



LATE ITEMS

AGENDA

Ordinary Meeting

Thursday 30 October 2025

Roma Administration Centre

NOTICE OF MEETING

Date: 28 October 2025

Mayor:

Councillor W M Taylor

Deputy Mayor:

Councillor C J O'Neil

Councillors:

Councillor J R P Birkett
Councillor M K Brumpton
Councillor A K Davis
Councillor P J Flynn
Councillor J M Hancock
Councillor B R Seawright
Councillor J R Vincent

Chief Executive Officer:

Robert Hayward

Executive Management:

Cameron Hoffmann – Deputy CEO – Strategic Roads, Airports & Major Projects
Brett Exelby – Director Corporate Services
Seamus Batstone – Director Engineering
Jamie Gorry – Director Regional Development, Environment and Planning

Attached is the agenda for the **Ordinary Meeting** to be held at the Roma Administration Centre on **30 October, 2025 at 9:00 AM.**

Robert Hayward
Chief Executive Officer

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LC.	Late Confidential Items	
LC.1	Tender 25047 - Maranoa Region Wide Flood Risk Management	
	Classification: Closed Access	
	Local Government Regulation 2012 Section 254J(3)(i) a matter the local government is required to keep confidential under a law of, or formal arrangement with, the Commonwealth or a State.	

OFFICER REPORT

Meeting: Ordinary 30 October 2025

Date: 17 October 2025

Item Number: L.1

File Number: D25/106603

SUBJECT HEADING: Monthly Financial Report as at 30 September 2025

Classification: Open Access

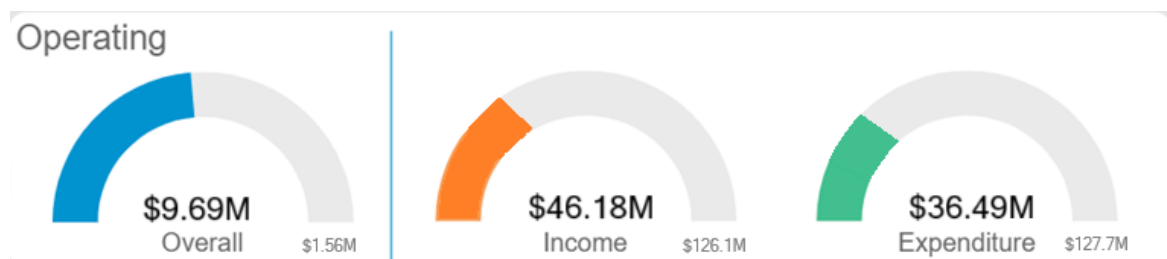
Officer's Title: Chief Financial Officer

Purpose:

The purpose of this report is to present the monthly financial report to Council in accordance with section 204 of the *Local Government Regulation 2012* for the period ended 30 September 2025.

Executive Summary:

Council's **operating result** for September 2025 year-to-date is a surplus of \$9.69M

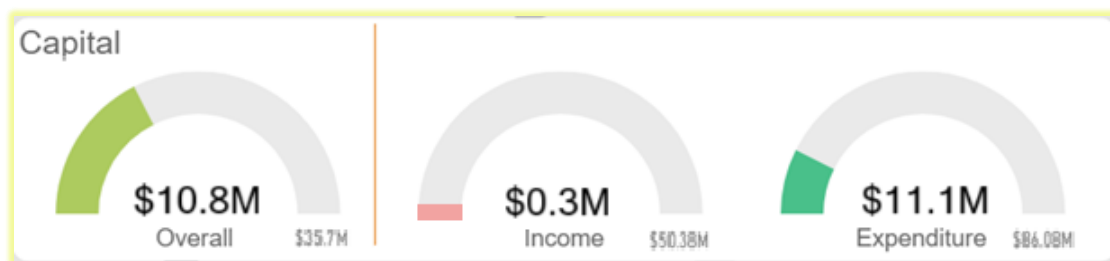


Comparing YTD Actuals surplus of \$9.69M to YTD Budget surplus of \$8.46M, the variance is a surplus of \$1.22M

Notable variances are:

- Sales of contract and recoverable works for Department of Main Roads is ahead of budget by \$0.9M.
- Sales Revenue: Saleyards income is over budget by \$0.6M due to strong throughput sales.
- Materials and Services: Saleyards expenditures is over budget due to strong throughput sales.

Capital Projects budgeted expenditure consumed is 12.5%



Financial Risks or issues, across operating and capital, requiring Council's awareness are:

- No significant issues at this time

Our **strategic outlook** is favourable. We are currently on track to achieve budget.

Detailed financial statements are included within the attached report.

Officer's Recommendation:

That Council note the Monthly Financial Report for the period ended 30 September 2025.

Individuals or Organisations to which the report applies:

Maranoa Regional Council

Acronyms:

Acronym	Description
EOFY	End of Financial Year
FAGs	Financial Assistance Grants
FY	Financial Year
YTD	Year To Date

Context:

To present the monthly financial report for the period ended 30 September 2025, in accordance with section 204 of the *Local Government Regulation 2012*.

Background:

This report presents the consolidated statement of income and expenditure for operating and capital budgets versus actuals for the period ended 30 September 2025.

Legislation, Local Laws, State Policies & Other Regulatory Requirements:

Local Government Regulation 2012

204 Financial Report

- (1) The local government must prepare a financial report.*
- (2) The chief executive officer must present the financial report -
 - (a) If the local government meets less frequently than monthly - at each meeting of the local government; or*
 - (b) Otherwise - at a meeting of the local government once a month.**
- (3) The financial report must state the progress that has been made in relation to the local government's budget for the period of the financial year up to a day as near as practicable to the end of the month before the meeting is held.*

Council Policies or Asset Management Plans:

N/A

Input into the Report & Recommendation:

Lead Rates and Utility Billing Officer / System Administrator

Lead Accounts Processing Officer

Project Managers

General Manager - Saleyards

Manager Airports (Roma) & Regional Compliance

Coordinator - Materials Production (Roma Quarry)

Local Area Directors

Funding Bodies:

Projects with external funding are required to be delivered in accordance with funding agreements.

This Financial Year's Budget:

The purpose of this report is to present financial information on the progress that has been made in relation to Council's budget for the period ended 30 September 2025.

Future Years' Budgets:

This report is for information purposes.

Impact on Other Individuals or Interested Parties:

Is there anyone who is likely to be particularly interested in or impacted by the decision, or affected by the recommendation if adopted? What would be their key interests or concerns?

(Interested Parties Analysis - IS9001:2015)

Interested Parties – Maranoa residents, Department of State Development, Infrastructure, Local Government & Planning, Queensland Audit Office, Queensland Treasury Corporation.

Risks:

Risk	Description of likelihood & consequences
Compliance with <i>Local Government Regulation 2012</i>	The presentation of the financial report is in accordance with the Regulation.

Advice to Council:

The presentation of monthly financial statements is a legislative requirement.

Recommendation:

That the preliminary monthly financial report for the period ended 30 September 2025 be noted by Council.

Link to Corporate Plan:

Corporate Plan 2023-2028

Corporate Plan Pillar 4: Accountability

4.5 Good governance framework

Supporting Documentation:

1 [↓](#) Monthly Financial Report - FY26 SEPTEMBER

D25/107829

2 [↓](#) Projects as at 30th September 2025

D25/107827

Report authorised by:

Director - Corporate Services



Maranoa Regional Council
Monthly Financial
Report

SEPTEMBER 2025





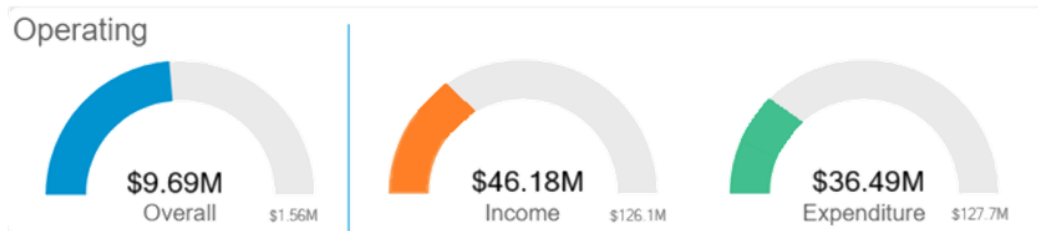
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Executive Summary

Council's **operating result** for September 2025 year-to-date is a surplus of \$9.69M.

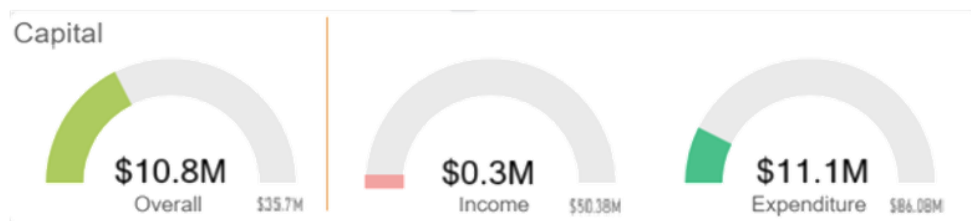


Comparing YTD Actual surplus of \$9.69M to YTD Budget surplus of \$8.46M, the variance is \$1.22M.

Notable variances are:

- Sales of contract and recoverable works for Department of Main Roads is ahead of budget by \$0.9M.
- Sales Revenue: Saleyards income is over budget by \$0.6M due to strong throughput sales.
- Materials and services: Saleyards expenditure is over budget due to strong throughput sales.

Council's **Capital Projects** expenditure budget consumed is 12.5%.



Financial Risks or issues, across operating or capital, requiring Council's awareness are:

- No significant issues at this time

Our **strategic outlook** is favourable. We are currently on track to achieve budget.



Statement of Comprehensive Income

	YTD Actual Sep-24 \$'000	Annual Budget 2025/26 \$'000	YTD Budget Sep-25 \$'000	YTD Actual Sep-25 \$'000	YTD Actual vs YTD Budget Sep-25 \$'000	YTD Actual as a % of YTD Budget Sep-25 Target 100%
Income						
Revenue						
Operating revenue						
Rates, levies & charges	25,476	50,054	27,543	27,712	169	101%
Fees and charges	1,156	5,373	1,214	1,404	191	116%
Rental income	184	728	169	134	(35)	79%
Interest received	1,350	5,404	1,298	1,302	4	100%
<i>Note 1</i> Sales revenue	3,880	21,036	5,254	6,837	1,583	130%
Other revenue	125	(3,388)	278	122	(156)	44%
<i>Note 2</i> Grants, subsidies, contributions - FA grant	14,244	16,099	2,098	2,098	0	100%
Grants, subsidies, contributions - other	460	31,871	6,571	6,572	1	100%
Total operating revenue	46,875	127,177	44,425	46,181	1,756	104%
Capital revenue						
Grants, subsidies, contributions, donations	2,227	50,383	0	347	347	
Total revenue	2,227	50,383	0	347	347	
Capital income						
Capital Income	(40)	0	0	0	0	
Total income	46,973	49,062	44,425	46,528	2,103	105%
Expenses						
Operating expenses						
Employee and councillor costs	8,336	35,390	8,417	8,550	132	102%
<i>Note 3</i> Materials and services	19,648	63,794	20,668	21,055	386	102%
Finance costs	154	1,939	238	254	16	107%
Depreciation and amortisation	975	26,542	6,635	6,635	0	100%
Total operating expenses	29,113	127,665	35,960	36,495	535	101%
Capital expenses						
Capital expenses	0	10,000	0	0	0	
Total expenses	29,113	137,665	35,960	36,495	535	101%
Total comprehensive income for the year	19,949	19,949	8,465	10,033	1,568	119%
Operating result						
Operating revenue	46,875	126,104	44,425	46,181	1,756	104%
Operating expenses	29,113	127,665	35,960	36,495	535	101%
Operating result	17,762	(1,561)	8,465	9,686	1,221	114%

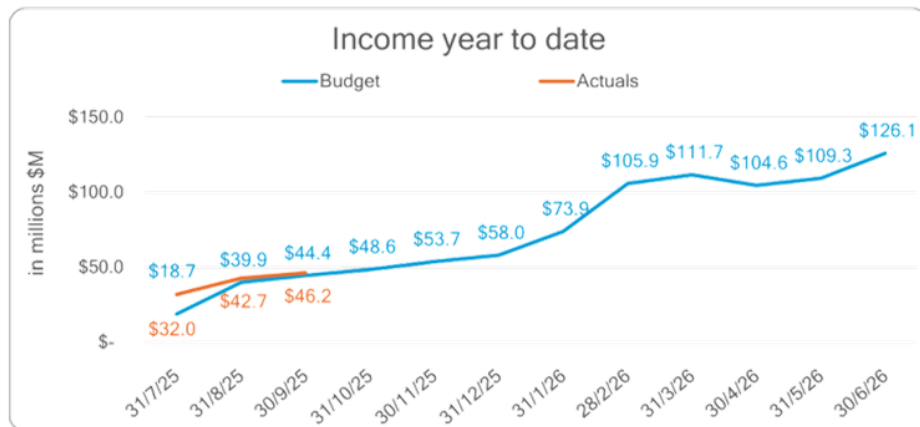
Note 1: Sales revenue is over budget due to Saleyards strong throughput sales of \$0.6M; also due to sales of contract and recoverable works for Department of Transport of \$0.9M.

Note 2: Phasing of the FA Grant budget for this year has been updated. Based on an assumption that an early payment of next year's FA Grant will be received in this financial year, in June 2026.

Note 3: Materials and services are over budget due to Saleyards strong throughput sales, causing higher sub-contractor costs.



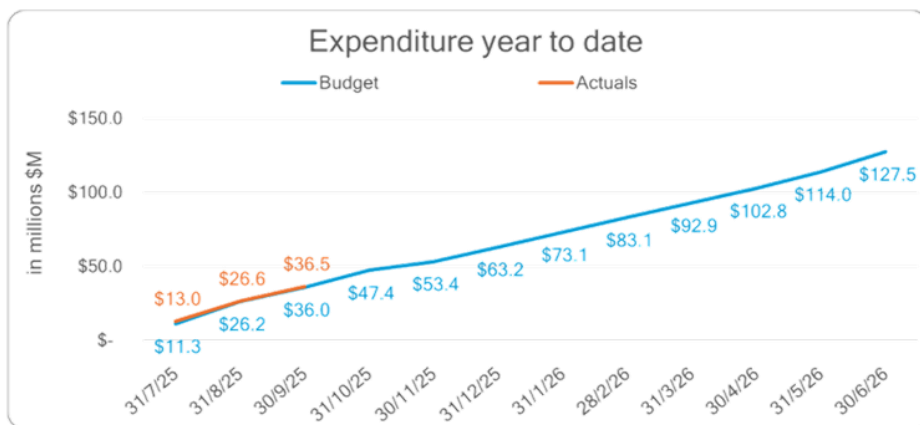
Operating revenue



Commentary: Operating revenue YTD is \$46.2M, compared to Budget YTD of \$44.4M, is over budget by \$1.8M.

Notable variances include higher Saleyards revenue and higher sales of contracts and recoverable works for Dept of Transport.

Operating expenses



Commentary: Operating expenses YTD is \$36M, compared to Budget YTD of \$36.5M, is generally aligned with budget. **Notable variances** Higher Saleyards costs due to strong throughput sales.

Operating result

The net operating result of the Council's operation for YTD September 2025 is a surplus of \$9.69M.



Statement of Financial Position

	YTD Actual Sep-24 \$'000	Annual Budget 2025/26 \$'000	YTD Actual Sep-25 \$'000
Assets			
Current assets			
Cash and cash equivalents	104,337	62,126	129,749
Contract assets	3,949	0	4,585
Inventories	2,522	2,523	2,438
Non-current assets held for sale	2,249	0	2,249
Receivables	16,709	10,275	6,226
Other assets	0	679	0
Total current assets	129,766	75,603	145,248
Non-current assets			
Property, Plant and equipment	1,064,635	1,146,979	1,118,163
Total non-current assets	1,064,635	1,146,979	1,118,163
Total assets	1,194,401	1,222,582	1,263,411
Liabilities			
Current liabilities			
Borrowings	1,137	1,545	1,519
Contract Liabilities	18,612	0	20,467
Other liabilities	487	497	508
Payables	30,663	7,187	14,174
Provisions	7,761	2,152	3,912
Total current liabilities	58,660	11,381	40,580
Non-current liabilities			
Non-current Borrowings	12,170	16,889	18,088
Non-current Contract Liabilities	0		7,999
Non-current Other liabilities	1,037	529	529
Non-current Provisions	47,838	51,860	54,089
Total non-current liabilities	61,044	69,278	80,705
Total liabilities	119,705	80,659	121,284
Net community assets	1,074,697	1,141,923	1,142,127
Community equity			
Asset revaluation reserve	478,615	502,606	513,643
Retained surplus	596,082	639,317	628,484
Total community equity	1,074,697	1,141,923	1,142,127



Statement of Cash Flows

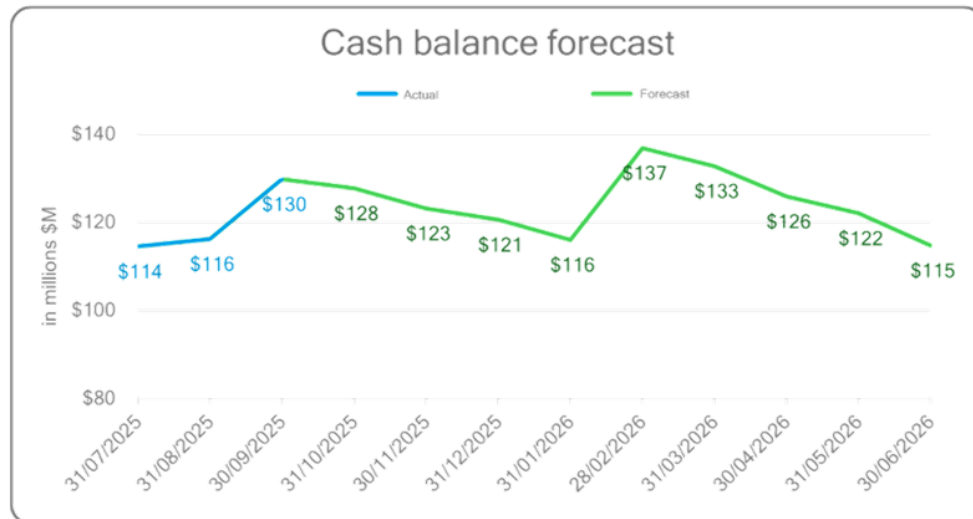
	YTD Actual Sep-24 \$'000	Annual Budget 2025/26 \$'000	YTD Budget Sep 25 \$'000	YTD Actual Sep 25 \$'000
Cash flows from operating activities				
Receipts from customers	20,535	85,070	31,580	37,504
Payments to suppliers and employees	(12,709)	(87,493)	(17,298)	(20,274)
Receipts for QRA flood events	25,865	20,110	6,500	18,498
Payments for QRA flood events	(2,697)	(20,110)	(6,500)	(6,078)
Payments for land held as inventory	0	2,249	2,249	0
Interest received	877	5,197	1,299	1,029
Rental income	131	724	181	186
Receipts from Operating Grants - other	197	1,621	7,208	2,197
Receipts from Operating Grants - FA grant	14,244	16,099	2,098	0
Borrowing costs	(154)	(731)	(183)	(168)
Other cash flows from operating activities	0	0	0	0
Net cash inflow from operating activities	46,289	22,737	27,134	32,895
Cash flows from investing activities				
Payments for property, plant and equipment	(25,715)	(107,742)	(9,243)	(21,242)
Proceeds from sale of property, plant and equipment	0	553	0	372
Capital Grants, subsidies, contributions	1,986	83,732	5,504	3,636
Other cash flows from investing activities	0	(9,995)	0	0
Net cash inflow from investing activities	(23,729)	(33,452)	(3,739)	(17,234)
Cash flows from financing activities				
Proceeds from borrowings	0	0	0	0
Repayment of borrowings	(222)	(1,492)	(373)	(373)
Net cash inflow from financing activities	(222)	(1,492)	(373)	(373)
Total cash flows				
Net increase in cash and cash equivalent held	22,338	(12,207)	23,022	15,288
Opening cash and cash equivalents	81,999	74,333	74,333	114,462
Closing cash and cash equivalents	104,337	62,126	97,355	129,750



Cash Balance

Council's **cash balance** at the end of this month is \$129.8M

Council's **cash balance forecast** is:



Restricted Cash

Council's **externally restricted** cash balance is \$22.5M

Council's **internally restricted** cash balance is \$33.7M

Council's **unrestricted cash** balance is \$73.6

Investment & Borrowings

Investments	
	Current Balance
Fixed Interest Security	
At Call Deposit (1)	\$100,788,088
Term Deposits (25)	\$25,900,000
Total	\$126,688,088

The investment interest earned this YTD is \$1.25M



Capital Works Statement of Expenditure

	2025/26 Budget \$'000	Sep-25 YTD Budget \$'000	Sep-25 YTD Actual \$'000
Property			
Land improvements	3,678	97	492
Total land	3,678	97	492
 Buildings	28,817	1,336	2,232
Total buildings	28,817	1,336	2,232
Total property	32,495	1,433	2,724
 Plant and equipment			
Plant, machinery and equipment	6,648	0	1,389
Audio visual, Computers and telecommunications	383	136	127
Total plant and equipment	7,031	136	1,517
 Infrastructure			
Roads, drainage & bridges	40,124	437	6,153
Water	2,331	73	239
Sewer	395	45	157
Gas	35	3	3
Airports & Aerodromes	2,414	29	28
Other infrastructure	3,582	195	279
Total infrastructure	48,882	782	6,859
 Total capital works expenditure	88,408	2,351	11,100

Commentary:

Capital Project expenditure YTD is \$11.1M, compared to Annual Budget of \$88.4M

This is a capital expenditure spend rate (or project burn rate) of 12.5%

Notable variations between YTD budget and YTD actuals include \$1.4M in heavy plant purchases occurring in an earlier month than budgeted; \$3M in Rural Roads capital works occurring earlier than budgeted; and carryover projects (for example Bollon Road extension project of \$3.6M) progressing into this year, with the budget yet to be carried over, at the first quarterly budget review.

