



LATE ITEMS AGENDA

Ordinary Meeting

Thursday 25 June 2026

Roma Administration Centre

NOTICE OF MEETING

Date: 23 June 2026

Mayor: Councillor W M Taylor

Deputy Mayor: Councillor C J O'Neil

Councillors: Councillor J R P Birkett
Councillor M K Brumpton
Councillor A K Davis
Councillor P J Flynn
Councillor J M Hancock
Councillor B R Seawright
Councillor J R Vincent

Chief Executive Officer: Robert Hayward

Executive Management: Cameron Hoffmann – Deputy CEO – Strategic Roads, Airports & Major Projects
Brett Exelby – Director Corporate Services
Seamus Batstone – Director Engineering
Jamie Gorry – Director Regional Development, Environment and Planning

Attached is the agenda for the **Ordinary Meeting** to be held at the Roma Administration Centre on **25 June, 2026 at 11:00 AM.**

Robert Hayward
Chief Executive Officer

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OFFICER REPORT

Meeting: Ordinary 25 June 2026

Date: 17 June 2026

Item Number: L.1

File Number: D26/63845

SUBJECT HEADING: Upcoming Deputations and Briefing Topics |
Councillor Briefings July 2026

Classification: Open Access

Officer's Title: Coordinator - Executive & Elected Member
Support Services

Executive Summary:

This report provides a summary of proposed topics scheduled for Councillor Briefings during the month of July 2026.

Officer's Recommendation:

That Council:

1. Receive and note the Officer's report as presented.
2. Consider and advise of any conflicts of interest.

Background:

Councillor briefings scheduled for the month of July are –

- Wednesday, 15 July 2026
- Wednesday, 22 July 2026
- Thursday, 30 July 2026

Below is a list of the topics and deputations that have been placed in the Council Meeting Schedule software for July 2026 at the time of writing this report.

Topic	Further detail
Monthly Reports including: <ul style="list-style-type: none">• Outstanding Actions• Saleyards• Airport• Quarry Recurring Topics including: <ul style="list-style-type: none">• Councillor Portfolio Updates• Legislative and Policy Update from Queensland Parliament	Information reports containing monthly updates for each respective focus area and legislative Updates

Maranoa Regional Council

Ordinary Meeting - 25 June 2026

<ul style="list-style-type: none"> • Agenda Familiarisation & Meeting Snapshot Preparation 	
Review of the Community Grants Policy	<p>This briefing is to discuss changes to the Community Grants policy.</p> <ul style="list-style-type: none"> - Changes to funding rounds - Changes to the events assistance categories - Removal of the Community support program <p>Changes to application process (delayed from prior months)</p>
LGAQ Motions	Consideration of motions for submission to the LGAQ Annual Conference
Denise Spencer Aquatic Centre – Opening Planning & Update	Project update and discussion on planning of opening
Denise Spencer Aquatic Centre – Media filming	On-site filming with Councillors for media to be issued in the lead up to the opening
Q4 25/26 Operational Report	Quarterly Update
Roma Saleyards- <ul style="list-style-type: none"> • Memorial Wall • Masterpan 	
LGAQ Elected Members Update	Annual update with attending representatives from LGAQ
Preliminary Draft Economic Development Strategy Review	External presenters attending for discussions
Request for assistance – Roma and District Family History Society Inc.	Discussions detailing assistance requested by the Council
Community Donation Box Policy	Review of draft policy
Roma RSL Sub Branch – Cor Infinitus Memorial Plinth Project	Project overview
Risk Management Framework, Risk Management Policy and Risk Appetite Statement Review	This report discusses the revised Risk Management Framework 2026, Risk Management Policy 2026 and Risk Appetite Statement 2026 for currency and to ensure that it aligns with Council’s strategic objectives and overall service delivery
Quarterly Strategic Risk Review	This report provides an update on Council’s strategic and operational risk management activities, the current status of the Strategic and Operational Risk Registers, identified trends during this risk review process and future steps.

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Harmony Week 2026 Debrief	Post event overview
Review of Kerb, Channel & Footpath Strategies	Strategy review
Development I – Launch & Communications	Project overview
Hierarchy of Council Agreements	Discussion on definitions of User Agreements
Updated Draft Customer Service Charter	Review of updated draft
Mitchell Bowls Club Access	Review of survey plan for the proposed carpark area behind the Hobson Place facility.
Parks and Gardens Prioritisation Workshop	Councillor input sought for prioritisation planning
Update on project: Renew and update tourism signage	This briefing provides an update on the Special Project – Renew and Update Tourism Signage, as included in the 2025/26 Project Works Plan, and outlines key findings and next steps.
Request from Pinaroo – Bowen Street Site for Independent Living Units	Discussion of the received request and proposed response.

An agenda and supporting documentation will be circulated under separate cover ahead of each Briefing on a Friday prior to the week of the respective briefing.

Topics may change during the month, and updates will be provided fortnightly as part of scheduled diary meetings and upcoming briefings/deputations.

This report also provides Councillors an opportunity to identify and consider any conflicts of interest to manage these ahead of the scheduled briefing.

Link to Corporate Plan:

Corporate Plan 2023-2028
Corporate Plan Pillar 4: Accountability
4.5 Good governance framework

Supporting Documentation:

Nil.

Report authorised by:

Chief Executive Officer

OFFICER REPORT

Meeting: Ordinary 25 June 2026

Date: 3 June 2026

Item Number: L.2

File Number: D26/57313

SUBJECT HEADING: Monthly Financial Report as at 31 May 2026

Classification: Open Access

Officer's Title: Coordinator - Financial Planning & Performance

Purpose:

The purpose of this report is to present the monthly financial report to Council in accordance with section 204 of the *Local Government Regulation 2012* for the period ended 31 May 2026.

Executive Summary:

Council's **operating result** for May 2026 year-to-date is a surplus of \$2.75M.

Comparing the YTD Actual surplus of \$2.75M to the YTD Budget deficit of (\$2.99M), there is a positive variance of \$5.74M.

Notable variances are:

- Strong sales and throughput at the Saleyards.
- Higher fees & charges across multiple service areas (Waste, Water, Sewerage, etc.).
- Strong Roma Quarry revenue linked to QRA and external demand.
- Waste and Sewer business units tracking favourably.

Council's **Capital Projects** actual expenditure budget consumed is 50%.

There are no significant financial risks or issues, across operating and capital, requiring Council's awareness at this time.

Our **strategic outlook** is favourable. We are currently on track to achieve budget.

Detailed financial statements are included within the attached report.

Officer's Recommendation:

That Council note the Monthly Financial Report for the period ended 31 May 2026.

Individuals or Organisations to which the report applies:

Maranoa Regional Council

Acronyms:

Acronym	Description
FA Grants	Financial Assistance Grants
YTD	Year To Date

Context:

To present the monthly financial report for the period ended 31 May 2026, in accordance with section 204 of the *Local Government Regulation 2012*.

Background:

This report presents the consolidated statement of income and expenditure for operating and capital budgets versus actuals for the period ended 31 May 2026.

Legislation, Local Laws, State Policies & Other Regulatory Requirements:

Local Government Regulation 2012

204 Financial Report

- (1) *The local government must prepare a financial report.*
- (2) *The chief executive officer must present the financial report -*
 - (a) *If the local government meets less frequently than monthly - at each meeting of the local government; or*
 - (b) *Otherwise - at a meeting of the local government once a month.*
- (3) *The financial report must state the progress that has been made in relation to the local government's budget for the period of the financial year up to a day as near as practicable to the end of the month before the meeting is held.*

Council Policies or Asset Management Plans:

N/A

Input into the Report & Recommendation:

Coordinator Rates & Utility Billing Services
Coordinator Accounts Services
Project Managers
General Manager - Saleyards
Manager - Airports & Aerodromes
Manager – Construction Materials (consultant)

Funding Bodies:

Projects with external funding are required to be delivered in accordance with funding agreements.

This Financial Year's Budget:

The purpose of this report is to present financial information on the progress that has been made in relation to Council's budget for the period ended 31 May 2026.

Future Years' Budgets:

This report is for information purposes.

Impact on Other Individuals or Interested Parties:

Is there anyone who is likely to be particularly interested in or impacted by the decision, or affected by the recommendation if adopted? What would be their key interests or concerns?

(Interested Parties Analysis - IS9001:2015)

Interested Parties – Maranoa residents, Department of State Development, Infrastructure, Local Government & Planning, Queensland Audit Office, Queensland Treasury Corporation.

Risks:

Risk	Description of likelihood & consequences
Compliance with <i>Local Government Regulation 2012</i>	The presentation of the financial report is in accordance with the Regulation.

Advice to Council:

The presentation of monthly financial statements is a legislative requirement.

Recommendation:

That the monthly financial report for the period ended 31 May 2026 be noted by Council.

Link to Corporate Plan:

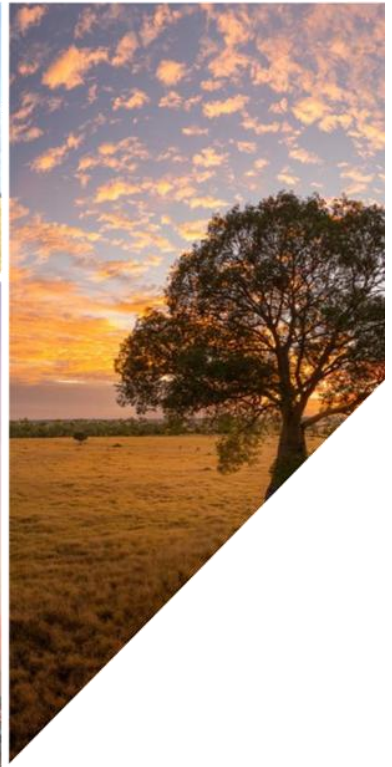
Corporate Plan 2023-2028
Corporate Plan Pillar 4: Accountability
4.5 Good governance framework

Supporting Documentation:

- 1 [↓](#) Monthly Financial Report - FY26 MAY D26/63486
- 2 [↓](#) Project Report as at 31 MAY 2026 D26/60933

Report authorised by:

Chief Financial Officer
Director - Corporate Services



Maranoa Regional Council
Monthly Financial
Report

MAY 2026





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Executive Summary

Council's **operating result** for May 2026 year-to-date is a surplus of \$2.75M.

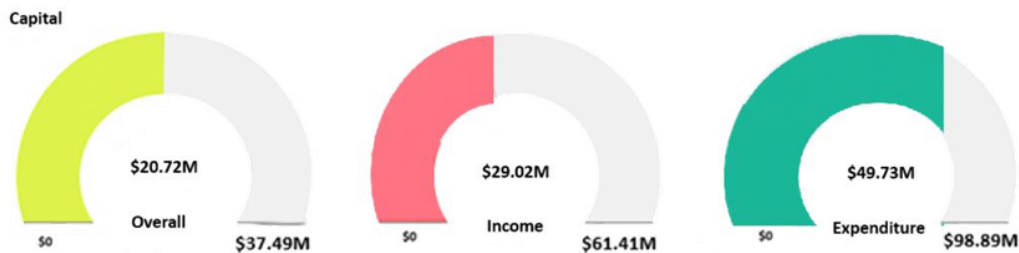
Comparing YTD Actual surplus of \$2.75M to YTD Budget deficit of (\$2.99M), the variance is \$5.74M.

Notable variances are:



- Strong sales and throughput at the Saleyards.
- Higher fees & charges across multiple service areas (Waste, Water, Sewerage, etc.).
- Strong Roma Quarry revenue linked to QRA and external demand.
- Waste and Sewer business units tracking favourably.

Council's **Total Capital budget performance** for May26 YTD is as follows:



Capital Projects expenditure (excluding loan repayments) budget consumed is 50%.

Financial Risks or issues, across operating or capital, requiring Council's awareness are:

- No significant issues at this time

Our **strategic outlook** is favourable. We are currently on track to achieve budget.



Statement of Comprehensive Income

	YTD Actual	Current Budget	YTD Budget	YTD Actual	YTD Actual vs YTD Budget	YTD Actual as a % of YTD Budget
	May-25	2025/26	May-26	May-26	May-26	May-26
	\$'000	\$'000	\$'000	\$'000	\$'000	Target 100%
Income						
Revenue						
Operating revenue						
Rates, levies & charges	50,066	55,663	55,609	54,894	(715)	99%
Fees and charges	4,519	6,842	4,403	4,656	254	106%
Rental income	611	732	619	638	19	103%
Interest received	5,006	5,223	4,778	5,107	329	107%
<i>Note 1</i> Sales revenue	17,623	20,494	17,007	19,399	2,392	114%
<i>Note 2</i> Other revenue	3,193	4,698	6,396	8,284	1,888	130%
Grants, subsidies, contributions - FA grant	0	18,284	8,391	8,391	0	100%
<i>Note 3</i> Grants, subsidies, contributions - other	31,894	30,977	30,309	33,783	3,475	111%
Total operating revenue	112,912	142,913	127,510	135,152	7,642	106%
Capital revenue						
<i>Note 4</i> Grants, subsidies, contributions, donations	14,219	54,274	18,568	29,074	10,506	157%
Total revenue	14,219	54,274	18,568	29,074	10,506	157%
Capital income						
Capital Income	(217)	553	0	0	-	-
Total income	126,914	197,740	146,078	164,225	18,147	112%
Expenses						
Operating expenses						
Employee and councillor costs	31,791	35,212	32,588	33,264	676	102%
<i>Note 5</i> Materials and services	66,659	80,612	72,749	73,714	966	101%
Finance costs	553	1,917	837	896	59	107%
Depreciation and amortisation	20,615	26,542	24,330	24,530	200	101%
Total operating expenses	119,618	144,282	130,504	132,404	1,900	101%
Capital expenses						
Capital expenses	7,179	10,000	0	2,037	2,037	-
Total expenses	126,797	154,282	130,504	134,442	3,938	103%
Total comprehensive income for the year	116	43,458	15,574	29,783	14,209	191%
Operating result						
Operating revenue	112,912	142,913	127,510	135,152	7,642	106%
Operating expenses	119,618	144,282	130,504	132,404	1,900	101%
Operating result	(6,706)	(1,369)	(2,994)	2,748	5,742	(92%)

Note 1: Sales revenue is over \$2.39M, led by Saleyards by +\$1.68M, Quarries \$1.31M, Airports (\$50.5k), Gas (\$65k) and Contracts & Recoverable works (\$484k).



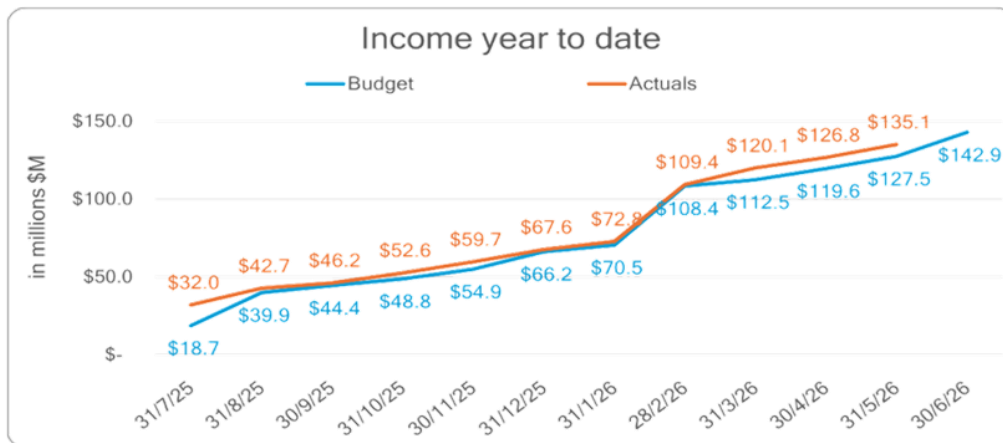
Note 2: Other Revenue is over budget by \$1.88M, mainly due to strong performance at Roma Quarry +\$1.21M driven by QRA cartage activity, Contracts & Recoverable works \$387k, smaller favourable movements at Saleyards +\$8k, Sewerage \$45k, Gas +\$36k and Airports (\$28k).

Note 3: Grants Revenue for flood damage is linked to actual expenditure. Higher-than-budget expenditure has resulted in higher revenue than forecast, as the YTD budget was based on estimated program delivery. This reflects works progressing faster than originally budgeted.

Note 4: Grant-related revenue is materially higher due to timing of capital grant receipts, while operating grants remain on budget. RRUP Program funding received earlier than budgeted, Federal Government Grants & Subsidies budgeted but not yet received. Annual budget is expected to be achieved.

Note 5: Materials and Services are over budget by \$966k, Roma Quarry: + \$1.93M (higher cartage and production linked to flood/QRA works); Gravel Pits(- \$68k) lower YTD activity works suspended due to lack of water; Headache Hill Quarry: \$5k above budget, attributed to delays in commencement of operations. Saleyards: + \$684k, incl. \$165k contractors & legal support to higher throughput. Gas: + \$34k (relocation of non-compliant service + emergency works); Water: + \$21k (activity aligned with higher consumption); Airports +\$157k (External contractor to fill vacant position); Sewerage: (- \$80k); Waste: (- \$730k) some contractor invoices pending; (-\$315k) over budget for insurance.

Operating revenue



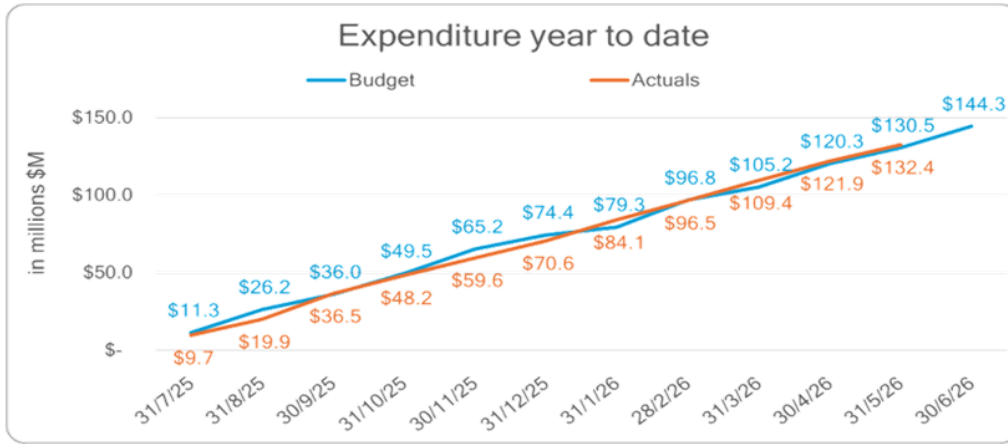
Commentary: Operating revenue YTD is \$127.5M, compared to Budget YTD of \$135.1M, is over budget by \$7.6M.

Notable variances:

- Higher revenue from sale revenue by \$2.39M.
- The favourable variance reflects flood works grant funding of \$3.47M received earlier than budgeted during the year.
- Higher fees & charges across waste, planning, water, sewerage, and internal standpipe usage.
- Higher recoverable works and quarry revenues in some locations (e.g., Roma Quarry).



Operating expenses



Commentary: Operating expenses YTD are \$132.4M, compared to Budget YTD of \$130.5M, is over budget by \$1.90M.

Notable variances

- None

Operating result

The net operating result of the Council's operation for YTD May 2026 is a surplus of \$2.75M.



