

NOTICE OF MEETING & AGENDA

Special Meeting

Friday 20 December 2024

Roma Administration Centre

NOTICE OF MEETING

Date: 17 December 2024

Mayor:	Councillor W M Taylor
Deputy Mayor:	Councillor C J O'Neil
Councillors:	Councillor J R P Birkett Councillor M K Brumpton Councillor A K Davis Councillor P J Flynn Councillor J M Hancock Councillor B R Seawright Councillor J R Vincent
Chief Executive Officer:	Robert Hayward
Executive Management:	Rueben Broom – (Acting) Director Corporate Services Stephen Scott – Director Bendemere Seamus Batstone – Director Engineering Lee Jackson – Director Bungil Thea Griffin – (Acting) Director Regional Development, Environment and Planning Dean Ellwood – Director Roma Mathew Gane – Director Warroo

Attached is the agenda for the **Special Meeting** to be held at the Roma Administration Centre on **20 December 2024 at 11:00 AM.**



Robert Hayward
Chief Executive Officer

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OFFICER REPORT

Meeting: Special 20 December 2024

Date: 17 December 2024

Item Number: 3.1

File Number: D24/123024

SUBJECT HEADING: Submission to 100-Day Review of Brisbane 2032 Olympic and Paralympic Games Infrastructure

Classification: Open Access

Officer's Title: Deputy Director / Strategic Road Management

Executive Summary:

In the lead up to the Brisbane 2032 Olympic and Paralympic Games (the Games), the Queensland Government has committed to conducting a comprehensive 100-day infrastructure review.

Based on information published by the Games Independent Infrastructure Coordination Authority (GIICA), the review will:

- a) focus on ensuring that Queensland is delivering the right projects in the right places with the right governance.
- b) consider deliverability, legacy impact, value for money, and alignment with long-term growth strategies, aiming to generate lasting economic, social and environmental benefits **across the State** whilst enabling the successful delivery of the Games.

This report presents Council with the opportunity to consider the review's Terms of Reference and consider whether it would like to provide a formal submission to the Games Independent Infrastructure Coordination Authority (GIICA) by 10 January 2025.

Officer's Recommendation:

That Council provide a submission to the Games Independent Infrastructure Coordination Authority (GIICA) 100-Day review of Olympic venues in support of consideration and investment into rural and regional legacy infrastructure, such as the Denise Spencer Memorial Aquatic Centre, as part of the 2032 Olympic Games.

Context (*Why is the matter coming before Council?*):

This report presents Council with the opportunity to consider the review's Terms of Reference and consider whether it would like to provide a formal submission to the Games Independent Infrastructure Coordination Authority (GIICA) by 10 January 2025.

Background (*Including any previous Council decisions*):

The 100-Day Review

In the lead up to the Brisbane 2032 Olympic and Paralympic Games (the Games), the Queensland Government has committed to conducting a comprehensive 100-Day infrastructure review.

The Games Independent Infrastructure Coordination Authority (GIICA) has been formed to oversee the review and provide a report to the government.

Based on the GIICA's website, the review will:

- assess the intricate network of critical infrastructure projects required to support the Games, ensuring projects align with long-term planning, fiscal and future legacy objectives.
- focus on ensuring that Queensland is delivering the right projects in the right places with the right governance. It will prioritise key infrastructure, assess connectivity, and ensure integration across venues, transport projects and athlete's villages.
- consider deliverability, legacy impact, value for money, and alignment with long-term growth strategies, aiming to generate lasting economic, social and environmental benefits across the State whilst enabling the successful delivery of the Games.

Denise Spencer Memorial Aquatic Centre

The current pool was built in the late-1960's and is nearing the end of its life.

Planning has been underway since 2019, with the new facility shovel ready.

Council has submitted four proposals to State and Federal government funding programs since 2022, which to date have been unsuccessful. The latest from the former state government was under the LGGSP program. Council currently has applications in under two (2) federal government programs for \$9.5M.