Whilst a YTD budget is reported here for the first time, improvements are planned for future reports. A continuous improvement goal of maturing the budget phasing for our Project Works will continue. This will ensure that we are further advancing the alignment of YTD Budget and YTD Actuals in future reports.

For detailed information on specific projects, please refer to the **Projects as at 30th September 2025 report** which is attached. Note that some projects are continuing from last financial year and are yet to have their budgets carried forward into the 2025/2026 financial year; this is planned to occur as part of the quarter one budget review. So, for carryover projects, you will see YTD expenditure with no YTD budget.



QRA Flood Events

This report provides an update on the Maranoa Regional Council Disaster Recovery program for the significant 2024 weather events, Tropical Cyclone Kirrily and associated rainfall and flooding (January/February 2024) and Western Queensland Rainfall and Flooding (March/April 2024). In addition the recent 2025 weather events for Southwest Queensland Flooding and Rainfall (November/December 2024) and Western Queensland Surface Trough and Associated Rainfall and Flooding (March 2025) are now included.

Flood Recovery				
	Submitted	Approved	Budget	YTD Actual
	Sep-25 \$'000	Sep-25 \$'000	2025/26 \$'000	Sep-25 \$'000
Income				
Operating revenue				
Grants, subsidies, contributions			20,110	6,447
Total operating revenue			20,110	6,447
Expenses				
Operating expenses				
Employee costs			4,035	1,412
Materials and services			14,125	7,420
Internal plant hire			1,950	982
Total operating expenses			20,110	9,814
Operating result			0	(3,367)

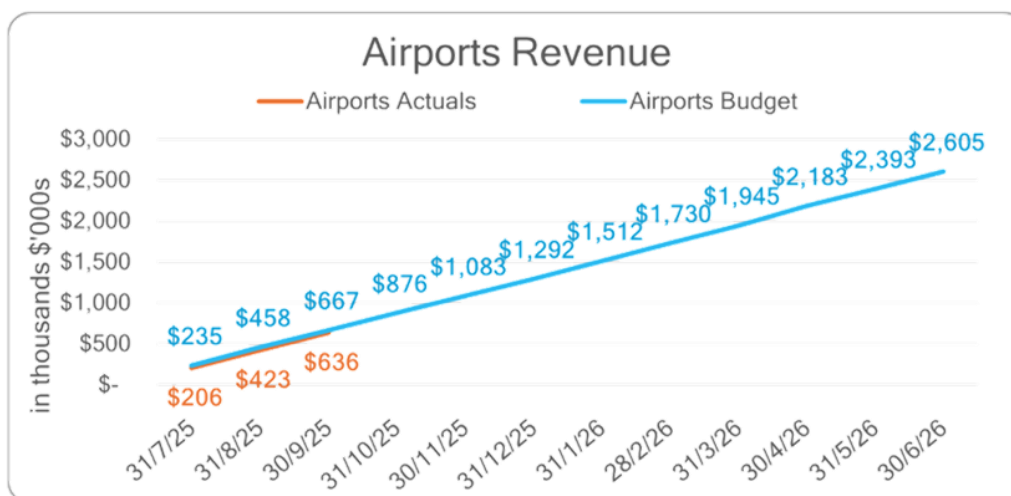
This report is being developed (Submitted and Approved information to appear in next report).



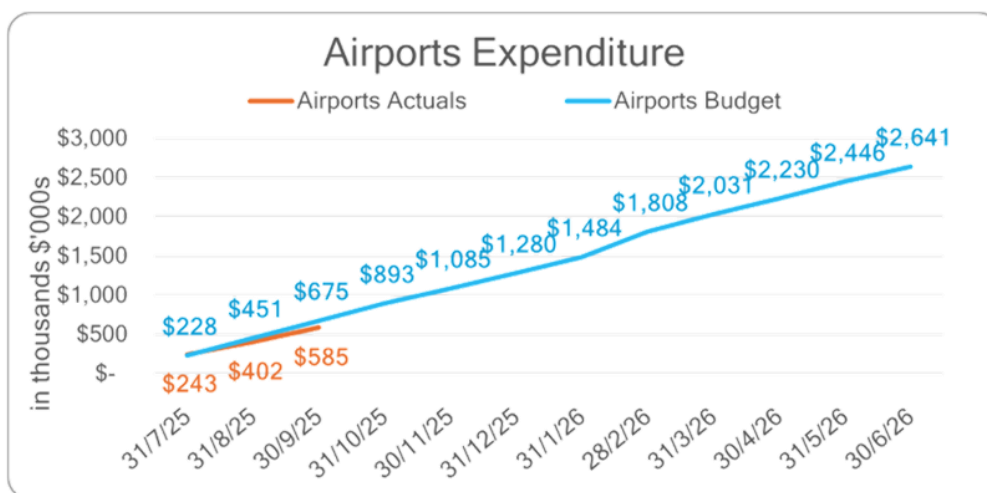
Business Units Performance

Airports

	Annual Budget	YTD Budget	YTD Actual	YTD Actual vs YTD Budget	YTD Actual as a % of YTD Budget
	2025/26 \$'000	Sep-25 \$'000	Sep-25 \$'000	Sep-25 \$'000	Sep-25 Target 100%
Total Airports					
Operating revenue					
Fees and charges - commercial	2,552	660	636	(24)	96
Other revenue	53	7	0	(7)	3%
Total operating revenue	2,605	667	636	(31)	95%
Operating expenses					
Employee costs	620	143	147	4	103%
Finance costs	63	16	16	0	100%
Materials and services	871	244	150	(94)	61%
Internal corporate overhead	242	61	61	0	100%
Depreciation	845	211	211	0	100%
Total operating expenses	2,641	675	585	(90)	87%
Total Airports Operating result	(36)	(8)	51	59	(674)%
Roma Airport					
Operating revenue					
Fees and charges - commercial	2,536	656	633	(23)	96%
Other revenue	53	7	0	(7)	3%
Total operating revenue	2,589	663	633	(30)	95%
Operating expenses					
Employee costs	585	135	136	1	101%
Finance costs	63	16	16	0	100%
Materials and services	780	222	127	(95)	57%
Internal corporate overhead	242	61	61	0	100%
Depreciation	608	152	152	0	100%
Total operating expenses	2,279	586	492	(94)	84%
Roma Airport Operating result	310	77	141	64	182%
Regional Airports					
Operating revenue					
Fees and charges - commercial	16	4	3	(1)	78%
Total operating revenue	16	4	3	(1)	78%
Operating expenses					
Employee costs	35	8	11	3	138%
Materials and services	91	22	23	1	105%
Depreciation	236	59	59	0	100%
Total operating expenses	362	89	93	4	105%
Regional Airports Operating result	(347)	(85)	(90)	(5)	106%



Commentary: Operating revenue YTD is \$636k, compared to Budget YTD of \$667k, is under budget by \$31k. **Notable variances:** Generally aligned with budget. Total passengers fees for the month of September will be reflected in the next month together with the corporate car park fees from Santos.

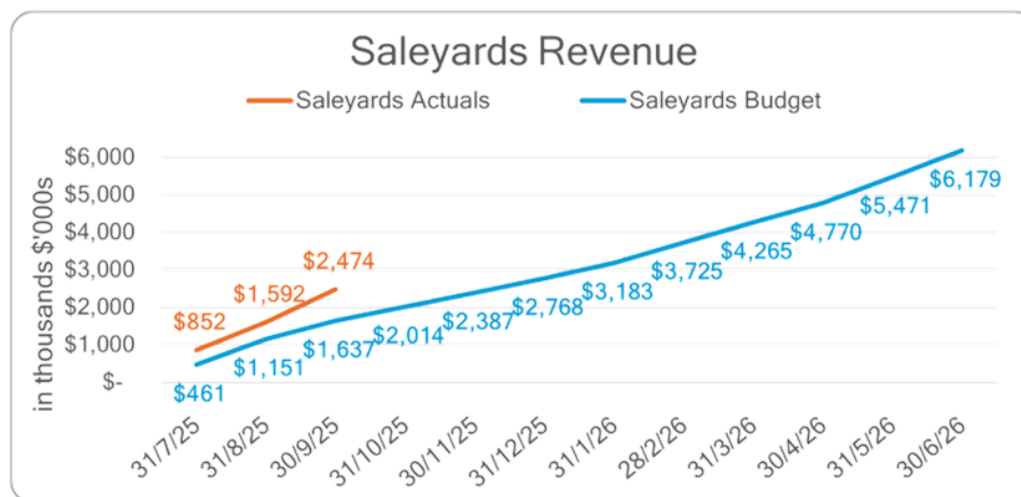


Commentary: Operating expenditure YTD is \$585k, compared to Budget YTD of \$675k, is under budget by \$90k. **Notable variances:** Lower Materials and services spend compared to budget by \$94k. Maintenance work is undertaken on an as-needs basis.

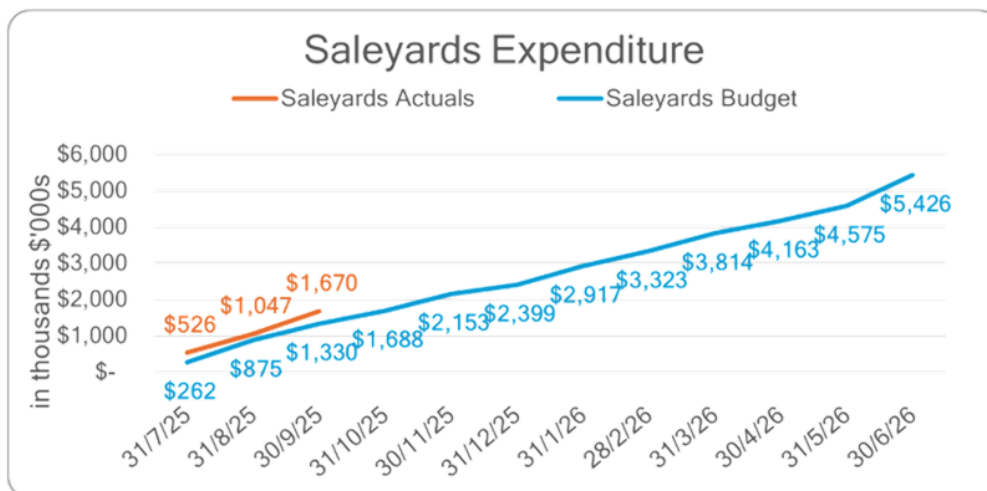


Saleyards

	Annual Budget	YTD Budget	YTD Actual	YTD Actual vs YTD Budget	YTD Actual as a % of YTD Budget
	2025/26	Sep-25	Sep-25	Sep-25	Sep-25
	\$'000	\$'000	\$'000	\$'000	Target 100%
TOTAL Saleyards					
Operating revenue					
Fees and charges - commercial	5,988	1,590	2,423	833	152%
Other revenue	191	47	51	4	108%
Total operating revenue	6,179	1,637	2,474	837	151%
Operating expenses					
Employee costs	930	208	273	65	131%
Finance costs	75	19	20	0	101%
Materials and services	3,531	880	1,156	275	131%
Internal corporate overhead	317	79	79	0	100%
Depreciation	572	143	143	0	100%
Total operating expenses	5,426	1,330	1,670	341	126%
Total Saleyards Operating result	753	307	804	496	261%



Commentary: Operating revenue YTD is \$2.474M, compared to Budget YTD of \$1.637M, is over budget by \$837k. **Notable variances:** Higher Revenue due to strong throughput sales.



Commentary: Operating expenditure YTD is \$1.670M, compared to Budget YTD of \$1.330M, is over budget by \$340k. **Notable variances:** Higher Materials & Services for external contractors related to higher sales, and other smaller savings found, variance totalling \$275k. Employee costs higher by \$65k due to a lower actual vacancy rate than budgeted.

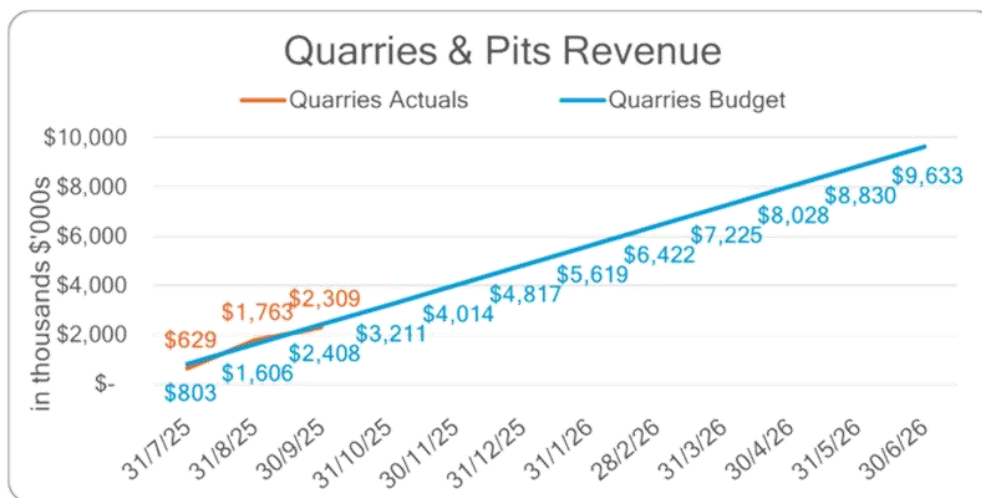


Quarries & Gravel Pits

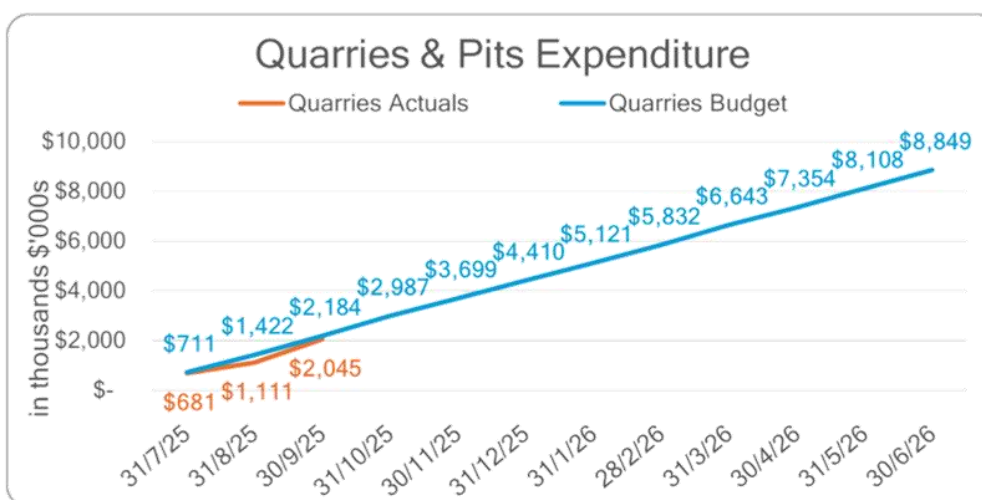
	Annual Budget	YTD Budget	YTD Actual	YTD Actual vs YTD Budget	YTD Actual as a % of YTD Budget
	2025/26 \$'000	Sep-25 \$'000	Sep-25 \$'000	Sep-25 \$'000	Sep-25 Target 100%
TOTAL Quarries & Gravel Pits					
Operating revenue					
Internal revenue	1,500	375	231	(144)	62%
Other revenue	2,104	526	724	348	138%
Sale of goods and major services	6,029	1,507	1,353	(154)	90%
Total operating revenue	9,633	2,408	2,309	(100)	96%
Operating expenses					
Employee costs	794	183	177	(6)	97%
Finance costs	30	0	0	0	0%
Materials and services	7,225	1,801	1,668	(133)	93%
Internal corporate overhead	333	83	83	0	100%
Depreciation	467	117	117	0	100%
Total operating expenses	8,849	2,184	2,045	(139)	94%
Total Quarries & Pits Operating result	784	224	264	40	118%
Roma Quarry					
Operating revenue					
Other revenue	1,504	376	724	348	193%
Sale of goods and major services	4,489	1,122	1,353	231	121%
Total operating revenue	5,993	1,498	2,078	579	139%
Operating expenses					
Employee costs	596	137	177	39	129%
Finance costs	0	0	0	0	0%
Materials and services	4,440	1,055	1,557	502	148%
Internal corporate overhead	167	42	42	0	100%
Depreciation	467	117	117	0	100%
Total operating expenses	5,669	1,351	1,892	541	140%
Roma Quarry Operating result	324	148	186	38	126%



	Annual Budget	YTD Budget	YTD Actual	YTD Actual vs YTD Budget	YTD Actual as a % of YTD Budget
	2025/26 \$'000	Sep-25 \$'000	Sep-25 \$'000	Sep-25 \$'000	Sep-25 <i>Target 100%</i>
Headache Hill Quarry					
Operating revenue					
Other revenue	600	150	0	(150)	0%
Sale of goods and major services	1,540	385	0	(385)	0%
Total operating revenue	2,140	535	0	(535)	0%
Operating expenses					
Employee costs	96	22	0	(22)	0%
Finance costs	30	0	0	0	0%
Materials and services	2,028	557	3	(554)	0%
Total operating expenses	2,154	579	3	(577)	0%
Headache Hill Quarry Operating result	(14)	(44)	(3)	42	6%
Quarry Pits					
Operating revenue					
Internal revenue	1,500	375	231	(144)	62%
Total operating revenue	1,500	375	231	(144)	62%
Operating expenses					
Employee costs	102	24	0	(24)	0%
Materials and services	757	189	109	(80)	58%
Internal corporate overhead	167	42	42	0	100%
Total operating expenses	1,026	255	151	(104)	59%
Quarry Pits Operating result	474	120	80	(40)	67%



Commentary: Operating revenue YTD is \$2.3M, compared to Budget YTD of \$2.4M, is under budget by \$100k. **Notable variances:** Gravel Pits (\$76k) YTD lower revenue for QRA works; Roma Quarry \$348k YTD higher cartage for QRA flood events; \$231k YTD higher sale of goods for QRA flood events; Headache Hill Quarry (\$535k) YTD lower revenue due to delay in commencement.