Statement of Financial Position

	YTD Actual May-25 \$'000	Current Budget 2025/26 \$'000	YTD Actual May-26 \$'000
Assets			
Current assets			
Cash and cash equivalents	96,427	61,227	127,505
Contract assets	468	0	5,220
Inventories	2,649	2,447	2,516
Non-current assets held for sale	2,249	0	2,249
Receivables	7,086	10,512	15,042
Other assets	0	851	0
Total current assets	108,880	75,037	152,533
Non-current assets			
Property, Plant and equipment	1,067,549	1,197,567	1,138,341
Total non-current assets	1,067,549	1,197,567	1,138,341
Total assets	1,176,429	1,272,604	1,290,875
Liabilities			
Current liabilities			
Borrowings	1,137	1,075	1,519
Contract Liabilities	20,995	0	30,508
Other liabilities	508	513	529
Payables	12,696	8,124	12,183
Provisions	5,826	3,979	3,871
Total current liabilities	41,163	13,691	48,609
Non-current liabilities			
Non-current Borrowings	11,652	17,477	17,381
Non-current Contract Liabilities	0	0	7,687
Non-current Other liabilities	529	529	0
Non-current Provisions	47,838	54,196	54,089
Total non-current liabilities	60,019	72,202	79,158
Total liabilities	101,182	85,893	127,767
Net community assets	1,075,248	1,186,711	1,163,108
Community equity			
Asset revaluation reserve	478,615	523,567	513,643
Retained surplus	576,633	663,144	649,465
Total community equity	1,075,248	1,186,711	1,163,108



Statement of Cash Flows

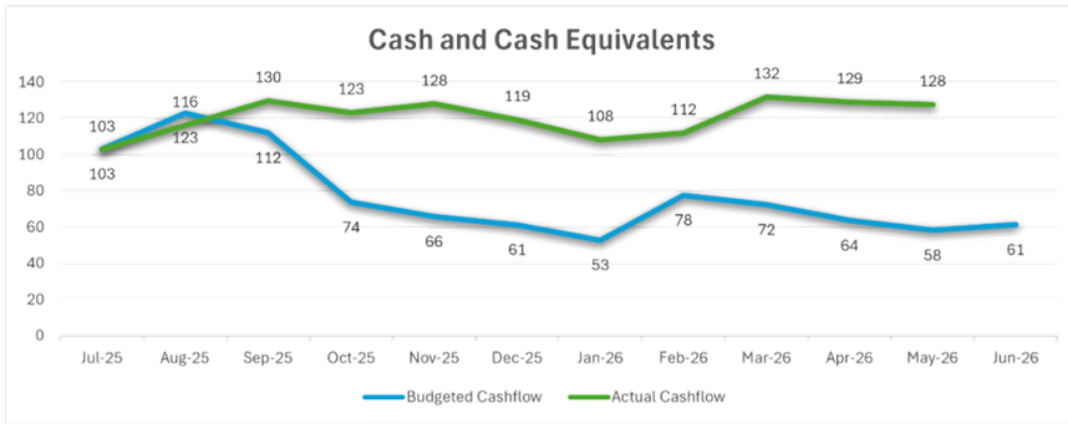
	YTD Actual May-25 \$'000	Current Budget 2025/26 \$'000	YTD Budget May-26 \$'000	YTD Actual May-26 \$'000
Cash flows from operating activities				
Receipts from customers	77,416	82,999	80,635	84,896
Payments to suppliers and employees	(91,541)	(108,051)	(99,404)	(88,664)
Receipts for QRA flood events	48,163	20,110	20,110	39,999
Payments for QRA flood events	(11,800)	(20,110)	(20,110)	(20,482)
Payments for land held as inventory	0	4,447	4,447	0
Interest received	5,300	5,223	3,917	4,576
Rental income	641	727	666	579
Receipts from Operating Grants - other	2,186	5,193	3,300	1,780
Receipts from Operating Grants - FA grant	16,099	16,099	8,391	8,391
Borrowing costs	(291)	(425)	(366)	(366)
Other cash flows from operating activities	0	0	0	0
Net cash inflow from operating activities	46,174	6,212	1,586	30,709
Cash flows from investing activities				
Payments for property, plant and equipment	(43,332)	(98,893)	(73,867)	(46,155)
Proceeds from sale of property, plant and equipment	228	553	0	372
Capital Grants, subsidies, contributions	12,194	52,620	19,382	29,400
Other cash flows from investing activities	0	(9,995)	0	0
Net cash inflow from investing activities	(30,910)	(55,715)	(54,485)	(16,382)
Cash flows from financing activities				
Proceeds from borrowings	0	0	0	0
Repayment of borrowings	(836)	(1,431)	(1,071)	(1,282)
Net cash inflow from financing activities	(836)	(1,431)	(1,071)	(1,282)
Total cash flows				
Net increase in cash and cash equivalent held	14,428	(50,934)	(53,970)	13,044
Opening cash and cash equivalents	81,999	112,161	112,161	114,462
Closing cash and cash equivalents	96,427	61,227	58,191	127,506

Cash Balance

Council's cash balance at the end of this month is \$127.5M



Council's cash balance forecast is:



Variations: The variance is due to capital works not completed in the period. With some projects carried forward to next year, actual and budgeted cash flows are not expected to fully align by year end.

Restricted Cash

Council's **externally restricted** cash balance is \$4.27M

Council's **internally restricted** cash balance is \$33.32M

Council's **unrestricted cash** balance is \$89.91M

Investment & Borrowings

The investment interest earned this YTD is \$4.58M

Investments	
Fixed Interest Security	Current Balance
At Call Deposit (1)	\$97,538,088
Term Deposits (27)	\$28,347,941
Total	\$125,886,030



Capital Works Statement of Expenditure

	Budget	YTD Budget	YTD Actual	Commitments	YTD Actuals & Commitments
	2025/26	May-26	May-26	May-26	May-26
	\$'000	\$'000	\$'000	\$'000	\$'000
Property					
Land	520	520	329	289	618
Land improvements	4,267	3,555	2,205	309	2,514
Total land	4,787	4,075	2,534	598	3,132
Buildings	28,203	27,874	14,894	11,848	26,742
Total buildings	28,203	27,874	14,894	11,848	26,742
Total property	32,990	31,949	17,428	12,446	29,874
Plant and equipment					
Plant, machinery and equipment	8,541	4,097	2,970	4,996	7,966
Audio visual, computers & telecommunications	383	188	241	24	265
Total plant and equipment	8,924	4,285	3,211	5,020	8,231
Infrastructure					
Roads, drainage & bridges	49,445	36,476	27,153	9,182	36,335
Water	3,765	3,879	1,059	155	1,214
Sewer	812	753	367	31	398
Gas	35	35	3	12	15
Airports & Aerodromes	2,414	2,413	42	7	49
Other infrastructure	512	512	472	0	472
Total infrastructure	56,983	44,068	29,096	9,387	38,483
Total capital works expenditure	98,897	80,302	49,735	26,853	76,588

Commentary:

Capital Project expenditure YTD, excluding commitments, is \$49.73M, compared to Annual Budget of \$98.90M.

This is a capital expenditure spend rate of 50%.

Total overall variance is (\$30.57M) between YTD budget and YTD actuals.

Notable variations include (\$632k) in Bitumen Extn Yuleba-Surat road RRUPP; (\$7.44M) for Denise Spencer Aquatic Centre; (\$1.99M) for Sale yards projects Renewal of Auctioneer Walkways Phase 2 - Western Side and Roma Saleyards Renewal & Offsetting Loading Ramps; (\$355k) Surat Water Clarifier Upgrade; (\$519k) for Vehicle rest area - Eastern Project to Roma are behind budget; (\$648k) Leachate Plan for Waste Facilities; (\$293k) Strom Water Upgrade for Roma Waste; (\$1.93M) Asphalt surfacing of heavy vehicle truck stop at Roma Truckstop Precinct; (\$438k) Roma Cultural Centre air-conditioning renewal; (\$2.27M) for Roma Airport Apron Reconstruction; (\$1.13M) Plant Investment Program: (\$232k) Injune Museum Fit out; (\$851k) Kerb and Chanel Capital works for Hutton, Jackson and Arthur Streets; (\$1.161M) Rural Road Reseal Program; (\$750k) Urban Road Reseal Program; (\$726k) Cycle Network Intersection Upgrade for Miscamble and Queen Streets; (\$422k) Roma Bore 21 Infrastructure projects; (\$134k) Waterline Replacement Swans Road Wallumbilla; (\$164k) Bore 17 Installation of 1X Carport Solar PV at 330 Currey St.; (\$834k) Arcadia Valley Upgrade Works; (\$1.5M) SD23



Kangaroo Creek Rd Upgrade; (\$210k) Hodgson Lane North/Bindango Intersection Safety Upgrade; (\$408k) Gravel Resheet Complimentary Works Event 15 & 16; (\$236k) Concrete Culvert Gunnewin West Road; ;(\$256k) Waste Management Environmental monitoring program; (\$120k) Jackson Potable Water Facility Upgrade;(\$650k) New Reservoir Currey St., Roma;(\$178k) Roma Police Paddocks Subdivision Stage 1; (\$529k) Womblebank Gap Road - Dingo Barrier and Shoulder Widening; (\$165k) Bore 17 (Currey St)Installation of 1X carport and Solar PV; (134k) Waterline replacement Swan RD Wallumbilla; (\$111k) Big Rig Journey Through Time Renewal;(\$810k 6x Construction ofUnits W4Q at Queen St & Crawford St, Roma.

Whilst a YTD budget is reported here, improvements are planned for future reports. A continuous improvement goal of maturing the budget phasing for our Project Works will continue. This will ensure that we are further advancing the alignment of YTD Budget and YTD Actuals in future reports.

For detailed information on specific projects, please refer to the **Projects as at 31st May 2026 report** which is attached.

QRA Flood Events

This report provides an update on the Maranoa Regional Council Disaster Recovery program for the significant 2024 weather events, Tropical Cyclone Kirrily and associated rainfall and flooding (January/February 2024) and Western Queensland Rainfall and Flooding (March/April 2024). In addition, the recent 2025 weather events for Southwest Queensland Flooding and Rainfall (November/December 2024), Western Queensland Surface Trough and Associated Rainfall and Flooding (March 2025) and Queensland Monsoon Trough, Cyclone Koji, Cyclone Narelle and Severe Weather commencing 24 December 2025 are now included.

Flood Recovery				
	Submitted	Approved	Budget	YTD Actual
	May-26	May-26	2025/26	May-26
	\$'000	\$'000	\$'000	\$'000
Income				
Operating revenue				
Grants, subsidies, contributions			30,977	31,720
Total operating revenue			30,977	31,720
Expenses				
Operating expenses				
Employee costs			4,550	4,878
Materials and services			23,329	24,466
Internal plant hire			2,938	2,949
Total operating expenses			30,817	32,293
Operating result			160	(573)

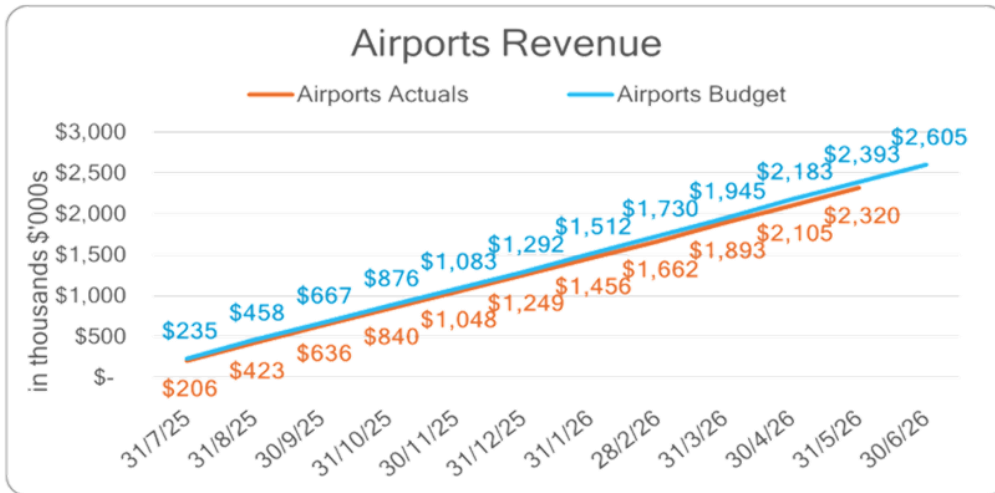
This report is being developed (Submitted and Approved information to come soon).



Business Units Performance

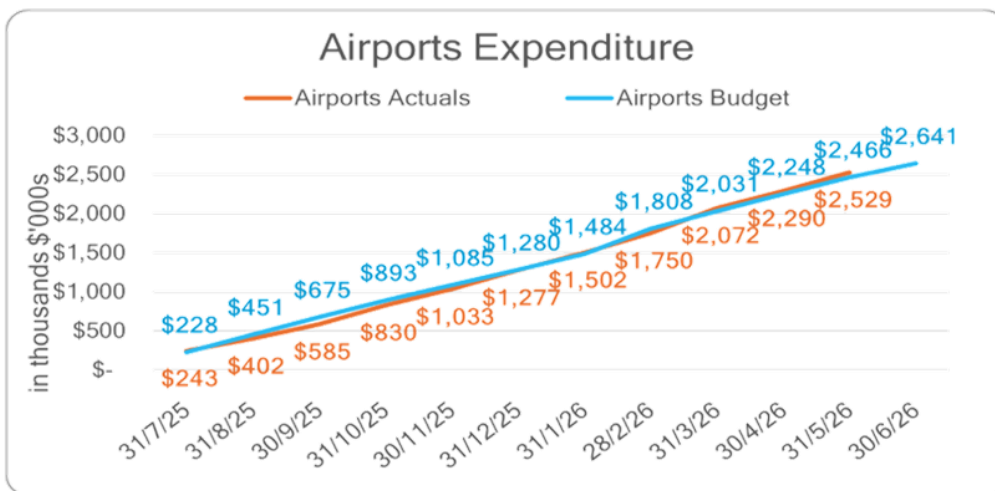
Airports

	Annual Budget	YTD Budget	YTD Actual	YTD Actual vs YTD Budget	YTD Actual as a % of YTD Budget
	2025/26 \$'000	May-26 \$'000	May-26 \$'000	May-26 \$'000	May-26 <i>Target 100%</i>
Total Airports					
Operating revenue					
Fees and charges - commercial	2,552	2,342	2,297	(45)	98%
Other revenue	53	50	23	(28)	45%
Total operating revenue	2,605	2,393	2,320	(73)	97%
Operating expenses					
Employee costs	620	572	479	(94)	84%
Finance costs	63	58	58	0	100%
Materials and services	871	839	996	157	119%
Internal corporate overhead	242	222	222	0	100%
Depreciation	845	774	774	0	100%
Total operating expenses	2,641	2,466	2,529	63	103%
Total Airports Operating result	(36)	(73)	(209)	(136)	284%
Roma Airport					
Operating revenue					
Fees and charges - commercial	2,536	2,328	2,275	(53)	98%
Other revenue	53	50	23	(28)	45%
Total operating revenue	2,589	2,378	2,297	(81)	96%
Operating expenses					
Employee costs	585	540	445	(95)	82%
Finance costs	63	58	58	0	100%
Materials and services	780	755	928	173	123%
Internal corporate overhead	242	222	222	0	100%
Depreciation	608	558	545	(12)	98%
Total operating expenses	2,279	2,133	2,198	65	103%
Roma Airport Operating result	310	246	99	(146)	40%
Regional Airports					
Operating revenue					
Fees and charges - commercial	16	14	22	8	158%
Total operating revenue	16	14	22	8	158%
Operating expenses					
Employee costs	35	32	34	2	106%
Materials and services	91	85	68	(16)	81%
Depreciation	236	217	229	12	105%
Total operating expenses	362	334	331	(3)	99%
Regional Airports Operating result	(347)	(319)	(308)	11	97%



Commentary: Operating revenue YTD is \$2.320M, compared to Budget YTD of \$2.393M, is under budget by (\$73k).

Notable variances: The current YTD budget includes projected income from digital advertising; however, installation and arrangements are yet to be finalised.



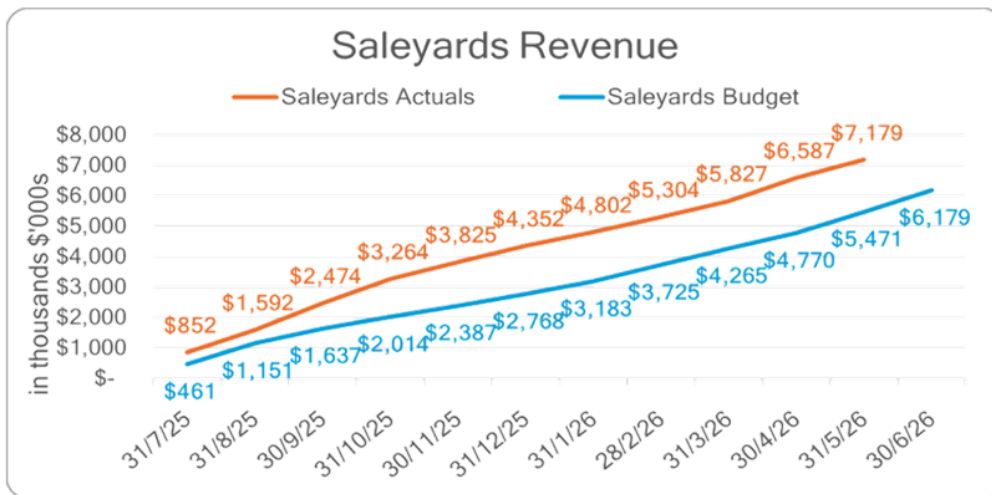
Commentary: Operating expenditure YTD is \$2.529M, compared to Budget YTD of \$2.466M, is over budget by \$63k.

Notable variances: Employee costs are lower than budget due to a vacancy that required backfilling by an external contractor which increased material and services costs.



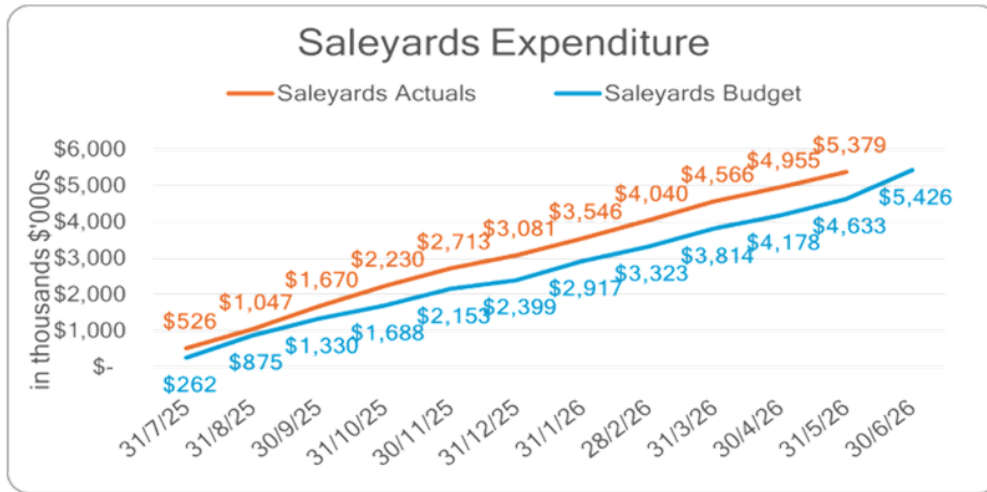
Saleyards

	Annual Budget	YTD Budget	YTD Actual	YTD Actual vs YTD Budget	YTD Actual as a % of YTD Budget
	2025/26	May-26	May-26	May-26	May-26
	\$'000	\$'000	\$'000	\$'000	Target 100%
TOTAL Saleyards					
Operating revenue					
Fees and charges - commercial	5,988	5,297	6,996	1,700	132%
Other revenue	191	175	183	8	105%
Total operating revenue	6,179	5,471	7,179	1,707	131%
Operating expenses					
Employee costs	930	858	897	39	105%
Finance costs	75	69	69	0	100%
Materials and services	3,531	2,891	3,574	684	124%
Internal corporate overhead	317	291	291	0	100%
Depreciation	572	524	547	23	104%
Total operating expenses	5,426	4,633	5,379	746	116%
Total Saleyards Operating result	753	838	1,800	962	215%



Commentary: Operating revenue YTD is \$7.179M, compared to Budget YTD of \$5.471M, is over budget by \$1.707M.

Notable variances: \$1.707M higher revenue due to strong throughput sales.



Commentary: Operating expenditure YTD is \$5.379M, compared to Budget YTD of \$4.633M, is over budget by \$746k.

Notable variances: Higher materials and services costs were incurred due to increased use of external contractors associated with stronger sales activity, resulting in a variance of \$684k.

