Charters Towers	2784.39%	76.2%
Goondiwindi	-9.42%	33.0%
Isaac	-39.91%	-46.4%
Mount Isa	37.15%	-44.5%
North Burnett	-12.01%	76.3%
Queensland	9.18%	23.3%
Australia	-3.76%	21.4%

Source: ABS (2019d).

Business Counts

Table A. 40. Business Counts by Employment, Maranoa & Comparison Regions, 2016 to 2018.

Region	2016	2018	2016 to 2018 Change
Maranoa	2,412	2,425	0.53%
Banana	2,600	2,602	0.06%
Charters Towers	1,108	1,090	-1.65%
Goondiwindi	1,893	1,957	3.34%
Isaac	1,622	1,674	3.19%
Mount Isa	1,017	1,018	0.15%
North Burnett	1,736	1,759	1.32%
Queensland	425,886	448,985	5.42%
Australia	2,171,544	2,313,291	6.53%

Source: ABS (2019e).

MARANOA LIVEABILITY STRATEGY



EMPLOYMENT

Unemployment

Table A. 41. Unemployment Rate, Maranoa & Comparison Regions; 1, 5 & 10 Year Average.

Region	Latest Year Average	5 Year Average	10 Year Average
Maranoa	3.9%	2.7%	2.1%
Banana	3.4%	3.6%	3.6%
Charters Towers	11.2%	11.5%	9.0%
Goondiwindi	3.8%	3.3%	2.9%
Isaac	1.5%	2.2%	1.7%
Mount Isa	8.7%	6.4%	5.6%
North Burnett	4.7%	5.1%	4.7%
Queensland	6.1%	6.2%	5.9%
Australia	5.3%	5.8%	5.5%

Source: DoESSFB (2019).

Labour Force Participation

Table A. 42. Participation Rate, Maranoa & Comparison Regions, 2006 to 2016.

Region	2006	2011	2016	5 Year Growth
Maranoa	74.5%	74.6%	74.0%	-0.6%
Banana	74.2%	73.8%	73.5%	-0.3%
Charters Towers	62.0%	62.3%	60.1%	-2.2%
Goondiwindi	70.4%	69.8%	67.2%	-2.6%
Isaac	80.0%	82.1%	79.8%	-2.3%
Mount Isa	76.8%	78.3%	77.6%	-0.7%
North Burnett	64.9%	62.2%	60.5%	-1.7%
Queensland	66.3%	66.8%	65.7%	-1.1%
Australia	64.6%	65.0%	64.6%	-0.5%

Source: ABS (2007), ABS (2012), ABS (2017).

Employment per Person of Working Age

Table A. 43. Employment per Person of Working Age, Maranoa & Comparison Regions, 2013 to 2018.

Region	2018	Latest Year Growth	5 Year Growth
Maranoa	0.87	-0.5%	0.4%
Banana	0.95	3.0%	4.3%
Charters Towers	0.61	0.8%	-2.2%
Goondiwindi	0.76	0.9%	-1.8%
Isaac	1.53	5.9%	11.5%
Mount Isa	0.81	-1.0%	0.7%
North Burnett	0.78	1.2%	6.9%
Queensland	0.73	0.5%	0.2%
Australia	0.70	12.6%	0.6%

Source: ABS (2019a), AEC (unpublished*).

MARANOA LIVEABILITY STRATEGY



Self-Containment of Employment

Table A. 44. Self-Containment of Employment, Maranoa & Comparison Regions, 2011 to 2016.

Region	2011	2016	5 Year Change
Maranoa	95.9%	82%	-13.7%
Banana	96.3%	83%	-13.8%
Charters Towers	90.1%	91%	1.0%
Goondiwindi	95.3%	93%	-2.7%
Isaac	94.3%	43%	-50.8%
Mount Isa	98.1%	95%	-3.0%
North Burnett	94.1%	90%	-4.2%

Source: ABS (2012), ABS (2017).

Self-Sufficiency of Employment

Table A. 45. Self-Sufficiency of Employment, Maranoa & Comparison Regions, 2011 to 2016.

Region	2011	2016	5 Year Change
Maranoa	104.3%	121.8%	17.5%
Banana	103.8%	121.1%	17.3%
Charters Towers	111.0%	109.7%	-1.2%
Goondiwindi	104.9%	107.9%	3.0%
Isaac	106.1%	230.0%	123.9%
Mount Isa	101.9%	105.2%	3.3%
North Burnett	106.3%	111.3%	5.0%

Source: ABS (2012), ABS (2017).

Full-Time Equivalent Population

Table A. 46. Non-Resident Population, Maranoa, 2018 & 2019.

Type	2018	2019	Annual Change
Population	12,790	12,800	0.1%
Non-Resident Workers	1,170	1,260	7.7%
FTE Population	13,960	14,055	0.7%

Source: QGSO (2019c).

Table A. 47. Non-Resident Population Projections, Maranoa, 2018 to 2025.

Region	2018	2019	2020	2021	2022	2023	2024	2025
Maranoa	1,170	1,200	1,200	1,190	1,190	1,190	1,190	1,190

Source: QGSO (2019d).

MARANOA LIVEABILITY STRATEGY



FINANCIAL RATIOS

Operating Surplus

Table A. 48. Operating Surplus Ratio, Maranoa & Comparison Regions, 2013-14 to 2017-18.

Region	2017-18	Latest Year Change	Change Since 2013-14
Maranoa	-6.2%	-10.0%	-0.3%
Banana	-8.9%	-12.5%	-7.8%
Charters Towers	-5.0%	-7.0%	20.0%
Goondiwindi	1.0%	-8.8%	1.9%
Isaac	0.6%	-3.6%	4.0%
Mount Isa	5.8%	-7.0%	9.8%
North Burnett	-16.3%	-23.5%	41.7%

Source: CTCRC (2013b), CTCRC (2014), GRC (2014), BSC (2015), CTCRC (2015), GRC (2015), IRC (2015a), IRC (2015b), MICC (2015), MRC (2015a), MRC (2015b), NBRC (2015), BSC (2016), CTCRC (2016), GRC (2016), IRC (2016), MICC (2016), NBRC (2016), CTCRC (2017), GRC (2017), IRC (2017a), IRC (2017b), MICC (2017a), BSC (2018a), BSC (2018b), CHRC (2018), CTCRC (2018), DSC (2018), GRC (2018a), HSC (2018), IRC (2018), MICC (2018), MRC (2018a), MSC (2018), NBRC (2018), TRC (2018)

Table A. 49. Operating Surplus Ratio, 10,000 to 19,999 residents & 20,000 to 29,999 residents, 2017-18.

Population Level	Operating Surplus Ratio
10,000 to 19,999 Residents	-3.6%
20,000 to 29,999 Residents	2.5%

Source: CTCRC (2013b), CTCRC (2014), GRC (2014), BSC (2015), CTCRC (2015), GRC (2015), IRC (2015a), IRC (2015b), MICC (2015), MRC (2015a), MRC (2015b), NBRC (2015), BSC (2016), CTCRC (2016), GRC (2016), IRC (2016), MICC (2016), NBRC (2016), CTCRC (2017), GRC (2017), IRC (2017a), IRC (2017b), MICC (2017a), BSC (2018a), BSC (2018b), CHRC (2018), CTCRC (2018), DSC (2018), GRC (2018a), HSC (2018), IRC (2018), MICC (2018), MRC (2018a), MSC (2018), NBRC (2018), TRC (2018)

Asset Sustainability

Table A. 50. Asset Sustainability Ratio, Maranoa & Comparison Regions, 2013-14 to 2017-18.

Region	2017-18	Latest Year Change	Change Since 2013-14
Maranoa	44.6%	-7.7%	-140.0%
Banana	149.6%	65.3%	20.4%
Charters Towers	173.0%	61.0%	56.0%
Goondiwindi	125.7%	34.9%	36.7%
Isaac	230.0%	78.3%	-88.8%
Mount Isa	80.3%	46.0%	-144.7%
North Burnett	74.5%	-68.7%	-119.6%

Source: CTCRC (2013b), CTCRC (2014), GRC (2014), BSC (2015), CTCRC (2015), GRC (2015), IRC (2015a), IRC (2015b), MICC (2015), MRC (2015a), MRC (2015b), NBRC (2015), BSC (2016), CTCRC (2016), GRC (2016), IRC (2016), MICC (2016), NBRC (2016), CTCRC (2017), GRC (2017), IRC (2017a), IRC (2017b), MICC (2017a), BSC (2018a), CTCRC (2018), GRC (2018a), IRC (2018), MICC (2018), MRC (2018a), NBRC (2018)

MARANOA LIVEABILITY STRATEGY



Net Financial Liabilities

Table A. 51. Net Financial Liabilities Ratio, Maranoa & Comparison Regions, 2013-14 to 2017-18.

Region	2017-18	Latest Year Change	Change Since 2013-14
Maranoa	-71.9%	-8.5%	-46.8%
Banana	10.6%	3.8%	12.3%
Charters Towers	-83.0%	0.0%	-19.0%
Goondiwindi	-79.6%	-6.8%	-8.9%
Isaac	-58.2%	2.4%	31.5%
Mount Isa	-46.4%	-13.9%	-59.4%
North Burnett	-53.2%	-9.0%	-16.2%

Source: CTRC (2013b), CTRC (2014), GRC (2014), BSC (2015), CTRC (2015), GRC (2015), IRC (2015a), IRC (2015b), MICC (2015), MRC (2015a), MRC (2015b), NBRC (2015), BSC (2016), CTRC (2016), GRC (2016), IRC (2016), MICC (2016), NBRC (2016), CTRC (2017), GRC (2017), IRC (2017a), IRC (2017b), MICC (2017a), BSC (2018a), CTRC (2018), GRC (2018a), IRC (2018), MICC (2018), MRC (2018a), NBRC (2018)

APPENDIX B: SERVICE PREVALENCE

APPROACH

To understand and demonstrate the range and prevalence of particular services that may be expected in areas of different sizes, an analysis of employment by industry (ANZSIC) and occupation (ANZSCO) levels for key services sectors was compared to population levels in each local government area in Queensland. This analysis demonstrates the prevalence of essential services provided within an economy (such as childcare services) in 2016, compared to the population mass present in the region in 2016. This analysis can indicate whether an area has any gaps in regard to the provision of essential services, compared to other local government areas of a similar size (in terms of population).

All local government areas in Queensland were allocated to nine population bands, which enable local government areas to be easily compared to peer region groupings. These bands included:

- Band 1: 0 to 499 people
- Band 2: 500 to 999 people
- Band 3: 1,000 to 2,499 people
- Band 4: 2,500 to 9,999 people
- Band 5: 10,000 to 19,999 people
- Band 6: 20,000 to 29,999 people
- Band 7: 30,000 to 49,999 people
- Band 8: 50,000 to 99,999 people
- Band 9: 100,000 people and above.

Maranoa recorded a population of 12,697 in 2016 and is allocated to population band 5 (10,000 to 19,999). There are 9 local government areas within the same population band, these include Banana, Burdekin, Charters Towers, Douglas, Goondiwindi, Hinchinbrook, Mount Isa and North Burnett, as well as Maranoa.

In order to easily compare service provision levels for local governments, the average level of service provision (defined by employment) was re-based to 1 and all other results were re-based on this basis to ensure ease of analysis and comparison between the local government areas. An outcome below "1" would suggest that service provision in Maranoa is below the average of its peers and an outcome above "1" would suggest that service provision is above the average of its peers.