In 2022, Royal Lifesaving Australia released a report that said as many as 500 facilities will close within 10 years without significant and sustained investment. Roma is well and truly in this group.

The State of Aquatic Facility Infrastructure Report (2022) highlighted that \$8 billion is needed to replace the 500 aging public pools by 2030.

Local governments across the state, particularly regional ones, are building pressure for the government to deliver legacy works based around the 2032 Olympics.

The Denise Spencer Memorial Aquatic Centre presents an opportunity to combine the Olympic legacy piece with the state of aquatic facilities across the state.

The 2032 Olympics also provides a huge opportunity for regional Queensland to be used as training bases for visiting countries and extend into establishing broader international ties and opportunities.

The Submission Opportunity

As a region, south-east Queensland will gain global exposure as the host of the 2032 Olympic and Paralympic Games. At present, the Maranoa Region is not considered for any major infrastructure investments directly associated with Brisbane 2032.

The Denise Spencer Memorial Aquatic Centre will deliver the region a modern aquatic facility that broadens its capability to provide events for the region and further

provide athlete pathways and social opportunities to benefit the region for generations.

The Terms of Reference have now been released for the 100-day Review of Brisbane 2032 Olympic and Paralympic Games Infrastructure, and one of the guiding principles is to seek to ensure infrastructure investments deliver benefits to rural and regional Queenslanders.

This guiding principle opens the door for the Maranoa Region to advocate to the state to ensure rural and regional Queensland is not forgotten.

The recommendation, as drafted, provides Council with the opportunity to take a proactive step and moving our support of an upgrade of this facility and a long-lasting legacy from the Games to our region.

Options Considered:

In term of the matter, there is two main options available to Council:

1. Provide a submission prior to the 10 January 2025 deadline
(Recommended)
2. Not provide a submission prior to the 10 January 2025 deadline
(Refer Risk Section of this report)

Recommendation:

That Council provide a submission to the Games Independent Infrastructure Coordination Authority (GIICA) 100-day review of Olympic venues in support of regional consideration and investment into legacy infrastructure, such as the Denise Spencer Memorial Aquatic Centre, as part of the 2032 Olympic Games.

Risks:

Risk	Description of likelihood & consequences
Missed advocacy opportunity	Providing a submission would help ensure the Maranoa, and rural and regional Queensland, are being considered during all stages of the planning and coordination of the 2032 Olympic Games. Extract from GIICA website: <i>The Games Independent Infrastructure and Coordination Authority is conducting the 100 Day Review of Games infrastructure and planning in line with the Terms of Reference and encourages individuals and organisations to provide submissions.</i>

The Games are a generational opportunity for Queensland and together we can use them to transform our region. For your thoughts to be considered as part of the 100 Day Review, you must submit your input via the Submissions Portal below.

Policy and Legislative Compliance:

Document: Elevate 2042

The Brisbane 2032 Legacy Strategy, Elevate 2042, is the product of the collective effort of all of the Games Delivery Partners and is a unifying statement of our joint commitment to ensuring the catalytic effect of the Games drives lasting benefits beyond the Games themselves.

Elevate 2042 is a guiding light that will keep our collective focus on the areas of our society, economy, connectivity and environment in which we wish to make the most significant change to be better, sooner, together through sport.

A full copy Elevate 2042 can be found via:

https://cdn.q2032.au/documents/ELEVATE%202042%20Legacy%20Strategy_FULL%20LENGTH.pdf

A number of key extracts support the submission into the 100-Day review.