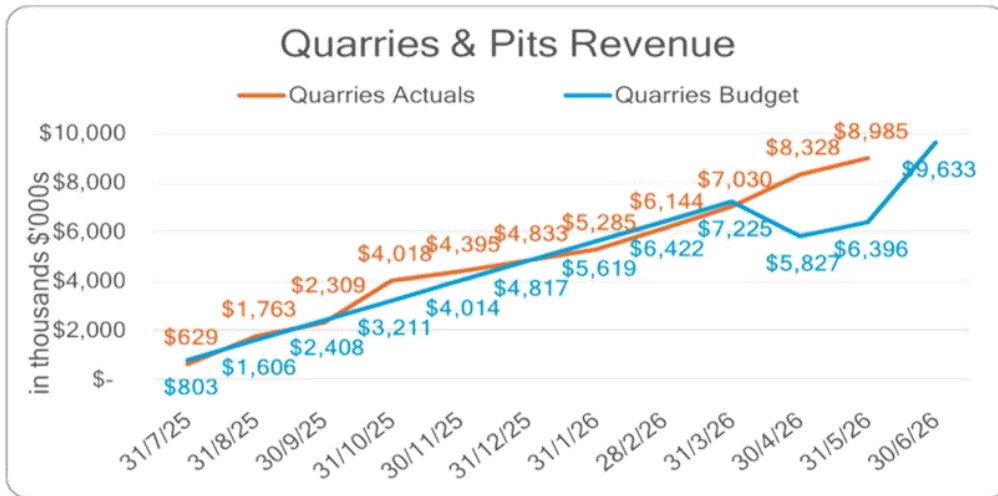


Quarries & Gravel Pits

	Annual Budget	YTD Budget	YTD Actual	YTD Actual vs YTD Budget	YTD Actual as a % of YTD Budget
	2025/26 \$'000	May-26 \$'000	May-26 \$'000	May-26 \$'000	May-26 <i>Target 100%</i>
TOTAL Quarries & Gravel Pits					
Operating revenue					
Internal revenue	1,500	917	982	65	107%
Other revenue	2,104	1,475	2,684	1,209	182%
Sale of goods and major services	6,029	4,005	5,319	1,314	133%
Total operating revenue	9,633	6,396	8,985	2,589	140%
Operating expenses					
Employee costs	794	644	631	(13)	98%
Finance costs	30	0	0	0	0%
Materials and services	7,225	5,036	6,899	1,863	137%
Internal corporate overhead	333	305	305	0	100%
Depreciation	467	428	442	14	103%
Total operating expenses	8,849	6,414	8,278	1,864	129%
Total Quarries & Pits Operating result	784	(18)	707	725	4028%
Roma Quarry					
Operating revenue					
Other revenue	1,504	1,475	2,684	1,209	182%
Sale of goods and major services	4,489	4,005	5,319	1,314	133%
Total operating revenue	5,993	5,480	8,003	2,524	146%
Operating expenses					
Employee costs	596	640	630	(10)	98%
Finance costs	0	0	0	0	0%
Materials and services	4,440	4,615	6,540	1,926	142%
Internal corporate overhead	167	153	153	0	100%
Depreciation	467	428	442	14	103%
Total operating expenses	5,669	5,835	7,766	1,931	133%
Roma Quarry Operating result	324	(355)	238	593	167%

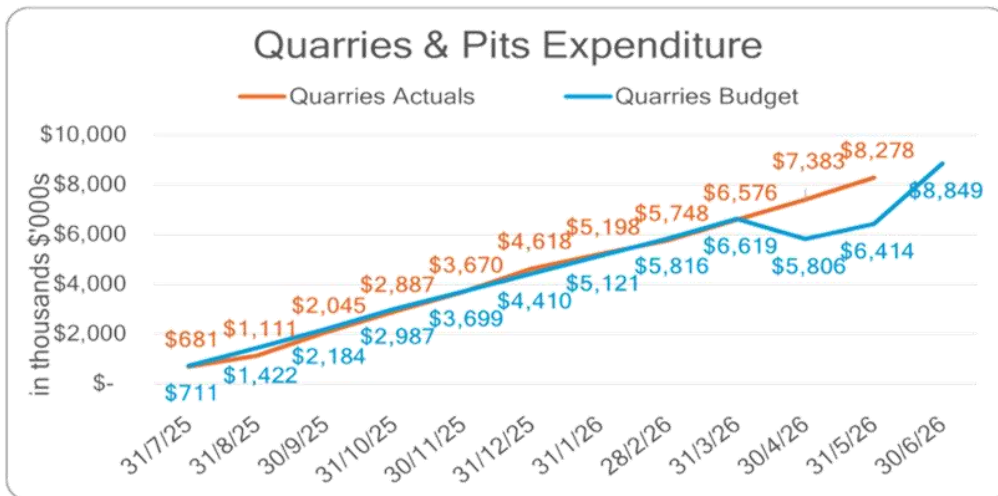


	Annual Budget	YTD Budget	YTD Actual	YTD Actual vs YTD Budget	YTD Actual as a % of YTD Budget
	2025/26	May-26	May-26	May-26	May-26
	\$'000	\$'000	\$'000	\$'000	Target 100%
Headache Hill Quarry					
Operating revenue					
Other revenue	600	0	0	0	0%
Sale of goods and major services	1,540	0	0	0	0%
Total operating revenue	2,140	0	0	0	0%
Operating expenses					
Employee costs	96	0	0	0	0%
Finance costs	30	0	0	0	0%
Materials and services	2,028	14	19	5	136%
Total operating expenses	2,154	14	19	5	136%
Headache Hill Quarry Operating result	(14)	(14)	(19)	(5)	136%
Quarry Pits					
Operating revenue					
Internal revenue	1,500	917	982	65	107%
Total operating revenue	1,500	917	982	65	107%
Operating expenses					
Employee costs	102	5	1	(4)	22%
Materials and services	757	408	340	(68)	83%
Internal corporate overhead	167	153	153	0	100%
Total operating expenses	1,026	565	494	(71)	87%
Quarry Pits Operating result	474	351	488	136	139%



Commentary: Operating revenue YTD is \$8.985M, compared to Budget YTD of \$6.396M, is over budget by \$2.59M.

Notable variances: **Gravel Pits** \$65k Quarry pit works associated with DRFA activities have been deferred. Approximately \$100,000 is still expected to be realised this financial year, with the remaining works likely to occur in the next financial year; **Roma Quarry** \$1.21M YTD higher cartage for QRA flood events which are expected to slow in the coming months and \$1.31M YTD higher revenue reflects sales demand driven by both strong QRA sales and a market overall, This is expected to decrease as DRFA and precoat sales wrap up towards the end of financial year. Headache Hill Quarry is expected to commence operation early in the next financial year.

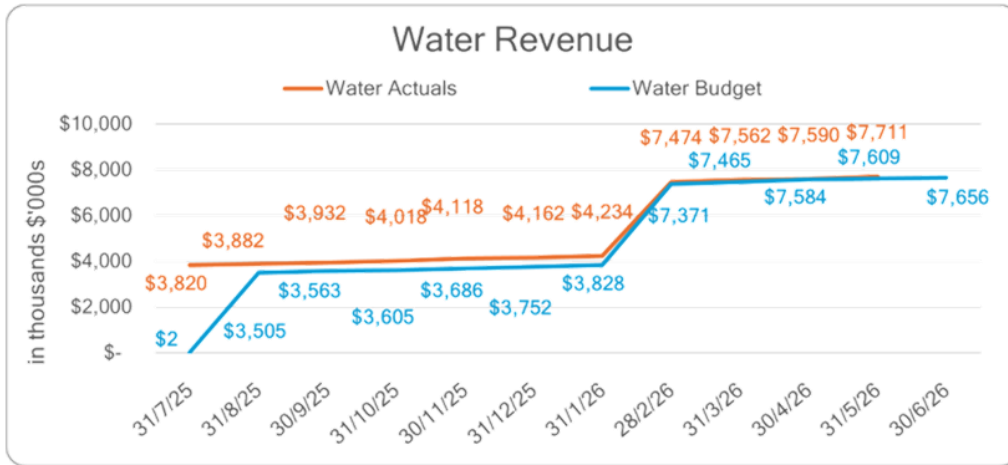


Commentary: Operating expenditure YTD is \$8.278M, compared to Budget YTD of \$6.414M, is over budget by \$1.864M

Notable variances: **Gravel Pits** Expenditure is (\$71k) below budget, primarily due to lower YTD activity for QRA. 100k Spend is expected to increase later in the financial year with the reminder likely to carry forward; **Roma Quarry** Expenditure is \$1.93M above budget, driven largely by flood-related works. This includes \$641k in increased cartage expenses, which aligns proportionately with higher revenue. Additional costs reflect increased production requirements due to strong market demand.

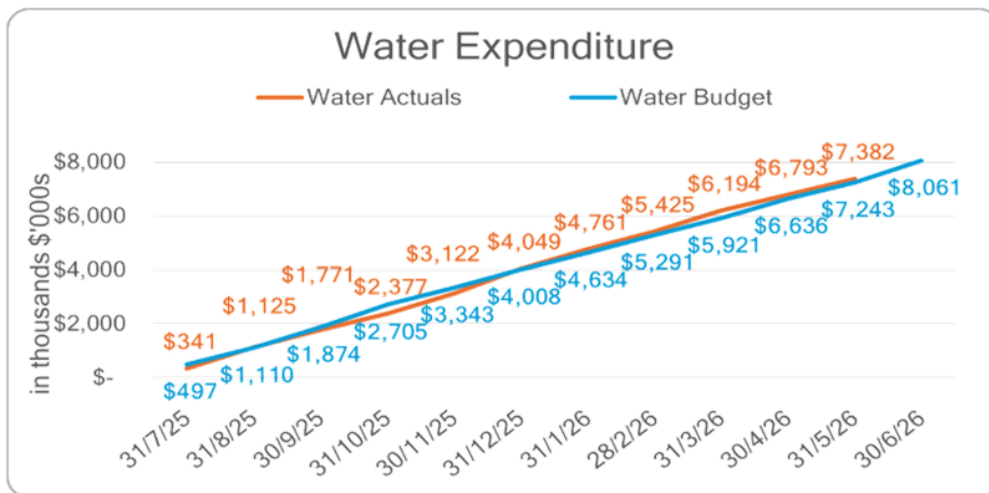


Water					
	Annual Budget	YTD Budget	YTD Actual	YTD Actual vs YTD Budget	YTD Actual as a % of YTD Budget
	2025/26	May-26	May-26	May-26	May-26
	\$'000	\$'000	\$'000	\$'000	Target 100%
Water					
Operating revenue					
Fees and charges - statutory	709	599	536	(63)	89%
Grants subsidies and contributions	0	0	0	0	0%
Internal revenue	25	80	90	10	113%
Rates and charges	6,922	6,929	7,084	155	102%
Sale of contract and recoverable works	0	0	0	0	0%
Total operating revenue	7,656	7,609	7,711	102	101%
Operating expenses					
Employee costs	1,557	1,437	1,475	39	103%
Finance costs	54	50	50	0	100%
Materials and services	3,737	3,270	3,291	21	101%
Internal corporate overhead	585	536	536	0	100%
Depreciation	2,128	1,951	2,030	79	104%
Total operating expenses	8,061	7,243	7,382	139	102%
Water Operating result	(405)	365	329	(37)	90%



Commentary: Operating revenue YTD is \$7.711M, compared to Budget YTD of \$7.609M, is over budget by \$102k.

Notable variances: Internal (MRC) use of water at standpipes up by \$10k, while other Water charges and fees are up by \$91k due to higher water consumption and connection fees and private works.



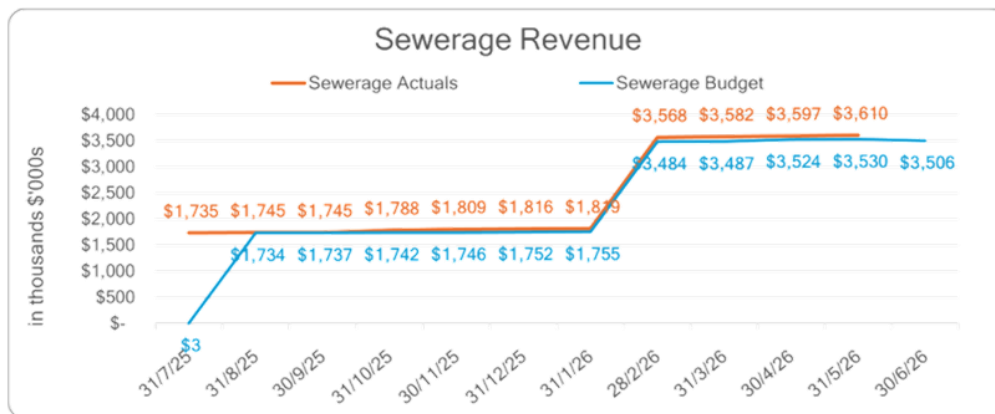
Commentary: Operating expenditure YTD is \$7.382M and Budget YTD is \$7.243M, is over budget by \$139k.

Notable variances: Further use of external contractors throughout the district due to lack of staff, coupled with multiple directional drills conducted in the Roma area for failing services under roadways have also impacted on the budget and WSG dept has filled previously vacant positions resulting in increased employee cost for this quarter.



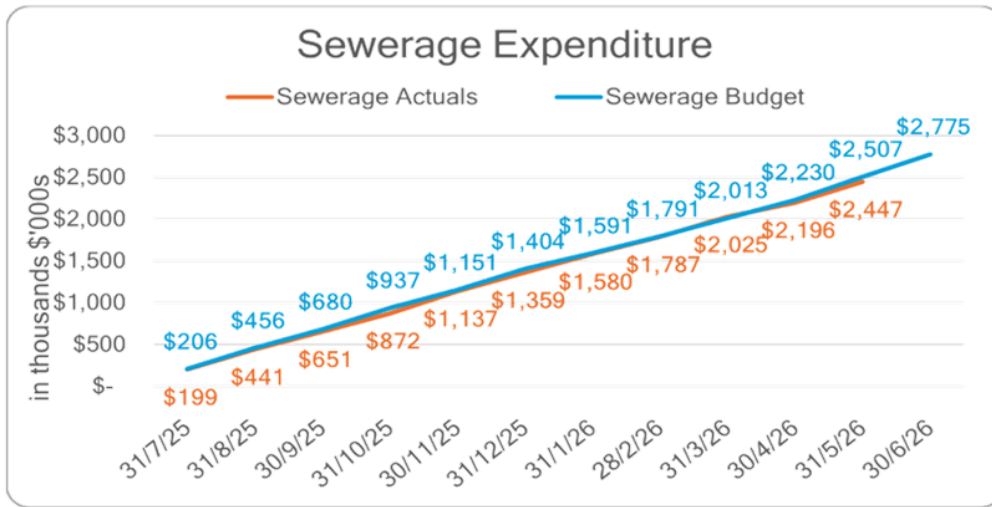
Sewerage

	Annual Budget	YTD Budget	YTD Actual	YTD Actual vs YTD Budget	YTD Actual as a % of YTD Budget
	2025/26	May-26	May-26	May-26	May-26
	\$'000	\$'000	\$'000	\$'000	Target 100%
Sewerage					
Operating revenue					
Fees and charges - commercial	46	65	101	35	154%
Rates and charges	3,460	3,464	3,509	45	101%
Total operating revenue	3,506	3,530	3,610	80	102%
Operating expenses					
Employee costs	510	471	500	29	106%
Finance costs	50	46	45	0	100%
Materials and services	728	628	548	(80)	87%
Internal corporate overhead	397	364	364	0	100%
Depreciation	1,090	999	990	(9)	99%
Total operating expenses	2,775	2,507	2,447	(60)	98%
Sewerage Operating result	730	1,023	1,163	140	114%



Commentary: Operating revenue YTD of \$3.61M, compared to Budget YTD of \$3.53M is ahead of budget with \$80k.

Notable variances: Higher revenue due to Connection Fees \$7k; Grey Water & Septic Disposal Fees \$28k; Rates Interest 11k; Private Works \$9k; and Service charges \$25k.

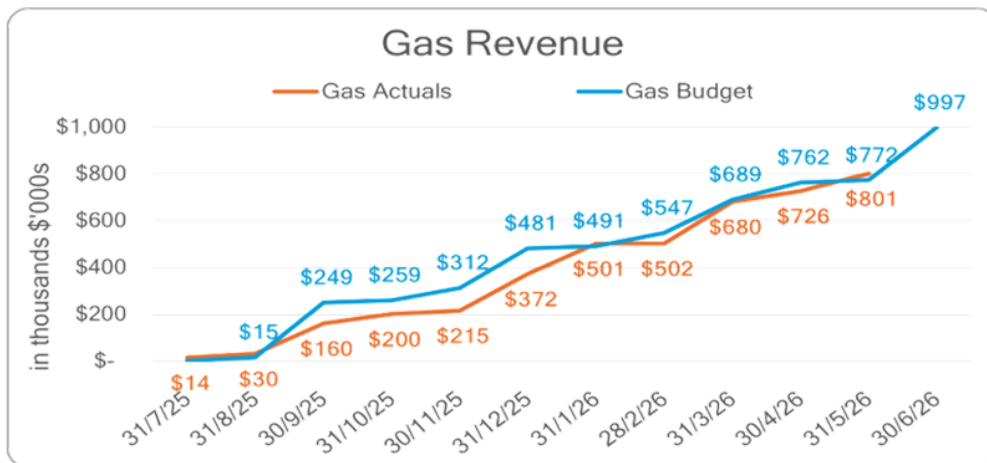


Commentary: Operating expenditure YTD of \$2.447M is generally aligned with Budget YTD of \$2.507M is under budget by (\$60k).

Notable variances: Material and services are under budget (\$80k) as few materials and services have been required at this time for the sewerage systems across the region. Employee costs over budget by \$29k recent storm water inundation has effected after-hours callouts and this has reflected in the shift in budget and there has also been an issue with the level sensors in sewer pumpstation no. 1 Roma that cause multiple callouts for overflow /high level alarms - this has been corrected.

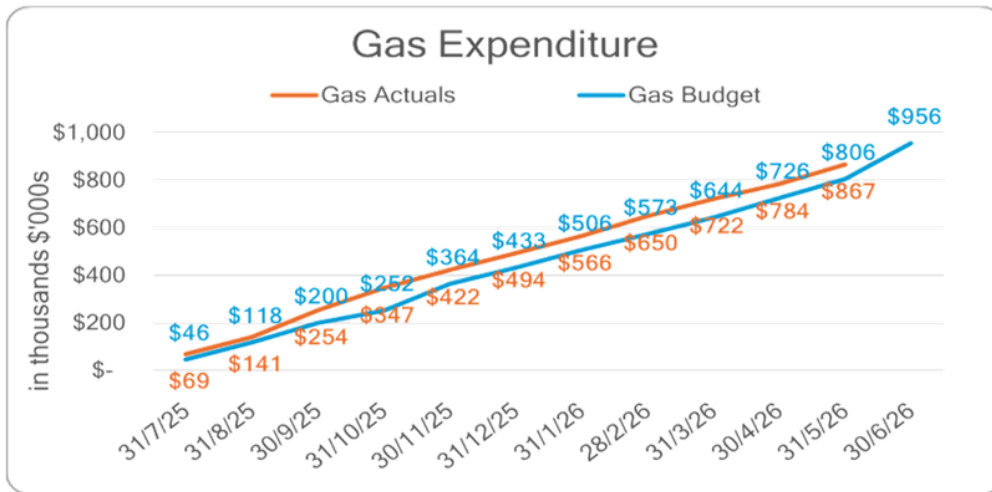


Gas					
	Annual Budget	YTD Budget	YTD Actual	YTD Actual vs YTD Budget	YTD Actual as a % of YTD Budget
	2025/26	May-26	May-26	May-26	May-26
	\$'000	\$'000	\$'000	\$'000	Target 100%
Gas					
Operating revenue					
Fees and charges - commercial	855	668	610	(58)	91%
Internal revenue	140	105	162	57	155%
Other revenue	2	0	36	36	0%
Rates and charges	0	0	(7)	(7)	0%
Total operating revenue	997	772	801	28	104%
Operating expenses					
Employee costs	129	119	135	16	113%
Materials and services	440	332	365	34	110%
Internal corporate overhead	112	103	103	0	100%
Depreciation	275	252	264	12	105%
Total operating expenses	956	806	867	61	108%
Gas Operating result	41	(33)	(66)	(33)	200%



Commentary: Operating revenue YTD is \$801k, compared to Budget YTD of \$772k, over budget by \$28k.