Limitations to this approach exist, including:

- The employment (by industry and occupation) and population estimates utilised are based on 2016 census, resulting in a likely under or over count where numbers have changed

The data utilised in this assessment has been sourced from the ABS Census data and run through AEC's data processing. Due to the presence of input errors and 'not stated' categories within ABS Census data, AEC applies treatments to this data. These treatments include:

- Re-allocation of 'not further defined' and 'not stated' categories within each data topic
- Re-allocation of 'no usual address' categories within each geography type
- Re-balancing of lower level geographies to higher level geographies to ensure aggregation of smaller geographies of the same type equals the Australian total.

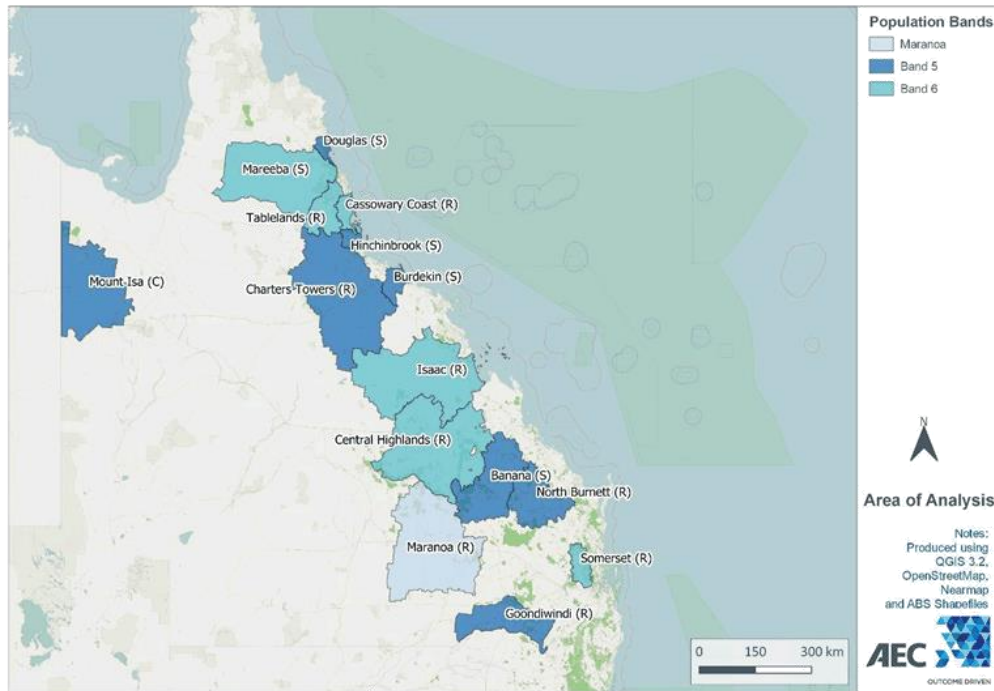
MARANOA LIVEABILITY STRATEGY



COMPARISON AREAS

For this assessment, Maranoa LGA was used. Comparison areas have been defined by LGAs grouped into bands, based on population size. Maranoa falls in population band 5, hence this band will provide a comparison area, as well as band 6. The graph below provides a visual depiction of Maranoa and the comparison areas.

Figure A. 4. Maranoa and Comparison Areas



Notes: Band 5: 10,000 to 19,999 people, Band 6: 20,000 to 29,999 people.
Source: AEC.

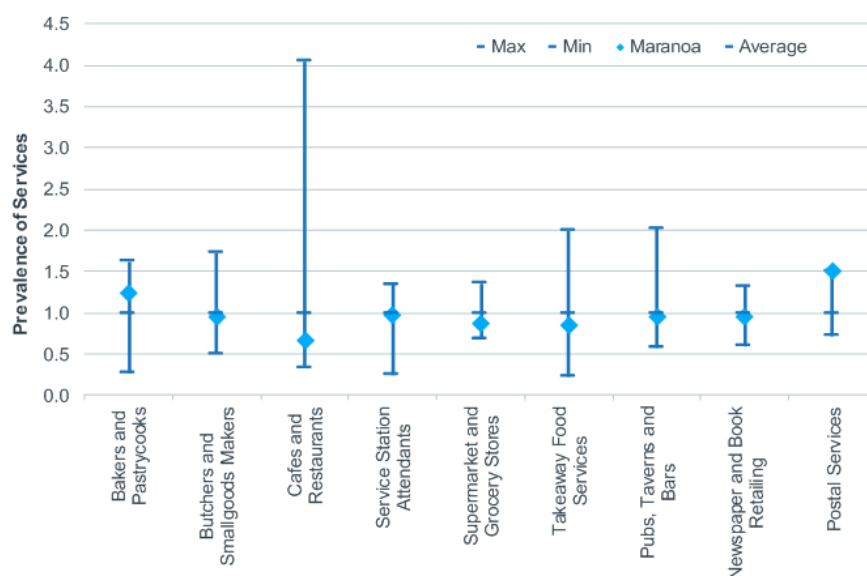
SERVICE LEVEL PERFORMANCE

The below graphs reveal the average level of service provision (rebased to 1) compared to the LGAs within the population band. An outcome below "1" would suggest that service provision in Maranoa is below the average of its peers and an outcome above "1" would suggest that service provision is above the average of its peers.

MARANOA LIVEABILITY STRATEGY

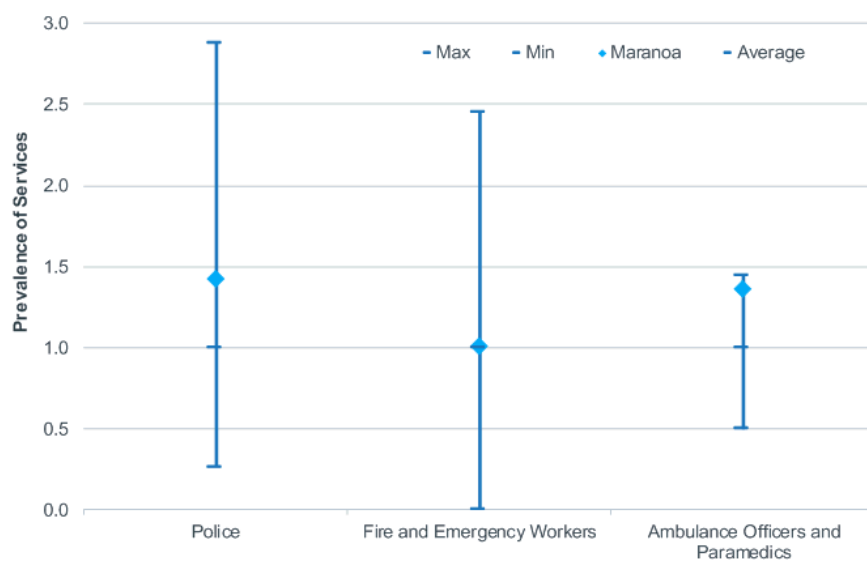


Figure B. 1. Food and Beverage & Retail Services, Maranoa vs Population Band 5 (10,000 to 19,999 people), 2016.



Source: ABS (2017).

Figure B. 2. Security and Emergency Services, Maranoa vs Population Band 5 (10,000 to 19,999 people), 2016.

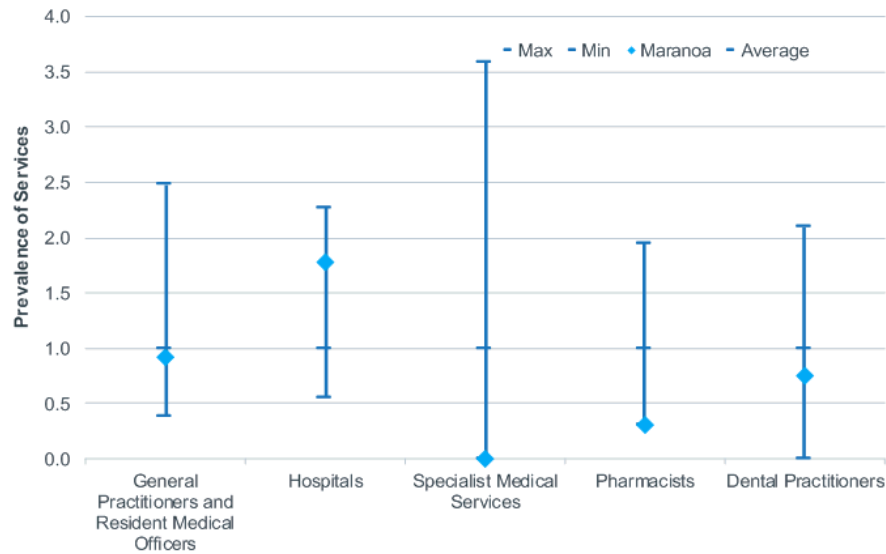


Source: ABS (2017).

MARANOA LIVEABILITY STRATEGY

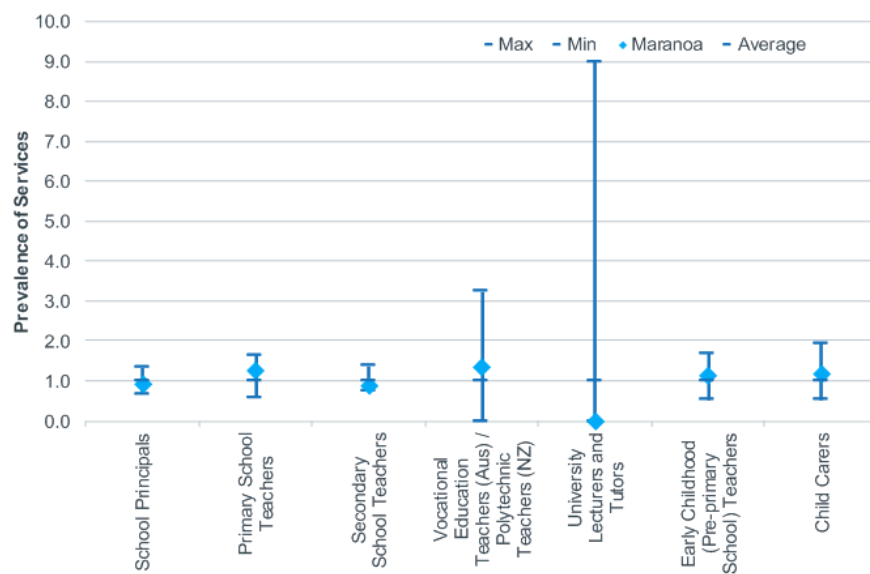


Figure B. 3. Health Care Services, Maranoa vs Population Band 5 (10,000 to 19,999 people), 2016.



Source: ABS (2017).

Figure B. 4. Child Care and Education Services, Maranoa vs Population Band 5 (10,000 to 19,999 people), 2016.

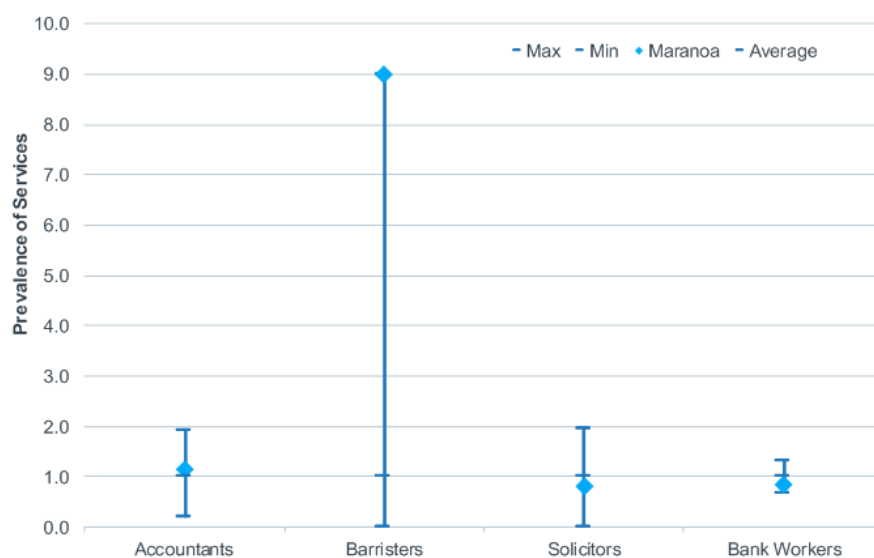


Source: ABS (2017).