Focus Area 5 - Creating more great places and precincts

Liveability is one of our greatest assets and we are seeking to protect and enhance it as we continue to grow. Brisbane and Queensland have an extraordinary quality of life and diverse lifestyle opportunities ranging from the vibrancy of its cities, to the spirit of its regional areas and friendliness of rural communities. Wherever there are Games events, training camps, venues or precincts, there will be opportunities for renewal and placemaking; creating more places and precincts local people love and where they can connect and spend time together. Innovation precincts and places act as engines of growth and job creation, where business and research work together to discover and develop innovative solutions to economic, environmental and social challenges. They contribute to the transition of existing industries, creation of new industries, growing and attracting new skills and talent, future regional jobs and economic growth and enabling the state to be globally competitive. Creating these places within cities and communities across the State will enhance liveability and increase our competitive appeal as a destination of choice for tourists, talent, domestic and international migrants. Activating and highlighting arts and cultural experiences in places and precincts, will further enhance regional development and community vibrancy.

Focus Area 2 - A high performance sports system

We recognise the importance of national and international sporting performance to our national identity and as a unifying feature across our many diverse communities. Our high performance athletes are role models who inspire the next generation of talent, generate enthusiasm in the community and encourage their communities to be more active and involved with sporting activities.

Early and sustained effort will contribute to:

A sustainable world class sports system

We want to use the momentum of the Games to create a sustainable, world class sports system.

Providing support and developing pathways to grow and sustain talented athletes will be an important element for achieving this goal. This will include reinforcing an athlete centred culture from talent identification to retirement, empowering those individuals and teams that seek to represent their nation and encouraging their success at the highest level.

We are seeking sustained success and not just a single moment in time. To achieve this ambition will require an ongoing commitment to hard and soft infrastructure, access to training and competition venues, investment in the development of coaches and officials and extending the capabilities of the volunteer support network. Continuing to support Australia's world class sports system will help to position South East Queensland (SEQ) as a high performance sports training destination for the Southern Hemisphere, creating more opportunities across Queensland's regions and throughout Australia.

Ensuring equitable high performance pathways

We are committed to high performance environments which are safe, inclusive, enable growth and support difference, allowing athletes to thrive in sport and in life. We acknowledge the journey is harder for some athletes because of their background, location, gender, age or disability and we are committed to ensuring greater inclusivity in the high performance system. Reducing barriers to entry for athletes from under-represented populations is an important focus, ensuring they can be retained in their sport and actively supported to progress and perform at their best. We will work with Aboriginal and Torres Strait Islander leaders and rural and remote communities to support athletes to continue living in their own communities while they pursue their dreams.

One Oceania in sport

We recognise the importance of this being a Games for the Pacific region. It creates a powerful opportunity to support the development of a sustainable sports system across Oceania. Hosting the Games delivers opportunities for partnerships in the training and competition of high performance athletes, including those with disability.



Desired outcomes

Hosting the Games will contribute to:

Higher levels of physical activity leading to a healthier general population	Potential indicators
Increased participation in sport with equity targets for identified cohorts	<ul style="list-style-type: none"> › Enhanced health and wellbeing in the general population. › Increased levels of adult and child populations achieving desired levels of physical activity including people with disability. › Decreased levels of adult and child populations experiencing obesity. › Increased levels of Aboriginal and Torres Strait Islander peoples achieving desired levels of physical activity. <hr/> <ul style="list-style-type: none"> › Increased participation in sport Australia-wide. › Increased levels of participation in sport and sports administration for target cohorts: <ul style="list-style-type: none"> – Aboriginal and Torres Strait Islander peoples – people with disability – culturally and linguistically diverse people – women and girls – older Australians. › Numbers of rural and regional Queenslanders who can participate in local sport activities in their own region. › Assistance provided to support a sustainable sports system across Oceania.
Enhanced sporting achievement at elite competition level	<ul style="list-style-type: none"> › Increased support for training and development of elite athletes, coaches, officials and volunteers including those with disability. › Community perception of athletes, including those with disability, to inspire the next generation of talent.

Transformation themes and focus areas

Budget / Funding (Current and future):

N/A – no financial implications of making a submission (other than Officers time)

Timelines / Deadlines:

Submission must be made before the Submissions Portal closes at 11:59pm (AEST) on Friday, 10 January 2025.