Notable variances: Commercial revenue is behind by (\$58k), primarily due to seasonal fluctuations in gas usage and conservative initial reduction of revenue from Roma pool operations. Other Revenue from Private works is \$36k and internal revenue is \$57k ahead of budget as Gas tariff incentive budget was projected lower.

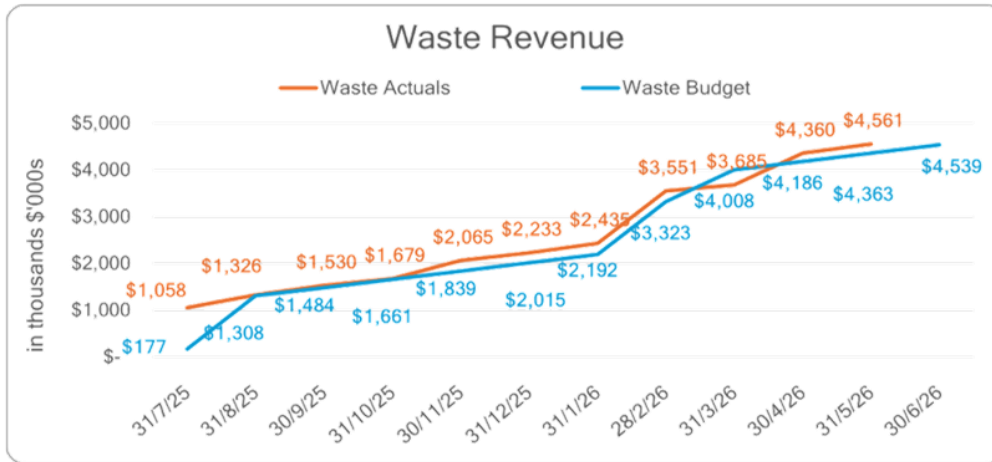


Commentary: Operating expenditure YTD is \$867k, compared to Budget YTD of \$806k, is over budget by \$61k.

Notable variances: \$34k additional costs in materials and services YTD expenditure includes significant private works undertaken for shared footpath project which was not included in budget. This expense will be offset with increase internal revenue once road project unit transfer revenue to gas unit on finalisation of costs to be invoiced. \$16k Higher employee costs reflect the filling of previously 2 vacant positions.

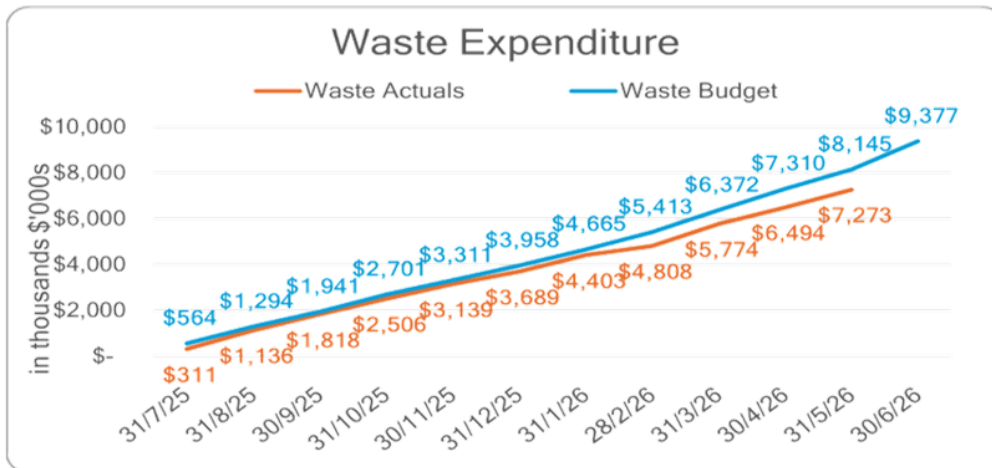


Waste					
	Annual Budget	YTD Budget	YTD Actual	YTD Actual vs YTD Budget	YTD Actual as a % of YTD Budget
	2025/26	May-26	May-26	May-26	May-26
	\$'000	\$'000	\$'000	\$'000	Target 100%
Waste					
Operating revenue					
Fees and charges - commercial	2,119	1,942	2,111	169	109%
Fees and charges - statutory	0	0	0	0	0%
Grants subsidies and contributions	508	508	508	0	100%
Rates and charges	1,912	1,913	1,942	29	102%
Total operating revenue	4,539	4,363	4,561	198	105%
Operating expenses					
Employee costs	1,121	1,236	934	(302)	76%
Finance costs	1,000	0	0	0	0%
Materials and services	6,614	6,321	5,590	(730)	88%
Internal corporate overhead	444	407	407	0	100%
Depreciation	197	181	341	161	189%
Total operating expenses	9,377	8,145	7,273	(871)	89%
Waste Operating result	(4,838)	(3,782)	(2,712)	1,069	72%



Commentary: Operating revenue YTD of \$4.561M compared to Budget YTD of \$4.363M is over budget by \$198k.

Notable variances: Refuse Disposal and Service charges over budget by \$182k and rates interest up by \$16k.



Commentary: Operating expenditure YTD is \$7.273M, compared to Budget YTD of \$8.145M, is lower than budget by (\$871k).

Notable variances: Employee costs are (\$302k) lower than budget, primarily due to higher-than-expected vacancies, with 2 (FTE) positions remaining unfilled during the period and materials and Services being (\$730k) behind budget some external contractors have completed the required work but have not yet submitted invoices for processing. These costs are expected to be recognised in upcoming reporting periods, and overall expenditure is expected to align with the annual budget once all outstanding invoices are received. Depreciation \$161k in Waste has increased during the last three months due to fixed asset capitalization.



Aged Debtors

Rates

This includes service charges such as water, sewerage, waste, and emergency management levies.

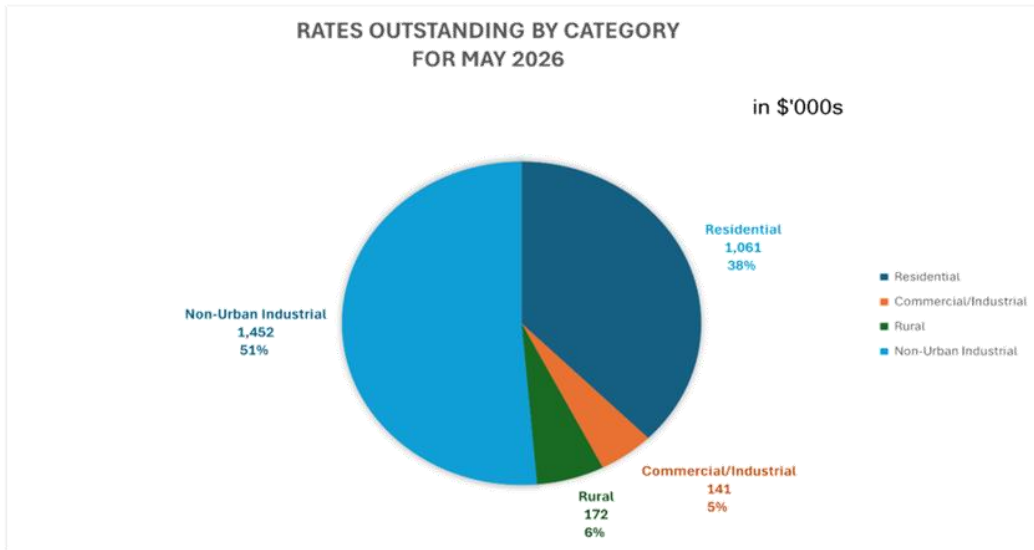
Total Outstanding Balance: \$2.83M across 505 assessments

Prepayments: \$864k

Current 0-30 days: \$2.89M

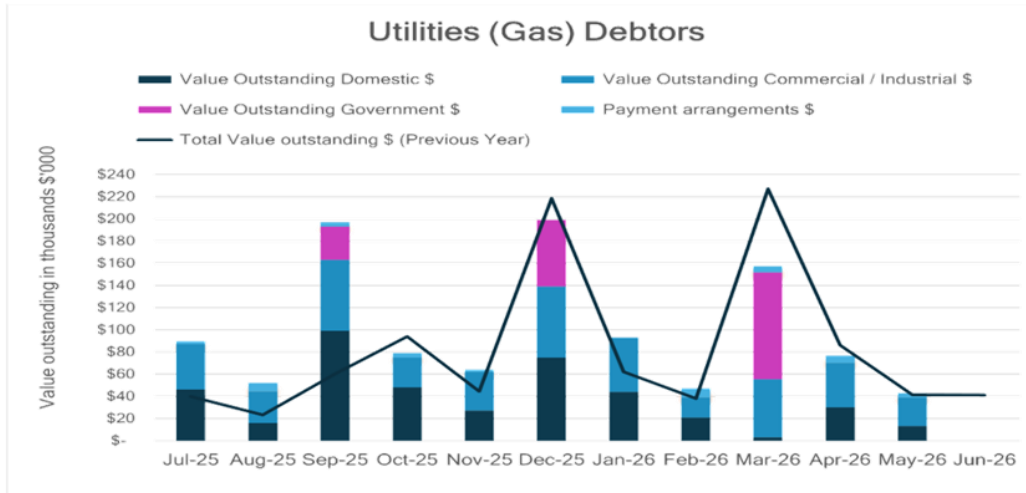
Overdue Balance: \$802k

Overdue Percentage: Currently approximately 1.4% of the annual rate base.



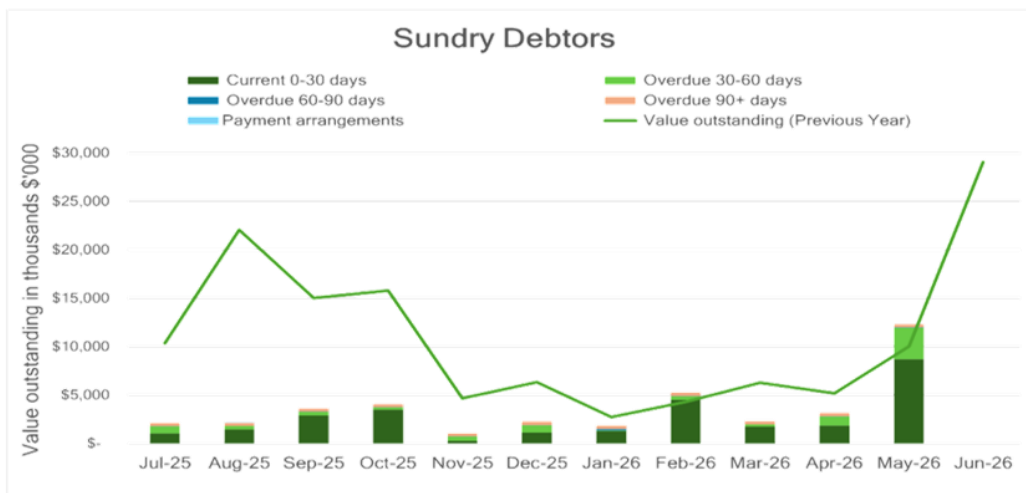


Utilities (Gas)



Total Outstanding Balance: \$39k.

Sundry Debtors



Total Outstanding at the end of this month: \$12.3M

Current 0-30 days: \$8.69M
 30-60 days: \$3.29M
 60-90 days: \$17k
 90+ days: \$306k

Overdue Percentage: Currently 2.5% of the total annual invoices raised.

Total Overdue (90+ Days) \$306k



Category	Amount	Share
Airports	\$269,789	88.46%
General Debtor	\$24,036	7.88%
Waste	\$5,014	1.64%

Together, these top three categories make up 97.99% of all +90-day overdue debt.

The remaining categories combined represent 2.01% of the total +90day overdue balance.

Procurement

Local spend

	MRC Local	All Invoices	% of Local
May 2026	\$5.36M	\$15.45M	34.70%
Year to Date	\$46.43M	\$133.98M	34.66%

Council's local spend YTD May 2026 was 34.7%.

Note: These values are based on Invoices paid.

Contracts awarded over \$200k

The following details of contracts are published in accordance with Section 237, "Publishing details of contracts worth \$200,000 or more" of the Local Government Regulation, 2012.

Contract Title	Supplier Name	Tender Value (excl. GST)
AC Overlay - Heavy Vehicle Parking Area at Roma Saleyards	Shamrock Civil Engineering Pty Ltd	\$ 2,453,047
Delivery of Kerbside Waste Collection Services	J.J. Richards & Sons Pty Ltd	\$ 9,767,910



Glossary

Term	Definition
Book Value of Debt	The book value of the council's debt (QTC or other loans) as at the reporting date (i.e., 30 June).
Burn Rate	Burn Rate (%) = (Total Amount Spent / Total Budget) × 100 This gives you the percentage of the budget consumed. For example, if your project's total budget is \$100,000 and you have spent \$30,000 so far, the burn rate is 30%. This can be calculated at any point in time to show how much of the budget has been burned.
Capital Subsidies and Grants	Capital subsidies and grants are used by Council for the construction of specific assets and are recognised over time in line with completion of the construction works.
Community Equity	Equity includes accumulated retained surpluses and asset revaluation reserves which record the valuation adjustments to Council's existing non-current assets
Current Assets	Cash and other assets, like trade receivables, that are easily converted into cash. The actual cash balance will vary significantly throughout the year as rate receipts, loans and major payments are processed. Cash investment is managed by Council's Treasury Section.
Current Investments	An investment that has a maturity of 12 months or less (such as term deposits or other interest-earning investment/deposits), or an investment that council intends to convert into cash within 12 months from the time the investment was made.
Current Liabilities	Obligations that Council has to make payments for within the next financial year. This includes accounts payable and provisions for employee entitlements to annual and long service leave. It also includes the expected loan payment due in the next financial year.
Depreciation	Represents the consumption of property, plant and equipment and the reduction of the future value of the assets is recognised as a cost to Council. While this is a significant cost, it does not represent a cash outflow to Council.
Employee Benefits	Represents the total cost of staff employed in the delivery of Council services. Costs include wages, superannuation, employee leave entitlements and other On-costs. They will not include the costs of engaging contractors providing services to the Council on an outsourced basis.
Externally Restricted Cash	A local government's cash that is subject to restrictions or conditions by a third party which govern the use of these funds for general purposes. This does not include internal reserves of a council which can be accessed by a council resolution.
Fees and Charges	Revenue includes a mixture of regulated fees and user fees, for services provided by local governments, such as building application, development, town planning and property connection fees, licences, permits and parking fees, infringements, refuse fees, and other ad hoc fees and charges. The pattern of revenue for fees and charges reflects a mixture of billing cycles and seasonal variations.
Finance Costs	Interest on QTC loans, bank charges and doubtful debts expense.



Term	Definition
Infrastructure Assets	Those significant, enduring assets that facilitate ratepayers' access to social and economic facilities and services. These assets do not include land, plant and equipment, cultural and heritage assets, furniture and fittings, and intangible assets.
Infrastructure Assets	Those significant, enduring assets that facilitate ratepayers' access to social and economic facilities and services. These assets do not include land, plant and equipment, cultural and heritage assets, furniture and fittings, and intangible assets.
Interest Received	Interest is earned on surplus cash fund balances, QTC investments, and is also charged on overdue rates. The interest earned fluctuates throughout the year due to the timing of rates collections.
Loss on Disposal of PP&E	Loss on disposal of Property, Plant and Equipment (PP&E) represents the accounting value of an asset when it is retired. As it is an accounting entry only, it does not have a cash impact for Council.
Materials and Services	Costs incurred in the purchase of material or services necessary to deliver Council services. Includes plant hire, legal, software, external consultants, cleaning, utilities, maintenance costs, etc.
Miscellaneous Revenue	Miscellaneous revenue comprises of items that don't meet the definition for other categories. It includes reimbursements and recoveries, and external contract works.
Net Rates and Utility Charges	Rates, levies, and annual charges levied by a local government less discounts and concessions. Rates notices are usually issued in August and February each year. Revenue is accounted for in the one month that the rates notice is created.
Non-Current Assets	The value of property, plant and equipment and infrastructure assets including land, transport, drainage, water and sewerage infrastructure after depreciation, renewals, new capital works, contributed assets and revaluations are accounted for.
Non-Current Liabilities	The financial obligations relating to provisions for employee entitlements and debt that is not required to be paid within the next financial year.
Operational Grants, Subsidies, Contributions	Council receives support to fund and assist in the delivery of services. Financial assistance grants are federally funded and allocated via state Grant Commissions, whilst tiered grants are generally linked to the delivery of specific programs.
Outstanding debt	An outstanding balance is any amount of money that is still owed and has not been paid, regardless of whether it's overdue or not. Also known as 'Open balance'.
Overdue debt	An overdue balance is a specific type of outstanding balance where the payment deadline has passed, meaning the payment is late and the amount is now past due. Also known as Aged or Arrears.
Total Cash and Equivalents	A local government's cash and cash equivalents which are short-term or are at call in nature. Council should refer to Australian Accounting Standards 107 for guidance on what should be included in cash and cash equivalents.
Total Operating Expenditure	All council expenses minus capital items such as: » losses on disposal of assets, and » impairment losses » depreciation on right of use assets » interest on finance leases associated with right of use assets » other capital expenditure items as identified by the council
Total Operating Revenue	All council income minus capital items such as: » capital grants, subsidies, contributions, and donations » gains on disposal of assets » other capital revenue items as identified by the council
Written Down Replacement Cost	An asset's current replacement cost less accumulated depreciation.