MARANOA LIVEABILITY STRATEGY

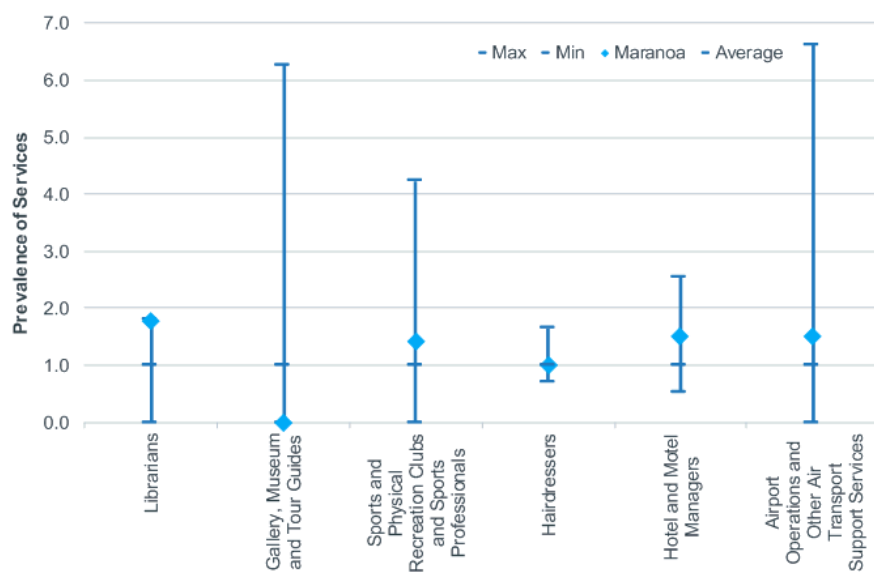


Figure B. 5. Prevalence of Professional Services, Maranoa vs Population Band 5 (10,000 to 19,999 people), 2016.



Source: ABS (2017).

Figure B. 6. Prevalence of Other Services, Maranoa vs Population Band 5 (10,000 to 19,999 people), 2016.



Source: ABS (2017).

MARANOA LIVEABILITY STRATEGY



INDICATIVE SERVICE THRESHOLDS

The below graphs reveal the tipping points for service provision across varying population levels. The first band demonstrates the total workers (on average) for each service type for a population level of 10,000 to 19,999 people (band 5). The following band demonstrates the net additional workers (from the first band). For example, 8 additional service station attendants are recorded when the population level shifts from band 5 to band 6 (example from Figure A. 8). The sum of both bands reveals the total workers recorded for a population of between 20,000 and 29,999 people (band 6).

Figure B. 7. Food and Beverage & Retail Services, Net Additional Workers by Population Band, 2016.

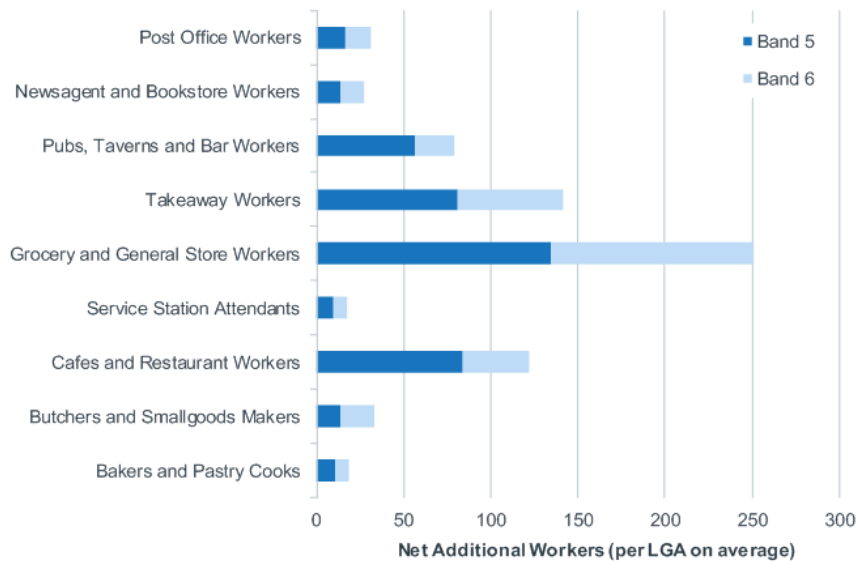
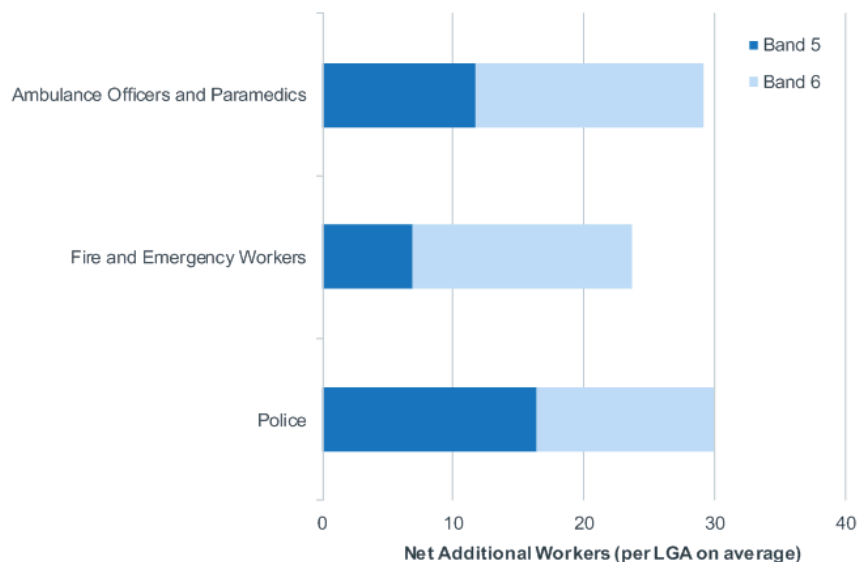


Figure B. 8. Security and Emergency Services, Net Additional Workers by Population Band, 2016.



MARANOA LIVEABILITY STRATEGY



Figure B. 9. Health Care Services, Net Additional Workers by Population Band, 2016.

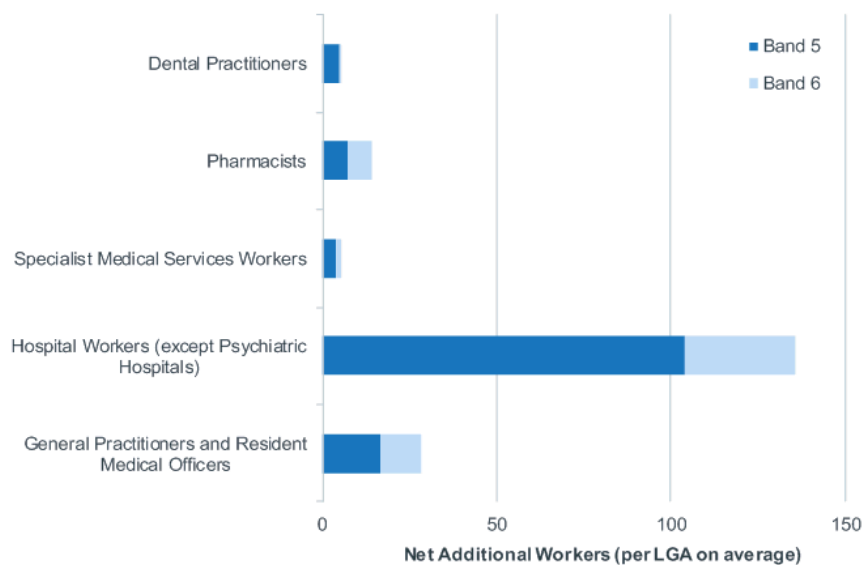
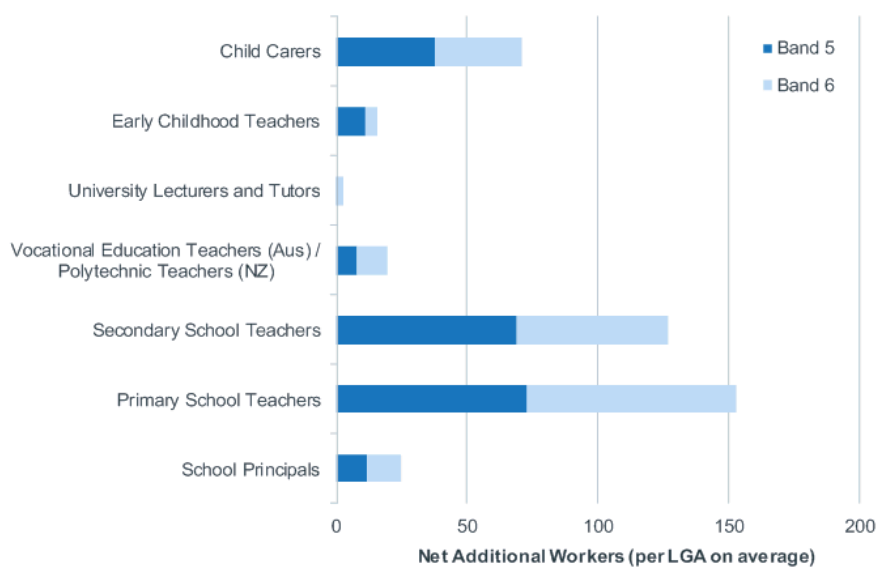


Figure B. 10. Child Care and Education, Net Additional Workers by Population Band, 2016.



MARANOA LIVEABILITY STRATEGY



Figure B. 11. Professional Services, Net Additional Workers by Population Band, 2016.

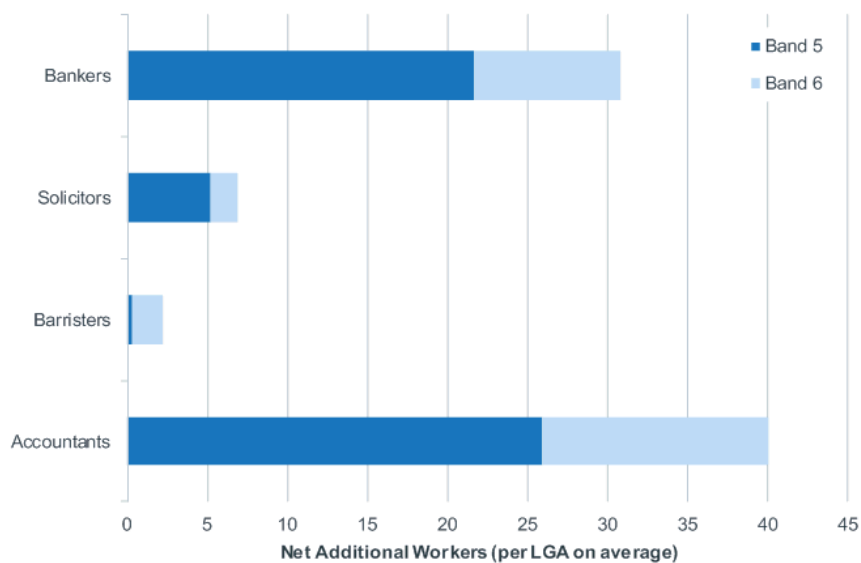
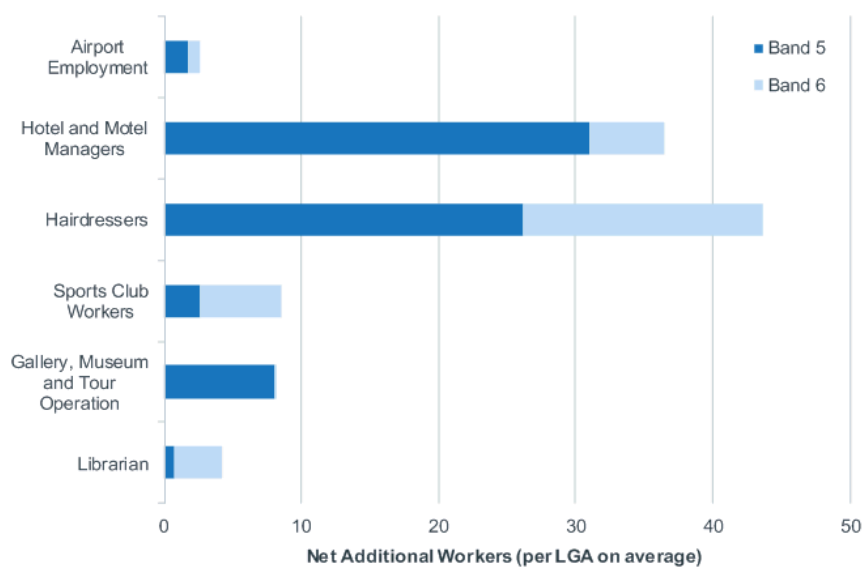


Figure B. 12. Other Services, Net Additional Workers by Population Band, 2016.