Consultation (Internal / External):

State Government
Chief Executive Officer

During recent advocacy in relation to the Denise Spencer Memorial Aquatic Centre, the 100-Day review was raised, with Council encouraged to make a submission to the review.

Input from Portfolio Chair for Major Projects and Portfolio Chair for Sport and Recreation will specifically be sought in the drafting and approval of the submission.

Strategic Asset Management Implications:

(If applicable, outline changes to whole of life costs and / or level of service)

N/A

Acronyms:

Acronym	Description
GIICA	Games Independent Infrastructure Coordination Authority

Addition to Operational or Corporate Plan:

Plan Description	Yes / No
Operational	No
Corporate	No

Link to Corporate Plan:

Corporate Plan 2023-2028
Corporate Plan Pillar 3: Connectivity
3.1 Quality, fit-for-purpose strategic facilities

Supporting Documentation:

- 1 [↓](#) Terms of Reference for the 100 Day Games Review - 2032 Brisbane Olympics D24/123028
- 2 [↓](#) Correspondence from the Deputy Premier, Minister for State Development, Infrastructure and Planning and Minister for Industrial Relations D24/123263

Report authorised by:

Deputy Director / Strategic Road Management

100-day Review of Brisbane 2032 Olympic and Paralympic Games Infrastructure

Terms of Reference

Preamble

In the lead up to the Brisbane 2032 Olympic and Paralympic Games (the Games), the Queensland Government has committed to conducting a comprehensive 100-day infrastructure review. This review will assess the intricate network of critical infrastructure projects required to support the Games, ensuring projects align with long-term planning, fiscal and future legacy objectives.

This review will focus on ensuring that Queensland is delivering the right projects in the right places with the right governance. It will prioritise key infrastructure, assess connectivity, and ensure integration across venues, transport projects and athlete's villages. This review will consider deliverability, legacy impact, value for money, and alignment with long-term growth strategies, aiming to generate lasting economic, social and environmental benefits across the State whilst enabling the successful delivery of the Games.

Objectives

The primary objectives of this 100-day review are to:

- **Assess infrastructure demand alignment:** Confirm that infrastructure projects are strategically chosen based on demand, ensuring they are located in the right places to meet the needs of the Games and support Queensland's long-term legacy outcomes.
- **Assess connectivity and integration:** Evaluate the interconnectivity of venues, transport systems, athlete's villages and precincts within the infrastructure network including the need to facilitate access during the Games and promote long-term mobility solutions.
- **Evaluate affordability:** Examine all proposed infrastructure investments for their economic viability and value for money. This includes ensuring investments within the venues program remain within the agreed \$7.1 billion funding envelope from the State and Australian governments, and other investments for athlete's villages and transport infrastructure meet legacy and Games needs.
- **Evaluate deliverability:** Assess the feasibility of completing infrastructure projects on time and within budget, considering resource availability, Olympic Host Contract and Games commitments and other risk factors. This includes reviewing infrastructure procurement, staging strategy and delivery models, including those that involve private investment, and evaluating industry capacity.
- **Identify priority projects:** Identify critical infrastructure investments that are essential for both Games-time needs and long-term growth for Queensland, while recommending opportunities for cost savings across the venues program.
- **Maximise long-term benefits:** Ensure that infrastructure investments support regional economic development and align with broader strategies, including tourism, and deliver lasting community benefits such as increased housing and improved public amenities.
- **Assess Games governance:** Evaluate the current governance arrangements for the Games and recommend any changes that are considered to increase the likelihood for successful delivery of the Games, including the infrastructure required, and to reduce the overall cost and risk in delivering the Games.