Projects as at 31 May 2026

Work Order	Title	Externally Funded	Status	On Time	On Budget	Annual Budget	YTD Budget	YTD Expenditure	Committed
Administration and Information Services									
25963	Special Project - Application of Retention Schedules to Content Manager	No	Implementation/Construction	●	●	\$37,000	\$37,000	\$36,575	\$0
26285	Special Project - Design Roma Records Facility (replaces WO24521)	No	Project Complete	●	●			\$65,914	\$0
Administration and Information Services Total:						\$37,000	\$37,000	\$102,489	\$0
Airport									
25048	Roma Airport - Energy Efficiency Project (CEUF)	Yes	Design	●	●	\$93,500	\$93,500	\$10,400	\$6,930
25939	Special Project - Roma Airport Terminal External and Generator Shed Repair	No	Project Complete	●	●	\$85,000	\$85,000	\$76,900	\$0
25942	Capital Works - Advertising Devices at the Roma Airport	No	Implementation/Construction	●	●	\$19,200	\$19,200	\$6,160	\$0
25998	Capital Works - Roma Airport General Aviation Apron Reconstruction	Yes	Development/Pre-Construction	→	●	\$2,300,000	\$2,300,000	\$33,574	\$0
25999	Capital Works - Review of Design for Roma Airport Regular Public Transport Apron Reconstruction	No	Cancelled	○	●	\$0	\$0		\$0
26001	Special Works - Preparation works for Lease Site on Roma Airport	No	Development/Pre-Construction	●	●	\$35,600	\$35,600		\$0
Airport Total:						\$2,533,300	\$2,533,300	\$127,034	\$6,930
Arts and Culture									
25941	Special Project - A Regional Arts & Culture Strategy 2025-2030	No	Design	●	●	\$21,000	\$18,375		\$0
Arts and Culture Total:						\$21,000	\$18,375		\$0
Bassett Park									
22958	Bassett Park kitchen - design only	No	Design	●	●	\$0	\$0		\$0
24650	Bassett Park Roma - Jockey Room Stage 2 Stage Safe Movement and Access	No	Implementation/Construction	●	●	\$307,000	\$100,000	\$148,609	\$166,369
24748	Bassett Park Roma - site power and infrastructure works	No	Project Close	●	●	\$119,677	\$119,677	\$131,605	\$0
26002	Capital Works - Bassett Park - Replacement of temp amenities block Netball Courts area with a new mobile toilet facility	No	Initiation & Definition	●	○	\$200,000	\$0		\$0
26003	Capital Works - Roma Netball Court resurface	No	Development/Pre-Construction	○	●	\$150,000	\$0	\$7,125	\$0
Bassett Park Total:						\$776,677	\$219,677	\$287,339	\$166,369
Big Rig									
26004	Capital Works - Big Rig Journey Through Time Renewal	No	Implementation/Construction	●	●	\$192,000	\$192,000	\$80,962	\$17,711
26005	Capital Works - Big Rig - Night Show Audio Visual Renewal	No	Development/Pre-Construction	●	●	\$40,000	\$40,000	\$22,750	\$24,752
26006	Capital Works - Big Rig Oil Patch Museum Audio Visual Renewal	No	Development/Pre-Construction	●	●	\$46,000	\$46,000	\$22,750	\$36,090
26018	Capital Works - Big Rig Public Toilet refurbishment	No	Project Complete	●	●	\$55,000	\$55,000	\$54,492	\$0
Big Rig Total:						\$333,000	\$333,000	\$180,954	\$78,553
Business Development									
26477	Brigalow Discovery Centre Concept Development	No	Initiation & Definition	○	●	\$0	\$0	\$0	\$0
Business Development Total:						\$0	\$0	\$0	\$0

Work Order	Title	Externally Funded	Status	On Time	On Budget	Annual Budget	YTD Budget	YTD Expenditure	Committed
Calico Cottage									
24529	Wallumbilla Calico Cottage Toilets - Treatment System Upgrade - design and replacement	No	Project Close	●	●	\$60,000	\$60,000	\$52,525	\$0
Calico Cottage Total:						\$60,000	\$60,000	\$52,525	\$0
Camp									
25960	Capital Works - Design and Install Bollon Camp Roof	No	Implementation/Construction	●	●	\$90,000	\$90,000	\$6,560	\$0
Camp Total:						\$90,000	\$90,000	\$6,560	\$0
Caravan Parks									
25058	Injune Caravan Park - safety lighting & electrical rectification	No	Project Complete	●	●	\$4,108	\$4,108	(\$7,937)	\$0
Caravan Parks Total:						\$4,108	\$4,108	(\$7,937)	\$0
Cemeteries									
25054	Roma Cemetery - further work at Cemetery including urgent drainage	No	Implementation/Construction	●	●	\$74,845	\$74,845	\$60,537	\$0
25990	Capital Works - Injune Cemetery Expansion - Fence Relocation	No	Project Complete	●	●	\$28,000	\$28,000	\$27,937	\$0
26034	Special Project - Cemeteries Master Plan	No	Implementation/Construction	●	●	\$90,000	\$0	\$80,052	\$9,220
Cemeteries Total:						\$192,845	\$102,845	\$168,527	\$9,220
Community Safety									
24935	Security Camera Purchases 2023-2024 APLNG Funding	Yes	Project Close	●	●	\$235,201	\$235,201	\$208,063	\$0
26065	Special Project - Digital Evidence & Safety Enhancement Project	No	Development/Pre-Construction	●	●	\$33,000	\$33,000	\$25,442	\$2,380
26067	Special Project - Selective Regulatory Compliance Inspection Program resources.	No	Project Complete	●	●	\$25,422	\$25,423	\$25,422	\$23,921
26158	Capital Works - Enhancing Public Safety through targeted CCTV Surveillance in Roma CBD SCPP	Yes	Implementation/Construction	●	●	\$116,000	\$62,000	\$12,496	\$42,889
Community Safety Total:						\$409,623	\$355,624	\$271,423	\$69,190
Council Housing									
23702	56 Ronald Street Injune - External paint and asbestos removal of soffits and vent pipe	No	Project Complete	●	●	\$9,780	\$9,780	\$9,780	\$0
24639	19 College St Wallumbilla (Units) – Replace Septic System with Two Systems & Replace Damaged Fences	No	Project Complete	●	●	\$32,173	\$32,173	\$25,664	\$0
25060	Feather Street Roma House Relocation	No	Implementation/Construction	●	●	\$145,000	\$61,729	\$127,102	\$0
25156	50 Stephenson Street Yuleba - Insurance Works - LGM Claim PR0044828 - Repair Internal Walls and other damage caused by vandals	No	Project Complete	●	●	\$35,500	\$35,500	\$35,500	\$0
25343	W4Q Construction of Housing Solutions in Roma for the Maranoa (Queen St and Crawford St Roma)	Yes	Development/Pre-Construction	→	●	\$154,330	\$154,330	\$65,801	\$3,195
25780	8 Perry Street Yuleba - Restumping Design	No	Project Complete	●	●	\$3,400	\$0	\$3,400	\$0
25814	118 William Street Surat - replace floor coverings	No	Project Complete	●	●	\$9,945	\$2,876	\$9,945	\$0
25816	27 Edinburgh Street Mitchell - Kitchen Replacement and Repaint	No	Project Complete	●	●	\$41,017	\$0	\$42,367	\$0
25884	118 William Street Surat – Kitchen and Paint Renewal	No	Project Complete	●	●	\$62,845	\$0	\$63,417	\$0
25885	11 Adelaide Steet Mitchell – Kitchen Renewal	No	Implementation/Construction	●	●	\$28,234	\$0	\$0	\$28,234
25886	7 Elmer Street Roma - Boundary Fence	No	Project Complete	●	●	\$6,881	\$0	\$6,881	\$0
25908	37 Charles Street Surat - External Paint	No	Development/Pre-Construction	○	●	\$13,480	\$0	\$0	\$0

Work Order	Title	Externally Funded	Status	On Time	On Budget	Annual Budget	YTD Budget	YTD Expenditure	Committed
25912	91A Burrowes Street Surat Upgrade to Airconditioning	No	Project Complete	●	●	\$9,111	\$0	\$9,111	\$0
25913	91A Burrowes Street Surat Restumping (refer WO24647 also)	No	Project Complete	●	●	\$56,000	\$0	\$53,485	\$0
25914	Unit 1, 1 Broughton Street Injune Airconditioning Upgrade	No	Project Complete	●	●	\$6,000	\$0	\$6,318	\$0
25917	8 Perry Street Yuleba External Paint	No	Development/Pre-Construction	○	●	\$13,541	\$0	\$0	\$12,310
25918	50 Stephenson Street Yuleba External Paint	No	Project Close	●	●	\$12,815	\$0	\$11,650	\$0
25931	11 Adelaide Street Mitchell Airconditioning Upgrades	No	Project Complete	●	●	\$0	(\$10,864)	\$0	\$0
25932	36 Edinburgh Street Mitchell Carport	No	Project Complete	●	●	\$8,295	\$0	\$8,295	\$0
25933	18 Stephenson Street Yuleba – Replace floor coverings	No	Project Complete	●	●	\$19,350	\$0	\$19,350	\$0
25934	17 Flinders Street Yuleba – External paint, Kitchen Cabinets and tank removal	No	Project Close	●	●	\$15,554	\$0	\$29,087	\$0
25971	Capital Works - Housing Renewal Program - Budget Only	No	Project Complete	●	●	\$3,552	\$0	\$0	\$0
25972	Capital Works - Housing Upgrade Program - Budget Only	No	Project Complete	●	●	\$0	\$0	\$0	\$0
25973	Capital Works - 20 Queen Street Roma Construction of 3 Units W4Q	No	Development/Pre-Construction	→	●	\$457,500	\$405,000	\$0	\$0
25974	Capital Works - 2 Crawford Street (91 Miscamble St) Roma Construction of 3 Units W4Q	No	Development/Pre-Construction	→	●	\$457,500	\$405,000	\$0	\$0
26068	Special Project - Maranoa Local Area Housing Action Plan	No	Initiation & Definition	○	●	\$30,000	\$26,250	\$0	\$0
26078	Capital Works - 24 Garden Street Yuleba - Kitchen, bathroom renew	No	Project Complete	●	●	\$54,622	\$54,622	\$54,622	\$0
26079	Capital Works - 26 Garden Street Yuleba - Kitchen, floor coverings & Internal Painting	No	Project Complete	●	●	\$25,869	\$25,869	\$25,869	\$0
26080	Capital Works - 2 Elizabeth Street Mitchell Repaint	No	Project Complete	●	●	\$24,358	\$24,358	\$24,358	\$0
26081	Capital Works - 11 Adelaide Street Mitchell Repaint	No	Project Complete	●	●	\$34,199	\$0	\$31,090	\$0
26082	Capital Works - 11 Adelaide Street Mitchell fence replacement	No	Project Complete	●	●	\$18,052	\$18,052	\$18,052	\$0
26084	Capital Works - Unit 1 19 College Street Wallumbilla - kitchen bathroom and painting	No	Project Complete	●	●	\$80,030	\$0	\$80,031	\$0
26105	Capital Works - 16 Third Avenue Injune External Painting	No	Project Complete	●	●	\$7,210	\$7,210	\$7,210	\$0
26106	Capital Works - 54 Ronald Street Injune External Painting	No	Project Complete	●	●	\$9,120	\$9,120	\$9,120	\$0
26107	Capital Works - 1 Broughton Street Injune External Painting	No	Project Complete	●	●	\$16,520	\$16,520	\$16,520	\$0
Council Housing Total:						\$1,901,783	\$1,277,525	\$794,023	\$43,739
Depot									
25679	Cartwright Street Roma Depot - ceiling replacement - engineering/kitchen/morning tea area/procurement	No	Project Complete	●	●	\$55,000	\$55,000	\$54,051	\$0
Depot Total:						\$55,000	\$55,000	\$54,051	\$0
Development Facilities and Environment									
25970	Special Project - Planning (PEC) Project	No	Development/Pre-Construction	●	●	\$100,000	\$90,000	\$79,108	\$5,082
26157	Special Project - SSF Dargal Road Master Plan and Maranoa Planning Scheme amendment	Yes	Open	○	○			\$3,675	\$3,845
Development Facilities and Environment Total:						\$100,000	\$90,000	\$82,783	\$8,927
Disaster Management									
25565	Roma SES Building - Design upgrade of building	No	Implementation/Construction	●	●	\$27,375	\$27,375	\$5,660	\$19,220
Disaster Management Total:						\$27,375	\$27,375	\$5,660	\$19,220
Economic and Community Development									
24792	Childcare Sector Study Bursary Scheme	Yes	Implementation/Construction	●	●	\$95,000	\$1,000	\$7,000	\$0

Wednesday, 3 June 2026 10:52

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On Time Legend: ○ Not Started ● On Schedule ● Generally on Schedule ● Not on Schedule → Multi Year Project

On Budget Legend: ● On Track ● Generally on Track with Minor Issues ● Off Track/Review Required

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Work Order	Title	Externally Funded	Status	On Time	On Budget	Annual Budget	YTD Budget	YTD Expenditure	Committed
26063	Special Project - Community event planning workshop series	No	Project Complete	●	●	\$10,000	\$8,000	\$11,260	\$0
26064	Special Project - Maranoa Nursing Advancement Bursary program	No	Project Complete	●	●	\$50,000	\$50,000	\$50,000	\$0
Economic and Community Development Total:						\$155,000	\$59,000	\$68,260	\$0
Economic Development									
25949	Special Project - Renewal of the Economic Development Strategy	No	Initiation & Definition	○	●	\$25,000	\$21,875	\$10,664	\$42,657
Economic Development Total:						\$25,000	\$21,875	\$10,664	\$42,657
Emergency Management									
24334	Maranoa Region-wide flood risk management program and flood study - 2021-22 Flood Risk Management Program	Yes	Implementation/Construction	→	●	\$800,000	\$0	\$314,260	\$403,703
24841	Gauging Station & Flood Warning Sign - Bungil Creek 3 - Bungil Street	Yes	Project Complete	●	●	\$22,500	\$22,500	\$22,244	\$0
24842	Gauging Station & Flood Warning Sign - Bungil Creek 4 - East Miscamble Street	Yes	Project Complete	●	●	\$24,500	\$24,500	\$25,496	\$0
25566	Surat SES Building - Installation of Shade Awning (SES Accommodation Unit)	Yes	Development/Pre-Construction	●	●	\$27,375	\$27,375	\$2,250	\$33,208
25567	Wallumbilla SES Building - Additional Storage Container	Yes	Project Complete	●	●	\$18,250	\$18,250	\$16,075	\$0
Emergency Management Total:						\$892,625	\$92,625	\$380,325	\$436,910
Enterprise Risk Quality Safety									
26061	Special Project - Workplace Health and Safety - Operating Initiatives	No	Initiation & Definition	●	●	\$192,750	\$0		\$0
Enterprise Risk Quality Safety Total:						\$192,750	\$0		\$0
Environmental Health									
24851	2023-2024 Maranoa Flying Fox Management Surat - MarRC FFRMPQP R6 001053	Yes	Project Complete	●	●	\$11,298	\$11,298	\$11,298	\$0
Environmental Health Total:						\$11,298	\$11,298	\$11,298	\$0
Facilities									
23590	Buildings Asset Management Plan	No	Implementation/Construction	●	●	\$28,558	\$28,558	\$100,108	\$0
24465	Emergent repairs in council buildings across the region e.g. asbestos	No	Open	○	○	\$49,786	\$0		\$0
26100	Update Council's Asbestos Register	No	Implementation/Construction	●	●	\$50,000	\$50,000	\$44,160	\$0
Facilities Total:						\$128,344	\$78,558	\$144,268	\$0
Facilities Capital Works Regional									
24521	Roma Records Facility - purpose built records facility (design)	No	Project Complete	●	●			(\$65,914)	\$0
Facilities Capital Works Regional Total:								(\$65,914)	\$0
Finance									
26066	Special Project - General Ledger Chart of Account Restructure	No	Initiation & Definition	○	●	\$25,000	\$10,000		\$0
Finance Total:						\$25,000	\$10,000		\$0
Flood Mitigation									
22895	Purchasing and installing pumps for the levee	No	Development/Pre-Construction	→	●	\$787,701	\$0	\$24,291	\$2,199
Flood Mitigation Total:						\$787,701	\$0	\$24,291	\$2,199

Work Order	Title	Externally Funded	Status	On Time	On Budget	Annual Budget	YTD Budget	YTD Expenditure	Committed
Galleries & Libraries									
26015	Capital Works - Mitchell library/ gallery - Install shade sails over grassed area	No	Project Close	●	●	\$5,000	\$5,000	\$0	\$0
Galleries & Libraries Total:						\$5,000	\$5,000	\$0	\$0
Gas Network									
26031	Capital Works - Gas Valve Replacement Program Roma	No	Implementation/Construction	●	●	\$35,000	\$35,000	\$3,047	\$11,500
Gas Network Total:						\$35,000	\$35,000	\$3,047	\$11,500
Great Artesian Spa									
24501	Contribution construction new gym Mitchell	No	Implementation/Construction	●	●	\$21,113	\$21,113	\$11,086	\$0
25968	Capital Works - Great Artesian Spa Generator	No	Implementation/Construction	●	●	\$39,186	\$39,186	\$35,557	\$0
26073	Capital Works - Great Artesian Spa - repair of flooring amenities	No	Open	●	●	\$50,000	\$0	\$0	\$32,930
Great Artesian Spa Total:						\$110,299	\$60,299	\$46,643	\$32,930
Halls & Community Centres									
22371	New community, council and tourism precinct in Wallumbilla (Calico) refer WO20358 for design)	Yes	Project Complete	●	●	\$251,512	\$251,512	\$222,782	\$0
22906	Injune Hall Critical Works - flooring and stumps	No	Design	●	●	\$65,000	\$40,000	\$1,100	\$2,000
24394	Amby Hall Restumping	No	Project Complete	●	●	\$9,600	\$9,600	\$4,600	\$0
24395	Mitchell Hall Stumping Works	No	Design	●	●	\$107,000	\$0	\$1,030	\$2,960
24513	Mitchell RSL upgrade kitchen	No	Design	●	●	\$30,000	\$30,000	\$4,560	\$0
25056	Mitchell RSL Complex - upgrade kiosk including new stainless steel sinks roller door and air-conditioning	No	Development/Pre-Construction	●	●	\$35,000	\$35,000	\$3,215	\$524
25936	Capital Works - Injune Museum Fit Out	Yes	Implementation/Construction	●	●	\$265,000	\$265,000	\$32,759	\$200,822
25951	Capital Works - Renew Amby Hall Roof and Guttering Replacement	No	Project Complete	●	●	\$101,000	\$101,000	\$100,509	\$0
26008	Capital Works - Replace large section of roof at Roma Community Arts Centre	No	Development/Pre-Construction	●	●	\$150,000	\$0	\$31,561	\$0
26043	Capital Works - Surat Shire Hall Airconditioning	No	Development/Pre-Construction	●	●	\$88,818	\$88,818	\$17,850	\$0
26076	Capital Works - Surat Shire Hall Fan Replacement Project	No	Project Complete	●	●	\$6,182	\$6,182	\$6,182	\$0
26118	Capital Works - The Wheat Shed Wallumbilla - Commerical Kitchen Fitout	Yes	Implementation/Construction	●	●	\$282,500	\$282,500	\$216,770	\$2,450
26472	Capital Works - Amby Hall Painting	No	Project Complete	●	●			\$23,005	\$0
Halls & Community Centres Total:						\$1,391,612	\$1,109,612	\$665,924	\$208,755
Information Technology									
24463	Injune Fixed Wireless Contribution - RCP	No	Implementation/Construction	→	●	\$86,889	\$86,890		\$0
25137	Azure Landing Zone development	No	Project Complete	●	●	\$12,770	\$12,770	\$0	\$4,286
25138	Spatial System Migration	No	Implementation/Construction	●	●	\$149,447	\$149,447	\$153,276	\$0
25139	Authority Reflect Platform (field inspection and defect collection and management)	No	Implementation/Construction	→	●	\$18,110	\$18,110		\$0
25964	Special Project - Roma Infrastructure Depot CCTV Security Enhancement Project	No	Design	●	●	\$45,000	\$20,000	\$7,418	\$0
25965	Special Project - Azure Cloud Migration	No	Implementation/Construction	●	●	\$60,000	\$60,000	\$26,280	\$2,573
25966	Special Project - Continuing Maranoa Regional Council - Maranoa Planning Scheme 2017 Property Report	No	Development/Pre-Construction	○	●	\$35,000	\$35,000		\$0
25975	Capital Works - Network Switch Replacement Program	No	Implementation/Construction	●	●	\$70,000	\$0	\$75,609	\$0

Work Order	Title	Externally Funded	Status	On Time	On Budget	Annual Budget	YTD Budget	YTD Expenditure	Committed
25976	Capital Works - Data Centre UPS Replacement	No	Project Close	●	●	\$16,000	\$16,000	\$15,062	\$0
26010	Capital Works - Mitchell Hall Sound and Projection	No	Open	●	○	\$25,000	\$25,000		\$0
26074	Capital Works - Workstation Replacement Program	No	Project Close	●	●	\$147,000	\$147,000	\$150,692	\$0
26471	Capital Works - Roma Council Chambers Audio Upgrade	No	Implementation/Construction	●	●			\$0	\$23,899
Information Technology Total:						\$665,216	\$570,217	\$428,337	\$30,758

Kerb and Channel

23651	Tiffin Street North (Western side only) Roma New kerb and channel and seal to kerb - George Street East to Bungil Street	No	Project Complete	●	●	\$220,000	\$220,001	\$219,472	\$0
24574	Kerb and Channel Third Avenue Injune - Hutton Street to Ronald Street (plus widen to kerb)	No	Development/Pre-Construction	●	●	\$350,000	\$350,000		\$0
26000	Capital Works - Kerb and Channel - Arthur Street (Twine to Ivy Street) Roma	No	Implementation/Construction	●	●	\$416,000	\$416,000	\$48,769	\$0
26009	Capital Works - Jackson Street Roma - New Kerb and Channel	No	Project Complete	●	●	\$251,823	\$251,823	\$117,338	\$0
26028	Capital Works - Kerb and Channel replacement – Bowen Street near Commonwealth Hotel	No	Development/Pre-Construction	●	●	\$55,000	\$55,000		\$0
Kerb and Channel Total:						\$1,292,823	\$1,292,824	\$385,579	\$0