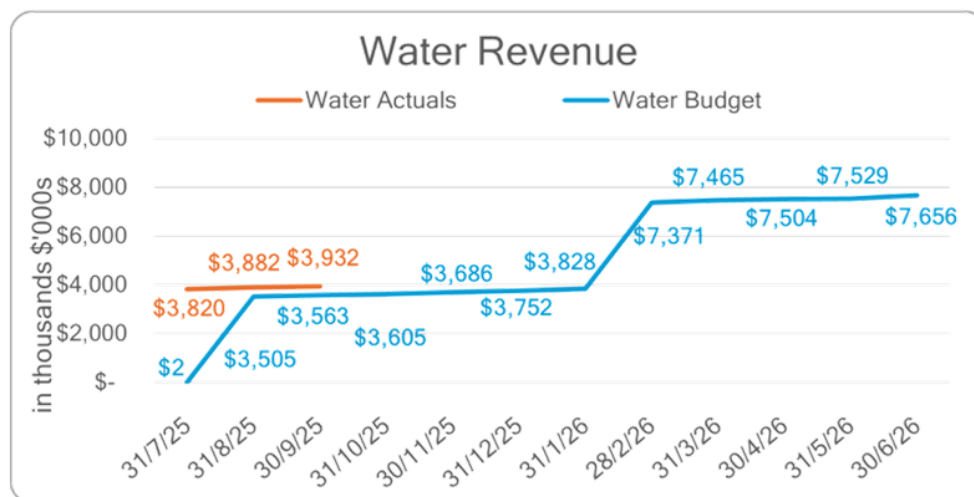


Commentary: Operating expenditure YTD is \$2.045M, compared to Budget YTD of \$2.184M, is under budget by (\$139k). **Notable variances:** Gravel Pits (\$52k) YTD lower expenditure for QRA works; Roma Quarry \$541k YTD higher cartage for QRA flood events; Headache Hill Quarry (\$577k) YTD lower expenditure due to delay in commencement.

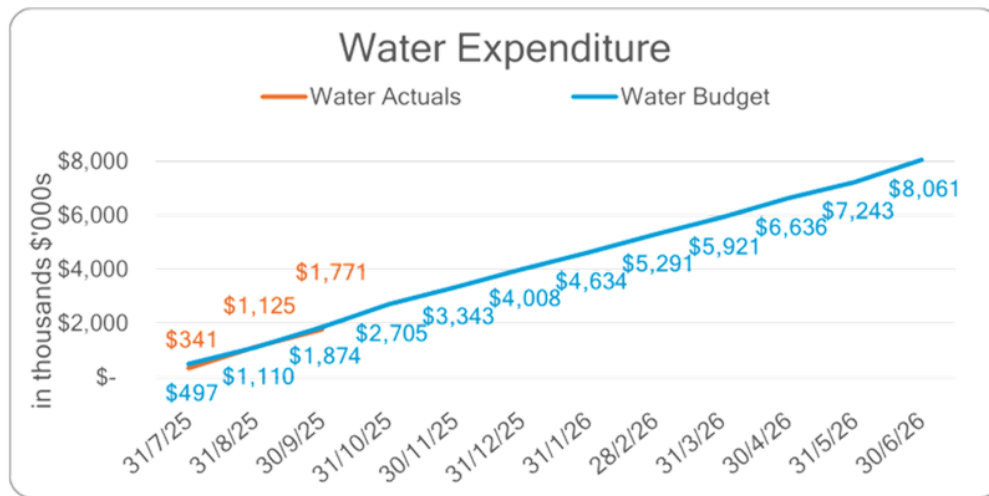


Water

	Annual Budget	YTD Budget	YTD Actual	YTD Actual vs YTD Budget	YTD Actual as a % of YTD Budget
	2025/26	Sep-25	Sep-25	Sep-25	Sep-25
	\$'000	\$'000	\$'000	\$'000	Target 100%
Water					
Operating revenue					
Fees and charges - statutory	709	105	112	7	106%
Grants subsidies and contributions	0	0	0	0	0%
Internal revenue	25	0	12	12	120384%
Rates and charges	6,922	3,458	3,808	350	110%
Sale of contract and recoverable works	0	0	0	0	0%
Total operating revenue	7,656	3,563	3,932	369	110%
Operating expenses					
Employee costs	1,557	362	384	22	106%
Finance costs	54	15	14	(1)	94%
Materials and services	3,737	819	694	(124)	85%
Internal corporate overhead	585	146	146	0	100%
Depreciation	2,128	532	532	0	100%
Total operating expenses	8,061	1,874	1,771	(103)	94%
Water Operating result	(405)	1,689	2,161	472	128%



Commentary: Operating revenue YTD is \$3.9M, compared to Budget YTD of \$3.6M, is over budget by \$369k. **Notable variances:** Internal (MRC) use of water at standpipes up \$12k; and Water Usage charges up by \$350k due to higher water consumption compared to the same period last year.

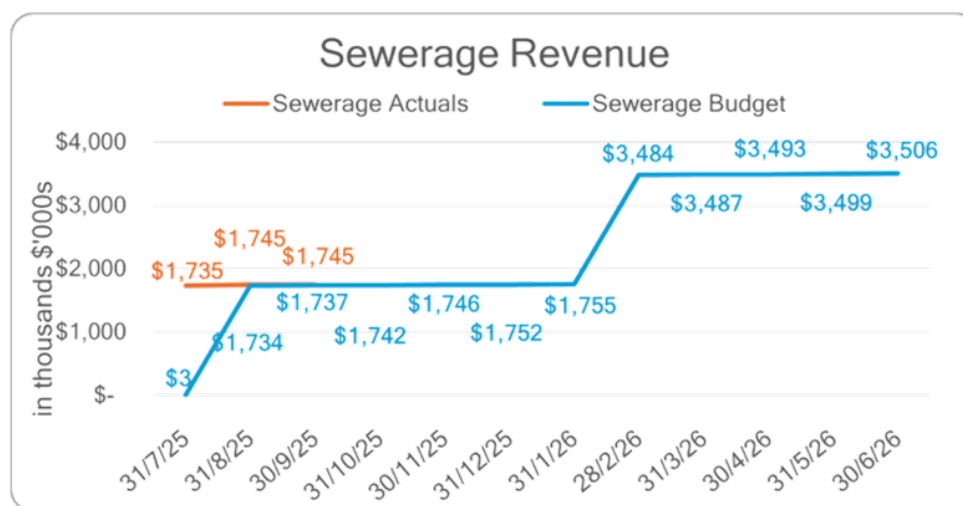


Commentary: Operating expenditure YTD of \$1.8M is aligned with Budget YTD of \$1.9M, behind budget by (\$103k). **Notable variances:** Special Project (dosing systems service) was scheduled to start September, and was phased as such, however, waiting on supplier ETA for servicing trip.

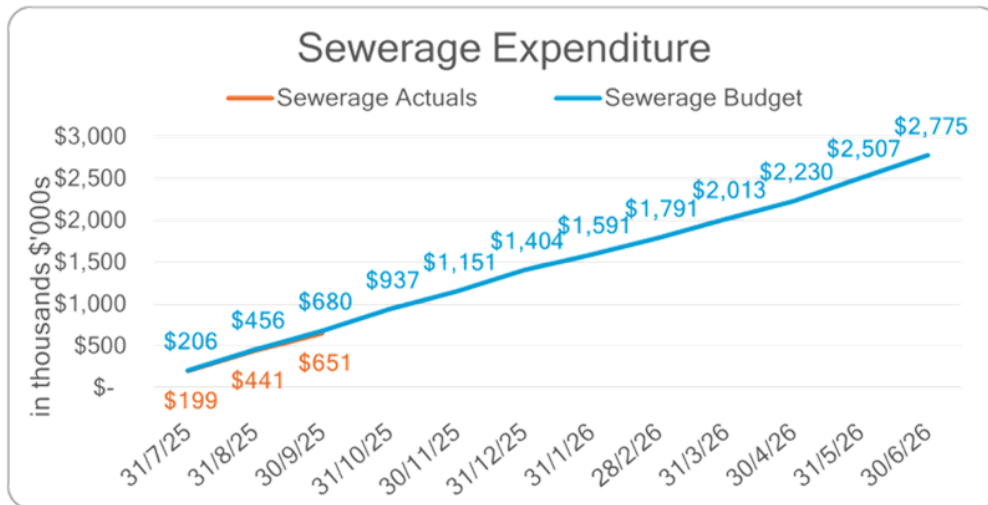


Sewerage

	Annual Budget	YTD Budget	YTD Actual	YTD Actual vs YTD Budget	YTD Actual as a % of YTD Budget
	2025/26	Sep-25	Sep-25	Sep-25	Sep-25
	\$'000	\$'000	\$'000	\$'000	Target 100%
Sewerage					
Operating revenue					
Fees and charges - commercial	46	11	26	15	240%
Rates and charges	3,460	1,726	1,738	12	101%
Total operating revenue	3,506	1,737	1,745	27	102%
Operating expenses					
Employee costs	510	119	131	11	109%
Finance costs	50	13	13	0	100%
Materials and services	728	176	137	(40)	77%
Internal corporate overhead	397	99	99	0	100%
Depreciation	1,090	272	272	0	100%
Total operating expenses	2,775	680	651	(29)	96%
Sewerage Operating result	730	1,057	1,112	56	105%



Commentary: Operating revenue YTD of \$1.7M is aligned with Budget YTD of \$1.7k. **Notable variances:** None.

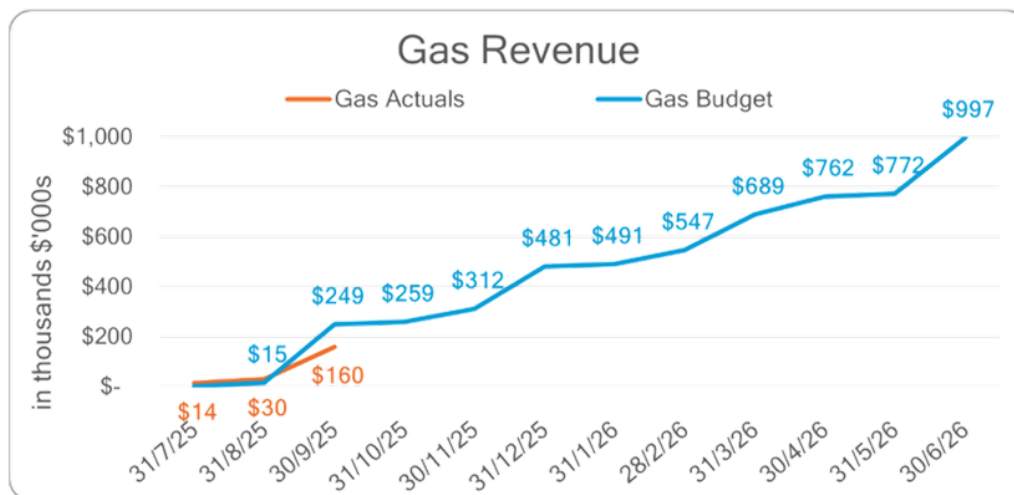


Commentary: Operating expenditure YTD of \$651k is generally aligned with Budget YTD of \$680k.

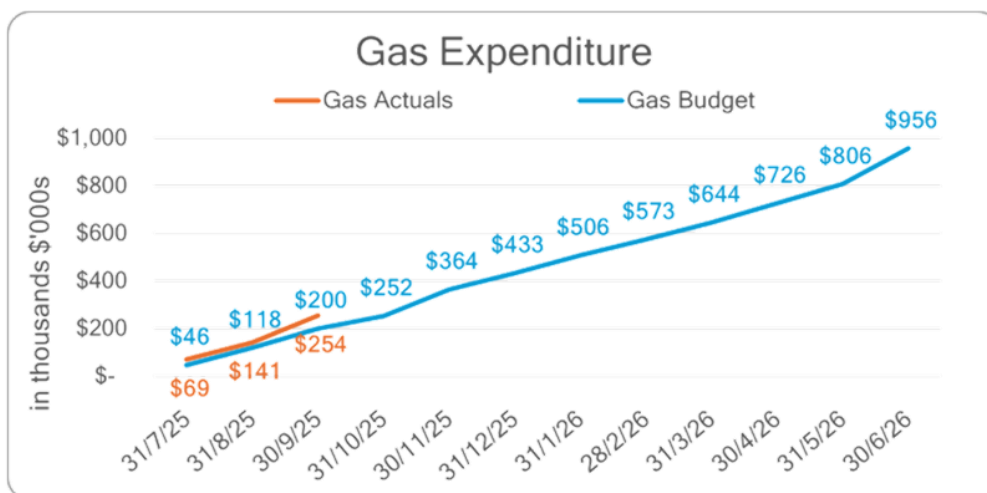
Notable variances: None.



Gas					
	Annual Budget	YTD Budget	YTD Actual	YTD Actual vs YTD Budget	YTD Actual as a % of YTD Budget
	2025/26	Sep-25	Sep-25	Sep-25	Sep-25
	\$'000	\$'000	\$'000	\$'000	Target 100%
Gas					
Operating revenue					
Fees and charges - commercial	855	249	160	(89)	64%
Internal revenue	140	0	0	0	0%
Other revenue	2	0	1	1	0%
Rates and charges	0	0	(1)	(1)	0%
Total operating revenue	997	249	160	89	64%
Operating expenses					
Employee costs	129	30	44	15	149%
Materials and services	440	73	113	40	154%
Internal corporate overhead	112	28	28	0	100%
Depreciation	275	69	69	0	100%
Total operating expenses	956	200	254	54	127%
Gas Operating result	41	49	(94)	(143)	(190%)



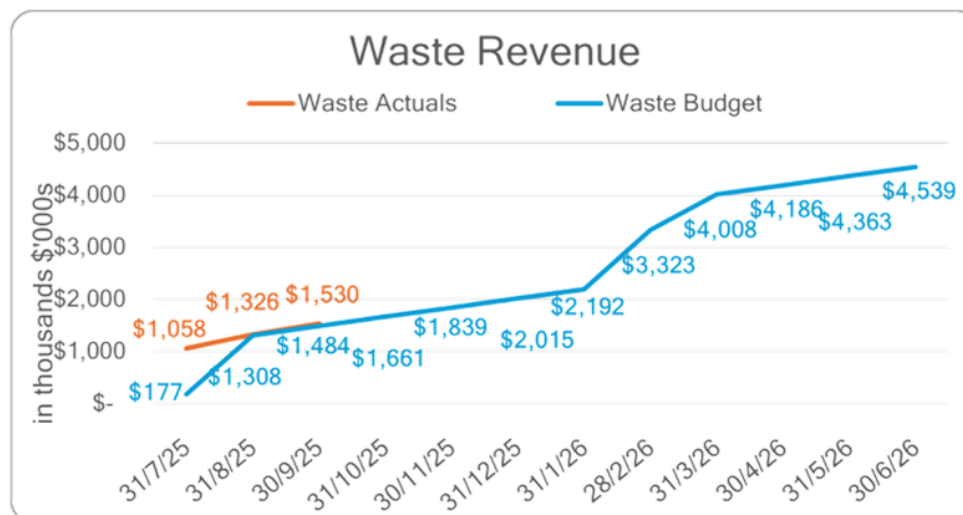
Commentary: Operating revenue YTD is \$160k, compared to Budget YTD of \$249k. **Notable variances:** Quarterly billing has identified a lower gas usage across the region, likely due to an early hot season, reducing use of gas heating. (Eg. The hospital usage dropped by 65% compared to same period last year).



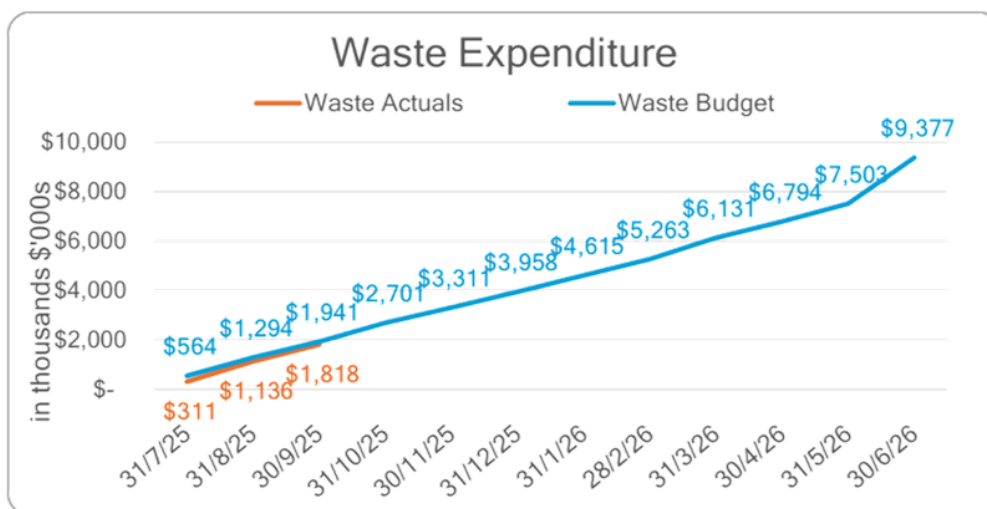
Commentary: Operating expenditure YTD is \$254k, compared to Budget YTD of \$200k, is over budget by \$54k. **Notable variances:** Higher Materials and Services for rebuilding of pumps in gas station YZ odorant system as required in Santos spot audit. Higher Employee Costs due to staff needing to be present during the audit. Another \$25k cost has been incurred in September for a private works (relocation of the gas main at 24D Carnarvon Highway) requested by TMR not included in the budget. The revenue to offset this will appear once TMR has been billed.



Waste					
	Annual Budget	YTD Budget	YTD Actual	YTD Actual vs YTD Budget	YTD Actual as a % of YTD Budget
	2025/26	Sep-25	Sep-25	Sep-25	Sep-25
	\$'000	\$'000	\$'000	\$'000	Target 100%
Waste					
Operating revenue					
Fees and charges - commercial	2,119	530	562	32	106%
Fees and charges - statutory	0	0	0	0	0%
Grants subsidies and contributions	508	0	0	0	0%
Rates and charges	1,912	955	968	14	101%
Total operating revenue	4,539	1,484	1,530	46	103%
Operating expenses					
Employee costs	1,121	258	232	(25)	90%
Finance costs	1,000	0	0	0	0%
Materials and services	6,614	1,523	1,425	(98)	94%
Internal corporate overhead	444	111	111	0	100%
Depreciation	197	49	49	0	100%
Total operating expenses	9,377	1,941	1,818	(123)	94%
Waste Operating result	(4,838)	(457)	(288)	169	63%



Commentary: Operating revenue YTD of \$1.5M is aligned with Budget YTD of \$1.5M. Notable variances: None.



Commentary: Operating expenditure YTD is \$1.8M, compared to Budget YTD of \$1.9M, is under budget by (\$123k). **Notable variances:** Employee Costs are lower by (\$25k) due to a higher actual vacancy rate than budgeted, as there are 2 full-time equivalent (FTE) vacancies; and Materials and Services are lower by (\$98k) in Waste Collection across all local areas due to an operational delay in invoice processing. Expenditure will appear in future reports, and budget is expected to be achieved.



Aged Debtors

Rates

This includes service charges such as water, sewerage, waste, and emergency management levies.



Commentary: Levies were issued in July which brought the outstanding balance in July up to \$29.9M. The outstanding balance for September has reduced down to \$3.5M.