Scope

The 100-day review will **include** the following in its scope:

- **New, upgraded and temporary venues:**
 - Assessment of the necessity, location, feasibility, delivery approach, overlay requirements and long-term impact of proposed venues (including all projects identified within the Intergovernmental Agreement on the Brisbane 2032 Olympic and Paralympic Games).
 - Evaluation of their connectivity to transport systems, training venues, and villages.
- **Olympic and Paralympic villages:**
 - Analysis of the number, location, design, feasibility, delivery approach, overlay requirements and legacy outcomes associated with the villages.
 - Evaluation of their connectivity to transport systems and venues.
- **Transport infrastructure:**
 - Identify and assess critical transport projects to be constructed prior to the Games, ensuring alignment with long-term mobility and transport strategies.
- **Games Governance:**
 - Evaluation of the current governance arrangements for the Games, including the various games entities' roles and responsibilities.

Guiding Principles

The review will adhere to the following principles:

- **Maximise use of existing venues:** The review will prioritise the utilisation of existing venues and infrastructure to minimise new construction, thereby enhancing cost-efficiency and promoting sustainability.
- **Value within the agreed funding envelope:** Venue infrastructure investments will be assessed for viability, and value for money, ensuring delivery models and opportunities for private sector investment are considered, to enable delivery within the \$7.1 billion funding envelope agreed between the State and Australian governments. Funding for transport infrastructure, precincts and villages does not form part of the \$7.1 billion funding envelope but should also be assessed in accordance with these principles.
- **Leveraging investment:** The review will consider opportunities to leverage transport, venue and village investment to provide the widest public benefit to the community, noting well designed precincts can create economic, cultural and environmental value, attract public and private co-investment, and increase the use of shared space.
- **Legacy-focused:** Permanent infrastructure investments must provide lasting community and economic benefits, extending beyond the Games.
- **Integrated Planning:** The review will conduct all infrastructure assessments within a master plan framework, considering how venues, transport, and villages interconnect to avoid isolated decision-making.
- **Benefits for rural and regional Queensland:** The review will seek to ensure infrastructure investments deliver benefits for rural and regional Queensland.

Methodology

The review will follow a structured and transparent methodology, ensuring that all relevant aspects of infrastructure delivery are considered. The key elements of the methodology will include:

- **Document review:**
 - All planning completed to date, including existing project plans, business cases, Project Validation Reports (PVRs), cost assessments, gateway reviews and other relevant project documentation (where permissible to be shared).
 - Commitments related to the Games, including those within the Olympic Host Contract and intergovernmental agreements
 - Relevant sporting federation requirements for venues, as required
 - Government transport plans
 - Current governance arrangements and establishing documents for games entities and governance bodies.

- **Stakeholder consultation:**
 - The Review will be informed by a public submission process (open for a suitable portion of the 100 days) which welcomes all Queenslanders to contribute directly to the Review.
 - The Review will also be informed by targeted consultation and relevant advice from stakeholders which, at the discretion of the Reviewers, may include:
 - the Australian Government
 - relevant Queensland Government agencies
 - relevant local government agencies and bodies, including Brisbane City Council, City of Gold Coast, Sunshine Coast Council, and other local governments hosting Brisbane 2032 events, Council of Mayors - South East Queensland (COMSEQ) and the Local Government Association of Queensland (LGAQ)
 - relevant statutory bodies and authorities, including the Brisbane Organising Committee for the 2032 Olympic and Paralympic Games, Stadiums Queensland and Economic Development Queensland
 - the Australian Olympic Committee and Paralympics Australia
 - key end users, including venue managers and operators
 - Gateway Reviewers and other advisors on PVRs and business cases
 - sport representative bodies, including International Federations, National Sporting Organisations and State Sporting Organisations.

- **Independent assessments:**
 - Independent evaluations will assess infrastructure feasibility, deliverability, connectivity, and long-term legacy outcomes to ensure recommendations align with the review's objectives. These assessments will be conducted within a cohesive master plan framework to consider how venues, villages, transport, and services interconnect, promoting an integrated infrastructure strategy for the Games and beyond.