Land

26069	Capital Works - Roma Police Paddocks Subdivision (Dargal Road and Richardsons Lane) - Stage 1	Yes	Design	→	●	\$500,000	\$500,000	\$321,485	\$273,691
26284	Capital Works - 116 William Street Surat Land 1SP188008 - Fencing	No	Development/Pre-Construction	●	●	\$20,000	\$20,000	\$4,711	\$14,983
Land Total:						\$520,000	\$520,000	\$326,196	\$288,674

Libraries

25954	Special Project - Maranoa Library Strategic Plan	No	Development/Pre-Construction	●	●	\$25,000	\$0	\$25,000	\$0
Libraries Total:						\$25,000	\$0	\$25,000	\$0

Parks and Gardens

23566	Yuleba Community Projects Main Street youth & recreation liveability improvements APLNG	Yes	Project Complete	→	●	\$573,338	\$573,338	\$514,843	\$0
25063	Roma Pump Track – Rework Exit and Isolated Safety Improvements	No	Project Complete	●	●	\$73,708	\$73,708	\$72,103	\$0
25064	Regional Parks Repairs - Public Safety risk/hazard next 3 years	No	Project Complete	●	●	\$49,062	\$49,062	\$49,062	\$0
25065	Heroes Avenue Roma - Town Beautification including replace/install new concrete surrounds around Bottle trees in streets	No	Project Complete	●	●	\$20,000	\$20,000	\$20,000	\$0
25395	W4Q 2024-27 Master Planning and Options Analysis of Priority Open Spaces in Surat and Injune	Yes	Implementation/Construction	→	●	\$55,000	\$55,000	\$36,246	\$8,920
25620	Capital Works - Lions Park Roma Irrigation and grounds upgrades (replaces WO22918)	No	Implementation/Construction	●	●	\$330,000	\$0	\$298,307	\$15,690
25693	W4Q 2024-27 Undertake a Route Assessment Analysis and Feasibility for Roma Walking Trail – Big Rig to Lake Neverfill	Yes	Development/Pre-Construction	●	●	\$20,000	\$15,000	\$7,730	\$4,730
25955	Capital Works - Neil Turner Weir BBQ Shelter upgrade	No	Implementation/Construction	●	●	\$120,000	\$61,600	\$92,489	\$0
26011	Capital Works - Campbell Park Roma - concrete slab construction including permanent electrical and communication reticulation to new events sub board	No	Development/Pre-Construction	●	●	\$96,000	\$96,000		\$0
26026	Special Project - Painting of the Memorial Park Toilet Block in Surat	No	Development/Pre-Construction	○	●	\$10,000	\$10,000		\$0
26035	Capital Works - Nason Park Surat BBQ	No	Project Complete	●	●	\$18,000	\$0	\$17,215	\$0
26201	Capital Works - Nason Park Fencing Upgrade Surat	No	Project Complete	●	●	\$35,000	\$0	\$34,370	\$0
26202	Capital Works - Big Rig BBQ Upgrades from Gas to Electrical	No	Project Complete	●	●	\$56,000	\$56,000	\$49,446	\$0

Work Order	Title	Externally Funded	Status	On Time	On Budget	Annual Budget	YTD Budget	YTD Expenditure	Committed
26470	Capital Works - SCADA - Yuleba Water Play Park	No	Open	○	○	\$50,000	\$50,000	\$0	\$37,970
Parks and Gardens Total:						\$1,506,108	\$1,059,708	\$1,191,811	\$67,310
Pathways (Footpaths)									
24577	Footpath Perry / Stephenson Street Yuleba Safety Improvement - Focused Crossing Treatment (pending funding)	No	Development/Pre-Construction	●	●	\$75,000	\$0		\$0
25938	Capital Works - Injune Lagoon Walk - resurface	No	Implementation/Construction	●	●	\$35,000	\$35,000	\$27,187	\$0
25940	Capital Works - Construction of the Injune to Gunnewin Rail Trail	No	Development/Pre-Construction	○	●	\$30,000	\$30,000	\$10,805	\$0
25950	Capital Works - Footpath Mitchell Memorial Park to Liverpool St (Design)	No	Design	●	●	\$10,000	\$10,000	\$147	\$0
26007	Capital Works - Adungadoo Pathway Extension Roma - Big Rig through Sculptures Outback link, design and construct	Yes	Design	→	●	\$709,000	\$70,000	\$23,116	\$0
Pathways (Footpaths) Total:						\$859,000	\$145,000	\$61,255	\$0
Plant Operations									
18376	Plant Investment Program Budget Only	No	Implementation/Construction	●	●	\$8,193,135	\$4,096,568		\$0
25377	PL 2077 Caterpillar 140M 12ft Maintenance Grader	No	Project Complete	●	●			\$530,000	\$0
25378	PL 2078 Caterpillar 140M 14ft Maintenance Grader	No	Project Complete	●	●			\$535,000	\$0
25425	PL 4035 Heavy Rigid 6x4 Tipper	No	Project Complete	●	●			\$299,228	\$0
25635	Capital Works - PL 3047 Traymark Industrial Caravan	No	Project Complete	●	●			\$80,735	\$0
25633	Capital Works - PL 3045 Traymark Industrial Caravan	No	Project Complete	●	●			\$80,735	\$0
25609	Capital Works - PL 2079 Crown Combustion Forklift	No	Project Complete	●	○			\$19,381	\$0
25634	Capital Works - PL 3046 Traymark Industrial Caravan	No	Project Complete	●	●			\$80,735	\$0
26083	Capital Works - In Vehicle Monitoring System (IVMS) 2025/2026	No	Implementation/Construction	●	●			\$34,469	\$0
26146	Capital Works - Groundsman Pedestrian Turf Multicutter PL 9278	No	Project Complete	●	●			\$12,500	\$0
26150	Capital Works - PL9279 K-9 Kube 2 Cell Animal Lift & Transport Unit	No	Project Complete	●	●			\$25,920	\$0
26167	Capital Works - PL6157 Ford Ranger 2.8L Single Cab 4x4 Utility	No	Project Complete	●	●			\$55,894	\$0
26168	Capital Works - PL6158 Ford Ranger 2.8L Single Cab 4x4 Utility	No	Project Complete	●	●			\$54,812	\$0
26169	Capital Works - PL6159 Ford Ranger 2.8L Single Cab 4x4 Utility	No	Project Complete	●	●			\$54,812	\$0
26170	Capital Works - PL6160 Ford Ranger 2.8L Single Cab 4x4 Utility	No	Project Complete	●	●			\$54,512	\$0
26171	Capital Works - PL6161 Ford Ranger 2.8L Single Cab 4x4 Utility	No	Project Complete	●	●			\$55,412	\$0
26172	Capital Works - PL6162 Ford Ranger 2.8L Single Cab 4x4 Utility	No	Project Complete	●	●			\$54,182	\$0
26173	Capital Works - PL3066 Traymark Workers Accommodation Caravan	No	Project Complete	●	●			\$85,639	\$0
26174	Capital Works - PL3067 Traymark Workers Accommodation Caravan	No	Project Complete	●	●			\$85,672	\$0
26176	Capital Works - Light Rigid Tray Truck PL 4036	No	Implementation/Construction	●	●			\$100,273	\$624
26177	Capital Works - 6000L Dust Water Suppression Cart (Slip on Water Tank) PL 573	No	Project Complete	●	●			\$38,477	\$0
26179	Capital Works - Ford Super Duty Ranger 4x4 Utility PL 6163	No	Project Complete	●	●			\$93,960	\$0
26188	Capital Works - LG80C Cummins Powered 80KVA Generator PL8035	No	Project Complete	●	●			\$26,677	\$0
26189	Capital Works - Caterpillar 239D3 Skid Steer PL2080	No	Project Complete	●	●			\$138,000	\$0
26190	Capital Works - Kubota M110GX Tractor PL5080	No	Implementation/Construction	●	●			\$0	\$132,980
26191	Capital Works - Kubota M110GX Tractor PL5081	No	Implementation/Construction	●	●			\$0	\$0
26192	Capital Works - John Deere 6M 130 Tractor PL5082	No	Implementation/Construction	●	●			\$0	\$204,000

Work Order	Title	Externally Funded	Status	On Time	On Budget	Annual Budget	YTD Budget	YTD Expenditure	Committed
26193	Capital Works - Tandem Axle Trailer PL3068	No	Project Complete	●	●			\$7,805	\$0
26197	Capital Works - LR Single Cab Tray Truck PL 4037	No	Implementation/Construction	●	●			\$104,973	\$624
26194	Capital Works - Caterpillar 140JOY3 12ft Grader PL 2081	No	Implementation/Construction	●	○			\$0	\$544,000
26195	Capital Works - Caterpillar 140JOY3 12ft Grader PL 2082	No	Implementation/Construction	●	○			\$0	\$545,000
26220	Capital Works - Kubota M110GX Tractor PL5083	No	Implementation/Construction	●	○			\$133,207	\$0
26289	Capital Works - Vermeer VX30-250 Vacuum Excavator Trailer PL 3069	No	Project Complete	●	○			\$126,689	\$0
26401	Capital Works - Isuzu FSD 120-260 Medium Rigid Tipper Truck PL4038	No	Implementation/Construction	●	○			\$0	\$249,710
26402	Capital Works - Isuzu FSD 120-260 Medium Rigid Tipper Truck PL4039	No	Implementation/Construction	●	○			\$0	\$249,710
26403	Capital Works - Fuso Shogun 460 FV84 MWB Heavy Rigid Tipper Truck PL4040	No	Implementation/Construction	●	○			\$0	\$307,109
26404	Capital Works - Fuso Shogun 460 FV84 MWB Heavy Rigid Tipper Truck PL4041	No	Implementation/Construction	●	○			\$0	\$307,109
26405	Capital Works - Fuso Shogun 460 FV84 MWB Heavy Rigid Tipper Truck PL4042	No	Implementation/Construction	●	○			\$0	\$307,109
26425	Capital Works - 30 000L Tri Axle Water Tanker Trailer PL 3070	No	Implementation/Construction	●	○			\$0	\$150,000
26426	Capital Works - 30 000L Tri Axle Water Tanker Trailer PL 3071	No	Implementation/Construction	●	○			\$0	\$150,000
26432	Capital Works - Fuso Shogun 460 Heavy Rigid Water Truck PL 4043	No	Implementation/Construction	●	○			\$0	\$414,625
26466	Capital Works - Kenworth T659 Prime Mover PL 4045	No	Implementation/Construction	●	○			\$0	\$472,666
26467	Capital Works - Kenworth T659 Prime Mover PL 4046	No	Implementation/Construction	●	○			\$0	\$472,666
26480	Capital Works - Isuzu Dmax SX 4x4 Dual Cab Utility PL 6164	No	Implementation/Construction	●	○			\$0	\$55,267
26481	Capital Works - Isuzu Dmax SX 4x4 Dual Cab Utility PL 6165	No	Implementation/Construction	●	○			\$0	\$55,267
26482	Capital Works - Isuzu Dmax SX 4x4 Dual Cab Utility PL 6166	No	Implementation/Construction	●	○			\$0	\$55,267
26483	Capital Works - Isuzu Dmax SX 4x4 Dual Cab Utility PL 6167	No	Implementation/Construction	●	○			\$0	\$55,267
26484	Capital Works - Ford Everest Active 4x4 Wagon PL 6168	No	Implementation/Construction	●	○			\$0	\$66,743
26485	Capital Works - Ford Everest Active 4x4 Wagon PL 6169	No	Implementation/Construction	●	○			\$0	\$66,743
26486	Capital Works - Ford Everest Active 4x4 Wagon PL 6170	No	Implementation/Construction	●	○			\$0	\$66,743
26487	Capital Works - Ford Everest Active 4x4 Wagon PL 6171	No	Implementation/Construction	●	○			\$0	\$66,743
Plant Operations Total:						\$8,193,135	\$4,096,568	\$2,969,701	\$4,995,973

Potable Water Supply

23605	Mungallala reservoir and pump	No	Project Close	●	●	\$9,073	\$9,073	\$9,073	\$0
23608	Roma Bore 21 - infrastructure projects	No	Implementation/Construction	●	●	\$729,833	\$729,833	\$307,330	\$29,731
24479	Watermain renewal Arthur Street, Roma between George Street and Bungil Street	No	Project Close	●	●	\$16,945	\$16,945	\$6,411	\$0
24484	Replace two high lift pumps to reservoir, Roma	No	Design	●	●	\$72,500	\$72,500	\$49,890	\$0
24733	Wallumbilla Reservoir New	No	Project Close	●	●	\$5,700	\$5,700	\$5,674	\$0
25125	Wallumbilla Reservoir Replacement - second Reservoir	No	Implementation/Construction	●	●	\$223,974	\$223,974	\$143,724	\$27,357
25128	Surat - Interconnection of existing reticulation into previously installed 180mm Poly main Cordelia Street	No	Design	●	●	\$125,000	\$125,000		\$1,340
25129	Mitchell - Water Main Supply Connect new 100mm supply into Hospital internal Water main reticulation	No	Project Close	●	●	\$25,505	\$25,505	\$14,542	\$0
25419	Installation of Extra Fire Hydrants to Western Industrial zone Raglan Street Roma	No	Project Close	●	●	\$42,308	\$42,308	\$17,436	\$0
25420	Water Main Upgrade - Beaumont Drive Roma	No	Project Close	●	●	\$56,375	\$56,375	\$23,583	\$0
25953	Capital Works - Bore 17 (330 Currey Street Roma) - Installation of 1 x carport 40 kWp Solar PV [CEUF]	Yes	Design	→	●	\$170,000	\$170,000	\$5,400	\$7,980
25956	Capital Works - Booringa Water Meter Replacement Program	No	Open	●	○	\$40,000	\$40,000	\$24,257	\$0

Work Order	Title	Externally Funded	Status	On Time	On Budget	Annual Budget	YTD Budget	YTD Expenditure	Committed
25958	Capital Works - Bore 19 - (Bassett Lane Roma) - installation of 2 x rooftop Solar PV [CEUF]	Yes	Design	→	●	\$68,100	\$68,100	\$2,900	\$8,500
25994	Capital Works - Jackson Potable Water Facility Upgrade	No	Implementation/Construction	●	●	\$120,000	\$120,000		\$13,818
26012	Capital Works - Roma Reservoir Miscamble Street Liner Replacement	No	Implementation/Construction	●	●	\$159,000	\$159,000	\$116,378	\$0
26013	Capital Works - Water Main Upgrade Miscamble Street Roma from Cottell Street to Queen Street	No	Implementation/Construction	●	●	\$150,000	\$150,000	\$99,881	\$2,293
26014	Capital Works - Roma Water Meter Replacement Program	No	Implementation/Construction	●	●	\$120,000	\$107,130	\$65,654	\$24,482
26023	Capital Works - New reservoir Currey St Roma	No	Development/Pre-Construction	●	●	\$650,000	\$650,000	\$700	\$0
26048	Capital Works - Surat Water Clarifier Upgrade	No	Development/Pre-Construction	●	●	\$500,000	\$500,000	\$144,240	\$31,101
26050	Capital Works - Bendemere Water Meter Replacement Program	No	Development/Pre-Construction	●	●	\$50,000	\$50,000	\$10,134	\$0
26051	Capital Works - Water Line Replacement Swans Road Wallumbilla	No	Implementation/Construction	●	●	\$170,000	\$170,000	\$36,460	\$29,093
26062	Capital Works - Workplace Health and Safety - Capital Initiatives (Budget Only)	No	Development/Pre-Construction	●	●	\$257,250	\$215,000		\$0
26072	Capital Works - Bungil Water Meter Replacement Program	No	Implementation/Construction	●	●	\$50,000	\$42,181	\$12,733	\$0
26075	Capital Works - Potable Water - Reservoir Vermin Proofing Project	No	Implementation/Construction	●	●	\$100,000	\$85,000	\$849	\$0
26077	Capital Works - Surat Water Meter Replacement Program	No	Implementation/Construction	●	●	\$29,999	\$29,999	\$7,005	\$0
Potable Water Supply Total:						\$3,941,562	\$3,863,623	\$1,104,254	\$175,696

Procurement

24456	Contract Management System Implementation	No	Implementation/Construction	●	●	\$19,772	\$18,128	\$15,924	\$3,848
Procurement Total:						\$19,772	\$18,128	\$15,924	\$3,848

Public Toilets

26019	Capital Works - Replacement of the Lions Park Toilet Block	No	Project Complete	●	●	\$180,000	\$180,000	\$194,482	\$0
26055	Capital Works - Wallumbilla Show Grounds - replace dump point	No	Implementation/Construction	●	●	\$50,000	\$50,000		\$0
Public Toilets Total:						\$230,000	\$230,000	\$194,482	\$0

Quarry Operations

24555	Roma Quarry - purchase of a replacement water truck	No	Project Complete	●	●	\$317,154	\$317,154	\$277,154	\$0
26135	Capital Works - Quarry Plant - Teres Finlay C-1540RS Cone Crusher	No	Project Complete	●	●	\$195,000	\$195,000	\$195,000	\$0
Quarry Operations Total:						\$512,154	\$512,154	\$472,154	\$0

Raw Water Supply

23603	New Bore 21 Roma	Yes	Project Complete	●	●	\$150,996	\$0	\$0	\$0
23604	Install level monitors in Roma bores	Yes	Implementation/Construction	●	●	\$25,699	\$0	\$10,700	\$0
26027	Capital Works - Replacement Pump for Hodgson Bore	No	Project Complete	●	●	\$15,000	\$15,000		\$0
Raw Water Supply Total:						\$191,695	\$15,000	\$10,700	\$0

Roma Cultural Centre

23558	Cultural Centre Roma - air conditioning renewal	No	Implementation/Construction	●	●	\$986,760	\$986,760	\$548,630	\$442,098
24507	Roma Cultural Centre Auditorium stairwell access to sound booth from auditorium floor	No	Project Complete	●	●	\$140,000	\$140,000	\$98,453	\$0
26020	Capital Works - Roma Cultural Centre - Open Spaces upgrades and renewal	No	Development/Pre-Construction	●	●	\$150,000	\$100,000	\$2,476	\$0
Roma Cultural Centre Total:						\$1,276,760	\$1,226,760	\$649,559	\$442,098