Total Outstanding Balance: \$3,505 across 809 assessments

Current 0-30 days: \$0

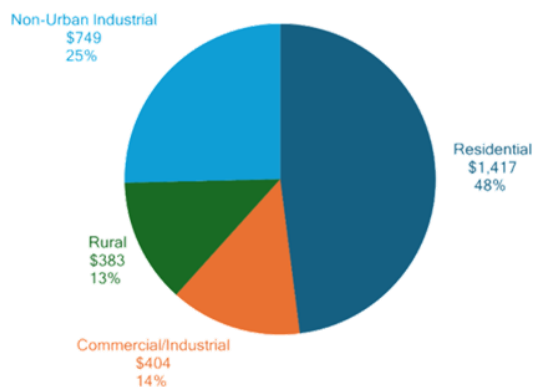
Overdue Balance: \$3.5M

Overdue Percentage: Currently approximately 1% of the annual rate base.



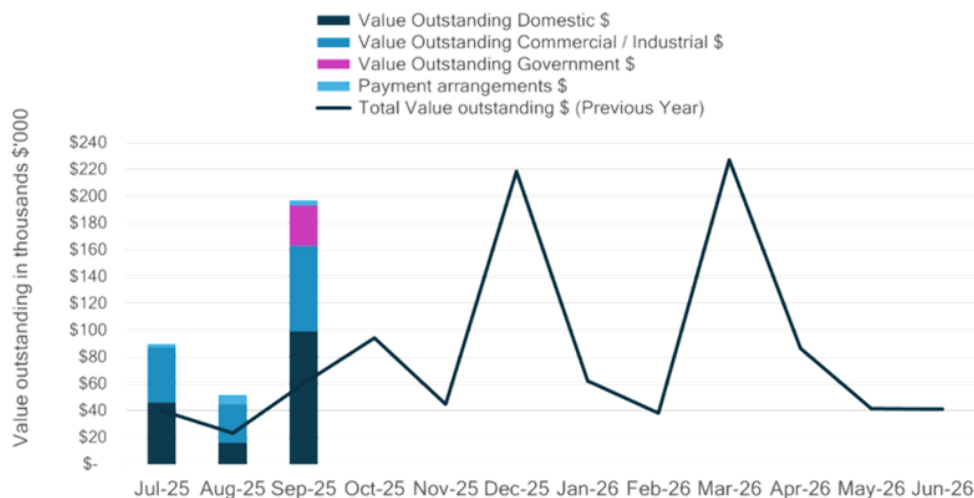
Rates outstanding by Category for September 2025

in \$'000s



Utilities (Gas)

Utilities (Gas) Debtors

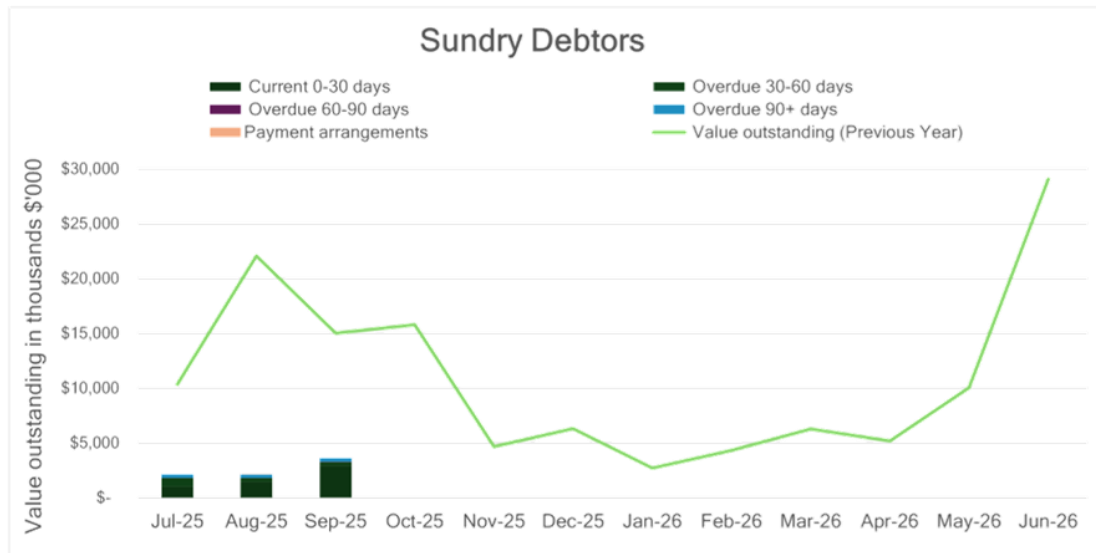


Total Outstanding Balance: \$193,215

The quarterly billing was issued this month of September, which increased the outstanding balance by 333% or \$148,688 since last month. The due date for this quarterly billing is 1st of November.



Sundry Debtors



Total Outstanding at the end of this month: \$3.59M

Current 0-30 days: \$2.91M

30-60 days: \$348k

60-90 days: \$27k

90+ days: \$301k

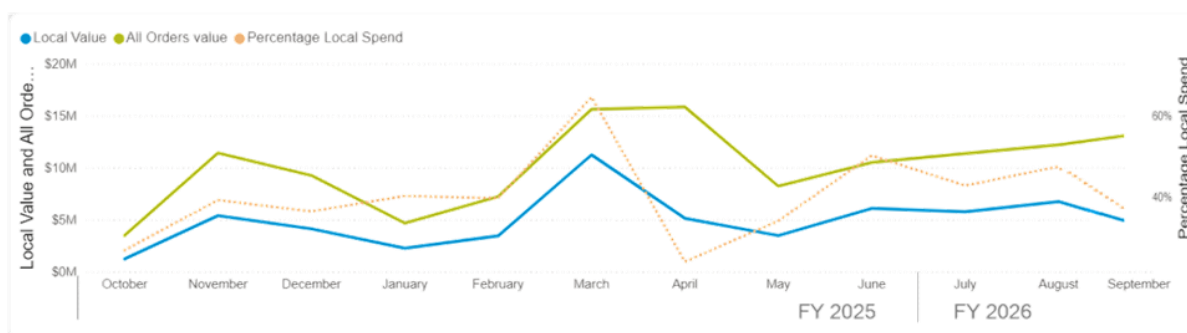
Overdue Percentage: Currently 0.6% of the total annual invoices raised.



Procurement

Local spend

	MRC Local	All Orders	% of Local
September 2025	\$4.07M	\$13.43M	30%
August 2025	\$6.73M	\$12.18M	55%



Contracts awarded over \$200k

Contract Title	Supplier Name	Tender Value (excl. GST)
YULEBA SURAT RD UPGRADE CH 54-62.8KM	Suffcon Pty Ltd	11,134,124
2025/26 BITUMEN REHABILITATION PROGRAM	Durack Civil Pty Ltd	2,168,312



Glossary

Term	Definition
Book Value of Debt	The book value of the council's debt (QTC or other loans) as at the reporting date (i.e., 30 June).
Burn Rate	$\text{Burn Rate (\%)} = (\text{Total Amount Spent} / \text{Total Budget}) \times 100$ This gives you the percentage of the budget consumed. For example, if your project's total budget is \$100,000 and you have spent \$30,000 so far, the burn rate is 30%. This can be calculated at any point in time to show how much of the budget has been burned.
Capital Subsidies and Grants	Capital subsidies and grants are used by Council for the construction of specific assets and are recognised over time in line with completion of the construction works.
Community Equity	Equity includes accumulated retained surpluses and asset revaluation reserves which record the valuation adjustments to Council's existing non-current assets
Current Assets	Cash and other assets, like trade receivables, that are easily converted into cash. The actual cash balance will vary significantly throughout the year as rate receipts, loans and major payments are processed. Cash investment is managed by Council's Treasury Section.
Current Investments	An investment that has a maturity of 12 months or less (such as term deposits or other interest-earning investment/deposits), or an investment that council intends to convert into cash within 12 months from the time the investment was made.
Current Liabilities	Obligations that Council has to make payments for within the next financial year. This includes accounts payable and provisions for employee entitlements to annual and long service leave. It also includes the expected loan payment due in the next financial year.
Depreciation	Represents the consumption of property, plant and equipment and the reduction of the future value of the assets is recognised as a cost to Council. While this is a significant cost, it does not represent a cash outflow to Council.
Employee Benefits	Represents the total cost of staff employed in the delivery of Council services. Costs include wages, superannuation, employee leave entitlements and other On-costs. They will not include the costs of engaging contractors providing services to the Council on an outsourced basis.
Externally Restricted Cash	A local government's cash that is subject to restrictions or conditions by a third party which govern the use of these funds for general purposes. This does not include internal reserves of a council which can be accessed by a council resolution.
Fees and Charges	Revenue includes a mixture of regulated fees and user fees, for services provided by local governments, such as building application, development, town planning and property connection fees, licences, permits and parking fees, infringements, refuse fees, and other ad hoc fees and charges. The pattern of revenue for fees and charges reflects a mixture of billing cycles and seasonal variations.
Finance Costs	Interest on QTC loans, bank charges and doubtful debts expense.



Term	Definition
Infrastructure Assets	Those significant, enduring assets that facilitate ratepayers' access to social and economic facilities and services. These assets do not include land, plant and equipment, cultural and heritage assets, furniture and fittings, and intangible assets.
Infrastructure Assets	Those significant, enduring assets that facilitate ratepayers' access to social and economic facilities and services. These assets do not include land, plant and equipment, cultural and heritage assets, furniture and fittings, and intangible assets.
Interest Received	Interest is earned on surplus cash fund balances, QTC investments, and is also charged on overdue rates. The interest earned fluctuates throughout the year due to the timing of rates collections.
Loss on Disposal of PP&E	Loss on disposal of Property, Plant and Equipment (PP&E) represents the accounting value of an asset when it is retired. As it is an accounting entry only, it does not have a cash impact for Council.
Materials and Services	Costs incurred in the purchase of material or services necessary to deliver Council services. Includes plant hire, legal, software, external consultants, cleaning, utilities, maintenance costs, etc.
Miscellaneous Revenue	Miscellaneous revenue comprises of items that don't meet the definition for other categories. It includes reimbursements and recoveries, and external contract works.
Net Rates and Utility Charges	Rates, levies, and annual charges levied by a local government less discounts and concessions. Rates notices are usually issued in August and February each year. Revenue is accounted for in the one month that the rates notice is created.
Non-Current Assets	The value of property, plant and equipment and infrastructure assets including land, transport, drainage, water and sewerage infrastructure after depreciation, renewals, new capital works, contributed assets and revaluations are accounted for.
Non-Current Liabilities	The financial obligations relating to provisions for employee entitlements and debt that is not required to be paid within the next financial year.
Operational Grants, Subsidies, Contributions	Council receives support to fund and assist in the delivery of services. Financial assistance grants are federally funded and allocated via state Grant Commissions, whilst tiered grants are generally linked to the delivery of specific programs.
Outstanding debt	An outstanding balance is any amount of money that is still owed and has not been paid, regardless of whether it's overdue or not. Also known as 'Open balance'.
Overdue debt	An overdue balance is a specific type of outstanding balance where the payment deadline has passed, meaning the payment is late and the amount is now past due. Also known as Aged or Arrears.
Total Cash and Equivalents	A local government's cash and cash equivalents which are short-term or are at call in nature. Council should refer to Australian Accounting Standards 107 for guidance on what should be included in cash and cash equivalents.
Total Operating Expenditure	All council expenses minus capital items such as: » losses on disposal of assets, and » impairment losses » depreciation on right of use assets » interest on finance leases associated with right of use assets » other capital expenditure items as identified by the council
Total Operating Revenue	All council income minus capital items such as: » capital grants, subsidies, contributions, and donations » gains on disposal of assets » other capital revenue items as identified by the council
Written Down Replacement Cost	An asset's current replacement cost less accumulated depreciation.



Projects as at 30 September 2025

Work Order	Title	Externally Funded	Status	On Time	On Budget	Annual Budget	YTD Budget	YTD Expenditure
Administration and Information Services								
25963	Special Project - Application of Retention Schedules to Content Manager	No	Open	●	○	\$37,000	\$37,000	\$18,288
Administration and Information Services Total:						\$37,000	\$37,000	\$18,288
Airport								
25048	Roma Airport - Energy Efficiency Project (CEUF)	Yes	Development/Pre-Construction	○	●	\$93,500	\$0	
25939	Special Project - Roma Airport Terminal External and Generator Shed Repaint	No	Development/Pre-Construction	○	●	\$85,000	\$0	\$0
25942	Capital Works - Advertising Devices at the Roma Airport	No	Implementation/Construction	●	●	\$19,200	\$0	\$0
25998	Capital Works - Roma Airport General Aviation Apron Reconstruction	Yes	Development/Pre-Construction	○	●	\$2,300,000	\$0	
25999	Capital Works - Review of Design for Roma Airport Regular Public Transport Apron Reconstruction	No	Design	○	●	\$20,000	\$0	
26001	Special Works - Preparation works for Lease Site on Roma Airport	No	Development/Pre-Construction	○	●	\$35,600	\$0	
Airport Total:						\$2,553,300	\$0	\$0
Arts and Culture								
25941	Special Project - A Regional Arts & Culture Strategy 2025-2030	No	Initiation & Definition	○	●	\$21,000	\$0	
Arts and Culture Total:						\$21,000	\$0	
Bassett Park								
22958	Bassett Park kitchen - design only	No	Design	○	○	\$120,000	\$0	
26002	Capital Works - Bassett Park - Replacement of temp amenities block Netball Courts area with a new mobile toilet facility	No	Initiation & Definition	○	○	\$200,000	\$0	
26003	Capital Works - Roma Netball Court resurface	No	Development/Pre-Construction	○	●	\$150,000	\$0	
Bassett Park Total:						\$470,000	\$0	
Big Rig								
26004	Capital Works - Big Rig Journey Through Time Renewal	No	Initiation & Definition	○	●	\$192,000	\$0	
26005	Capital Works - Big Rig - Night Show Audio Visual Renewal	No	Initiation & Definition	○	●	\$40,000	\$0	
26006	Capital Works - Big Rig Oil Patch Museum Audio Visual Renewal	No	Initiation & Definition	○	●	\$46,000	\$0	
26018	Capital Works - Big Rig Public Toilet refurbishment	No	Development/Pre-Construction	●	●	\$40,000	\$0	\$1,920
Big Rig Total:						\$318,000	\$0	\$1,920
Calico Cottage								
24529	Wallumbilla Calico Cottage Toilets - Treatment System Upgrade - design and replacement	No	Implementation/Construction	●	●			\$16,094
Calico Cottage Total:								\$16,094
Camp								
25960	Capital Works - Design and Install Bollon Camp Roof	No	Design	○	●	\$90,000	\$0	\$0
Camp Total:						\$90,000	\$0	\$0

Work Order	Title	Externally Funded	Status	On Time	On Budget	Annual Budget	YTD Budget	YTD Expenditure
Caravan Parks								
25058	Injune Caravan Park - safety lighting & electrical rectification	No	Project Close	●	●			\$4,108
Caravan Parks Total:								\$4,108
Cemeteries								
25990	Capital Works - Injune Cemetery Expansion - Fence Relocation	No	Project Complete	●	●	\$35,000	\$35,000	\$27,937
26034	Special Project - Cemeteries Master Plan	No	Open	●	○	\$90,000	\$0	
25054	Roma Cemetery - further work at Cemetery including urgent drainage	No	Implementation/Construction	●	●			\$33,994
Cemeteries Total:						\$125,000	\$35,000	\$61,931
Community Safety								
26065	Special Project - Digital Evidence & Safety Enhancement Project	No	Initiation & Definition	●	●	\$33,000	\$0	
26067	Special Project - Selective Regulatory Compliance Inspection Program resources.	No	Implementation/Construction	●	●	\$54,000	\$15,000	\$19,458
24935	Security Camera Purchases 2023-2024 APLNG Funding	Yes	Design	●	●			\$2,127
Community Safety Total:						\$87,000	\$15,000	\$21,584
Council Housing								
25780	8 Perry Street Yuleba - Restumping Design	No	Development/Pre-Construction	●	●	\$3,400	\$0	\$0
25814	118 William Street Surat - replace floor coverings	No	Project Complete	●	●	\$7,069	\$0	\$9,945
25816	27 Edinburgh Street Mitchell - Kitchen Replacement and Repaint	No	Development/Pre-Construction	○	●	\$41,017	\$0	\$0
25884	118 William Street Surat - Kitchen and Paint Renewal	No	Implementation/Construction	●	●	\$62,845	\$0	\$34,845
25885	11 Adelaide Street Mitchell - Kitchen Renewal	No	Development/Pre-Construction	●	●	\$28,234	\$0	\$0
25886	7 Elmer Street Roma - Boundary Fence	No	Project Complete	●	●	\$6,881	\$0	\$6,881
25908	37 Charles Street Surat - External Paint	No	Development/Pre-Construction	○	●	\$13,480	\$0	\$0
25912	91A Burrowes Street Surat Upgrade to Airconditioning	No	Project Close	●	●	\$9,111	\$0	\$0
25913	91A Burrowes Street Surat Restumping (refer WO24647 also)	No	Development/Pre-Construction	○	●	\$56,000	\$0	\$0
25914	Unit 1, 1 Broughton Street Injune Airconditioning Upgrade	No	Project Complete	●	●	\$6,000	\$0	\$6,318
25917	8 Perry Street Yuleba External Paint	No	Development/Pre-Construction	○	●	\$13,541	\$0	\$0
25918	50 Stephenson Street Yuleba External Paint	No	Development/Pre-Construction	○	●	\$12,815	\$0	\$0
25931	11 Adelaide Street Mitchell Airconditioning Upgrades	No	Project Complete	●	●	\$10,864	\$0	\$0
25932	36 Edinburgh Street Mitchell Carport	No	Project Complete	●	●	\$8,295	\$0	\$8,295
25933	18 Stephenson Street Yuleba - Replace floor coverings	No	Project Complete	●	●	\$19,350	\$0	\$19,350
25934	17 Flinders Street Yuleba - External paint, Kitchen Cabinets and tank removal	No	Implementation/Construction	●	○	\$15,554	\$0	\$9,947
25971	Capital Works - Housing Renewal Program - Budget Only	No	Project Complete	●	●	\$0	\$0	\$0
25972	Capital Works - Housing Upgrade Program - Budget Only	No	Project Complete	●	●	\$0	\$0	\$0
25973	Capital Works - 20 Queen Street Roma Construction of 3 Units	No	Design	●	○	\$457,500	\$0	
25974	Capital Works - 2 Crawford Street (91 Miscamble St) Roma Construction of 3 Units	No	Design	●	○	\$457,500	\$0	
26068	Special Project - Maranoa Local Area Housing Action Plan	No	Initiation & Definition	○	●	\$30,000	\$0	
26078	Capital Works - 24 Garden Street Yuleba - Kitchen, bathroom renew	No	Development/Pre-Construction	○	●	\$60,085	\$0	\$0