APPENDIX C: CASE STUDY ASSESSMENT

APPROACH

In order to identify strategic aims and objectives to guide the direction of the Liveability Strategy, clearly defined actions are required. This case study assessment highlights relevant actions relevant to the Maranoa, focus on boosting population growth and addressing the identified challenges of the Maranoa region.

For this assessment, strategic documents were reviewed for local government areas with a similar sized population, economic structure (strong presence of mining and agriculture, forestry and fishing) and geographical location (inland areas). This process was utilised for region's within Queensland, which were also used in the Comparative Assessment, as well as local government areas within New South Wales that have recorded consistent long-term population growth.

The selected comparison areas within Queensland were identified as the local government areas of Banana, Charters Towers, Goondiwindi, Isaac, Mount Isa and North Burnett.

The local government areas within New South Wales recording consistent long-term population growth include Cabonne, Gunnedah, Lithgow, Murray River and Muswellbrook.

NEW SOUTH WALES CASE STUDY REGIONS

Table A. 52. Cabonne LGA Case Study

Aspect	Cabonne LGA
Population	2018 ERP: 13,680
Population Growth	Latest Year: 0.5% 5 Year Average Annual Growth: 0.3% 10 Year Average Annual Growth: 0.7%
Employment	2016 Employment PoW: 4,487
GRP (%)	Agriculture, forestry & fishing: 21.0% Mining: 29.1%
Document Reviewed	Cabonne 2025 Community Strategic Plan
Relevant Actions & Key Findings	<ul style="list-style-type: none"> • Improve transport access and technology connectivity across the shire (e.g. transport network and options and internet/ mobile reception) • Create local opportunities for workers and businesses (e.g. encouraging residents to buy locally and coordinating tourism products and develop a thriving visitor industry) • Ensure adequate provision and access to community facilities (e.g. playgroups) • Grow culture and community by supporting local events and maintaining heritage assets • Continue to undertake natural resource management (e.g. water security, sustainable agriculture practices)

Source: CNC (2012), ABS (2017), AEC (unpublished), ABS (2019a).

Table A. 53. Gunnedah LGA Case Study

Aspect	Gunnedah LGA
Population	2018 ERP: 12,661
Population Growth	Latest Year: 0.6% 5 Year Average Annual Growth: 0.3% 10 Year Average Annual Growth: 0.5%
Employment	2016 Employment PoW: 5,012
GRP (%)	Agriculture, forestry & fishing: 15.3% Mining: 21.1%
Document Reviewed	Gunnedah Economic Development Strategy: Volume 2 Strategies & Actions
Relevant Actions & Key Findings	<ul style="list-style-type: none"> • Build a strong, positive profile for Gunnedah Shire through marketing and promotions (e.g. implementing branding and marketing strategies, increasing digital presence)

MARANOA LIVEABILITY STRATEGY



Aspect	Gunnedah LGA
	<ul style="list-style-type: none"> • Ensure that Gunnedah Shire is an attractive place to live, work and invest by protecting the local environment, continuing beautification of local towns and investing further in events and services that support population growth (e.g. improve presentation of main travel routes through Gunnedah region, provide a range of recreational activities and increase capacity of health services and aged-care/ child-care facilities) • Build a skilled workforce and increase staff retention by increasing access to training (e.g. Increase training and employment opportunities to retain young people in the community) • Ensure that the infrastructure and utilities needed to support economic development are in place by increasing availability of utilities and continuing to improve transport infrastructure (e.g. ensure access to water for agricultural processes, improve heavy vehicle access and improve telecommunication services) • Encourage the development of business skills and expertise by providing relevant and up-to-date information and resources (e.g. increase access/ knowledge of business support services and programs and provide opportunities for business skills development) • Provide opportunities for business diversification and expansion by identifying potential opportunities and encouraging cooperation among businesses • Work with industry sectors to address issues and capitalise on opportunities by supporting key industries and growth markets (e.g. Grow the processing and value-adding sectors, capitalise on the potential to grow tourism/ manufacturing/ retail and health sectors in the Shire). • Target new business and economic activities by identifying opportunities and establishing relationships with stakeholders and investors (e.g. formulate and implement a business and investment attraction strategy and meet the information need of investors)

Source: GSC (2014), ABS (2017), AEC (unpublished), ABS (2019a).

Table A. 54. Lithgow LGA Case Study

Aspect	Lithgow LGA
Population	2018 ERP: 21,636
Population Growth	Latest Year: 0.3% 5 Year Average Annual Growth: 0.5% 10 Year Average Annual Growth: 0.6%
Employment	2016 Employment PoW: 7,731
GRP (%)	Agriculture, forestry & fishing: 1.9% Mining: 35.7%
Document Reviewed	Lithgow Economic Development Strategy
Relevant Actions & Key Findings	<ul style="list-style-type: none"> • Increase industry development and diversification b supporting growth and value adding industries • Enhance capacity for innovation by increasing support small businesses and entrepreneurship (e.g. identify industry champions and identify local skills to convert them into local businesses) • Diversify the skills base by delivering education and training, and establishing higher-skill providers (e.g. TAFE facilities, university presence, traineeships with local businesses) • Facilitate employment creation by encouraging business and industry development across a range of industries (e.g. Facilitate improved TAFE/university-to work links, collect information on training participation rates and courses offered locally). • Attracting and retaining talent by raising the amenity of the region (e.g. Conduct annual business recruitment surveys and conduct an annual Student Perception Survey to understand perceptions of the region and target new talent) • Addressing unemployment by increasing access to job skills training and formulating linkages with job support services (e.g. Centrelink and disability support services links) • Improve liveability in the region by increasing housing choices, beautification of towns and increasing investment in public amenities

Source: LCC (2015), ABS (2017), AEC (unpublished), ABS (2019a).

MARANOA LIVEABILITY STRATEGY



Table A. 55. Murray River LGA Case Study

Aspect	Murray River LGA
Population	2018 ERP: 12,118
Population Growth	Latest Year: 1.3% 5 Year Average Annual Growth: 1.0% 10 Year Average Annual Growth: 0.8%
Employment	2016 Employment PoW: 4,460
GRP (%)	Agriculture, forestry & fishing: 38.6% Mining: 0.5%
Document Reviewed	Murray River Community Strategic Plan 2018-2028
Relevant Actions & Key Findings	<ul style="list-style-type: none"> • Improve and maintain our built town environments by maintaining community infrastructure (e.g. footpaths, bike paths) • Improve and maintain our road and transport network by investing in public transport and enhancing road and rail freight links to major centres • Improve and maintain community infrastructure by increasing housing choices and providing more public facilities suitable for residential and visitor use (e.g. toilets, community halls, etc.) • Increase access to natural environment for recreation, amenity and enjoyment by enabling access to rivers and waterways for recreational enjoyment, and creating more networks for walking and cycle paths • Enable community access to services, programs and facilities to support and enhance health by identifying gaps in medical services and supporting the attraction and retention of additional health care providers • Enable community access to services, programs and facilities to support and enhance community wellbeing by providing and maintaining access to sporting facilities, recreational grounds, parks and natural bushlands • Provide community access to services, programs and facilities that enhance community safety by advocating for adequate emergency, policing and ambulance services to meet the changing needs of communities • Support and enable our community by providing opportunities for the development and well-being of children and young people, and encouraging investment in aged care and disabled services • Encourage skills development by ensuring the community has access to innovative and fit for purpose library services • Encourage and support economic development across a range of sectors by identifying new opportunities and actively encourage investment across a range of industries (e.g. agriculture, agribusiness, value added manufacturing, alternate and renewable energy, health, wellbeing, aged care, and education) • Continue focus on strong and vibrant tourism by supporting investment in infrastructure and promoting and encourage local, state and national events (e.g. accommodation)

Source: MRRC (2018), ABS (2017), AEC (unpublished), ABS (2019a).

Table A. 56. Muswellbrook LGA Case Study

Aspect	Muswellbrook LGA
Population	2018 ERP: 16,383
Population Growth	Latest Year: -0.4% 5 Year Average Annual Growth: 0.0% 10 Year Average Annual Growth: 0.4%
Employment	2016 Employment PoW: 9,921
GRP (%)	Agriculture, forestry & fishing: 1.3% Mining: 64.1%
Document Reviewed	Muswellbrook Community Strategic Plan: 2017-2027
Relevant Actions & Key Findings	<ul style="list-style-type: none"> • Diversify the economy by facilitating the development of intensive agriculture and other growth industries • Increase education levels of the local workforce by facilitating greater access to higher education and encouraging participation in the knowledge and creativity economy • Continue to improve the affordability, liveability and amenity of the Shire's communities • Increase access and expand the current quality of affordable childcare services

MARANOA LIVEABILITY STRATEGY



Aspect	Muswellbrook LGA
	<ul style="list-style-type: none"> • Increase retention of seniors living in the area by increasing support of aged-care services and increasing access to health care and responsive care • Improve liveability and encourage visitation by increasing the number of offered cultural activities (e.g. Amateur Theatre Society and the UHCM Concert Orchestra) • Provide safe and reliable infrastructure that satisfied required levels of service by increasing investment in community infrastructure

Source: MSC (2016), ABS (2017), AEC (unpublished¹), ABS (2019a).