Work Order	Title	Externally Funded	Status	On Time	On Budget	Annual Budget	YTD Budget	YTD Expenditure	Committed	
Rural Roads										
22843	SD23 Kangaroo Creek Road ch 4.30 to 15.460 - Santos GLNG	Yes	Design	→	●	\$1,636,869	\$1,500,000	\$0	\$14,207	
22845	Sd23 Santos GLNG McLennans Road Gravel Resheet and floodway upgrades ch 0 - 8.150	Yes	Implementation/Construction	●	●	\$123,739	\$123,739	(\$1,309)	\$22,525	
22960	Concrete culvert - Gunnewin West Road (design and construction)	No	Development/Pre-Construction	○	●	\$235,928	\$235,928	\$0	\$1,780	
23640	Arcadia Valley Upgrade Works (multi-year project) (GLNG and ROSI)	Yes	Implementation/Construction	→	●	\$6,463,507	\$1,511,817	\$677,673	\$4,465,716	
24560	Shoulder Grading / Resheeting - Strategic Bus Routes - Donnybrook / Six Mile	No	Implementation/Construction	●	●	\$191,055	\$191,055	\$51,145	\$699	
24564	Strategic Roads - Bitumen Extension Yuleba - Surat Road (RRUPP)	Yes	Implementation/Construction	●	●	\$10,035,613	\$8,581,472	\$7,949,433	\$2,652,158	
24565	Strategic Roads RRUP - Bitumen Extension Redford Road	Yes	Project Complete	→	●	\$1,959,944	\$1,959,944	\$1,948,445	\$0	
24570	Bitumen Rehabilitation - Womblebank Gap Road 32.96 to 34.60 km	Yes	Project Complete	●	●	\$260,635	\$260,635	\$260,634	\$0	
24578	Floodway Upgrade Program - Mt Moffatt Road	No	Development/Pre-Construction	●	●	\$150,000	\$150,000	\$0	\$0	
24583	Hodgson Lane North / Bindango Intersection Safety Upgrade	No	Design	○	●	\$220,000	\$220,000	\$9,192	\$4,753	
24734	SD23 Santos Mandalya Road Boundary Realignment, Formation and Gravel Resheet Ch 0 to Ch 2.971	Yes	Project Complete	●	●	\$118,013	\$118,013	\$0	\$0	
24766	Design (both concrete or timber) for the Tartulla Creek Crossing on Samari Plains Road	No	Implementation/Construction	●	●	\$300,000	\$250,000	\$13,930	\$27,139	
25117	Iona - Bardlomey Road bitumen rehabilitation/stabilisation (2 x High Priority Sections)	Yes	Project Complete	●	●	\$308,000	\$308,000	\$307,090	\$0	
25122	Mt Owen Road - Jerry's Crossing Floodway Replacement - Design only	No	Development/Pre-Construction	●	●	\$50,000	\$50,000	\$36,050	\$1,114	
25346	Bollon Road Bitumen Extension Stage 2 (RRUPP)	Yes	Project Complete	→	●	\$4,104,368	\$4,104,368	\$4,101,310	\$0	
25347	Bollon Road Bitumen Extension Stage 3 RRUPP (refer WO26140 second seal)	Yes	Project Complete	→	●	\$4,554,098	\$4,554,098	\$4,546,484	\$0	
25422	Santos GLNG SD22 Budget Only	Yes	Development/Pre-Construction	→	○	\$562,743	\$0	\$0	\$0	
25468	SD23 - Angry Jungle Road Floodway Upgrade	Yes	Development/Pre-Construction	→	●	\$510,622	\$0	\$0	\$0	
25943	Capital Works - Bitumen Rehabilitation - Six Mile Road Ch 7.05 - 9km	Yes	Project Close	●	●	\$586,326	\$586,326	\$586,326	\$0	
25944	Capital Works - Bitumen Rehabilitation - Blue Hills Road Ch 16.26 - 18.32km	Yes	Project Complete	●	●	\$319,867	\$319,867	\$319,867	\$0	
25946	Capital Works - Bendiboi Intersection Culvert Safety Upgrade (Carnarvon Highway)	No	Development/Pre-Construction	○	●	\$60,000	\$0	\$0	\$0	
25957	Capital Works - Middle Road Bitumen Rehabilitation - Ch 2.6 - 4.5km	Yes	Project Complete	●	●	\$224,873	\$224,873	\$220,883	\$0	
25969	Capital Works - Floodway Trial - Locations To Be Confirmed - Budget Only	No	Development/Pre-Construction	●	●	\$100,000	\$100,000	\$0	\$0	
25981	Capital Works - Gravel Resheet Complementary Works - Event 15 and 16	No	Implementation/Construction	●	●	\$580,255	\$408,255	\$0	\$0	
25982	Capital Works - Rural Road Reseal Program 2025/26	No	Development/Pre-Construction	○	●	\$1,311,300	\$1,311,300	\$150,799	\$21,015	
25987	Capital Works - Gleneam Road Crest Widening - Chainage TBC	No	Design	●	●	\$250,000	\$0	\$1,010	\$0	
26021	Capital Works - Mt Moffatt Road bitumen widening and rehabilitation Ch 54.24 - 62.27 km	Yes	Project Complete	●	●	\$1,373,424	\$1,373,424	\$1,374,236	\$0	
26052	Capital Works - Wallumbilla and surrounds Road Infrastructure Upgrades - Santos GLNG SLA 9 - Phase 7 Development - Budget Only	Yes	Implementation/Construction	●	●	\$2,529,274	\$0	\$0	\$0	
26060	Capital Works - Womblebank Gap Road bitumen widening and rehabilitation Ch 34.60 - 36.31 km (TIDS)	Yes	Project Complete	●	●	\$266,650	\$266,650	\$266,650	\$0	
26087	Capital Works - Short Street Roma - Gravel Resheet to approx Ch 3.60 kms Complementary Works	No	Project Close	●	●	\$127,750	\$127,750	\$127,737	\$0	
26119	Capital Works - Origin - Reedy Creek Road - Reseal Various Sections	No	Project Close	●	●	\$190,000	\$190,000	\$184,620	\$0	
26120	Capital Works - Origin - Reedy Creek Road - Rehabilitation Patches	Yes	Project Close	●	●	\$190,000	\$190,000	\$152,282	\$0	
26139	Capital Works - Complementary Works Event 15 - V Gate Road	No	Implementation/Construction	●	●	\$21,000	\$21,000	\$20,220	\$0	
26140	Capital Works - Bollon Road Bitumen Upgrade Stage 3 ch 84.50 - 88.32 kms - Second Coat Seal	Yes	Project Close	●	●	\$268,200	\$268,200	\$268,200	\$0	
26141	Capital Works - CRC Yuleba Surat Road Bitumen Upgrade 53.80 to 57.00 kms	Yes	Implementation/Construction	●	●	\$0	\$0	\$32,867	\$6,226	
26152	Capital Works - Complementary Works - Rosedale Road ch 2.337 to 2.774 and 3.099 to 3.258	No	Project Close	●	●	\$15,000	\$15,000	\$12,139	\$0	

Wednesday, 3 June 2026 10:52 PM On Time Legend: ○ Not Started ● On Schedule ● Generally on Schedule ● Not on Schedule → Multi Year Project On Budget Legend: ● On Track ● Generally on Track with Minor Issues ● Off Track/Review Required 10 of 15

Work Order	Title	Externally Funded	Status	On Time	On Budget	Annual Budget	YTD Budget	YTD Expenditure	Committed
26166	Capital Works - Blythdale North Road - Floodway Rehabilitation	Yes	Project Close	●	●	\$55,746	\$55,746	\$55,746	\$0
26221	Capital Works - Complementary Works - Warrong Road Ch 17520-18420 Ch 18460-19990 Ch 24620-27030	No	Development/Pre-Construction	○	●	\$32,000	\$32,000		\$0
26222	Capital Works - Richardson Lane from Bourne Drive Intersection - Complementary Works	No	Project Close	●	●	\$45,000	\$45,000	\$44,568	\$0
26283	Capital Works - Womblebank Gap Road - Dingo Barrier and Shoulder Widening Ch 2.10 to Ch 6.51 (TIDS)	No	Development/Pre-Construction	○	●	\$1,217,052	\$600,000	\$70,565	\$1,136,715
26473	Capital Works - Complementary Works - Crossroads Road Ch 12625 to 16054	No	Open	●	●	\$78,995	\$78,995	\$78,995	\$0
25285	Santos SLA 9 - Scotts Road Dust Seal Upgrade Ch 0.00 to Ch 5.180	Yes	Project Complete	●	●			\$344	\$0
25581	APLNG Ewingsdale Road Dust Seal Ch 0 - 0.5km	Yes	Development/Pre-Construction	○	●			\$51,316	\$21,452
25731	Yuleba Surat Road (b) Gravel Resheet Ch 37.74 to 44.140 and 46.6 to 50.2kms (TIDS)	Yes	Project Complete	●	●			(\$13,253)	\$0
25874	Santos SLA 9 - Blue Hills Road (eastern) Ch 3.300 to Ch 6.660 - Maintenance Grade & Gravel Resheet	No	Open	○	●			\$2,257	\$0
25876	Capital Works - Santos SLA 9 - Pickaninnie North Road Ch 0.000 to Ch 15.460 - Pavement Rehab Patches	Yes	Implementation/Construction	●	●			\$118,558	\$0
25878	Santos SLA 9 - Myall Lane Ch 0.000 to Ch 3.200 - Maintenance Grade, Gravel Upgrade and Gravel Resheet	No	Implementation/Construction	●	●			\$244,568	\$14,293
26130	Capital Works - SLA9 - Yarrawonga Road Ch 0.000 to Ch 2.820 - Shoulder Resheet and Pavement Rehabilitation	Yes	Implementation/Construction	●	●			\$3,736	\$0
26131	Capital Works - SLA9 - Seawrights Road Ch 0.000 to Ch 3.250 - Gravel Resheet and Reconstruction of floodway	Yes	Implementation/Construction	●	●			\$52,305	\$0
26138	Capital Works - Santos SLA 9 - Pickaninnie South Road Ch 0.110 to Ch 1.320 - Gravel Upgrade	Yes	Project Close	●	●			\$79,928	\$9,344
26286	Capital Works - Injune Taroom Road - Rehab Patches - Various 2025/2026	Yes	Project Close	●	●			\$70,981	\$0
26281	Capital Works - Complementary Works - Oberina Road ch 6.850 to 11.880 kms	No	Project Close	●	●			\$200,188	\$0
Rural Roads Total:						\$41,627,846	\$30,333,455	\$24,678,715	\$8,399,135

Rural Services

26122	DNR Capital Works 25/26 – Mitchell W2125 – Trough Inlet Pipe	Yes	Project Complete	●	●	\$9,090	\$0	\$3,670	\$0
26123	DNR Capital Works 25/26 – Brucedale W2256 – Replace tank troughs and solar	Yes	Development/Pre-Construction	●	●	\$70,909	\$0	\$79,940	\$0
26124	DNR Capital Works 25/26 – Damper Gully W2770 – Replace bywash and desilt dam	Yes	Project Complete	●	●	\$17,727	\$0	\$19,527	\$0
26144	DNR Capital Works 25/26 – Wallumbore W1301 – Windmill repairs	Yes	Project Complete	●	●	\$4,850	\$0	\$4,850	\$0
26121	DNR Capital Works 25/26 – Teelba F37201 – Tank Pad	Yes	Project Complete	●	○			\$8,000	\$0
26125	DNR Capital Works 25/26 – Roma W2261 – Replace tanks and replace windmill with solar	Yes	Project Complete	●	○			\$86,900	\$0
26127	DNR Capital Works 25/26 – Green Timbers Dam F51300 – Install troughs and fence around tank	Yes	Project Complete	●	○			\$31,058	\$0
26428	DNR Capital Works 25/26 – Deepwater W2368 - Replace solar pump motor and control box following electrical surge	No	Project Complete	●	○			\$7,229	\$0
26429	DNR Capital Works 25/26 – Gravel Pt W2619 - Replace windmill head	No	Open	○	○			\$15,090	\$0
26430	DNR Capital Works 25/26 – Dunkeld W1557 - Installation of new bore and pipeline	No	Open	○	○			\$35,327	\$0
Rural Services Total:						\$102,576	\$0	\$291,591	\$0

Saleyards

25067	Roma Saleyards Bull ring platform and podium access	No	Implementation/Construction	→	●	\$48,471	\$48,471	\$3,832	\$34,486
25617	Roma Saleyards - Selling laneways shade replacement	No	Implementation/Construction	●	●	\$45,000	\$45,000	\$12,180	\$0
25621	Asphalt surfacing of heavy vehicle truck stop area at the Roma Truck Stop precinct	Yes	Development/Pre-Construction	→	●	\$1,994,585	\$1,994,585	\$63,297	\$450
25983	Capital Works - Roma Saleyards Site Fencing	No	Implementation/Construction	●	●	\$50,000	\$50,000	\$50,125	\$0

Work Order	Title	Externally Funded	Status	On Time	On Budget	Annual Budget	YTD Budget	YTD Expenditure	Committed
25985	Capital Works - Renewal of Auctioneer Walkways Phase 2 – Western Side	No	Development/Pre-Construction	●	●	\$750,000	\$750,000	\$4,312	\$0
25986	Capital Works - Roma Saleyards Renewal & Offsetting Loading Ramps	No	Development/Pre-Construction	●	●	\$1,919,000	\$1,250,000	\$7,187	\$0
25988	Capital Works - Roma Saleyards Footpaths	No	Project Complete	●	●	\$50,000	\$50,000	\$47,670	\$0
26030	Capital Works - Roma Saleyards Draft Access	No	Development/Pre-Construction	●	●	\$50,000	\$0	\$0	\$0
26032	Capital Works - Roma Saleyards Truck Wash - Stage 2 & 3	No	Development/Pre-Construction	●	●	\$250,000	\$0	\$6,250	\$9,091
18949	Roma Saleyards - Auctioneers Walkways	No	Project Close	●	●			\$32,247	\$0
24868	Stage 01 of Augmentation of the Roma Truckwash Waste collection, detention lagoons and wet weather storage	No	Implementation/Construction	●	●			\$18,508	\$57,059
Saleyards Total:						\$5,157,056	\$4,188,056	\$245,608	\$101,086

Sewer Administration

26022	Capital Works - Sewerage Pumping Stations Annual Service and Inspection	No	Project Close	●	●	\$48,000	\$48,000	\$0	\$35,305
Sewer Administration Total:						\$48,000	\$48,000	\$0	\$35,305

Sewerage Reticulation

24475	Sewerage Pumping Station 01. Installation of Core hole top of wet well to Pumping Station 01 and supply and install new probe suitable for the connection of into the SCADA system.	No	Project Close	●	●	\$17,750	\$17,750	\$33,195	\$1,480
25777	Sewerage Pumping Station 1 Roma - Purchase Spare Pump, Replace Pump Manifold and Clean Wet Well	No	Open	●	○	\$83,239	\$83,239		\$0
25989	Capital Works - Sewer Main Relining - Towns - TBC	No	Implementation/Construction	●	●	\$150,000	\$150,000	\$24,792	\$11,775
26044	Capital Works - Surat Sewer Pump Station Burrows St upgrades	No	Implementation/Construction	●	●	\$45,000	\$45,000	\$10,870	\$15,288
26058	Capital Works - Wallumbilla Sewerage System design	No	Development/Pre-Construction	●	●	\$50,000	\$0	\$6,705	\$2,615
26104	Capital Works - Sewer Main Renewal 35 Miscamble St Roma including shed remove and replace	No	Development/Pre-Construction	○	●	\$125,000	\$125,000	\$40,700	\$0
26145	Capital Works - Sewer Main Installation boundary 31-33 Lovell St Roma	No	Project Close	●	●	\$39,603	\$39,603	\$39,603	\$0
Sewerage Reticulation Total:						\$510,592	\$460,592	\$155,865	\$31,157

Sewerage Treatment

24468	Waste bin collection point and bin Lifter - Injune	No	Project Close	●	●	\$37,711	\$37,711	\$36,721	\$0
24470	Surat Sewerage Safety Improvements	No	Project Close	●	●	\$175,000	\$175,000	\$171,423	\$0
24476	Replacement of and connection of Treatment Plant inlet flow meter into SCADA system	No	Implementation/Construction	●	●	\$9,125	\$0		\$0
25778	Roma Imhoff Tanks Safety Rail Upgrades	No	Implementation/Construction	●	○	\$80,000	\$80,000	\$11,209	\$0
Sewerage Treatment Total:						\$301,836	\$292,711	\$219,352	\$0

Sport & Recreation

23565	Yuleba Community Project Judds Lagoon parkland improvements and connectivity	Yes	Project Complete	→	●	\$202,666	\$202,666	\$228,035	\$0
25061	Warroo Racecourse - building roof over newer amenities block	No	Implementation/Construction	●	●	\$63,007	\$23,897	\$63,897	\$0
25111	Surat Golf Club - unisex toilet installation	Yes	Project Complete	●	●	\$95,000	\$95,000	\$94,228	\$0
25591	Roma Cricket Oval Drainage and Resurfacing - Australian Cricket Infrastructure Fund ACIF	Yes	Development/Pre-Construction	→	●	\$140,000	\$0	\$12,150	\$4,950
25754	Warroo Sporting Complex Canteen Fit Out	No	Project Complete	●	●	\$14,265	\$14,265	\$13,718	\$0
25947	Capital Works - New Gwydir Laycock BMX Track Design	No	Cancelled	●	●	\$20,000	\$20,000		\$0
25993	Capital Works - Injune Cricket Club Clubhouse - Construct verandah (pending external funding)	No	Development/Pre-Construction	●	●	\$25,000	\$0	\$7,500	\$0

Work Order	Title	Externally Funded	Status	On Time	On Budget	Annual Budget	YTD Budget	YTD Expenditure	Committed
26016	Capital Works - Mitchell Showgrounds Electrical Upgrade	No	Development/Pre-Construction	●	●	\$65,277	\$0		\$0
26024	Special Project - Audit to determine Capacity & Capability of Maranoa Sporting Infrastructure	No	Initiation & Definition	●	●	\$22,000	\$19,250	\$15,000	\$12,650
26025	Special Project - Surat Sporting Complex Painting (Bar and Betting Area)	No	Project Complete	●	●	\$25,000	\$25,000	\$26,000	\$0
26029	Capital Works - Roma Dog Park extension	No	Implementation/Construction	●	●	\$50,000	\$50,000	\$36,154	\$6,400
26045	Capital Works - Surat Cricket Nets Renewal (pending external funding)	No	Initiation & Definition	○	○	\$7,500	\$0		\$0
26046	Capital Works - Surat Pump Track Design	No	Cancelled	●	●	\$0	\$0		\$0
26047	Capital Works - Surat Recreational Grounds Irrigation Project	No	Implementation/Construction	●	●	\$55,000	\$55,000	\$40,426	\$0
26059	Capital Works - Wallumbilla Tennis Courts install hit up wall and cricket practice nets	No	Initiation & Definition	●	●	\$48,000	\$48,000		\$0
Sport & Recreation Total:						\$832,715	\$553,078	\$537,107	\$24,000

State Emergency Service

26036	Capital Works - SES Surat Storage Facility & Marshalling Area (pending external funding SES support grant 2025_26))	No	Cancelled	○	○	\$0	\$0		\$0
State Emergency Service Total:						\$0	\$0		\$0

Stormwater Drainage

26042	Special Project - Survey of Underground Stormwater network - Surat, Wallumbilla, Yuleba	No	Development/Pre-Construction	○	●	\$40,000	\$40,000	\$0	\$27,273
Stormwater Drainage Total:						\$40,000	\$40,000	\$0	\$27,273

Strategic Proj Planning & Asset Mngt

26033	Special Project - Development of a Strategic Asset Management Plan	No	Initiation & Definition	●	●	\$75,000	\$30,000	\$16,560	\$0
Strategic Proj Planning & Asset Mngt Total:						\$75,000	\$30,000	\$16,560	\$0

Surat Cobb & Co Changing Station

26049	Capital Works - Surat Aquarium Landing Design and Construction	No	Development/Pre-Construction	●	●	\$100,000	\$0	\$3,600	\$87,605
Surat Cobb & Co Changing Station Total:						\$100,000	\$0	\$3,600	\$87,605

Swimming Pools

24176	Roma Denise Spencer Pool Design and Construction (refer also WO22307 design)	Yes	Implementation/Construction	→	●	\$21,580,000	\$19,572,034	\$12,133,805	\$10,899,303
24514	Mitchell Pool Upgrade Kiosk and Change Rooms	No	Design	●	●	\$10,000	\$10,000	\$0	\$4,000
25948	Capital Works - Replace damaged Shed at the Injune Pool	No	Project Complete	●	●	\$47,000	\$47,000	\$34,500	\$0
25967	Capital Works - Mitchell Pool Generator	No	Implementation/Construction	●	●	\$38,752	\$38,752	\$25,352	\$0
26041	Capital Works - Surat Pool Entrance Upgrade	No	Design	●	●	\$80,000	\$0	\$57,109	\$28,285
26218	Capital Works - Injune Swimming Pool - Replacement Shade Sail - Insurance Claim PR0050304	No	Open	○	○			\$25,140	\$0
Swimming Pools Total:						\$21,755,752	\$19,667,786	\$12,275,906	\$10,931,588

Tourism

24539	Yuleba Fire Tower Refurbishment of the fire tower cabin & interpretive historical display located within Cobb & Co Park	Yes	Implementation/Construction	→	●	\$250,805	\$250,805	\$242,615	\$0
25937	Capital Works - Injune Eagle Sculpture Installation	No	Project Complete	●	●	\$14,400	\$14,400	\$14,256	\$0
26199	Capital Works - Recognition of Contributed Asset - Injune Eagle Sculpture	No	Project Complete	●	●	\$23,000	\$23,000	\$23,000	\$0
Tourism Total:						\$288,205	\$288,205	\$279,871	\$0