Work Order	Title	Externally Funded	Status	On Time	On Budget	Annual Budget	YTD Budget	YTD Expenditure
26079	Capital Works - 26 Garden Street Yuleba - Kitchen, floor coverings & Internal Painting	No	Development/Pre-Construction	○	●	\$28,446	\$0	\$0
26080	Capital Works - 2 Elizabeth Street Mitchell Repaint	No	Development/Pre-Construction	●	●	\$26,793	\$0	\$0
26081	Capital Works - 11 Adelaide Street Mitchell Repaint	No	Development/Pre-Construction	○	●	\$34,199	\$0	\$0
26082	Capital Works - 11 Adelaide Street Mitchell fence replacement	No	Project Complete	●	●	\$19,856	\$0	\$18,052
26084	Capital Works - Unit 1 19 College Street Wallumbilla - kitchen bathroom and painting	No	Development/Pre-Construction	●	●	\$80,030	\$0	\$0
26105	Capital Works - 16 Third Avenue Injune External Painting	No	Development/Pre-Construction	○	●	\$7,931	\$0	\$0
26106	Capital Works - 54 Ronald Street Injune External Painting	No	Development/Pre-Construction	○	●	\$10,032	\$0	\$0
26107	Capital Works - 1 Broughton Street Injune External Painting	No	Development/Pre-Construction	○	●	\$18,172	\$0	\$0
26108	Capital Works - 56 Ronald Street Injune Reroof	No	Cancelled	○	○	\$0	\$0	
23702	56 Ronald Street Injune - External paint and asbestos removal of soffits and vent pipe	No	Project Complete	●	●			\$9,780
25060	Feather Street Roma House Relocation	No	Implementation/Construction	●	●			\$1,132
25343	W4Q Construction of Housing Solutions in Roma for the Maranoa (Queen St and Crawford St Roma)	Yes	Design	→	●			\$3,815
25156	50 Stephenson Street Yuleba - Insurance Works - LGM Claim PR0044828 - Repair Internal Walls and other damage caused by vandals	No	Development/Pre-Construction	○	●			\$35,500
24639	19 College St Wallumbilla (Units) – Replace Septic System with Two Systems & Replace Damaged Fences	No	Implementation/Construction	●	●			\$0
Council Housing Total:						\$1,545,000	\$0	\$163,859
Depot								
25679	Cartwright Street Roma Depot - ceiling replacement - engineering/kitchen/morning tea area/procurement	No	Development/Pre-Construction	○	●			\$0
Depot Total:								\$0
Development Facilities and Environment								
25970	Special Project - Planning (PEC) Project	No	Development/Pre-Construction	●	●	\$100,000	\$10,000	\$3,296
Development Facilities and Environment Total:						\$100,000	\$10,000	\$3,296
Economic and Community Development								
26063	Special Project - Community event planning workshop series	No	Initiation & Definition	○	●	\$10,000	\$0	
26064	Special Project - Maranoa Nursing Advancement Bursary program	No	Implementation/Construction	●	●	\$50,000	\$0	
Economic and Community Development Total:						\$60,000	\$0	
Economic Development								
25949	Special Project - Renewal of the Economic Development Strategy	No	Initiation & Definition	○	●	\$25,000	\$0	
Economic Development Total:						\$25,000	\$0	
Emergency Management								
24841	Gauging Station & Flood Warning Sign - Bungil Creek 3 - Bungil Street	Yes	Implementation/Construction	●	●			\$21,762
24842	Gauging Station & Flood Warning Sign - Bungil Creek 4 - East Miscamble Street	Yes	Implementation/Construction	●	●			\$24,304
25566	Surat SES Building - Installation of Shade Awning (SES Accommodation Unit)	Yes	Development/Pre-Construction	○	●			\$0
25567	Wallumbilla SES Building - Additional Storage Container	Yes	Development/Pre-Construction	○	●			\$13,200
Emergency Management Total:								\$59,266

Work Order	Title	Externally Funded	Status	On Time	On Budget	Annual Budget	YTD Budget	YTD Expenditure
Enterprise Risk Quality Safety								
26061	Special Project - Workplace Health and Safety - Operating Initiatives	No	Open	○	○	\$192,750	\$0	
Enterprise Risk Quality Safety Total:						\$192,750	\$0	
Facilities								
26100	Update Council's Asbestos Register	No	Implementation/Construction	○	●			\$160
Facilities Total:								\$160
Finance								
26066	Special Project - General Ledger Chart of Account Restructure	No	Initiation & Definition	○	●	\$25,000	\$0	
Finance Total:						\$25,000	\$0	
Galleries & Libraries								
26015	Capital Works - Mitchell library/ gallery - Install shade sails over grassed area	No	Development/Pre-Construction	●	●	\$5,000	\$0	
Galleries & Libraries Total:						\$5,000	\$0	
Gas Network								
26031	Capital Works - Gas Valve Replacement Program Roma	No	Implementation/Construction	●	●	\$35,000	\$3,047	\$3,047
Gas Network Total:						\$35,000	\$3,047	\$3,047
Great Artesian Spa								
25968	Capital Works - Great Artesian Spa Generator	No	Implementation/Construction	●	●	\$39,186	\$35,007	\$35,007
26073	Capital Works - Great Artesian Spa - repair of flooring amenities	No	Development/Pre-Construction	○	●	\$50,000	\$0	
24501	Contribution construction new gym Mitchell	No	Implementation/Construction	●	●			\$649
Great Artesian Spa Total:						\$89,186	\$35,007	\$35,656
Halls & Community Centres								
24395	Mitchell Hall Stumping Works	No	Design	○	●	\$107,000	\$0	
25936	Capital Works - Injune Museum Fit Out	Yes	Development/Pre-Construction	●	●	\$150,000	\$10,000	\$0
25951	Capital Works - Renew Amby Hall Roof and Guttering Replacement	No	Development/Pre-Construction	○	●	\$120,000	\$0	\$0
26008	Capital Works - Replace large section of roof at Roma Community Arts Centre	No	Development/Pre-Construction	○	●	\$150,000	\$0	\$5,039
26043	Capital Works - Surat Shire Hall Airconditioning	No	Design	○	●	\$75,000	\$0	\$0
26076	Capital Works - Surat Shire Hall Fan Replacement Project	No	Development/Pre-Construction	●	●	\$20,000	\$20,000	\$0
22371	New community, council and tourism precinct in Wallumbilla (Calico) refer WO20358 for design)	Yes	Project Close	●	●			\$178,747
24394	Amby Hall Restumping	No	Project Close	●	●			\$4,600
24513	Mitchell RSL upgrade kitchen	No	Design	●	●			\$3,060
25056	Mitchell RSL Complex - upgrade kiosk including new stainless steel sinks roller door and air-conditioning	No	Development/Pre-Construction	○	●			\$3,215
26118	Capital Works - The Wheat Shed Wallumbilla - Commerical Kitchen Fitout	Yes	Development/Pre-Construction	○	●			\$0
Halls & Community Centres Total:						\$622,000	\$30,000	\$194,661

Work Order	Title	Externally Funded	Status	On Time	On Budget	Annual Budget	YTD Budget	YTD Expenditure
Information Technology								
25964	Special Project - Roma Infrastructure Depot CCTV Security Enhancement Project	No	Design	●	●	\$10,000	\$0	
25965	Special Project - Azure Cloud Migration	No	Design	●	●	\$60,000	\$0	
25966	Special Project - Continuing Maranoa Regional Council - Maranoa Planning Scheme 2017 Property Report	No	Development/Pre-Construction	○	●	\$35,000	\$0	
25975	Capital Works - Network Switch Replacement Program	No	Design	○	●	\$70,000	\$0	
25976	Capital Works - Data Centre UPS Replacement	No	Project Complete	●	●	\$16,000	\$16,000	\$15,062
26010	Capital Works - Mitchell Hall Sound and Projection	No	Open	○	○	\$25,000	\$0	
26074	Capital Works - Workstation Replacement Program	No	Implementation/Construction	●	●	\$147,000	\$120,000	\$112,080
Information Technology Total:						\$363,000	\$136,000	\$127,142
Kerb and Channel								
23651	Tiffin Street North (Western side only) Roma New kerb and channel and seal to kerb - George Street East to Bungil Street	No	Implementation/Construction	●	●	\$111,000	\$0	\$0
24574	Kerb and Channel Third Avenue Injune - Hutton Street to Ronald Street (plus widen to kerb)	No	Development/Pre-Construction	○	●	\$350,000	\$0	
26000	Capital Works - Kerb and Channel - Arthur Street (Twine to Ivy Street) Roma	No	Implementation/Construction	●	●	\$416,000	\$0	
26009	Capital Works - Jackson Street Roma - New Kerb and Channel	No	Project Close	●	●	\$375,000	\$115,000	\$113,347
26028	Capital Works - Kerb and Channel replacement – Bowen Street near Commonwealth Hotel	No	Open	○	○	\$55,000	\$0	
Kerb and Channel Total:						\$1,307,000	\$115,000	\$113,347
Land								
26069	Capital Works - Roma Police Paddocks Subdivision (Dargal Road and Richardsons Lane) - Stage 1	Yes	Initiation & Definition	●	●			\$10,634
Land Total:								\$10,634
Libraries								
25954	Special Project - Maranoa Library Strategic Plan	No	Initiation & Definition	●	●	\$25,000	\$0	
Libraries Total:						\$25,000	\$0	
Parks and Gardens								
25620	Lions Park Roma Irrigation and grounds upgrades (replaces WO22918)	No	Design	○	●	\$200,000	\$0	
25955	Capital Works - Neil Turner Weir BBQ Shelter upgrade	No	Implementation/Construction	●	●	\$120,000	\$61,600	\$0
26011	Capital Works - Campbell Park Roma - concrete slab construction including permanent electrical and communication reticulation to new events sub board	No	Development/Pre-Construction	○	●	\$96,000	\$0	
26026	Special Project - Painting of the Memorial Park Toilet Block in Surat	No	Development/Pre-Construction	○	●	\$10,000	\$0	
26035	Capital Works - Nason Park Surat BBQ	No	Initiation & Definition	○	●	\$22,000	\$0	
23566	Yuleba Community Projects Main Street youth & recreation liveability improvements APLNG	Yes	Implementation/Construction	→	●			\$289,811
25063	Roma Pump Track – Rework Exit and Isolated Safety Improvements	No	Project Close	●	●			\$72,103
25064	Regional Parks Repairs - Public Safety risk/hazard next 3 years	No	Project Close	●	●			\$49,062
25065	Heroes Avenue Roma - Town Beautification including replace/install new concrete surrounds around Bottle trees in streets	No	Project Close	●	●			\$20,000
Parks and Gardens Total:						\$448,000	\$61,600	\$430,976

Work Order	Title	Externally Funded	Status	On Time	On Budget	Annual Budget	YTD Budget	YTD Expenditure
Pathways (Footpaths)								
25938	Capital Works - Injune Lagoon Walk - resurface	No	Implementation/Construction	●	●	\$35,000	\$0	
25940	Capital Works - Construction of the Injune to Gunnewin Rail Trail	No	Development/Pre-Construction	○	●	\$30,000	\$0	
25950	Capital Works - Footpath Mitchell Memorial Park to Liverpool St (Design)	No	Design	●	●	\$10,000	\$0	
26007	Capital Works - Adungadoo Pathway Extension Roma - Big Rig through Sculptures Outback link, design and construct	Yes	Design	○	●	\$709,000	\$0	
Pathways (Footpaths) Total:						\$784,000	\$0	
Plant Operations								
18376	Plant Investment Program Budget Only	No	Implementation/Construction	●	●	\$6,570,000	\$0	
25377	PL 2077 Caterpillar 140M 12ft Maintenance Grader	No	Implementation/Construction	●	●			\$530,000
25378	PL 2078 Caterpillar 140M 14ft Maintenance Grader	No	Implementation/Construction	●	●			\$535,000
25425	PL 4035 Heavy Rigid 6x4 Tipper	No	Implementation/Construction	●	●			\$299,228
25635	PL 3047 Traymark Industrial Caravan	No	Open	○	○			\$0
25633	PL 3045 Traymark Industrial Caravan	No	Open	○	○			\$0
25609	PL 2079 Crown Combustion Forklift	No	Open	○	○			\$19,381
25634	PL 3046 Traymark Industrial Caravan	No	Open	○	○			\$0
26083	Capital Works - In Vehicle Monitoring System (IVMS) 2025/2026	No	Open	○	○			\$5,785
26146	Capital Works - Groundsman Pedestrian Turf Multicutter PL 9278	No	Open	○	○			\$0
26150	K-9 Kube 2 Cell Animal Lift & Transport Unit	No	Open	○	○			\$0
Plant Operations Total:						\$6,570,000	\$0	\$1,389,394
Potable Water Supply								
25128	Surat - Interconnection of existing reticulation into previously installed 180mm Poly main Cordelia Street	No	Design	○	●	\$100,000	\$0	
25953	Capital Works - Bore 17 (330 Currey Street Roma) - Installation of 1 x carport 40 kWp Solar PV [CEUF]	Yes	Initiation & Definition	○	●	\$170,000	\$0	
25956	Capital Works - Booringa Water Meter Replacement Program	No	Open	○	○	\$40,000	\$0	
25958	Capital Works - Bore 19 - (Bassett Lane Roma) - installation of 2 x rooftop Solar PV [CEUF]	Yes	Initiation & Definition	○	●	\$68,100	\$0	
25994	Capital Works - Jackson Potable Water Facility Upgrade	No	Design	○	●	\$120,000	\$0	
26012	Capital Works - Roma Reservoir Miscamble Street Liner Replacement	No	Development/Pre-Construction	●	●	\$159,000	\$0	
26013	Capital Works - Water Main Upgrade Miscamble Street Roma from Cottell Street to Queen Street	No	Development/Pre-Construction	○	●	\$150,000	\$0	
26014	Capital Works - Roma Water Meter Replacement Program	No	Implementation/Construction	●	●	\$120,000	\$17,130	\$21,798
26023	Capital Works - New reservoir Currey St Roma	No	Development/Pre-Construction	●	●	\$650,000	\$0	
26048	Capital Works - Surat Water Clarifier Upgrade	No	Development/Pre-Construction	○	●	\$500,000	\$0	\$0
26050	Capital Works - Bendemere Water Meter Replacement Program	No	Development/Pre-Construction	○	●	\$50,000	\$10,000	
26051	Capital Works - Water Line Replacement Swans Road Wallumbilla	No	Development/Pre-Construction	○	●	\$170,000	\$0	
26062	Capital Works - Workplace Health and Safety - Capital Initiatives (Budget Only)	No	Development/Pre-Construction	●	●	\$257,250	\$0	
26072	Capital Works - Bungil Water Meter Replacement Program	No	Development/Pre-Construction	○	●	\$50,000	\$9,681	\$0
26075	Capital Works - Potable Water - Reservoir Vermion Proofing Project	No	Development/Pre-Construction	○	●	\$100,000	\$0	
26077	Capital Works - Surat Water Meter Replacement Program	No	Open	○	○	\$29,999	\$4,584	\$1,835
23605	Mungallala reservoir and pump	No	Project Close	●	●			\$9,073

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On Time Legend: ○ Not Started ● On Schedule ● Generally on Schedule ● Not on Schedule → Multi Year Project

On Budget Legend: ● On Track ● Generally on Track with Minor Issues ● Off Track/Review Required

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Work Order	Title	Externally Funded	Status	On Time	On Budget	Annual Budget	YTD Budget	YTD Expenditure
23608	Roma Bore 21 - infrastructure projects	No	Implementation/Construction	●	●			\$16,555
24479	Watermain renewal Arthur Street, Roma between George Street and Bungil Street	No	Project Close	●	●			\$229
24484	Replace two high lift pumps to reservoir, Roma	No	Development/Pre-Construction	●	●			\$49,890
24733	Wallumbilla Reservoir New	No	Project Complete	●	●			\$5,674
25125	Wallumbilla Reservoir Replacement - second Reservoir	No	Implementation/Construction	●	●			\$32,415
25129	Mitchell - Water Main Supply Connect new 100mm supply into Hospital internal Water main reticulation	No	Project Close	●	●			\$14,542
25419	Installation of Extra Fire Hydrants to Western Industrial zone Raglan Street Roma	No	Implementation/Construction	●	●			\$17,130
25420	Water Main Upgrade - Beaumont Drive Roma	No	Project Complete	●	●			\$23,732
Potable Water Supply Total:						\$2,734,349	\$41,395	\$192,873
Public Toilets								
26019	Capital Works - Replacement of the Lions Park Toilet Block	No	Design	○	●	\$180,000	\$0	\$15,370
26055	Capital Works - Wallumbilla Show Grounds - replace dump point	No	Development/Pre-Construction	●	○	\$50,000	\$0	
Public Toilets Total:						\$230,000	\$0	\$15,370
Quarry Operations								
26135	Capital Works - Quarry Plant - Teres Finlay C-1540RS Cone Crusher	No	Implementation/Construction	●	●	\$195,000	\$195,000	\$0
24555	Roma Quarry - purchase of a replacement water truck	No	Project Complete	●	●			\$277,154
Quarry Operations Total:						\$195,000	\$195,000	\$277,154
Raw Water Supply								
26027	Capital Works - Replacement Pump for Hodgson Bore	No	Initiation & Definition	●	●	\$15,000	\$0	
Raw Water Supply Total:						\$15,000	\$0	
Roma Cultural Centre								
23558	Cultural Centre Roma - air conditioning renewal	No	Implementation/Construction	●	●	\$700,000	\$0	\$12,960
26020	Capital Works - Roma Cultural Centre - Open Spaces upgrades and renewal	No	Open	○	○	\$150,000	\$0	
24507	Roma Cultural Centre Auditorium stairwell access to sound booth from auditorium floor	No	Development/Pre-Construction	●	●			\$0
Roma Cultural Centre Total:						\$850,000	\$0	\$12,960
Rural Roads								
22843	SD23 Kangaroo Creek Road ch 4.30 to 15.460 - Santos GLNG	Yes	Design	→	●	\$1,512,241	\$0	\$0
23640	Arcadia Valley Upgrade Works (multi-year project) (GLNG and ROSI)	Yes	Implementation/Construction	→	●	\$5,469,537	\$10,000	\$11,472
24564	Strategic Roads - Bitumen Extension Yuleba - Surat Road (RRUPP)	Yes	Development/Pre-Construction	○	●	\$5,913,435	\$0	\$7,529
24565	Strategic Roads RRUP - Bitumen Extension Redford Road	Yes	Implementation/Construction	→	●	\$1,600,000	\$0	\$1,201,224
24583	Hodgson Lane North / Bindango Intersection Safety Upgrade	No	Design	○	●	\$200,000	\$0	\$8,732
24766	Design (both concrete or timber) for the Tartulla Creek Crossing on Samari Plains Road	No	Implementation/Construction	●	●	\$250,000	\$0	\$13,930
25346	Bollon Road Bitumen Extension Stage 2 (RRUPP)	Yes	Project Complete	→	●	\$3,823,050	\$0	\$3,647,405
25347	Bollon Road Bitumen Extension Stage 3 RRUPP	Yes	Development/Pre-Construction	→	●	\$3,473,805	\$0	\$832
25943	Capital Works - Bitumen Rehabilitation - Six Mile Road Ch 7.05 - 9km	Yes	Development/Pre-Construction	○	●	\$570,000	\$0	
25944	Capital Works - Bitumen Rehabilitation - Blue Hills Road Ch 16.26 - 18.32km	Yes	Development/Pre-Construction	○	●	\$420,000	\$0	