QUEENSLAND CASE STUDY REGIONS

Table A. 57. Banana LGA Case Study

Aspect	Banana LGA
Population	2018 ERP: 14,291
Population Growth	Latest Year: -1.3% 5 Year Average Annual Growth: -0.9% 10 Year Average Annual Growth: -0.4%
Employment	2016 Employment PoW: 8,543
GRP (%)	Agriculture, forestry & fishing: 14.1% Mining: 53.3%
Document Reviewed	Banana Shire Community Plan: 2011-2021
Relevant Actions & Key Findings	<ul style="list-style-type: none"> • Improve access to cultural activities by ensuring cultural infrastructure is maintained and accessible (e.g. libraries, art galleries, etc.) • Maintain quality levels of recreational facilities by ensuring upgrades are consistent and access is maintained (e.g. increase disability access, install shaded areas) • Improve service offerings to young people and older residents by undertaking studies to identify service gaps • Improve community safety by developing community programs and upgrading community infrastructure (e.g. neighbourhood watch programs, upgrade and maintenance of street lighting) • Increase levels of education in the region by continuing to support the development of early education programs and implement an education strategy that includes all education providers (e.g. schools, tertiary institutions, adult learning and professional development courses, etc.) • Increase access to health services by addressing medical workforce and availability issues in the region, and improving hospital services • Supporting the retention and development of small businesses by providing business and industry with the opportunities to participate in the development of the shire (e.g. Encourage effective methods to attract staff for small business, undertake business gaps analysis across the shire to identify opportunities) • Support the development of the tourism industry through targeted promotion of specific locations and events and review the Tourism Strategy with specific investigation into Sunday trading, conference facilities and accommodation • Support innovative industries by investigating ways to support new niche businesses to set up in the shire • Develop sustainable infrastructure for all residents by facilitating the expansion of essential services (e.g. youth and aged-care services, disability services, child-care services) • Upgrade communication infrastructure to provide coverage to the whole of the Shire

Source: BSC (2011), ABS (2017), AEC (unpublished), ABS (2019a).

Table A. 58. Charters Towers LGA Case Study

Aspect	Charters Towers LGA
Population	2018 ERP: 11,850
Population Growth	Latest Year: -1.0% 5 Year Average Annual Growth: -0.9% 10 Year Average Annual Growth: -0.2%
Employment	2016 Employment PoW: 4,448
GRP (%)	Agriculture, forestry & fishing: 12.8% Mining: 42.7%
Document Reviewed	Charters Towers Economic Development Plan
Relevant Actions & Key Findings	<ul style="list-style-type: none"> • Reinforce the Region's Proven Sectors of Mining, Agriculture, Education and Tourism by creating a transparent long-term supply of land for all uses (residential, industrial, commercial, retail) across Charters Towers and also developing long term plans to facilitate major projects. • Develop Greater Two-Way Trade with the Greater Region by developing a clear platform for Charters Towers to promote and differentiate itself within Queensland and North

MARANOA LIVEABILITY STRATEGY



Aspect	Charters Towers LGA
	<p>Queensland (e.g. develop a set of attractions and activities to entice visitors to Charters Towers).</p> <ul style="list-style-type: none"> Position Charters Towers to be a Benchmark Country City and Rural Lifestyle by developing significant lifestyle infrastructure to increase business confidence, the attraction and retention of skills and increase benefits from tourism. Community could also develop lifestyle marketing to promote the attraction of the region and increase the number of skilled workers settling in the region. Build the Opportunity for Charters Towers to be the Major Service Centre to Rural North Queensland by developing increasing the supply of quality industrial land along with investment attraction and marketing activities to build an industrial and logistics base. Encourage People to Visit and Experience Charters Towers by developing strong regional message to promote the culture and activities available in the region (e.g. Tourism focus but with value to lifestyle marketing). Capture Major Infrastructure and Industry Investments for the Region by publishing a clear policy on the actions and support that Council will provide to major investors. Shape Charters Towers' Investment-Friendly Reputation by providing regular and productive dialogue between council and local businesses (e.g. hosting council-sponsored business events and more active presence at regional business events).

Source: CTCR (2013a), ABS (2017), AEC (unpublished), ABS (2019a).

Table A. 59. Goondiwindi LGA Case Study

Aspect	Goondiwindi LGA
Population	2018 ERP: 10,728
Population Growth	<p>Latest Year: -0.4%</p> <p>5 Year Average Annual Growth: -0.4%</p> <p>10 Year Average Annual Growth: 0.1%</p>
Employment	2016 Employment PoW: 4,923
GRP (%)	<p>Agriculture, forestry & fishing: 34.6%</p> <p>Mining: 6.8%</p>
Document Reviewed	Goondiwindi Economic Development Strategy
Relevant Actions & Key Findings	<ul style="list-style-type: none"> Co-ordinate the consultation, feasibility assessment and business case development for a Goondiwindi Region Ag-Tech Hub and advocate for relevant Government funding assistance and investment Improve digital connectivity in the region by collaborating with state government and industry to secure funding for infrastructure Improve transport and logistics infrastructure by advocating to relevant government agencies Conduct a needs assessment and develop a masterplan for the Goondiwindi Regional Airport. Work with the region's tourism industry stakeholders to develop a new destination management strategy for the region and generate ideas for enhancing market opportunities Prepare a Community and Recreation Infrastructure Strategy for the region, including a needs assessment and audit of facilities, to identify priority infrastructure projects requiring additional business case development.

Source: GRC (2018b), ABS (2017), AEC (unpublished), ABS (2019a).

Table A. 60. Isaac LGA Case Study

Aspect	Isaac LGA
Population	2018 ERP: 20,934
Population Growth	<p>Latest Year: -1.2%</p> <p>5 Year Average Annual Growth: -2.1%</p> <p>10 Year Average Annual Growth: -0.3%</p>
Employment	2016 Employment PoW: 21,150
GRP (%)	<p>Agriculture, forestry & fishing: 1.9%</p> <p>Mining: 85.2%</p>
Document Reviewed	Isaac 2020 – 5 Year Corporate Plan

MARANOA LIVEABILITY STRATEGY



Aspect	Isaac LGA
Relevant Actions & Key Findings	<ul style="list-style-type: none"> • Improve council facilities and services by providing and maintaining community venues and facilitate a focused range of social, cultural, sporting, recreational, health and education services • Enhance the attractiveness of the region by undertaking programs that promote liveability, health, safety and community wellbeing (e.g. urban design, affordable housing) • Facilitate urgent and visible support during times of stress to the community (such as mental health support, crime prevention and assisting those from a lower socio-economic level). • Facilitate new economic initiatives by providing sustainable infrastructure, facilities and services that encourage and support economic growth and development • Promote and advocate for the region and our diverse range of industries, to attract people to live, invest in and visit the region. • Improve road and transport infrastructure across the region by planning, providing and maintaining sustainable road infrastructure • Growing utilisation of parks and open spaces by supporting a planned and resource managed program of effective maintenance and enhancement of Council's natural and horticultural assets • Ensure that the assets are maintained and constructed appropriately to the current and future needs of the region's industries by regularly measuring and reporting on damages and maintenance requirements to demonstrate cost effective outcomes • Empower the community to make local decisions by implementing effective promotion, communication and engagement of local strategies and communication.

Source: IRC (2015c), ABS (2017), AEC (unpublished), ABS (2019a).

Table A. 61. Maranoa LGA Case Study

Aspect	Maranoa LGA
Population	2018 ERP: 12,791
Population Growth	Latest Year: -0.4% 5 Year Average Annual Growth: -1.1% 10 Year Average Annual Growth: -0.1%
Employment	2016 Employment PoW: 7,345
GRP (%)	Agriculture, forestry & fishing: 14.1% Mining: 42.3%
Document Reviewed	Connected Futures: Economic and Community Plan for the Maranoa
Relevant Actions & Key Findings	<ul style="list-style-type: none"> • Encouraging new and diverse business investment by identifying growth industries, assessing gaps in the supply chain and facilitating the businesses partnerships • Reducing the risks associated with new business establishment by provide access to investor information and creating streamlined development approvals for targeted industries • Promote the business advantages in the region by developing and executing an investment attraction marketing campaign • Continue to provide support to local business by increasing access to available support programs and business services • Support and assist current businesses by facilitating local and regional business networks • Maintaining and growing the region's population by promote the region's lifestyle advantages, maintaining the presentation and safe environments of communities and towns and ensuring the planning scheme provides for the whole range of land uses necessary to support business and lifestyle • Attracting more visitors to the region by developing a regional visitor identity, distributing event attraction marketing materials and exploring opportunities for eco, agri and industrial tourism • Leverage existing transport assets by identifying compatible land uses in proximity to the airport and advocating for sufficient, frequent and affordable air, road and rail services • Leverage existing industrial infrastructure by developing business opportunities surrounding the existing industrial infrastructure and attracting new businesses by expanding the reticulated gas network in Roma to industrial lands • Pursue external funding and partnerships for infrastructure improvements by identifying potential infrastructure constraints and developing planning scheme that support easier implementation of high priority projects • Provide learning and skill development pathways adapted to regional conditions by investigating methods for integrated education and training

MARANOA LIVEABILITY STRATEGY



Aspect	Maranoa LGA
	<ul style="list-style-type: none"> • Increase levels of entrepreneurship by establishing an education training hub in Roma and incorporating e-learning facilities • Develop skills in at-risk youths by providing early intervention, holistic approaches to education, training and employment • Supporting and assisting regional workforce development by identifying innovative training solutions and increase access to higher education and vocational training for priority and growth industries

Source: MRC (2018b), ABS (2017), AEC (unpublished), ABS (2019a).

Table A. 62. Mount Isa LGA Case Study

Aspect	Mount Isa LGA
Population	2018 ERP: 18,878
Population Growth	Latest Year: -1.6% 5 Year Average Annual Growth: -2.9% 10 Year Average Annual Growth: -1.2%
Employment	2016 Employment PoW: 9,514
GRP (%)	Agriculture, forestry & fishing: 1.3% Mining: 71.8%
Document Reviewed	Mount Isa Economic Development Strategy
Relevant Actions & Key Findings	<ul style="list-style-type: none"> • Increase collaboration between resource companies and improve industry sustainability by establishing a regional infrastructure coordinator • Expand the mining equipment, technology and services (METS) sector in the region by partnering with tertiary education and TAFE institutions and developing mining school expertise programs in the region • Develop international investment attraction in the local agriculture sector by partnering with state government and bodies to identify and progress specific greenfield opportunities (e.g. new investment in solar and geothermal power) • Increase economic diversification by establishing a transport and logistics centre to increase connectivity and competition across regional transportation modes

Source: MICC (2017b), ABS (2017), AEC (unpublished), ABS (2019a).

Table A. 63. North Burnett LGA Case Study

Aspect	North Burnett LGA
Population	2018 ERP: 10,628
Population Growth	Latest Year: -0.3% 5 Year Average Annual Growth: 0.3% 10 Year Average Annual Growth: 0.3%
Employment	2016 Employment PoW: 4,590
GRP (%)	Agriculture, forestry & fishing: 24.4% Mining: 29.3%
Document Reviewed	North Burnett Economic Development & Innovation Strategy
Relevant Actions & Key Findings	<ul style="list-style-type: none"> • Increase industry innovation by supporting and promoting innovation within primary industries • Increase economic benefits from resource industries by advocating for new projects that leverage our mineral resources • Showcase the regions primary production to national and global marketplaces and increase investment by linking with global trading partners • Increase investment levels and business creation by promoting industry collaboration and encouraging new and collaborative partnerships within and outside the sector • Increase the level of innovation training by supporting innovation training programs for local businesses and community • Enhance regional opportunities for innovation by building local, national and international innovation connections and partnerships • Support innovators and entrepreneurship in the region by establishing virtual and physical innovation hubs

MARANOA LIVEABILITY STRATEGY



Aspect	North Burnett LGA
	<ul style="list-style-type: none"> Increasing visitation and tourism reputation of the region by leveraging digital media to enhance tourism marketing, improve the tourist experience, and attract young families/generations. Increasing tourist activity in the region and throughout the region by improving the coordination and promotion of local events Increase investment levels in tourism by developing new tourist initiatives in partnership with other governments, organisations Improve community assets and services by working with other governments (local, State and Federal) to enhance regional infrastructure Increase the productivity and lifespan of council assets by improving the functionality and management of infrastructure and by leveraging digital technology Enhancing the potential of future innovation and economic activity by building community innovation skills (e.g. training and programs, face-to-face or online) Increasing the attraction of new people and new skills to the region by promoting the region as a destination to live and work (as part of broader Brand refresh), partnering with like-minded businesses to market the region, and showcasing the region at relevant Trade Shows Increase the global awareness of the region by refreshing the regions 'Brand' to promote the region internationally Expand the reach of positive stories about the region through use digital media to broadcast the stories of international visitors/investors/worker, targeting strategic markets Effective targeting of potential investors and trade partners by working with State and Federal Governments to target outbound and inbound trade and investment delegations Empowering and engaging the community by increasing the range and convenience of online Council services for the community Increasing the region's economic capacity by supporting programs and training to increase digital literacy and skills Improving local services by expanding the roll-out of smart public services (e.g. lighting, irrigation, Wi-Fi, CCTV, water management)

Source: NBRC (2019), ABS (2017), AEC (unpublished), ABS (2019a).