Assessment Framework:

Key components of the assessment framework include:

- a **demand and scope assessment** of the proposed infrastructure and its connectivity to ensure alignment with both the immediate needs of the Games and the long-term legacy objectives
- a **cost analysis**, including infrastructure capital costs, displacement costs, operational costs incurred during the Games (e.g. staff, logistics, government services) and ongoing operational costs post-Games
- a **deliverability assessment** which considers project timelines, site selection, land acquisition, resource availability, delivery models and market capacity, policy and games commitments and risk
- a **legacy impact evaluation** which considers community benefits, long-term use of infrastructure, opportunity for economic growth
- a collection and analysis of **stakeholder feedback**.

Deliverables

The review will yield the following deliverables:

1. **Draft Report**
 - Issued to the Queensland Government at least 14 days prior to delivery of the Final Report for review. Government will have the opportunity to send written responses including identifying matters of accuracy and fact, which will be included in full in the final report.
2. **Final Report**
 - A final, consolidated report of findings and recommendations issued to the Queensland Government 100 days from the commencement of the Review.





Honourable Jarrod Bleijie MP, Deputy Premier
Minister for State Development, Infrastructure and Planning
Minister for Industrial Relations

Our ref: OUT24/5859

17 December 2024

Councillor Wendy Taylor
Mayor
Maranoa Regional Council
mayor@maranoa.qld.gov.au

Dear Councillor Taylor

Brisbane 2032 Games 100 Day Review - Have your say

The Brisbane 2032 Games present a unique opportunity to ensure generational infrastructure and economic opportunities that benefit all Queenslanders.

The Queensland Government has tasked the newly appointed Board of the Games Independent Infrastructure and Coordination Authority (the Board) to undertake a comprehensive review to assess and map the infrastructure and transport needs for Queensland and the Games, within 100 days.

The 100 Day Review is now underway and will assess the network of critical projects required to support the Games to ensure that Queensland is investing in the right projects, and that infrastructure aligns with long-term planning, fiscal responsibility, and legacy goals, as well as ensuring investment delivers benefits for regional Queensland. The review will:

- Identify infrastructure needs which support the vision of the Games while aligning with long-term planning and budget priorities
- Prioritise key infrastructure, assess connectivity and ensure integration across venues, transport projects and athlete villages
- Consider deliverability, legacy impact, value for money, and alignment with long-term growth strategies of projects
- Generate lasting economic, social and environmental benefits across the State whilst enabling the successful delivery of the Games.

A public submissions process will inform the review, giving all Queenslanders the opportunity to contribute directly. The Authority's submission portal has been launched, and the website is now live.

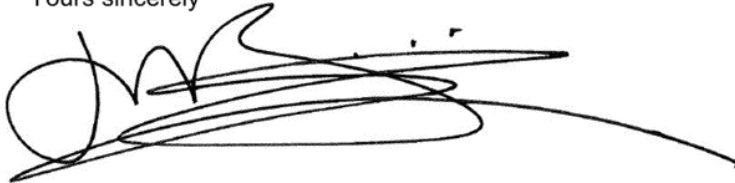
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The terms of reference for the 100 Day Review are available at: <https://www.statedevelopment.qld.gov.au/industry/brisbane-2032>. The public submission portal can be found at: <https://www.gamesreview.com.au>. Submissions close on Friday 10 January 2025 at 11.59pm AEST. Should a submitter have accessibility needs that prevent them from completing their submission online, they may email: 100DayReview@gvlda.au.

By having your say, and encouraging your communities to do the same, together we can create a positive vision and leave a remarkable and lasting legacy for generations to come.

Yours sincerely

A handwritten signature in black ink, appearing to be 'Jarrod Bleijie', with a long horizontal flourish extending to the right.

JARROD BLEIJIE MP
DEPUTY PREMIER
Minister for State Development, Infrastructure and Planning
Minister for Industrial Relations