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Work Order	Title	Externally Funded	Status	On Time	On Budget	Annual Budget	YTD Budget	YTD Expenditure
25946	Capital Works - Bendiboi Intersection Culvert Safety Upgrade (Carnarvon Highway)	No	Development/Pre-Construction	○	●	\$60,000	\$0	
25957	Capital Works - Middle Road Bitumen Rehabilitation - Ch 2.6 - 4.5km	Yes	Development/Pre-Construction	○	●	\$350,000	\$0	
25969	Capital Works - Floodway Trial - Locations To Be Confirmed - Budget Only	No	Initiation & Definition	○	●	\$100,000	\$0	
25981	Capital Works - Gravel Resheet Complementary Works - Event 15 and 16	No	Implementation/Construction	●	●	\$900,000	\$128,000	
25982	Capital Works - Rural Road Reseal Program 2025/26	No	Development/Pre-Construction	○	●	\$2,233,000	\$0	\$0
25987	Capital Works - Gleneam Road Crest Widening - Chainage TBC	No	Design	●	●	\$250,000	\$0	
26021	Capital Works - Mt Moffatt Road bitumen widening and rehabilitation Ch 50.33 - 56.33 km	Yes	Development/Pre-Construction	○	●	\$1,645,126	\$0	\$3,486
26052	Capital Works - Wallumbilla and surrounds Road Infrastructure Upgrades - Santos GLNG SLA 9 - Phase 7 Development - Budget Only	Yes	Open	○	○	\$2,529,274	\$0	\$68,788
26060	Capital Works - Womblebank Gap Road bitumen widening and rehabilitation Ch 34.60 - 36.31 km	Yes	Project Close	●	●	\$1,212,000	\$20,000	\$15,839
22960	Concrete culvert - Gunnewin West Road (design and construction)	No	Development/Pre-Construction	○	●			\$0
22845	Sd23 Santos GLNG McLennans Road Gravel Resheet and floodway upgrades ch 0 - 8.150	Yes	Implementation/Construction	●	●			(\$1,309)
24560	Shoulder Grading / Resheeting - Strategic Bus Routes - Donnybrook / Six Mile	No	Implementation/Construction	●	●			\$9,427
25117	Iona - Bardlomey Road bitumen rehabilitation/stabilisation (2 x High Priority Sections)	Yes	Project Close	●	●			\$291,353
25122	Mt Owen Road - Jerry's Crossing Floodway Replacement - Design only	No	Design	●	●			\$28,105
25581	APLNG Ewingsdale Road Dust Seal Ch 0 - 0.5km	Yes	Open	○	○			\$2,361
25731	Yuleba Surat Road (b) Gravel Resheet Ch 37.74 to 44.140 and 46.6 to 50.2kms (TIDS)	Yes	Project Close	●	●			(\$13,253)
25876	Santos SLA 9 - Pickanjinie North Road Ch 0.000 to Ch 15.460 - Pavement Rehab Patches	Yes	Open	●	●			\$103,801
26087	Capital Works - Short Street Roma - Gravel Resheet to approx Ch 3.60 kms Complementary Works	No	Project Close	●	●			\$127,737
26120	Capital Works - Origin - Reedy Creek Road - Rehabilitation Patches	Yes	Open	●	○			\$139,965
26130	SLA9 - Yarrawonga Road Ch 0.000 to Ch 2.820 - Shoulder Resheet and Pavement Rehabilitation	Yes	Open	●	●			\$3,366
26131	SLA9 - Seawrights Road Ch 0.000 to Ch 3.250 - Gravel Resheet and Reconstruction of floodway	Yes	Open	●	●			\$47,122
26138	Santos SLA 9 - Pickanjinie South Road Ch 0.110 to Ch 1.320 - Gravel Upgrade	Yes	Open	○	○			\$750
Rural Roads Total:						\$32,511,468	\$158,000	\$5,718,661

Rural Services

26121	DNR Capital Works 25/26 – Teelba F37201 – Tank Pad	No	Open	○	○			
26122	DNR Capital Works 25/26 – Mitchell W2125 – Trough Inlet Pipe	Yes	Project Complete	●	●			\$1,420
26123	DNR Capital Works 25/26 – Brucedale W2256 – Replace tank troughs and solar	Yes	Development/Pre-Construction	●	●			\$1,254
26124	DNR Capital Works 25/26 – Damper Gully W2770 – Replace bywash and desilt dam	Yes	Project Complete	●	●			\$17,727
26125	DNR Capital Works 25/26 – Roma W2261 – Replace tanks and replace windmill with solar	No	Open	○	○			
26127	DNR Capital Works 25/26 – Green Timbers Dam F51300 – Install troughs and fence around tank	No	Open	○	○			
26144	DNR Capital Works 25/26 – Wallumbore W1301 – Windmill repairs	Yes	Project Complete	●	●			\$4,850
Rural Services Total:								\$25,251

Saleyards

25621	Asphalt surfacing of heavy vehicle truck stop area at the Roma Truck Stop precinct	Yes	Design	○	●	\$1,900,000	\$0	\$10,160
25983	Capital Works - Roma Saleyards Site Fencing	No	Open	●	●	\$50,000	\$10,000	
25985	Capital Works - Renewal of Auctioneer Walkways Phase 2 – Western Side	No	Open	●	●	\$750,000	\$0	
25986	Capital Works - Roma Saleyards Renewal & Offsetting Loading Ramps	No	Open	●	●	\$1,250,000	\$0	

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Work Order	Title	Externally Funded	Status	On Time	On Budget	Annual Budget	YTD Budget	YTD Expenditure
25988	Capital Works - Roma Saleyards Footpaths	No	Project Close	●	●	\$25,000	\$10,000	\$42,949
26030	Capital Works - Roma Saleyards Draft Access	No	Open	●	●	\$50,000	\$0	
26032	Capital Works - Roma Saleyards Truck Wash - Stage 2 & 3	No	Open	●	●	\$250,000	\$0	
25617	Roma Saleyards - Selling laneways shade replacement	No	Development/Pre-Construction	●	●			\$0
Saleyards Total:						\$4,275,000	\$20,000	\$53,109

Sewer Administration

26022	Capital Works - Sewerage Pumping Stations Annual Service and Inspection	No	Development/Pre-Construction	●	○	\$48,000	\$0	
Sewer Administration Total:						\$48,000	\$0	

Sewerage Reticulation

25989	Capital Works - Sewer Main Relining - Towns - TBC	No	Development/Pre-Construction	●	○	\$300,000	\$0	
26044	Capital Works - Surat Sewer Pump Station Burrows St upgrades	No	Implementation/Construction	●	○	\$45,000	\$10,870	\$10,870
26058	Capital Works - Wallumbilla Sewerage System design	No	Development/Pre-Construction	●	○	\$50,000	\$0	
26104	Capital Works - Sewer Main Renewal 35 Miscamble St Roma including shed remove and replace	No	Open	○	○			\$700
26145	Capital Works - Sewer Main Installation boundary 31-33 Lovell St Roma	No	Implementation/Construction	●	○			\$12,780
Sewerage Reticulation Total:						\$395,000	\$10,870	\$24,351

Sewerage Treatment

24470	Surat Sewerage Safety Improvements	No	Development/Pre-Construction	●	●			\$79,004
24468	Waste bin collection point and bin Lifter - Injune	No	Implementation/Construction	●	●			\$18,191
25778	Roma Imhoff Tanks Safety Rail Upgrades	No	Development/Pre-Construction	●	○			\$0
Sewerage Treatment Total:								\$97,195

Sport & Recreation

25591	Roma Cricket Oval Drainage and Resurfacing - Australian Cricket Infrastructure Fund ACIF	Yes	Development/Pre-Construction	→	●	\$60,000	\$0	
25947	Capital Works - New Gwydir Laycock BMX Track Design	No	Development/Pre-Construction	○	●	\$20,000	\$0	
25993	Capital Works - Injune Cricket Club Clubhouse - Construct verandah (pending external funding)	No	Initiation & Definition	●	●	\$25,000	\$0	
26016	Capital Works - Mitchell Showgrounds Electrical Upgrade	No	Open	○	○	\$65,277	\$0	
26024	Special Project - Audit to determine Capacity & Capability of Maranoa Sporting Infrastructure	No	Initiation & Definition	○	●	\$22,000	\$0	
26025	Special Project - Surat Sporting Complex Painting (Bar and Betting Area)	No	Development/Pre-Construction	○	●	\$25,000	\$0	\$0
26029	Capital Works - Roma Dog Park extension	No	Initiation & Definition	○	●	\$50,000	\$0	
26045	Capital Works - Surat Cricket Nets Renewal (pending external funding)	No	Initiation & Definition	○	○	\$7,500	\$0	
26046	Capital Works - Surat Pump Track Design	No	Development/Pre-Construction	○	●	\$31,000	\$0	
26047	Capital Works - Surat Recreational Grounds Irrigation Project	No	Initiation & Definition	●	●	\$55,000	\$0	\$1,082
26059	Capital Works - Wallumbilla Tennis Courts install hit up wall and cricket practice nets	No	Initiation & Definition	○	○	\$48,000	\$0	
23565	Yuleba Community Project Judds Lagoon parkland improvements and connectivity	Yes	Implementation/Construction	→	●			\$160,182
25111	Surat Golf Club - unisex toilet installation	Yes	Implementation/Construction	●	●			\$38,000
25754	Warroo Sporting Complex Canteen Fit Out	No	Implementation/Construction	●	●			\$7,731
Sport & Recreation Total:						\$408,777	\$0	\$206,995

Work Order	Title	Externally Funded	Status	On Time	On Budget	Annual Budget	YTD Budget	YTD Expenditure
State Emergency Service								
26036	Capital Works - SES Surat Storage Facility & Marshalling Area (pending external funding SES support grant 2025_26))	No	Cancelled	○	○	\$90,000	\$0	
State Emergency Service Total:						\$90,000	\$0	
Stormwater Drainage								
26042	Special Project - Survey of Underground Stormwater network - Surat, Wallumbilla, Yuleba	No	Development/Pre-Construction	○	●	\$40,000	\$0	
Stormwater Drainage Total:						\$40,000	\$0	
Strategic Proj Planning & Asset Mngt								
26033	Special Project - Development of a Strategic Asset Management Plan	No	Initiation & Definition	○	●	\$75,000	\$10,000	\$9,800
Strategic Proj Planning & Asset Mngt Total:						\$75,000	\$10,000	\$9,800
Surat Cobb & Co Changing Station								
26049	Capital Works - Surat Aquarium Landing Design and Construction	No	Design	○	●	\$100,000	\$0	
Surat Cobb & Co Changing Station Total:						\$100,000	\$0	
Swimming Pools								
24176	Roma Denise Spencer Pool Design and Construction (refer also WO22307 design)	Yes	Implementation/Construction	→	●	\$24,760,000	\$1,000,000	\$1,223,607
24514	Mitchell Pool Upgrade Kiosk and Change Rooms	No	Design	○	●	\$10,000	\$0	
25948	Capital Works - Replace damaged Shed at the Injune Pool	No	Development/Pre-Construction	○	●	\$47,000	\$0	\$0
25967	Capital Works - Mitchell Pool Generator	No	Implementation/Construction	●	●	\$38,752	\$24,802	\$24,802
26041	Capital Works - Surat Pool Entrance Upgrade	No	Open	○	○	\$80,000	\$0	
Swimming Pools Total:						\$24,935,752	\$1,024,802	\$1,248,409
Tourism								
25937	Capital Works - Injune Eagle Sculpture Installation	No	Implementation/Construction	●	●	\$14,400	\$11,800	\$2,950
24539	Yuleba Fire Tower Refurbishment of the fire tower cabin & interpretive historical display located within Cobb & Co Park	Yes	Implementation/Construction	→	●			\$79,696
Tourism Total:						\$14,400	\$11,800	\$82,646
Tourism Operations								
26038	Special Project - Renew and update tourism signage	No	Initiation & Definition	●	●	\$100,000	\$0	
26039	Special Project - Cobb and Co Changing Station Museum Painting	No	Development/Pre-Construction	○	●	\$75,000	\$0	\$0
26040	Special Project - Renewal of the Tourism Strategy	No	Initiation & Definition	○	●	\$25,000	\$0	
Tourism Operations Total:						\$200,000	\$0	\$0
Urban Streets								
22873	Cycle Network Miscamble and Queen Street Roma - Intersection Upgrade CNLGG (refer WO20271 design)	Yes	Development/Pre-Construction	→	●	\$171,000	\$0	\$0
24584	Safety Improvements for Pedestrian at Rail Level Crossings - Alice and Mary Streets Mitchell	No	Design	→	●	\$700,000	\$0	\$0
24722	Widen bitumen to kerb Ivan Street Surat (Charlotte to Cordelia)	No	Implementation/Construction	●	●	\$200,000	\$70,000	\$3,650

Work Order	Title	Externally Funded	Status	On Time	On Budget	Annual Budget	YTD Budget	YTD Expenditure
25945	Capital Works - Arthur St Roma (McDowall to Bowen St) - Kerb and Channel works & design for asphalt overlay	No	Development/Pre-Construction	○	●	\$200,000	\$2,000	\$0
25959	Capital Works - Browns Lane design to an urban access standard	No	Design	●	●	\$55,000	\$9,000	\$9,000
25961	Capital Works - Design of Burke Street Yuleba Bitumen Seal Ch 0.02 to 150 mt	No	Design	○	●	\$12,000	\$360	\$360
25962	Capital Works - Design of the Widening for Beaumont Drive	No	Initiation & Definition	●	●	\$70,000	\$0	\$0
25991	Capital Works - Urban Road Reseal Program 2025/2026	No	Development/Pre-Construction	○	●	\$750,000	\$0	
25992	Capital Works - Warrego Highway Parking Lane Rehabilitation (Flinders to Landsborough) (NEW WO 26103)	No	Project Close	●	●	\$40,000	\$40,000	
22257	Vehicle rest area - Eastern approach to Roma (opposite Big Rig) (SLRIP)	Yes	Implementation/Construction	→	●			\$79,796
24365	Long Distance Coach Stop Program - Yuleba	Yes	Implementation/Construction	●	●			\$0
24721	Cycle Network 2023-24 - Miscamble Street, Carnarvon Highway to Arthur Street Roma detailed design for active transport facilities	Yes	Implementation/Construction	●	●			\$0
24723	Widen bitumen to kerb William Street Surat (Cordelia to Bertha)	No	Project Close	●	●			\$15,053
25113	Mossvale Road Culvert Upgrade (Santos Contribution)	Yes	Design	○	●			\$0
25348	Floodway / Stormwater improvements on Creek Street / Amby North Intersection	No	Project Close	●	●			\$61,823
25919	Miscamble Street East Roma Culvert Upgrade Final Works (previous WO 22801)	No	Implementation/Construction	→	●			\$0
Urban Streets Total:						\$2,198,000	\$121,360	\$169,682
Waste Management								
25995	Capital Works - Appliance Recovery Hub	No	Development/Pre-Construction	●	●	\$40,000	\$0	
25996	Capital Works - Leachate Plan for Waste facilities	No	Initiation & Definition	●	●	\$652,000	\$0	
25997	Special Project - Revise and update Maranoa waste management strategy and regional operational plans	No	Initiation & Definition	●	●	\$30,000	\$0	\$205
26037	Capital Works - Stormwater Management Upgrades for the Roma Waste Management Facility	No	Initiation & Definition	●	●	\$300,000	\$0	
26053	Special Project - Waste Management - Implementation of environmental monitoring programs	No	Initiation & Definition	●	●	\$500,000	\$90,910	\$42,756
26054	Special Project - Waste Management - Implementation of site based management plans including staff training	No	Development/Pre-Construction	●	●	\$50,000	\$5,000	
Waste Management Total:						\$1,572,000	\$95,910	\$42,961
Water Administration								
25979	Special Project - Dosing Systems Yearly Service and Report	No	Development/Pre-Construction	●	○	\$190,000	\$173,062	\$0
25980	Special Project - Updates to the SCADA platform	No	Development/Pre-Construction	●	○	\$120,000	\$0	
25984	Special Project - Reservoir Cleaning Program	No	Initiation & Definition	○	●	\$60,000	\$0	
26017	Special Project - Water Pressure Testing and Network Analysis Roma CBD	No	Open	○	○	\$25,000	\$0	
Water Administration Total:						\$395,000	\$173,062	\$0
All Projects Total:						\$87,179,982	\$2,339,853	\$10,832,779

OFFICER REPORT

Meeting: Ordinary 30 October 2025

Date: 8 October 2025

Item Number: L.2

File Number: D25/102137

SUBJECT HEADING: Advertising Spending Policy

Classification: Open Access

Officer's Title: Director - Corporate Services

Executive Summary:

This report seeks approval on the attached Advertising Spending (Statutory) Policy.

Officer's Recommendation:

That Council:

1. Repeal the existing Advertising Spending Policy (P21/3); and
2. Adopt the updated Advertising Spending Policy (P25/8).

Context (*Why is the matter coming before Council?*):

The Advertising Spending Policy requires review and re-adoption. The Advertising Spending Policy provides the framework, in accordance with section 197 of the Local Government Regulation 2012, for the management of expenditure on advertisements placed by Council in various mediums and to ensure the advertising is in the public interest.

Background (*Including any previous Council decisions*):

The Advertising Spending Policy was adopted at a Council meeting held 14 December 2022.

As part of good governance practices, all policies are required to be reviewed on a regular basis. The Advertising Policy has been reviewed, Council briefed in April 2025 and a final review has been conducted by LGMA Governance Advisory Service.

The changes to policy relate to the inclusion of caretaker provisions and updates to definitions.

Options Considered:

N/A

Recommendation:

That Council:

1. Repeal the existing Advertising Spending Policy (P21/3); and
2. Adopt the updated Advertising Spending Policy (P25/8).

Risks:

Risk	Description of likelihood & consequences
Non-approval of statutory policy	Failure to approve a policy required under the Local Government Act 2009 (Qld) or Regulation 2012 leading to non-compliance, governance and reputational impacts.

Policy and Legislative Compliance:

This is a Statutory Policy that requires review.

Budget / Funding (*Current and future*):

N/A

Timelines / Deadlines:

N/A

Consultation (*Internal / External*):

Councillors
Director – Corporate Services
Manager – Corporate Communications

Strategic Asset Management Implications:

(If applicable, outline changes to whole of life costs and / or level of service)

N/A

Acronyms:

Acronym	Description
Nil	Nil

Addition to Operational or Corporate Plan:

Plan Description	Yes / No
Operational	No
Corporate	No

Link to Corporate Plan:

Corporate Plan 2023-2028

Corporate Plan Pillar 4: Accountability

4.7 Transparent government

Supporting Documentation:

1 [↓](#) Advertising Spending Policy - 2025 Review

P25/8

Report authorised by:

Director - Corporate Services

COUNCIL POLICY



Document Control	
Policy Title	Advertising Spending
Policy Number	P25/8
Function	Communications
Responsible Position	Manager – Corporate Communications
Supersedes	Advertising Spending Policy (P21/3)
Review Date	October 2027

Version	Date Endorsed at ELT Briefing	Council Meeting Date (Date of Adoption / Review)	Resolution Number
1		24 March 2021	OM/03/2021/54
2	22 November 2022	14 December 2022	OM/12.2022/07
3	30 July 2025		

1. Purpose

The purpose of this policy is to provide a framework for the management of expenditure on advertisements placed by Council in various mediums and to ensure the advertising is in the public interest.

An Advertising Spending Policy is a statutory policy adopted by Council in accordance with section 197 of the *Local Government Regulation 2012*.

2. Scope

This policy applies to all of Maranoa Regional Council's activities. All Councillors and Council officers are responsible for ensuring this policy is always understood and adhered to.

3. Statement

Section 197 of the *Local Government Regulation 2012* requires that all Councils adopt policies relating to advertising expenditure. This is to ensure that money spent on advertising is in the public interest.

3.1 Principles of Advertising Expenditure

Advertising should be used where the purposes of Council or the benefit of the community is advanced and where it is for providing information or education to the public which is provided in the public interest. It should not be used to promote the particular achievements or plans of particular Councillors or groups of Councillors. In particular advertising that is paid for by the Council should not be used to influence the voters in an election.

Section 197 of the *Local Government Regulation 2012* states that Council may spend money on advertising only if:

COUNCIL POLICY



- The advertising is to provide information or education to the public;
- The information or education is provided in the public interest; and
- In a way that is consistent with the Council's advertising spending policy.

All advertising expenditure must be:

- Reasonable and appropriate to Council's business;
- For official Council purposes only and incurred in providing a service in the public interest;
- Properly documented and available for internal and external scrutiny, including the provision of detailed tax invoices, invoices and receipts;
- In accordance with all other related policies, procedures and practices;
- Approved for in a work program / budget and be authorised in accordance with Council's normal accounting financial management procedures.

3.2 Appropriate Expenditure

Appropriate expenditure may include:

- Advising and informing the public of a new or continuing service or facility provided by Council;
- Advising the public about changes to an existing service or facility and venues provided by Council
- To increase the use of a service or facility provided by Council;
- To inform and request change in the behaviour of the public for the benefit of all or some of the community or to achieve the objectives of a Council policy or program;
- To advise the public of the time, place and content of scheduled Council meetings;
- To advise and explain to the public decisions made by Council;
- To recruit staff, acquire or dispose of property, plant and equipment, promote tenders and expressions of interest;
- Promote the economic development and sustainability of the region;
- To request comment on proposed policies or activities of Council;
- To effectively engage with the Community
- To promote the Maranoa region; and
- To comply with applicable legislation.