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OUTCOME DRIVEN





Maranoa Regional Council

Pathway to population growth

Outlook for the Maranoa Regional Council

Bernard Salt AM

Prepared for Maranoa Regional Council

6 May 2020



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Introduction



The purpose of this document is to provide insight into the demographic outlook for the Maranoa Regional Council in Queensland.

It follows on from my visit to this community in August 2019 prior to the ending of the drought and the coming of the coronavirus. In many respects, both subsequent developments, the end of the drought and the impact of the coronavirus, have helped change to outlook for many rural and remote communities across Australia including the Maranoa Region.



Demographics Trends



The Maranoa Regional Council is a local government area formed in 2008 by the amalgamation of five local municipalities namely Roma, Bungil, Bendemere, Waroo and Booringa. The region is dominated by cattle grazing and by gas extraction in the southern portions near the township of Surat. Roma is the largest township in the municipality retaining key facilities such as schools, shops, hospital and a major sale yard facility.

The drought which seems to have ended early in 2020 has revitalised the agricultural sector although the Maranoa community, along with the balance of Australia, has also been recently impacted by the coronavirus shutdowns. The objective of this report is to look beyond the immediate drought & corona recovery era (say, 2020-2021), and consider what is required to boost the Maranoa population to 20,000 and beyond.

Maranoa Regional Council commissioned a study (by the AEC Group) to examine the competitive advantage of the municipality in relation to other regional communities. That report submitted February 2020 predated the corona outbreak (March onwards); it cited the region's strengths as housing affordability; low levels of unemployment; good access to health care facilities via the local hospital; and a strong sense of community.

However one of the concerns identified in the AEC report is the process of population loss from the municipality. The number of people counted as permanent residents of the Maranoa Region increased from 12,368 in 2001 to 13,515 in 2013, which reflects consistent annual growth of 9.2 per cent over 12 years or just under one per cent per year.



Since 2013, however, it has been a very different story. The local population has declined every year to reach 12,665 by June 2019, which is a net loss of 6.3 per cent over six years or more than one per cent per year.

The turnaround year was 2013 which coincided with the collapse of the resources boom in Australia causing an outflow of jobs and workers from inland resources communities like the Maranoa Region (includes part of the Surat Basin). This process of population loss was compounded by a worsening drought over recent years and which has only lifted from early 2020.



Drivers of Change



The situation confronted by Maranoa Regional Council is no different to that of many other municipalities across the Australian interior. Population decline (and population stagnation) at the county (or municipal) level is evident across the American mid-west, in parts of New Zealand but especially the South Island, and across the prairie provinces of Canada.

The overarching drivers of population decline in all of these largely agricultural communities is the process of farm aggregation (to secure economies of scale) and mechanisation, as well as a longer-term shift in values whereby teenagers and young adults leave rural communities in search of work, training and/or simply the 'excitement' of living in big cities.

The economy's demand for 'knowledge workers' means that young people are increasingly predisposed to pursuing further education beyond secondary school often in bigger cities. These forces combine to create a culture, almost a rite of passage, that encourages young Australians to leave rural communities and to move to larger cities.

However it is possible that the coming of the coronavirus could change prevailing values and behaviours at a national (and even at an international) level. The relatively high levels of infection and mortality (globally) in big cities could well prompt a re-evaluation of preferred lifestyles. In the post-corona world, "the city" might be perceived by some as a threatening place associated with congestion and infection.



The rise of the work from home (WFH) movement stemming from the coronavirus lockdown will contribute to a dismantling of the need for *all* workers to live within commuting distance of workplaces.

Just as Australians have pursued seachange and treechange lifestyles beyond the city, it is possible that a “health-shift” will gather momentum during the 2020s resulting in city-residents seeking out the perceived safety and hygiene of living in smaller rural communities. However, such a health-shift movement is likely to prefer destinations within striking distance of big cities, say, within 150 km of a capital-city CBD.

Nevertheless the emergence of a new set of post-corona values and lifestyle preferences will support some population flow from metropolitan and coastal regions to regional communities, including remote communities like the Maranoa Region.

However this will not translate into significant or even measurable population growth in the short term; at best it is likely to surface in a slowing-down of the rate of population decline over the next five years and especially when it is combined with the positive effects associated with the end of the drought.

The idea has been seeded with the Maranoa Regional Council that a population of 20,000 is required to create a community that is capable of offering current and future residents opportunities within the local area. This would require the net addition of (roughly) 7,000 residents on a base of (roughly) 13,000, and preferably within a decade or so, meaning by 2030. Let us see what would be required to make this a reality.



Demographic Precedents



The Australian Bureau of Statistics maintains datasets that track the population level of all 562 local government areas in Australia each year between 2001 and 2019.

There are many municipalities that attract significant levels of population every year, and have done so for generations including for example the City of the Gold Coast, the City of Wyndham (Werribee), the City of Brisbane as well as several others. But these municipalities have a large existing population base and are located within commutable distance of a capital city CBD.

The question that is relevant for the Maranoa Regional Council is whether there is any precedent for a rural (and somewhat remote) community of about 13,000 residents growing to 20,000 residents over the course of a decade or so, thus far in the 21st Century?

And more precisely, has any such Australian municipality achieved this growth from a position where the recent trend has been population decline?

There are 170 municipalities that lost population in net terms between 2001 and 2010 including Moree Plains, Broken Hill, Walgett, Gannawarra, Edward River and Narrabri. These six municipalities each lost between 1,000 and 2,000 residents (in total) over nine years. For the record, the number of people living in the area now defined as the Maranoa Regional Council increased by (roughly) 900 over this period.

Of the 170 municipalities that lost population during the 2000s some 58 managed to reverse this trend and add population over the period to



2019. These 'turnaround towns' include the municipalities of Tea Tree Gully (in Adelaide) which lost 497 residents over the nine years to 2010 but then gained 1,637 residents over the nine years to 2019 (see **Appendix 1**).

There is no precedent in Australia for any municipality that had been losing population in one decade to turnaround and add more than say 2,000 residents in net terms in the next decade. The best example of a turnaround community is in fact located in a capital city; the reversal of fortunes in Tea Tree Gully is more likely explained by the opening up of new residential land supply than the introduction of, say, a new employer.

Other turnaround communities are instructive. The Cassowary Coast, for example, (includes Innisfail) lost 818 residents during the 2000s but has bounced back to have added 1,076 in the following decade. However Cassowary Coast was ravaged by a cyclone in the late 2000s; the outflow-inflow figures reflect the rebuilding process.

There are a few rural communities that have demonstrated some success in turning around a process of population decline, but the numbers are modest. For example, in the South Australian municipality of Mid Murray (north of Murray Bridge), a loss of 176 residents over the nine years to 2010 has been converted into growth of 894 residents over the nine years to 2019.

Similarly, in the Victorian municipality of Alpine (includes Mansfield) a loss of 620 residents in the 2000s flipped into a gain of 725 residents in the 2010s.



In Greater Hume Shire located immediately north of Albury, a 2000s loss of 395 residents turned into a gain of 704 residents in the 2010s.

In Central Goldfields (includes Maryborough Vic) a loss of 288 residents in the 2000s flipped to a gain of 586 residents in the following decade.

And in the Victorian city of Ararat a loss of 207 residents in one decade was followed by growth of 508 residents in the following decade.

I attach as an appendix the full list of Turnaround Communities that have experienced changed fortunes in terms of population movements.

There is no municipality that has shifted from “losing population” to “gaining population” in a decade where the recovery growth has approached anything like the 7,000 required to take Maranoa Region to the 20,000 mark.



Planning the Way Forward



This raises the issue of planning the way forward for the Maranoa Regional Council area.

Based on the evidence of recent demographic trends, only one in three (that is 58 out of 170) municipalities that lose population over one decade are then able to reverse that trend in the following decade.

Nevertheless there are some things that Council might like to consider in developing a strategic response to the recent issue of population loss:

- The breaking of the drought will have a positive impact on local population levels as the agribusiness community recovers, invests and supports job growth
- The coronavirus will have positive impact on the number of people predisposed to settling in remote and perceived hygienic communities like Roma and the region

The only way to create a step-change in population levels in selected regional (and remote) communities is with state and/or federal government funding which would require a coordinated approach from a collective of like-minded municipalities arguing for better services in key centres. This would require the kind of broader community support that might be assembled as part of a plan to, for example, stimulate and develop Australia's agribusiness heartland.

As part of its strategic plan, the MRC could canvass the idea of establishing a Regional Communities Taskforce to represent and



promote the interests of remote and shrinking communities on the margins of the Australian outback.

Draw together local government areas across all states experiencing population decline and develop a common strategy for population retention and growth. (Refer to the list of Australian municipalities recording net population decline between 2001 and 2019 in **Appendix 2.**)

A population-increase strategy would flow out of a base-case study identifying all small, remote and declining communities across Australia, and establishing common concerns and community requirements. Such a study should also cover similar high-level demographic trends in the US, Canada and New Zealand.

The study should identify communities where the prevailing population trend has reversed, and then conduct interviews with Councils to determine the reasons for the change of fortune. For example, what are the driving forces behind the reversal of population movements now flowing into places like Mid Murray, Alpine, Greater Hume, Central Goldfields, Ararat and others? Note, however, the flows are relatively modest even though they are positive, and they follow a decade of population loss.

Evidence needs to be gathered and a strategic response and action plan developed; this should then be followed by a broader campaign to build community support necessary for a funding program. Again, flowing out of the coronavirus experience, Australians are now



predisposed to supporting the idea of supply chain sovereignty including paying a premium for Australian-made product.

All remote and rural communities engaged in the agribusiness business should now be considering opportunities for technical development, training, and value adding via manufacturing plants such as abattoirs, canneries, refineries, timber milling, dairy factories and the like.

A list of municipalities that have recorded population loss over the entirety of the 21st Century thus far (ie to 2019) is also provided in the appendix.

The formation of a Taskforce charged with the specific purpose of developing population-growth policies and strategies, would surely be of interest to long-term population loss municipalities including: Broken Hill, Moree Plains, Walgett, Mt Isa, Carnarvon, Yarriambiack, Hinchinbrook, Warrumbungle, Northern Grampians, Lachlan and 162 other local areas that have lost population in net terms thus far in the 21st Century.

MRC might like to suggest a meeting of all these like-minded municipalities in order to address common demographic issues for which no government department or academic study has as yet found a solution.

The establishment of a Regional Communities Taskforce (led by the MRC) is an important first set in stemming the population outflow from remote communities.



However there are other ways in which the MRC can help make a difference to the local community. This includes providing continued support for local businesses, lobbying for additional infrastructure and investment, and promoting the lifestyle advantages to city residents through marketing campaigns. In many respects, this is business-as-expected (BAE); it is in fact a strategic response that more or less engages every local government area in Australia.

In addition to the ending of the drought, the possible emergence of a health-shift movement to 'safe' communities, the establishment of a regional communities taskforce, and investment in business-as-expected activities, there is an opportunity to pursue something quite unexpected and quite audacious in the scale of its ambition.