3.3 Inappropriate Expenditure

In accordance with section 90D of the *Local Government Act 2009*, Councillors and Council officers shall not publish or distribute anything during caretaker period that may influence an elector about voting in an election or affect the result of an election.

3.4 Guidelines for Advertising Spending

All expenditure on advertising must be approved by the Chief Executive Officer or delegate.

All officers incurring and authorising advertising expenditure shall do so in accordance with relevant financial delegations and Council's Procurement Policy and must ensure that:

COUNCIL POLICY



- It is for official purposes and falls generally within the type of advertising listed in this policy;
- It is properly documented with the purpose identified;
- The documentation is available for scrutiny by both internal and external audit;
- It appears appropriate and reasonable and can withstand the 'public defensibility test' and
- It is in accordance with Council's budget and appropriate communications plan.

4. Definitions

Advertising	defined by the <i>Local Government Regulations 2012</i> , section 197, promoting, for the payment of a fee, an idea, goods or services to the public..
Advertising Expenditure	Is any expenditure on advertising
Caretaker Period	As defined in section 90A of the <i>Local Government Act 2009</i> , the period during an election for the council that starts on the day when the public notice of holding of the election is given and ends at the conclusion of the election. The exact dates of a caretaker period are determined by the Electoral Commission of Queensland (ECQ)
Council	Maranoa Regional Council
Medium	Commonly used media for advertising – can consist of magazines, billboards, electronic media/signs, newspapers, websites, social media, radio, television and products such as magnets and brochures

All other definitions are in accordance with the *Local Government Act 2009* and the *Local Government Regulations 2012*

5. Related Policies and Legislation

- Adopted budget
- Local Government Act 2009
- Local Government Regulation 2012
- Procurement Policy

OFFICER REPORT

Meeting: Ordinary 30 October 2025

Date: 8 October 2025

Item Number: L.3

File Number: D25/102838

SUBJECT HEADING: Australian Cricket Infrastructure Fund 2025/26
Round 1 - Consideration of Project Nominations

Classification: Open Access

Officer's Title: Lead Local Development Officer

Executive Summary:

Council is eligible to apply for funding under the **Australian Cricket Infrastructure Fund (ACIF) 2025/26**, which supports community cricket facility projects that grow participation, promote accessibility and inclusivity, and deliver upon Australian Cricket's strategic priorities.

The 2025/26 program will provide approximately five (5) million dollars nationally, to improve cricket infrastructure at the community level. Funding is available across two categories - Minor (\$500–\$15,000) and Major (\$15,001–\$40,000) - with grants covering up to 50% of total project costs.

This report provides Council with an overview of the program and seeks endorsement of a nominated project for submission under the 2025/26 round.

Officer's Recommendation:

That Council:

1. Endorse the nomination of the Mitchell Sporting Complex Upgrade – Enhancing Inclusive Amenities to Grow Community Cricket Participation for submission under the Australian Cricket Infrastructure Fund 2025/26 – Major Grant category.
2. Commit to the required 50% co-contribution towards the project cost, to be funded from existing budget allocations (\$35,000).
3. Authorise the Chief Executive Officer, or delegate, to sign funding agreement and any other necessary documentation if successful.

Context (*Why is the matter coming before Council?*):

This report presents Council with information on a current external funding opportunity. As the ACIF requires co-contribution from applicants, Council endorsement is required to confirm support and budget allocation for any nominated project.

Background (Including any previous Council decisions):

The Australian Cricket Infrastructure Fund (ACIF) is jointly delivered by Cricket Australia, and State and Territory Cricket Associations (Queensland Cricket) to support infrastructure development, in line with the National Community Cricket Infrastructure Strategy (NCCIS).

The program objectives are to:

1. *Improve the provision and quality of cricket infrastructure across all levels of community cricket.*
2. *Create inclusive and accessible environments for cricket participants and the broader community.*
3. *Collaborate with all levels of government and funding partners to invest in strategic cricket infrastructure priorities.*

ACIF provides funding in the following two categories:

The ACIF provides funding in the following two categories:

Category	Funding Amount	Types of Projects	Maximum Grant Amount
Community Cricket Infrastructure Grants — Minor	\$500 — \$15,000	Pitches, practice facility refurbishment, minor change facility/pavilion refurbishment, supporting infrastructure (e.g. shade/shelter)	Up to 50% of the total project cost
Community Cricket Infrastructure Grants — Major	\$15,001 — \$40,000	New practice facilities*, significant oval upgrades, sports lighting, change facility/ pavilion upgrade, major refurbishments	Up to 50% of the total project cost

Note 1: Australian Cricket reserves the right to propose an amended funding amount based on the proposed outcomes of the project and available funding.

Note 2: Grants from the ACIF are subject to GST. If your club/organisation is registered for GST, you will be paid the grant amount, plus GST. If your club/organisation is not registered for GST, you will be paid the grant amount only (no GST applies). Please take this into consideration when calculating your funding request.

ACIF-funded projects in Queensland are typically focused on one or more of the following QCIS objectives:

- *Activating existing infrastructure to increase participation*
- *Creating Flexible and Inclusive cricket environments,*
- *Increasing facility Sustainability and/or Capacity,*
- *Improving cricket infrastructure Quality, and/or*
- *Supporting, strengthening and connecting Talent Pathways.*

Typical projects include the construction or upgrade/refurbishment of cricket pitches, ovals, practice facilities, change rooms, pavilions, and other supporting infrastructure for cricket with a growing focus on the development and improvement of sports lighting.

The ACIF doesn't support:

- Sporting equipment e.g. temporary nets, stumps, turf pitch covers
- Field of play fencing
- Sight screens
- Temporary facilities e.g. temporary shade, temporary storage
- Projects that have already commenced construction
- Routine maintenance works and/or maintenance equipment e.g. rollers, mowers
- Facilities that have been previously funded (unless delivering a new facility component/separate stage of works)
- Projects where works have been covered by insurance
- Facilities with no/limited public use
- Projects unable to demonstrate how they will support the overall growth of community cricket

Projects submitted by applicants with the following will be highly regarded:

- Clear demonstration of how the project will support both the attraction and retention 5–12-year-old participants.
- Female teams and participation programs (e.g., aspiration to establish new/additional teams)
- Embedded Australian Junior Cricket Pathway (Woolworths Cricket Blast, Junior Cricket Stages 1-3).
- Environmentally friendly initiatives within project scope and/or methodology.

Previous applications:

- **Successful:** 2024/25 Round 1 – Major Grant – *Colts Cricket Oval Drainage and Resurfacing Project* (\$40,000 ACIF funding approved).
- **Unsuccessful:** 2024/25 Round 2 – *Injune Cricket Club Veranda* and *Surat Community Cricket Nets* projects.

Regional club considerations:

During this round of funding, no projects are being submitted from the Wallumbilla, Injune, or Surat communities.

- Wallumbilla: Discussions are underway with the local cricket representatives regarding potential projects, with an application expected in the next funding round.
- Injune & Surat: No eligible projects were identified for this round.

In Roma, Council staff have consulted closely with Queensland Cricket representatives to review current and future cricket infrastructure priorities across the region. Queensland Cricket expressed an interest in working collaboratively with Council and local cricket clubs to form a clear regional understanding of infrastructure needs and future funding priorities.

A recent meeting was held between Queensland Cricket, Council staff, and Roma & District Cricket Association to identify the club's top three infrastructure priorities - irrigation and drainage improvements, lighting upgrades, and clubhouse enhancements.

Given the nature of these priorities, Council and the Roma & District Cricket Association have agreed not to proceed with a submission in this current round. Instead, staff are collaborating with the club to identify alternative funding opportunities and ensure alignment with both Council and Queensland Cricket's long-term objectives.

The Roma & District Cricket Association has advised they will be submitting a formal letter to Council outlining their priorities and proposed next steps. This correspondence will be tabled at an upcoming Council meeting for consideration.

Options Considered:

Proposed project – Major Category

Project Title: Mitchell Sporting Complex Upgrade – Enhancing Inclusive Amenities to Grow Community Cricket Participation

Description: This project will deliver important amenity upgrades to the Mitchell Sporting Complex, a key facility supporting community cricket and other local sports. The upgrade will include the refurbishment of the kiosk and installation of a cold room to improve hygiene, storage, and operational capacity during community cricket fixtures and events.

These works will create a more functional, accessible, and welcoming environment for players, volunteers, and spectators – particularly supporting participation growth in junior cricket, women and girls' cricket, and culturally diverse community groups. The improved facilities will strengthen the venue's role as a central community sporting hub, aligning with Australian Cricket's strategic priorities to provide safe, inclusive, and fit-for-purpose environments that enable sustainable participation growth.

Project cost: \$68,400

Funding requested: \$34,200 (ACIF)

Council co-contribution: \$34,200 (already allocated \$35,000 in budget).

Design of this upgrade is attached to the report.

Recommendation:

That Council proceed with submission of the Mitchell RSL Complex Upgrade under the Major Category of the ACIF 2025/26 Round 1.

Risks:

Risk	Description of likelihood & consequences
Application not supported by ACIF	Possible – Ensure alignment with ACIF priorities and provide strong supporting documentation.
Cost escalation	Low – Project costings based on current quotes and budget allowance. Twenty percent (20%) contingency included in total cost.

Policy and Legislative Compliance:

N/A

Budget / Funding (Current and future):

Council contribution of \$34,200 is currently under **WO25056** for upgrades to the Mitchell RSL upgrade. \$35,000 available.

Timelines / Deadlines:

The closing date for the fund is **Friday, 31 October 2025**. Successful applicants notified before end of the year.

Consultation (Internal / External):

Director – Regional Development, Environment & Planning

Local Development Officer – Mitchell

Specialist – Building Projects

Program Funding & Budget Coordinator

External – Tom Gibson, Qld Cricket Infrastructure Manager

External – James Brimblecombe – Community Infrastructure Coordinator – *James has indicated the project aligns with the program guidelines and has offered to assist with preparing the application. Council and James are currently finalising the finer details of the proposal.*

External – Mitchell RSL & Sporting Club

Strategic Asset Management Implications:

(If applicable, outline changes to whole of life costs and / or level of service)

N/A

Acronyms:

Acronym	Description
ACIF	Australian Cricket Infrastructure Fund
NCCIS	National Community Cricket Infrastructure Strategy

Addition to Operational or Corporate Plan:

Plan Description	Yes / No
Operational	5.13.2 – Identify the accessibility community sport and recreation facilities across the region.
Corporate	Inclusivity 5.4 – Community Pride 5.6 Youth development and engagement. 5.13 Infrastructure accessibility.

Link to Corporate Plan:

Corporate Plan 2023-2028

Corporate Plan Pillar 5: Inclusivity

5.6 Youth development and engagement

Supporting Documentation:

1↓	Mitchell RSL Canteen upgrades design	D25/106971
2↓	Australian Cricket Infrastructure Funding Guidelines 2025/26	D25/106978

Report authorised by:

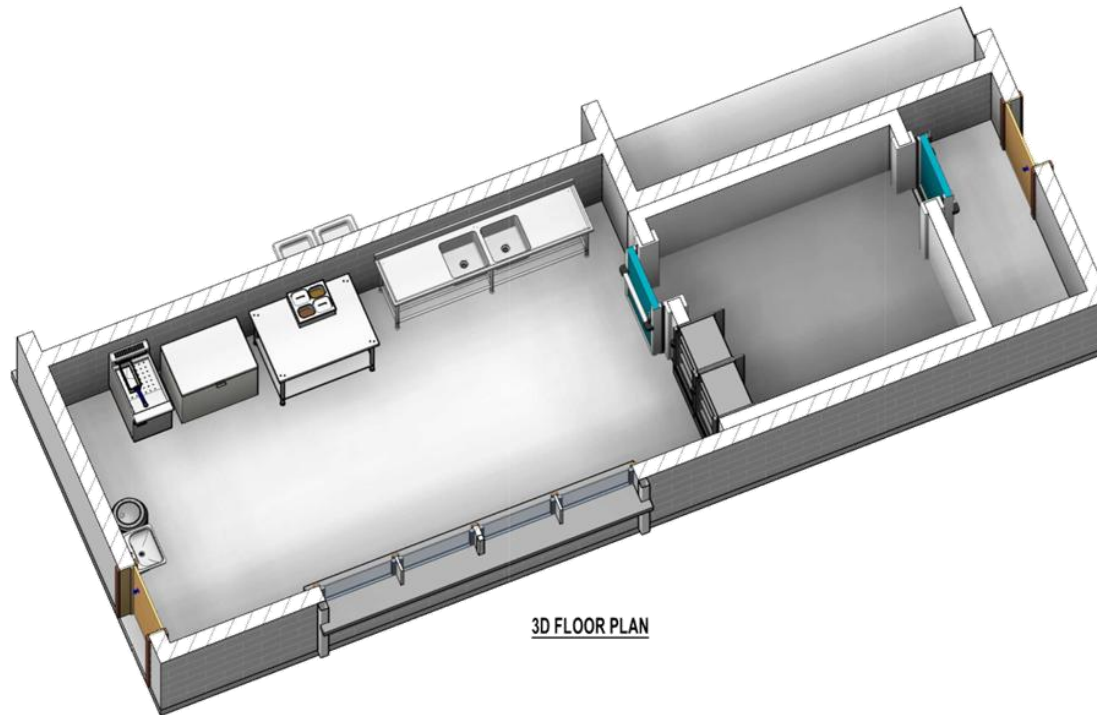
Manager - Tourism & Community Development

Director - Regional Development, Environment & Planning

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DRAWING INDEX	
DRAWING NUMBER	DRAWING DESCRIPTION
A.001	COVER PAGE & DRAWING INDEX
A.100	EXISTING FLOOR LAYOUT
A.200	DEMOLITION FLOOR LAYOUT
A.300	PROPOSED FLOOR LAYOUT
A.400	PROPOSED SECTIONS
A.500	PERSPECTIVE VIEWS




3D FLOOR PLAN



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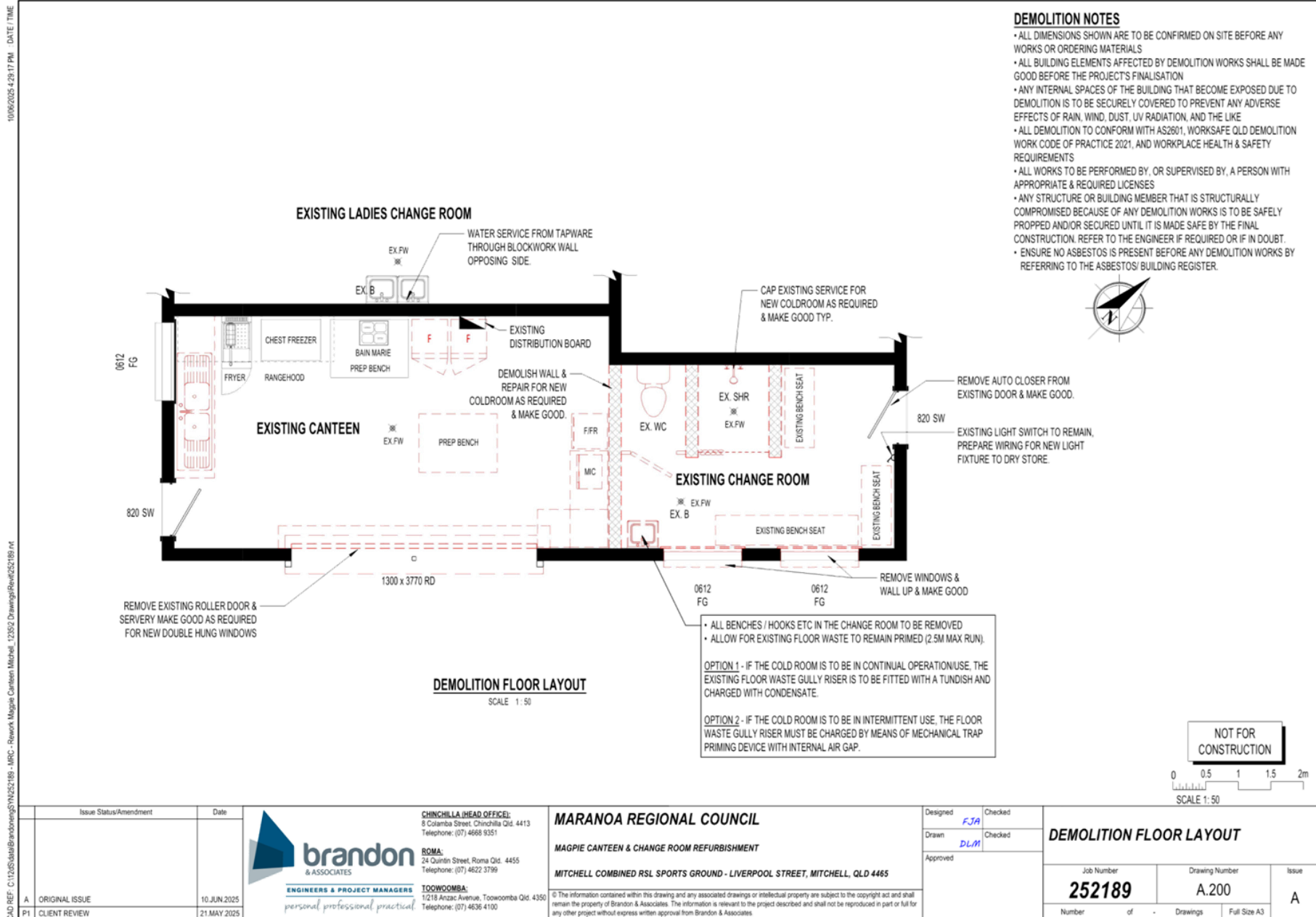
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Issue Status/Amendment		Date	 <div>ENGINEERS & PROJECT MANAGERS <i>personal professional practical.</i></div>	CHINCHILLA (HEAD OFFICE): 8 Columbia Street, Chinchilla Qld. 4413 Telephone: (07) 4668 9351	MARANOA REGIONAL COUNCIL MAGPIE CANTEN & CHANGE ROOM REFURBISHMENT MITCHELL COMBINED RSL SPORTS GROUND - LIVERPOOL STREET, MITCHELL, QLD 4465	Designed <i>FJA</i>	Checked	COVER PAGE & DRAWING INDEX								
				Drawn <i>DLM</i>		Checked										
				Approved												
A	ORIGINAL ISSUE	10 JUN 2025		ROMA: 24 Quintin Street, Roma Qld. 4455 Telephone: (07) 4622 3799					Job Number	Drawing Number	Issue					
P1	CLIENT REVIEW	21 MAY 2025		TOOWOOMBA: 1/218 Anzac Avenue, Toowoomba Qld. 4350 Telephone: (07) 4636 4100					252189	A.001	A					
												Number	of	-	Drawings	Full Size A3

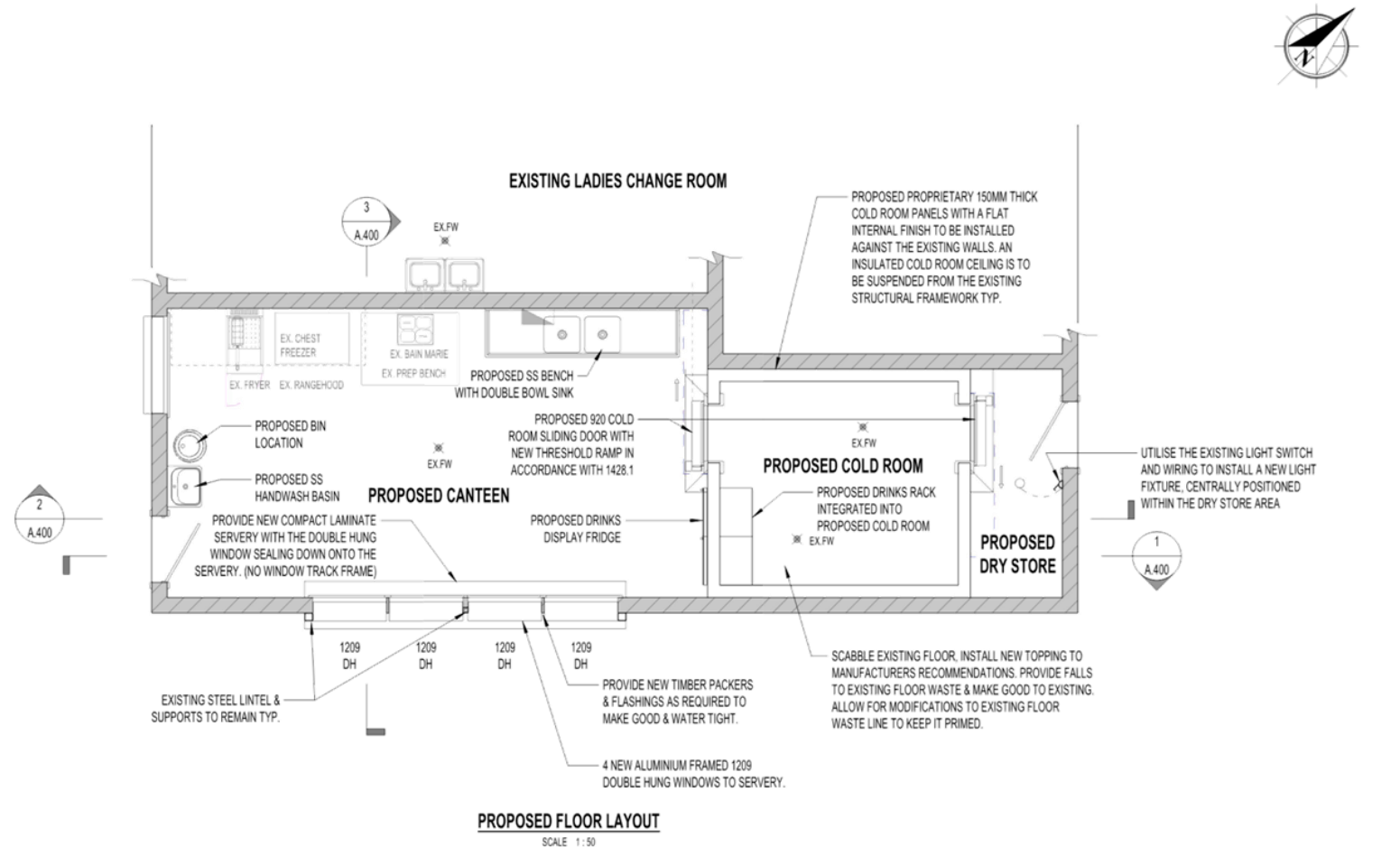
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Issue/Status/Amendment	Date
A ORIGINAL ISSUE	10 JUN 2025
P1 CLIENT REVIEW	21 MAY 2025



CHINCHILLA (HEAD OFFICE):
8 Colamba Street, Chinchilla Qld. 4413
Telephone: (07) 4668 9351

ROMA:
24 Quintin Street, Roma Qld. 4455
Telephone: (07) 4622 3799

TOOWOOMBA:
1/218 Arzac Avenue, Toowoomba Qld. 4350
Telephone: (07) 4636 4100

MARANOVA REGIONAL COUNCIL

MAGPIE CANTEN & CHANGE ROOM REFURBISHMENT

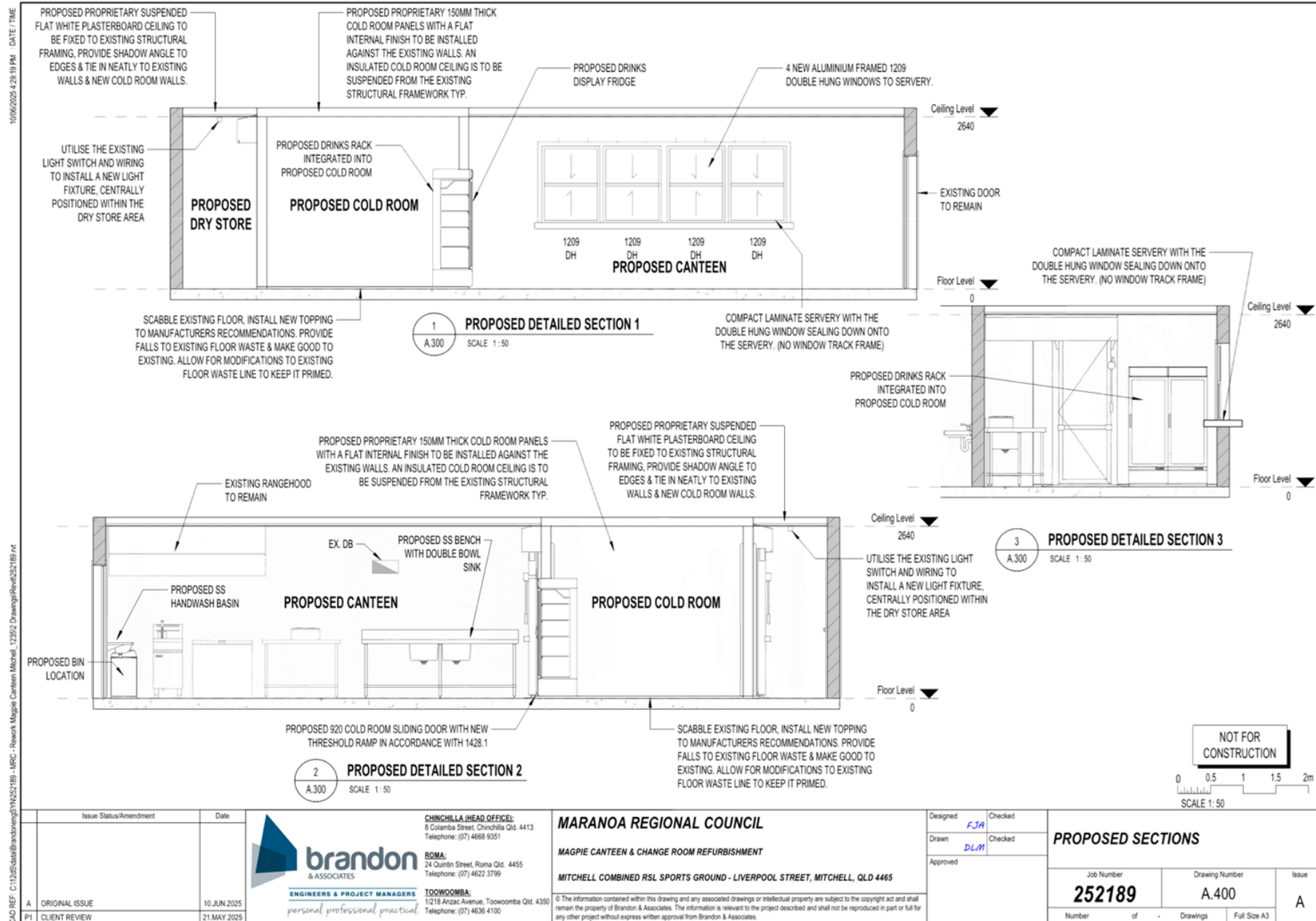
MITCHELL COMBINED RSL SPORTS GROUND - LIVERPOOL STREET, MITCHELL, QLD 4465

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Designed	Checked
Drawn	Checked
Approved	

PROPOSED FLOOR LAYOUT

Job Number	Drawing Number	Issue
252189	A.300	A
Number	of	Drawings
		Full Size A3



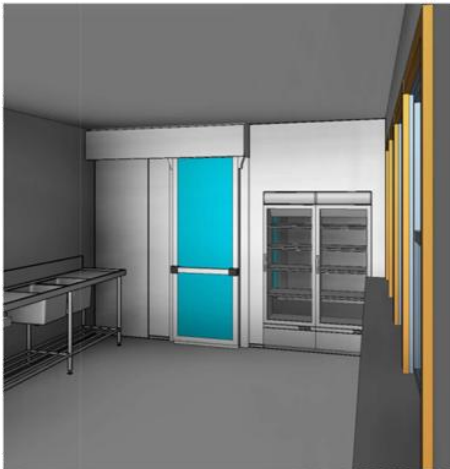
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SERVERY PERSPECTIVE



CANTEEN ENTRY PERSPECTIVE




COLD ROOM ENTRY PERSPECTIVE



COLD ROOM PERSPECTIVE

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Issue Status/Amendment		Date	<div><div><div><div><div>CHINCHILLA HEAD OFFICE: 8 Colamba Street, Chinchilla Qld. 4413 Telephone: (07) 4668 9351</div><div><div>ROMA: 24 Quintin Street, Roma Qld. 4455 Telephone: (07) 4622 3799</div><div><div>TOOWOOMBA: 1/218 Anzac Avenue, Toowoomba Qld. 4350 Telephone: (07) 4636 4100</div></div></div><div><div><div>MARANOA REGIONAL COUNCIL</div><div>MAGPIE CANTEEN & CHANGE ROOM REFURBISHMENT</div><div>MITCHELL COMBINED RSL SPORTS GROUND - LIVERPOOL STREET, MITCHELL, QLD 4465</div></div><div><div>Designed FJA</div><div>Checked</div><div>Drawn DLM</div><div>Checked</div><div>Approved</div></div><div><div>PERSPECTIVE VIEWS</div><div><div>Job Number 252189</div><div>Drawing Number A.500</div><div>Issue A</div></div></div></div></div></div></div></div>
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CRICKET
AUSTRALIA

AUSTRALIAN CRICKET INFRASTRUCTURE FUND

2025/26 Funding Guidelines



CRICKET
ACT



CRICKET
NSW



CRICKET
VICTORIA



CRICKET
TASMANIA



CRICKET
SOUTH AUSTRALIA



CRICKET
WESTERN AUSTRALIA



CRICKET
NORTHERN TERRITORY



CRICKET
NEW ZEALAND

FUND OVERVIEW

Cricket Australia, in partnership with State and Territory Cricket Associations, is committed to developing high quality facilities that provide a welcoming environment for all players, officials, volunteers and fans.

The Australian Cricket Infrastructure Fund (ACIF) provides funding for community cricket facility projects, with a focus on growing participation, promoting accessibility and inclusivity and delivering upon Australian Cricket's strategic priorities.

Following the development of the National Community Cricket Infrastructure Strategy (NCCIS), Australian Cricket will utilise the ACIF as the funding program to facilitate the successful delivery of NCCIS objectives and targets. The NCCIS provides a clear framework to guide the planning and development of ACIF projects in strategically important priority areas across Australia.

The ACIF will contribute approximately \$5 million in 2025/26 into community facility projects, representing Cricket's continued commitment to infrastructure funding.

The ACIF is open to all clubs, associations, schools, councils and cricket facility managers, acknowledging the important role that these partners play in providing facilities for community cricket across Australia.

FUNDING CATEGORIES

The ACIF provides funding in the following two categories:

Category	Funding Amount	Types of Projects	Maximum Grant Amount
Community Cricket Infrastructure Grants — Minor	\$500 — \$15,000	Pitches, practice facility refurbishment, minor change facility/pavilion refurbishment, supporting infrastructure (e.g. shade/shelter)	Up to 50% of the total project cost
Community Cricket Infrastructure Grants — Major	\$15,001 — \$40,000	New practice facilities*, significant oval upgrades, sports lighting, change facility/ pavilion upgrade, major refurbishments	Up to 50% of the total project cost

Note 1: Australian Cricket reserves the right to propose an amended funding amount based on the proposed outcomes of the project and available funding.

Note 2: Grants from the ACIF are subject to GST. If your club/organisation is registered for GST, you will be paid the grant amount, plus GST. If your club/organisation is not registered for GST, you will be paid the grant amount only (no GST applies). Please take this into consideration when calculating your funding request.

FUND OBJECTIVES

The objectives of the ACIF are to:

- Improve the provision and quality of cricket infrastructure across all levels of community cricket in line with Australian Cricket's strategic priorities
- Create inclusive and accessible environments for cricket participants and the broader community
- Collaborate with all levels of government and funding partners to invest in strategic cricket infrastructure priorities.

Applications for more than \$40,000 will be considered on a case-by-case basis under the Strategic Cricket Infrastructure Funding category. In addition to aligning to ACIF funding conditions, projects under this category will generally be multi-faceted, provide a broad regional benefit for cricket and/or be recognised in an existing strategic planning document (e.g. State Cricket Infrastructure Strategy, Local Government Master Plan, Open Space Strategy etc).

Contact the Infrastructure Manager (or equivalent) in your state or territory to discuss any proposals for Strategic Cricket Infrastructure Funding.



TIP

Prior to submitting any new/upgraded practice facility applications, it is recommended you contact your State/Territory Infrastructure Manager (or equivalent) to discuss your project's scope, overall cost and potential funding amount.

FUNDING CONDITIONS

Projects submitted to the ACIF must meet the following conditions:

Align with Cricket Australia's **Community Cricket Facility Guidelines***

Projects must be able to demonstrate alignment with Australian Cricket and state/territory strategic infrastructure priorities

Applications must relate to permanent facility development or upgrade projects. Equipment, temporary facilities and/or planning projects are not generally eligible for funding

Cricket lighting projects (outdoor and indoor facilities) must align with AS 2560.2 (Australian Standard for cricket lighting).

New/upgraded synthetic pitches (including centre pitches and training net pitches) must include junior cricket pitch markings in line with Cricket Australia's recommended guidelines

Retrospective proposals will not be supported (i.e. projects that have already commenced)**

Correspondence from the local council or land manager must be provided acknowledging their consent for the project

Adoption of Australian Cricket's Child Safety Framework

Funding beneficiary must provide a post-completion acquittal on the funded project/s

**Please contact your State or Territory Infrastructure Manager (or equivalent) prior to submitting your application if your project does not/is unable to meet recommended facility guidelines.*

***The ACIF does not generally support projects that have already commenced construction, however, should circumstances require prior commencement (e.g. the facility has been damaged and requires immediate rectification works) it is recommended applicants contact your State or Territory Infrastructure Manager (or equivalent) to discuss project eligibility.*

Projects submitted by applicants with the following will be **highly regarded and prioritised**:

- Clear demonstration of how the project will support both the attraction and retention 5–12-year-old participants
- Female teams and participation programs (e.g. aspiration to establish new/additional teams)
- Embedded Australian Junior Cricket Pathway:
 - Woolworths Cricket Blast Program
 - Junior cricket stages 1-3
- Reference(s) to specific environmentally friendly initiatives within project scope and/or methodology

If your project does not meet the funding guidelines, please make contact with your relevant State or Territory Infrastructure Manager (or equivalent) to discuss how we may be able to assist you to develop your project or seek other funding opportunities.

WHAT WILL/WILL NOT BE CONSIDERED FOR FUNDING

The 2025-26 ACIF program is focused on supporting projects that will help attract and grow participation in cricket and delivering upon Australian Cricket's strategic priorities. Providing a safe, accessible, welcoming and fit for purpose environment is central to the ACIF. The table below provides an overview of the types of projects that will/will not be considered for funding:

Primary Supported Projects	Synthetic pitches (including junior cricket pitch markings) Synthetic practice facilities/nets (including junior cricket pitch markings) Inclusive change rooms and supporting amenity upgrades (players and umpires) Pavilions / clubrooms Playing field surface upgrade/redevelopment works (including drainage and irrigation) Lighting (playing field or practice facilities) Turf pitch/table rejuvenation works Turf practice facilities (nets) rejuvenation works Permanent shade/shelter structures Water harvesting Solar panel installation
Secondary Supported Projects	New/additional turf pitches/table New/additional turf practice facilities (nets) Storage facilities (\$15,000 maximum grant amount) Permanent scoreboard structures* (\$15,000 maximum grant amount) Synthetic pitch covers**
Non-eligible projects	Sporting equipment e.g. temporary nets, stumps, turf pitch covers Field of play fencing Sight screens Temporary facilities e.g. temporary shade, temporary storage Projects that have already commenced construction*** Routine maintenance works and/or maintenance equipment e.g. rollers, mowers Facilities that have been previously funded (unless delivering a new facility component/separate stage of works) Projects where works have been covered by insurance Facilities with none or limited public use Projects unable to demonstrate how they will support the overall growth of community cricket

*Funding for permanent scoreboard structures will only be considered if the project:

- Can clearly demonstrate community cricket participation growth outcomes
- Has partner funding (e.g. local Council, co-tenant club/ sporting code)
- Has the appropriate IT functionality (and power supply) to support Cricket's scoring requirements (including PlayHQ compatibility)

**Synthetic cricket pitch covers will only be funded if linked to a new/upgraded synthetic cricket pitch project.

***The ACIF does not generally support projects that have already commenced construction, however, should circumstances require prior commencement (e.g. the facility has been damaged and requires immediate rectification works) it is recommended applicants contact your State or Territory Infrastructure Manager (or equivalent) to discuss project eligibility.

ASSESSMENT CRITERIA

The ACIF assessment criteria provides a framework for assessing infrastructure projects. Applicants should ensure all assessment criteria is addressed when submitting an application.

No.	Criteria	Weighting
1	The proposal aligns with both Australian Cricket and State/Territory Strategic Infrastructure Priorities	30%
2	The project specifically supports increased participation in cricket, particularly in priority segments such as 5–12-year-olds, women and girls and culturally and linguistically diverse (CALD) community members	30%
3	The project's scope and methodology is well defined	20%
4	The proposal demonstrates support by partners, including local government and other land managers, and confirms financial contributions	15%
5	The project delivers a strong return on investment	5%



Deakin West Oval Synthetic Practise Facility

Winner of the 2024-25 Cricket Australia Community Facility Project of the Year: Minor Category

Image Courtesy of Cricket ACT

HOW TO APPLY

Applications to the ACIF must be submitted to your relevant State or Territory Cricket Association via an online application form. Your State and Territory Association will announce when the ACIF is open for applications.

The level of documentation expected to be provided with your application varies for minor and major funding categories. The minimum documentation in addition to the completed application form is:

- Minor category – cost estimate/quote, photos of the existing facility, consent from the local council/land manager
- Major category – plans/design documentation, cost estimates/quotes, photos of the existing facility, letters of support, confirmation of funding sources, consent from the local council/land manager

Applications that don't provide the minimum required documentation will not be considered for funding. For further information, contact your relevant State or Territory Infrastructure Manager (or equivalent):

State / Territory	Name	Email	Website
Australian Capital Territory	Lauren Coates	Lauren.Coates@cricketact.com.au	www.cricketact.com.au
New South Wales	Cara Doyle	Cara.Doyle@cricketnsw.com.au	www.cricketnsw.com.au
Northern Territory	Tim Shaw	Tim.Shaw@ntcricket.com.au	www.ntcricket.com.au
Queensland	Tom Gibson	Tom.Gibson@qldcricket.com.au	www.qldcricket.com.au
South Australia	Andrew Edwards	AEdwards@saca.com.au	www.saca.com.au
Tasmania	Alison Turner	Alison.Turner@cricket.com.au	www.crickettas.com.au
Victoria	Callum Dean	CDean@cricketvictoria.com.au	www.cricketvictoria.com.au
Western Australia	Brodie Green	Brodie.Green@wacricknet.com.au	www.wacricknet.com.au

It is a condition of funding that all projects submitted to the ACIF align with Cricket Australia's **Community Cricket Facility Guidelines**.



Artie Smith Oval

Winner of the 2024-25 Cricket Australia Community Facility Project of the Year: Major Category

Image Courtesy of Shoalhaven City Council



AUSTRALIAN CRICKET INFRASTRUCTURE FUND

Revised August 2025