Communities like Roma (and the broader MRC) as well as places like Dubbo, Wagga, Horsham, Mt Gambier and maybe Northam in Western Australia are strategically positioned between cropping and grazing lands of the Australian interior and the remote Outback. Farming these areas requires less labour and more automation and mechanisation using increasingly sophisticated diesel machinery.

One of the issues in managing vast agribusiness enterprises in marginal remote communities is getting access to parts and the skilled labour required to service highly sophisticated agricultural machinery.

So, why not establish in Roma a Centre of AgTech Excellence attached to an existing TAFE or university campus. In fact, approach federal and state governments and universities to suggest the establishment of a Centre of AgTech Excellence in Roma attached to a university and



perhaps some private sector businesses (see below). If Australia is to develop into the safe, hygienic, food bowl of Asia then Australia also needs to develop appropriate research and skills development facilities. MRC must argue that the logical location for just such a facility is a town like Roma.

Part of the support for a Centre for AgTech Excellence would be drawn from the private sector including Australian agribusiness enterprises and co-operatives, as well as global high-tech machinery manufacturers.

MRC could approach the Australian (or global) servicing departments of US AgTech company John Deere (Chicago), or Case (Wisconsin), and/or others (eg Japan's Kubota) and lobby for the establishment of a local training and service centre in Roma?

If Australian agribusiness is to move increasingly into large-scale efficient farming/grazing, then a locally proficient training and servicing facility must also be established.

This kind of program should be supported by government at the state and federal level. And it also builds on the Australian community's post-corona predisposition for greater levels of self-sufficiency.

Australia may not have the critical mass to support an agricultural implement manufacturer, but our nation should be capable of building local support centres so that knowledge and skills transfer is introduced into the Australian workforce.

Why not establish just such a facility in Roma?



Conclusion



Prior to 2013 the population within the Maranoa Regional Council area was growing at rates commensurate with many prosperous farming and grazing communities in Australia. The end of the resources boom plus the advent of drought flipped a growing community into a declining community. However the drought has ended, and the coronavirus may well prompt some Australians to relocate to perceived 'safe' rural communities.

But the idea of lifting a rural community of 13,000 residents to 20,000 must be re-framed and re-connected to demographic evidence. In reality, the immediate ambition for MRC should be to 'halt the outflow' and to continue to enhance the services and the infrastructure required by the existing community.

This report suggests that MRC help set up a regional communities taskforce to gather evidence and help set strategies to hold and grow the population in remote locations. This is a mammoth task; it requires a coordinated response; it can be led by MRC; it will require some level of funding to initiate.

In addition, this report suggests that Australia develop service and training centres for sophisticated AgTech research, machinery and equipment in strategic locations like, for example, Roma in Queensland.

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Appendix 1: List of turnaround municipalities: loss 2001-2010, growth 2010-2019



Turnaround municipalities

Rank by absolute growth 2010-2019	Region	State	Population 2001	Population 2010	Population 2019	Change 2001-10	Change 2010-19
1	Tea Tree Gully (C)	South Australia	99,121	98,624	100,261	-497	1,637
2	Cassowary Coast (R)	Queensland	29,536	28,718	29,794	-818	1,076
3	Mid Murray (DC)	South Australia	8,376	8,200	9,094	-176	894
4	Alpine (S)	Victoria	12,709	12,089	12,814	-620	725
5	Greater Hume Shire (A)	New South Wales	10,455	10,060	10,764	-395	704
6	Central Goldfields (S)	Victoria	12,888	12,600	13,186	-288	586
7	Ararat (RC)	Victoria	11,544	11,337	11,845	-207	508
8	Forbes (A)	New South Wales	10,062	9,495	9,906	-567	411
9	Torres (S)	Queensland	3,531	3,485	3,887	-46	402
10	Renmark Paranga (DC)	South Australia	9,793	9,519	9,907	-274	388
11	Temora (A)	New South Wales	6,288	5,951	6,307	-337	356
12	Lockhart River (S)	Queensland	638	552	800	-86	248
13	Ngaanyatjarraku (S)	Western Australia	1,562	1,508	1,750	-54	242
14	North Burnett (R)	Queensland	10,450	10,358	10,599	-92	241
15	Gwydir (A)	New South Wales	5,716	5,131	5,353	-585	222
16	Cowra (A)	New South Wales	12,989	12,533	12,743	-456	210
17	Oberon (A)	New South Wales	5,257	5,207	5,411	-50	204
18	Benalla (RC)	Victoria	13,886	13,838	14,037	-48	199
19	Loxton Waikerie (DC)	South Australia	12,197	11,561	11,743	-636	182
20	Boypup Brook (S)	Western Australia	1,649	1,592	1,763	-57	171
21	Flinders (M) (Tas.)	Tasmania	896	839	1,010	-57	171
22	Liverpool Plains (A)	New South Wales	7,977	7,738	7,903	-239	165
23	Lockhart (A)	New South Wales	3,550	3,133	3,285	-417	152
24	Wentworth (A)	New South Wales	7,156	6,910	7,053	-246	143
25	Edward River (A)	New South Wales	10,074	8,973	9,084	-1,101	111

Turnaround municipalities

Rank by absolute growth 2010-2019	Region	State	Population 2001	Population 2010	Population 2019	Change 2001-10	Change 2010-19
29	Yorke Peninsula (DC)	South Australia	11,466	11,252	11,324	-214	72
30	Dalwallinu (S)	Western Australia	1,889	1,333	1,401	-556	68
31	Carrathool (A)	New South Wales	3,290	2,732	2,799	-558	67
32	Woorabinda (S)	Queensland	1,014	957	1,016	-57	59
33	Shark Bay (S)	Western Australia	926	883	939	-43	56
34	Franklin Harbour (DC)	South Australia	1,250	1,250	1,304	-	54
35	Coober Pedy (DC)	South Australia	2,414	1,781	1,834	-633	53
36	Wattle Range (DC)	South Australia	12,234	11,990	12,041	-244	51
37	Murchison (S)	Western Australia	161	114	162	-47	48
38	Dumbleyung (S)	Western Australia	753	626	665	-127	39
39	Towong (S)	Victoria	6,216	6,004	6,040	-212	36
40	Karoonda East Murray (DC)	South Australia	1,276	1,076	1,107	-200	31
41	Kent (S)	Western Australia	641	529	559	-112	30
42	Barunga West (DC)	South Australia	2,585	2,535	2,563	-50	28
43	Jerramungup (S)	Western Australia	1,249	1,101	1,127	-148	26
44	Mukinbudin (S)	Western Australia	705	509	533	-196	24
45	Berri and Barmera (DC)	South Australia	11,273	10,819	10,842	-454	23
46	Upper Gascoyne (S)	Western Australia	356	263	285	-93	22
47	Laverton (S)	Western Australia	1,207	1,177	1,197	-30	20
48	Northern Areas (DC)	South Australia	4,765	4,603	4,619	-162	16
49	Wujal Wujal (S)	Queensland	366	297	312	-69	15
50	Nungarin (S)	Western Australia	276	234	249	-42	15



Turnaround municipalities

Rank by absolute growth 2010-2019	Region	State	Population 2001	Population 2010	Population 2019	Change 2001-10	Change 2010-19
51	Leeton (A)	New South Wales	11,832	11,432	11,445	-400	13
52	Anangu Pitjantjatjara (AC)	South Australia	2,661	2,560	2,573	-101	13
53	Merredin (S)	Western Australia	3,783	3,354	3,365	-429	11
54	Wudinna (DC)	South Australia	1,449	1,291	1,300	-158	9
55	Narembeen (S)	Western Australia	963	836	845	-127	9
56	Corrigin (S)	Western Australia	1,302	1,126	1,133	-176	7
57	Mount Remarkable (DC)	South Australia	2,998	2,903	2,909	-	95
58	Tatiara (DC)	South Australia	7,032	6,815	6,816	-	217
	Total Australia		19,274,701	22,031,750	25,365,571	2,757,049	3,333,821



Appendix 2: List of municipalities recording net population loss, 2001-2019



Declining municipalities

Ranked by net population change 2001-19	Region	State	Population 2001	Population 2019	Change 2001-19	Change % 2001-19
1	Broken Hill (C)	New South Wales	20929	17479	-3,450	-16%
2	Moree Plains (A)	New South Wales	16108	13261	-2,847	-18%
3	Unincorporated SA	South Australia	5911	3514	-2,397	-41%
4	Walgett (A)	New South Wales	8261	5953	-2,308	-28%
5	Mount Isa (C)	Queensland	20743	18595	-2,148	-10%
6	Carnarvon (S)	Western Australia	6751	5182	-1,569	-23%
7	Yarriambiack (S)	Victoria	8184	6639	-1,545	-19%
8	Hinchinbrook (S)	Queensland	12172	10687	-1,485	-12%
9	Warrumbungle Shire (A)	New South Wales	10762	9278	-1,484	-14%
10	Northern Grampians (S)	Victoria	12857	11402	-1,455	-11%
11	Lachlan (A)	New South Wales	7500	6075	-1,425	-19%
12	Gannawarra (S)	Victoria	11873	10472	-1,401	-12%
13	West Coast (M)	Tasmania	5572	4175	-1,397	-25%
14	Banana (S)	Queensland	15534	14156	-1,378	-9%
15	Bourke (A)	New South Wales	3919	2590	-1,329	-34%
16	Narrabri (A)	New South Wales	14422	13135	-1,287	-9%
17	Corangamite (S)	Victoria	17293	16020	-1,273	-7%
18	Manjimup (S)	Western Australia	10351	9111	-1,240	-12%
19	Burdekin (S)	Queensland	18158	16971	-1,187	-7%
20	Balonne (S)	Queensland	5473	4360	-1,113	-20%
21	Buloke (S)	Victoria	7220	6124	-1,096	-15%
22	Longreach (R)	Queensland	4537	3470	-1,067	-24%
23	Edward River (A)	New South Wales	10074	9084	-990	-10%
24	Loddon (S)	Victoria	8473	7504	-969	-11%
25	West Wimmera (S)	Victoria	4808	3841	-967	-20%

Declining municipalities

Ranked by net population change 2001-19	Region	State	Population 2001	Population 2019	Change 2001-19	Change % 2001-19
26	Kyogle (A)	New South Wales	9739	8796	-943	-10%
27	Hindmarsh (S)	Victoria	6496	5588	-908	-14%
28	Coolgardie (S)	Western Australia	4284	3404	-880	-21%
29	Coonamble (A)	New South Wales	4797	3958	-839	-17%
30	Narrandera (A)	New South Wales	6686	5899	-787	-12%
31	Dorset (M)	Tasmania	7413	6634	-779	-11%
32	Southern Grampians (S)	Victoria	16873	16100	-773	-5%
33	Cloncurry (S)	Queensland	3754	3047	-707	-19%
34	Hay (A)	New South Wales	3620	2949	-671	-19%
35	Yilgarn (S)	Western Australia	1832	1163	-669	-37%
36	Murveh (S)	Queensland	4936	4295	-641	-13%
37	Barcaldine (R)	Queensland	3483	2849	-634	-18%
38	Bland (A)	New South Wales	6603	5972	-631	-10%
39	Murrumbidgee (A)	New South Wales	4548	3917	-631	-14%
40	Paroo (S)	Queensland	2172	1562	-610	-28%
41	Snowy Valleys (A)	New South Wales	15084	14479	-605	-4%
42	Warren (A)	New South Wales	3293	2697	-596	-18%
43	Central Darling (A)	New South Wales	2432	1839	-593	-24%
44	Cooper Pedy (DC)	South Australia	2414	1834	-580	-24%
45	Bogan (A)	New South Wales	3156	2580	-576	-18%
46	Narrogin (S)	Western Australia	5541	4984	-557	-10%
47	Dundas (S)	Western Australia	1262	714	-548	-43%
48	Flinders (S) (Qld)	Queensland	2050	1505	-545	-27%
49	Narromine (A)	New South Wales	7060	6517	-543	-8%
50	Brewarrina (A)	New South Wales	2148	1611	-537	-25%



Declining municipalities

Ranked by net population change 2001-19	Region	State	Population 2001	Population 2019	Change 2001-19	Change % 2001-19
76	Kojonup (S)	Western Australia	2308	1939	-369	-16%
77	Gwydir (A)	New South Wales	5716	5353	-363	-6%
78	Lake Grace (S)	Western Australia	1615	1263	-352	-22%
79	Moorabool (S)	Western Australia	2705	2374	-331	-12%
80	Peterborough (DC)	South Australia	2014	1687	-327	-16%
81	Richmond (S)	Queensland	1128	810	-318	-28%
82	Morawa (S)	Western Australia	989	674	-315	-32%
83	Halls Creek (S)	Western Australia	3766	3454	-312	-8%
84	Wongan-Ballidu (S)	Western Australia	1599	1288	-311	-19%
85	Quilpie (S)	Queensland	1086	778	-308	-28%
86	Kalgoorlie/Boulder (C)	Western Australia	29771	29469	-302	-1%
87	Derby-West Kimberley (S)	Western Australia	8501	8202	-299	-4%
88	Victoria Daly (R)	Northern Territory	3452	3155	-297	-9%
89	Queenscliffe (B)	Victoria	3226	2940	-286	-9%
90	Carnamah (S)	Western Australia	807	534	-273	-34%
91	Carpentaria (S)	Queensland	2246	1977	-269	-12%
92	Charters Towers (R)	Queensland	12007	11739	-268	-2%
93	Lockhart (A)	New South Wales	3550	3285	-265	-7%
94	Cue (S)	Western Australia	396	143	-253	-64%
95	Tenterfield (A)	New South Wales	6842	6594	-248	-4%
96	Cowra (A)	New South Wales	12989	12743	-246	-2%
97	McKinlay (S)	Queensland	1045	818	-227	-22%
98	Southern Mallee (DC)	South Australia	2300	2080	-220	-10%
99	Wiluna (S)	Western Australia	902	684	-218	-24%
100	Tatiara (DC)	South Australia	7032	6816	-216	-3%

Declining municipalities

Ranked by net population change 2001-19	Region	State	Population 2001	Population 2019	Change 2001-19	Change % 2001-19
51	Gilgandra (A)	New South Wales	4761	4239	-522	-11%
52	Blackall-Tambo (R)	Queensland	2385	1868	-517	-22%
53	Carrathool (A)	New South Wales	3290	2799	-491	-15%
54	Dalwallinu (S)	Western Australia	1889	1401	-488	-26%
55	Cobar (A)	New South Wales	5141	4658	-483	-9%
56	Leonora (S)	Western Australia	2007	1526	-481	-24%
57	Meekatharra (S)	Western Australia	1458	983	-475	-33%
58	The Coorong (DC)	South Australia	5893	5429	-464	-8%
59	Katanning (S)	Western Australia	4501	4042	-459	-10%
60	Alice Springs (T)	Northern Territory	26849	26390	-459	-2%
61	Loxton Waikerie (DC)	South Australia	12197	11743	-454	-4%
62	Central Desert (R)	Northern Territory	4678	4231	-447	-10%
63	Collie (S)	Western Australia	9109	8672	-437	-5%
64	Winton (S)	Queensland	1585	1153	-432	-27%
65	Berri and Barmera (DC)	South Australia	11273	10842	-431	-4%
66	Merredin (S)	Western Australia	3783	3365	-418	-11%
67	Bairnsdale (A)	New South Wales	2751	2338	-413	-15%
68	Glennelg (S)	Victoria	20083	19674	-409	-2%
69	Northampton (S)	Western Australia	3347	2944	-403	-12%
70	Coorow (S)	Western Australia	1381	980	-401	-29%
71	Mount Magnet (S)	Western Australia	854	454	-400	-47%
72	Leeton (A)	New South Wales	11832	11445	-387	-3%
73	Gnowangerup (S)	Western Australia	1585	1200	-385	-24%
74	Whyalla (C)	South Australia	22049	21665	-384	-2%
75	Swan Hill (RC)	Victoria	21025	20649	-376	-2%



Declining municipalities

Ranked by net population change 2001-19	Region	State	Population 2001	Population 2019	Change 2001-19	Change % 2001-19
101	Weddin (A)	New South Wales	3826	3613	-213	-6%
102	Central Highlands (M) (Tas.)	Tasmania	2339	2130	-209	-9%
103	Etheridge (S)	Queensland	997	793	-204	-20%
104	Wattle Range (DC)	South Australia	12234	12041	-193	-2%
105	Bruce Rock (S)	Western Australia	1132	940	-192	-17%
106	Barcoo (S)	Queensland	454	266	-188	-41%
107	Wyalkatchem (S)	Western Australia	678	492	-186	-27%
108	Unincorporated NSW	New South Wales	1210	1026	-184	-15%
109	Ceduna (DC)	South Australia	3625	3442	-183	-5%
110	Three Springs (S)	Western Australia	754	573	-181	-24%
111	Towong (S)	Victoria	6216	6040	-176	-3%
112	Kondinin (S)	Western Australia	1033	857	-176	-17%
113	Mukinbudin (S)	Western Australia	705	533	-172	-24%
114	Karoonda East Murray (DC)	South Australia	1276	1107	-169	-13%
115	Corrigin (S)	Western Australia	1302	1133	-169	-13%
116	Dowerin (S)	Western Australia	840	671	-169	-20%
117	Kimba (DC)	South Australia	1229	1065	-164	-13%
118	Orroroo/Carrieton (DC)	South Australia	1013	850	-163	-16%
119	Cootamundra-Gundagai Regional (A)	New South Wales	11397	11235	-162	-1%
120	Mingenew (S)	Western Australia	586	427	-159	-27%
121	Mount Marshall (S)	Western Australia	676	519	-157	-23%
122	Forbes (A)	New South Wales	10062	9906	-156	-2%
123	Broomehill-Tambellup (S)	Western Australia	1260	1108	-152	-12%
124	Wudinna (DC)	South Australia	1449	1300	-149	-10%
125	Kulin (S)	Western Australia	910	761	-149	-16%

Declining municipalities

Ranked by net population change 2001-19	Region	State	Population 2001	Population 2019	Change 2001-19	Change % 2001-19
126	Walcha (A)	New South Wales	3282	3134	-148	-5%
127	Cleve (DC)	South Australia	1939	1792	-147	-8%
128	Northern Areas (DC)	South Australia	4765	4619	-146	-3%
129	Boulia (S)	Queensland	566	423	-143	-25%
130	Elliston (DC)	South Australia	1150	1008	-142	-12%
131	Yorke Peninsula (DC)	South Australia	11466	11324	-142	-1%
132	Quairading (S)	Western Australia	1140	999	-141	-12%
133	Burke (S)	Queensland	490	354	-136	-28%
134	King Island (M)	Tasmania	1741	1610	-131	-8%
135	West Arthur (S)	Western Australia	910	780	-130	-14%
136	Bulloo (S)	Queensland	450	325	-125	-28%
137	Jerramungup (S)	Western Australia	1249	1127	-122	-10%
138	Narembeen (S)	Western Australia	963	845	-118	-12%
139	Flinders Ranges (DC)	South Australia	1804	1692	-112	-6%
140	Wentworth (A)	New South Wales	7156	7053	-103	-1%
141	Unincorporated NT	Northern Territory	7477	7376	-101	-1%
142	Brookton (S)	Western Australia	1048	952	-96	-9%
143	Wagin (S)	Western Australia	1879	1786	-93	-5%
144	Parkes (A)	New South Wales	14927	14837	-90	-1%
145	Mount Remarkable (DC)	South Australia	2998	2909	-89	-3%
146	Anangu Pitjantjatjara (AC)	South Australia	2661	2573	-88	-3%
147	Dumbleyung (S)	Western Australia	753	665	-88	-12%
148	Koorda (S)	Western Australia	490	406	-84	-17%
149	Kent (S)	Western Australia	641	559	-82	-13%
150	Liverpool Plains (A)	New South Wales	7977	7903	-74	-1%



Declining municipalities

Ranked by net population change 2001-19	Region	State	Population 2001	Population 2019	Change 2001-19	Change % 2001-19
151	Maralinga Tjarutja (AC)	South Australia	136	64	-72	-53%
152	Upper Gascoyne (S)	Western Australia	356	285	-71	-20%
153	Pingelly (S)	Western Australia	1217	1147	-70	-6%
154	Goyder (DC)	South Australia	4254	4190	-64	-2%
155	Victoria Plains (S)	Western Australia	974	914	-60	-6%
156	Sandstone (S)	Western Australia	134	79	-55	-41%
157	Belyuen (S)	Northern Territory	230	175	-55	-24%
158	Wujal Wujal (S)	Queensland	366	312	-54	-15%
159	Circular Head (M)	Tasmania	8128	8078	-50	-1%
160	Tammin (S)	Western Australia	443	398	-45	-10%
161	Trayning (S)	Western Australia	394	352	-42	-11%
162	Uralla (A)	New South Wales	6052	6012	-40	-1%
163	Cunderdin (S)	Western Australia	1457	1422	-35	-2%
164	Perenjori (S)	Western Australia	615	580	-35	-6%
165	Wickepin (S)	Western Australia	747	714	-33	-4%
166	Diamantina (S)	Queensland	320	291	-29	-9%
167	Nungarin (S)	Western Australia	276	249	-27	-10%
168	Kellerberrin (S)	Western Australia	1221	1195	-26	-2%
169	Barunga West (DC)	South Australia	2585	2563	-22	-1%
170	Cranbrook (S)	Western Australia	1072	1057	-15	-1%
171	Laverton (S)	Western Australia	1207	1197	-10	-1%
172	Kowanyama (S)	Queensland	999	990	-9	-1%
Total Australia			19,274,701	25,365,571	6,090,870	32%

COUNCILLOR REQUEST FOR AN AGENDA REPORT

Meeting: Ordinary 26 August 2020

Date: 17 August 2020

Item Number: 14.1

File Number: D20/78711

SUBJECT HEADING: Telecommunications in the Maranoa

Classification: Open Access

Councillor's Title: Cr Tyson Golder

Executive Summary:

There are areas in the Maranoa that are impacted by little to no telecommunication coverage.

Councillor's Recommendation:

That a report be prepared for an upcoming Council meeting.

Details of Requested Agenda Report:

I would like Council to consider different funding options to provide telecommunication improvements for the Maranoa community.

Supporting Documentation:

Nil

COUNCILLOR REQUEST FOR AN AGENDA REPORT

Meeting: Ordinary 26 August 2020

Date: 17 August 2020

Item Number: 14.2

File Number: D20/79057

SUBJECT HEADING: Surat Flying Foxes

Classification: Open Access

Councillor's Title: Cr Johanne (Joh) Hancock

Executive Summary:

Proposal for Councillors to consider its approach in managing the annual arrival of flying foxes in Surat, which are likely to return any time from September this year.

Councillor's Recommendation:

That a report be prepared for an upcoming Council meeting.

Details of Requested Agenda Report:

I would like a report to be tabled at a meeting to discuss -

1. What has happened previously in regards to the flying foxes?
2. What is happening this year (any time from September) regarding flying foxes?
3. Developing a plan for the future to move the flying foxes on from the Surat Town Water inlet.

Supporting Documentation:

Nil