Work Order	Title	Externally Funded	Status	On Time	On Budget	Annual Budget	YTD Budget	YTD Expenditure	Committed
Tourism Operations									
26038	Special Project - Renew and update tourism signage	No	Initiation & Definition	●	●	\$100,000	\$0	\$30,541	\$8,608
26039	Special Project - Cobb and Co Changing Station Museum Painting	No	Project Complete	●	●	\$45,000	\$45,000	\$11,000	\$0
26040	Special Project - Renewal of the Tourism Strategy	No	Development/Pre-Construction	●	●	\$25,000	\$21,875	\$12,741	\$0
Tourism Operations Total:						\$170,000	\$66,875	\$54,281	\$8,608
Urban Streets									
22257	Vehicle rest area - Eastern approach to Roma (opposite Big Rig) (SLRIP)	Yes	Implementation/Construction	→	●	\$1,958,099	\$1,958,099	\$1,438,621	\$487,636
22873	Cycle Network Miscamble and Queen Street Roma - Intersection Upgrade CNLGG (refer WO20271 design)	Yes	Development/Pre-Construction	●	●	\$725,826	\$725,826	\$169	\$5,920
23685	Cycle Network 2023-24 Miscamble Street - Queen St to Currey Street Roma - detailed design for active transport facilities	Yes	Implementation/Construction	●	●	\$26,333	\$26,333	\$1,652	\$0
24365	Long Distance Coach Stop Program - Yuleba	Yes	Development/Pre-Construction	●	●	\$17,316	\$0	\$0	\$0
24584	Safety Improvements for Pedestrian at Rail Level Crossings - Alice and Mary Streets Mitchell	Yes	Design	→	●	\$700,000	\$132,000	\$33,486	\$119,098
24721	Cycle Network 2023-24 - Miscamble Street, Carnarvon Highway to Arthur Street Roma detailed design for active transport facilities	Yes	Development/Pre-Construction	●	●	\$19,926	\$19,926	\$15,617	\$0
24722	Widen bitumen to kerb Ivan Street Surat (Charlotte to Cordelia)	Yes	Project Complete	●	●	\$223,881	\$223,880	\$166,866	\$0
24723	Widen bitumen to kerb William Street Surat (Cordelia to Bertha)	No	Project Complete	●	●	\$63,858	\$63,858	\$15,053	\$0
25113	Mossvale Road Culvert Upgrade (Santos Contribution)	Yes	Development/Pre-Construction	●	●	\$200,000	\$0	\$39,900	\$0
25348	Floodway / Stormwater improvements on Creek Street / Amby North Intersection	No	Project Complete	●	●	\$69,590	\$69,590	\$67,562	\$0
25919	Miscamble Street East Roma Culvert Upgrade Final Works (previous WO 22801)	No	Implementation/Construction	→	●	\$55,978	\$55,978	\$0	\$22,700
25945	Capital Works - Arthur St Roma (McDowall to Bowen St) - Kerb and Channel works & design for asphalt overlay	No	Development/Pre-Construction	○	●	\$200,000	\$183,000	\$12,000	\$31,275
25959	Capital Works - Browns Lane design to an urban access standard	No	Design	●	●	\$55,000	\$55,000	\$27,028	\$22,748
25961	Capital Works - Design of Burke Street Yuleba Bitumen Seal Ch 0.02 to 150 mt	No	Design	●	●	\$12,000	\$12,000	\$4,097	\$180
25962	Capital Works - Design of the Widening for Beaumont Drive	No	Development/Pre-Construction	●	●	\$70,000	\$70,000	\$26,404	\$13,836
25991	Capital Works - Urban Road Reseal Program 2025/2026	No	Development/Pre-Construction	○	●	\$750,000	\$750,000	\$91	\$0
25992	Capital Works - Warrego Highway Parking Lane Rehabilitation (Flinders to Landsborough) (NEW WO 26103)	No	Project Close	●	●	\$0	\$0	\$0	\$0
26103	Capital Works - Warrego Highway Parking Lane Rehabilitation (Flinders to Landsborough) (OLD WO 25992)	No	Project Close	●	●	\$40,000	\$40,000	\$1,201	\$0
26186	Capital Works - Arthur Street Roma Carpark (North) - Replacement Shade Sail on Southern Side - Insurance Claim	No	Project Complete	●	●	\$12,880	\$12,880	\$12,880	\$0
Urban Streets Total:						\$5,200,687	\$4,398,370	\$1,862,629	\$703,391
Waste Management									
25142	Waste Management - Illegal dumping clean up and implement Community Waste Facility management procedures	No	Implementation/Construction	●	●	\$304,539	\$300,000		\$38,655
25144	Waste Management - Implementation of site based management plans including staff training	No	Implementation/Construction	●	●	\$140,886	\$140,886		\$0
25995	Capital Works - Appliance Recovery Hub	No	Project Complete	●	●	\$40,000	\$40,000	\$26,000	\$0
25996	Capital Works - Leachate Plan for Waste facilities	No	Development/Pre-Construction	●	●	\$652,000	\$652,000	\$4,225	\$0
25997	Special Project - Revise and update Maranoa waste management strategy and regional operational plans	No	Development/Pre-Construction	●	●	\$30,000	\$30,000	\$30,127	\$16,352
26037	Capital Works - Stormwater Management Upgrades for the Roma Waste Management Facility	No	Development/Pre-Construction	●	●	\$300,000	\$300,000	\$7,014	\$0

Work Order	Title	Externally Funded	Status	On Time	On Budget	Annual Budget	YTD Budget	YTD Expenditure	Committed
26053	Special Project - Waste Management - Implementation of environmental monitoring programs	No	Implementation/Construction	●	●	\$500,000	\$454,550	\$198,300	\$0
26054	Special Project - Waste Management - Implementation of site based management plans including staff training	No	Implementation/Construction	●	●	\$50,000	\$45,000	\$25,780	\$20,675
Waste Management Total:						\$2,017,425	\$1,962,436	\$291,446	\$75,682
Water Administration									
25979	Special Project - Dosing Systems Yearly Service and Report	No	Project Close	●	●	\$190,000	\$190,000	\$178,720	\$0
25980	Special Project - Updates to the SCADA platform	No	Development/Pre-Construction	●	○	\$120,000	\$120,000	\$22,633	\$0
25984	Special Project - Reservoir Cleaning Program	No	Implementation/Construction	●	●	\$60,000	\$60,000	\$11,750	\$0
26017	Special Project - Water Pressure Testing and Network Analysis Roma CBD	No	Implementation/Construction	●	●	\$25,000	\$25,000	\$2,314	\$0
Water Administration Total:						\$395,000	\$395,000	\$215,417	\$0
All Projects Total:						\$108,157,255	\$82,961,642	\$52,377,138	\$27,566,285

OFFICER REPORT

Meeting: Ordinary 25 June 2026

Date: 9 June 2026

Item Number: L.3

File Number: D26/59876

SUBJECT HEADING: Black Spot Program 2027–28 to 2028–29 |
Consideration of Project Nominations

Classification: Open Access

Officer's Title: Manager – Roads Strategy

Executive Summary:

The Department of Transport and Main Roads (TMR) has invited nominations for the Australian Government's Black Spot Program 2027–28 to 2028–29 development round.

The Black Spot Program provides funding for road safety infrastructure improvements that address identified crash risks and support the reduction of fatal and serious injury crashes on the road network.

Council officers have undertaken a preliminary review of potential projects and identified a proposed road safety improvement project for consideration under the program. Should Council endorse the nomination, an application will be prepared and submitted to TMR for assessment.

This report provides an overview of the Black Spot Program and seeks Council's consideration and endorsement to submit an application for funding consideration.

Officer's Recommendation:

That Council:

1. Submit an application under the Australian Government's Black Spot Program 2027–28 to 2028–29 for the upgrade of the Hawthorne Street and McDowall Street intersections in Roma, including intersection treatments to generally align with the existing arrangements at the McDowall Street and Arthur Street intersection.
2. Subject to the application being successful, include Council's proposed co-contribution of \$250,000 within the 2027–28 Budget.
3. Authorise the Chief Executive Officer, or delegate, to execute any funding agreement and associated documentation required should the application be successful.

Context (*Why is the matter coming before Council?*):

The Department of Transport and Main Roads (TMR) has invited nominations for the Australian Government's Black Spot Program 2027–28 to 2028–29 development round. Funding under this round is primarily available for projects to be delivered during the 2027–28 and 2028–29 financial years.

Council's endorsement is required prior to the submission of any funding application under the program. This report provides an overview of the funding opportunity and seeks Council's consideration of a proposed project nomination for submission under the Black Spot Program.

Background (*Including any previous Council decisions*):

The Australian Government's Black Spot Program is a nationally funded road safety initiative that provides financial assistance for infrastructure improvements aimed at reducing the occurrence and severity of road crashes. The program supports projects that address identified road safety risks and contribute to reducing fatal and serious injury crashes across Australia's road network.

For the 2027–28 to 2028–29 development round, approximately \$30 million has been allocated across Queensland for investment in eligible road safety projects. Individual projects may receive up to \$3 million in Black Spot funding, with local governments able to contribute additional funding where desired to support project delivery and improve overall project outcomes.

Funding is available for both reactive and proactive road safety projects. Reactive projects address locations with a demonstrated crash history, while proactive projects target locations where recognised road safety assessments have identified an elevated risk of future crashes.

This proactive approach is particularly important in regional and rural areas where traffic volumes may be lower and crash histories alone do not always adequately reflect the underlying safety risk.

Project Eligibility

Projects submitted under the program are assessed on their ability to improve road safety outcomes and demonstrate value for money. Eligible treatments may include intersection upgrades, installation of safety barriers, road widening, improved delineation and signage, pedestrian facilities, lighting improvements, and other infrastructure treatments that can be demonstrated to reduce road trauma.

The program does not support activities that are considered routine maintenance, asset renewal or rehabilitation works.

Examples of ineligible treatments include carriageway repairs, pavement rehabilitation, replacement of existing line marking or delineation, replacement of existing safety barriers, shoulder maintenance, and other activities that primarily

restore an asset to its existing condition rather than deliver a measurable road safety improvement.

Council officers have considered the program's eligibility requirements in identifying potential projects for nomination. The recommended project focuses on delivering a substantive road safety upgrade that changes the operating environment of the intersection and is therefore considered consistent with the objectives and intent of the Black Spot Program.

Queensland Context

In Queensland, the Black Spot Program is administered by the Department of Transport and Main Roads (DTMR) on behalf of the Australian Government Department of Infrastructure, Transport, Regional Development, Communications and the Arts. Funding is available for projects on local government and state-controlled roads, however local governments are generally encouraged to nominate projects on their own road network.

The current funding round seeks nominations for projects capable of being delivered during the 2027–28 and 2028–29 financial years, with consideration also available for projects requiring delivery over a three-year period where project complexity or construction timeframes warrant an extended delivery schedule.

The Black Spot Program is an Australian Government funded program that provides funding for low-cost, high-benefit improvements on the road network to address actual or potential crashes that lead to high severity outcomes (fatalities and hospitalisations).

In Queensland, the Black Spot Program is administered by DTMR on behalf of the Australian Government Department of Infrastructure, Transport, Regional Development, Communications and the Arts (DITRDC&A).

The Black Spot Program is included as a sub-program under the DTMR Targeted Road Safety Program (TRSP). TRSP also includes other sub-programs (such as Safer Roads Sooner and Vulnerable Users) that only TMR Regions/Districts can nominate for, to treat identified road safety issues on the state-controlled network.

Previous Funding Applications Under the Program

Council has previously sought and received funding through the Black Spot Program for a range of road safety improvement projects across the Maranoa Region.

The following summary provides an overview of Council's recent applications and outcomes under the program. This history demonstrates that while applications are competitive and not all projects are successful, the program has previously supported locally identified road safety improvements within the Maranoa road network.

2024-25

Resubmitted *Improvements to the “Dingo Barrier Grid curve” on Womblebank Gap Road (approximate Chainage 6.520)* – **Unsuccessful**.

This project is currently in construction, funded equally by Council and the QLD Government’s Transport Infrastructure Development Scheme (TIDS).

2023-24

Project	Outcome
<i>Improvements to the “Dingo Barrier Grid curve” on Womblebank Gap Road (approximate Chainage 6.520)</i>	Unsuccessful See above note.
<i>Regional crest widening project for high order roads that also provide function as a regional school bus route.</i>	Unsuccessful

2021–22

Project	Outcome
Roma Southern Road / Mt Abundance Intersection – visibility improvements. This safety improvement project was identified by Council – with DTMR being successful with funding and delivering the works on the state-controlled road.	Successful

2020–21:

Project	Outcome
Local Roads of Regional Significance – Rural Roadside Hazard and Curve Delineation Program – successful Value: \$100,000	Successful

2019–20

Project	Outcome
Arthur/Bungil Street Roma intersection – successful Value: \$288,500	Successful
Rural Roadside Hazard Improvement, Arcadia Valley Guardrail – successful Value: \$52,500	Successful

Options Considered:

The Black Spot Program requires applicants to demonstrate a high degree of project readiness at the time of nomination. Applications must be supported by appropriate road safety investigations and assessments, concept or detailed design documentation, cost estimates, and supporting technical information sufficient to enable assessment of the project's road safety benefits and value for money.

For infrastructure projects of the scale contemplated under the current funding round, supporting documentation is generally required to be prepared and endorsed by a suitably qualified Registered Professional Engineer of Queensland (RPEQ). In addition, applicants must be able to demonstrate that the proposed treatment addresses an identified road safety issue and can be delivered within the nominated funding period.

While a number of potential road safety improvement opportunities exist across the Maranoa road network, the level of technical investigation and design development required to support a competitive application limits the number of projects that can be realistically considered within the available nomination timeframe.

Following a review of potential projects and the current level of design readiness, officers identified the upgrade of the Hawthorne Street and McDowall Street intersections in Roma as the preferred project for nomination under the 2027–28 to 2028–29 Black Spot Program.

The proposed project seeks to complete the upgrade of the Hawthorne Street / McDowall Street intersection by constructing the remaining three intersection legs to match the existing treatment already delivered on the north-eastern corner of the intersection as part of the Royal on 99 development. The treatment constructed adjacent to Royal on 99 was designed to align with the more substantial intersection upgrade previously completed at the McDowall Street / Arthur Street intersection, creating a consistent road environment along this section of the Roma CBD.

Completion of the remaining three intersection legs would extend this treatment across the entire intersection, improving safety and operational consistency for motorists, pedestrians and cyclists. The project would reduce conflict points, improve intersection definition and wayfinding, and support a more consistent streetscape and traffic environment within the Roma CBD. The proposal also builds upon previous investment by Council and private developers within the precinct.

The preliminary estimated project cost is approximately \$2.7 million, comprising a proposed Black Spot funding contribution of approximately \$2.45 million and a proposed Council co-contribution of \$250,000.

Risks:

Risk	Description of likelihood & consequences
<p>Opportunity lost to secure funding under the Black Spot Program</p>	<p>The Black Spot Program provides Council with an opportunity to secure substantial Australian Government funding towards a high-priority road safety project.</p> <p>Projects of this scale would generally require financial assistance from either the Australian or Queensland Government to be delivered.</p> <p>Should Council elect not to submit an application, the opportunity to attract external funding for the project may be lost or deferred until a future funding round.</p>
<p>Alternative projects not nomination-ready</p>	<p>The Black Spot Program requires a high level of project readiness at the time of nomination, including supporting road safety assessments, design documentation, cost estimates and RPEQ certification.</p> <p>Due to the limited application timeframe and the technical requirements of the program, other potential road safety projects are not currently at a sufficient level of readiness to support a competitive funding application.</p>
<p>Future budget commitment</p>	<p>The proposed application includes a Council co-contribution of approximately \$250,000. Should the funding application be successful, Council will be required to allocate this contribution within a future budget.</p> <p>Failure to allocate the required co-contribution may impact Council's ability to proceed with the project and satisfy funding agreement requirements.</p>
<p>Funding application unsuccessful</p>	<p>The Black Spot Program is a competitive funding program and there is no guarantee that a nominated project will be successful.</p> <p>Should the application be unsuccessful, Council may need to consider alternative funding sources or delivery timeframes if it wishes to progress the proposed road safety improvements.</p>

Policy and Legislative Compliance:

Local Government Act 2009

Section 60 of the *Local Government Act 2009* provides that a local government has control of all roads within its local government area, other than State-controlled roads. This control includes the ability to undertake a range of activities relating to roads within the Maranoa Region. Relevant to this report, Section 60(2)(b) provides that a local government may "*construct, maintain and improve roads*".

The proposed funding application seeks to secure external funding to assist Council in delivering road safety improvements on the local road network. Accordingly, the recommendation outlined in this report is consistent with Council's responsibilities and powers under Section 60 of the *Local Government Act 2009*.

Budget / Funding (Current and future):

The Hawthorne Street / McDowall Street intersection upgrade has a preliminary estimated project cost of approximately \$2.7 million.

The Australian Government's Black Spot Program provides funding of up to \$3.0 million per project, subject to eligibility and assessment requirements. The proposed project is therefore within the funding limits of the program and considered suitable for nomination under the current funding round.

While the Black Spot Program does not require a matching funding contribution, Council officers propose that Council provide a co-contribution of \$250,000 towards the project. Providing a financial contribution demonstrates Council's commitment to the project and may strengthen the competitiveness of the funding application.

Should Council proceed with the application and be successful in securing funding under the Black Spot Program, an allocation of \$250,000 would likely be required within Council's 2027–28 Budget to meet the proposed co-contribution.

Timelines / Deadlines:

The Department of Transport and Main Roads (TMR) has advised that nominations for the 2027–28 to 2028–29 Black Spot Program development round are due by 10 July 2026. An extension has been provided to Council, with nominations now required to be submitted by 17 July 2026.

Following submission, applications will be assessed by TMR and the Australian Government as part of the Black Spot Program prioritisation and funding allocation process. Successful projects are expected to be announced following completion of the assessment process and approval by the Australian Government.

The current funding round is intended to support projects capable of being delivered during the 2027–28 and 2028–29 financial years. Where justified by project complexity or delivery requirements, projects may also be considered for delivery across a three-year period.

Should Council's application be successful, project delivery would be expected to commence during the 2027–28 financial year, with construction activities undertaken in accordance with the approved funding agreement and delivery timeframe.

Consultation (Internal / External):

Department of Transport & Main Roads (Local Office)
 Manager – Road Strategy
 Coordinator - Program Budget & Funding

Strategic Asset Management Implications:

(If applicable, outline changes to whole of life costs and / or level of service)

The proposed project represents an upgrade to the standard of an existing road asset rather than the creation of a new road asset. As such, the project is not expected to result in a material increase to Council's road network length or maintenance responsibilities.

If successful, the project would increase the value of Council's road network assets by approximately \$2.7 million. Based on the nature of the proposed infrastructure, the upgraded asset is expected to have an estimated useful life of approximately 30 years and would therefore result in an increase to Council's annual depreciation expense.

The primary benefits of the project relate to improved road safety, intersection operation and network consistency within the Roma CBD. The project is not expected to deliver a significant reduction in future maintenance costs, as the proposed works primarily involve upgrading the standard and functionality of the existing intersection rather than replacing assets with lower maintenance requirements.

Acronyms:

Acronym	Description
DTMR	Department of Transport & Main Roads
TRSP	Targeted Road Safety Program
DITRDC&A	Department of Infrastructure, Transport, Regional Development, Communications and the Arts
CBD	Central Business District

Addition to Operational or Corporate Plan:

Plan Description	Yes / No
Operational	No
Corporate	No

Link to Corporate Plan:

Corporate Plan 2023-2028

Corporate Plan Pillar 3: Connectivity
3.3 Safe and reliable transport network

Supporting Documentation:

Nil

Report authorised by:

Deputy CEO - Strategic Roads, Airports & Major Projects

INFORMATION REPORT

Meeting: Ordinary 25 June 2026

Date: 19 June 2026

Item Number: L.4

File Number: D26/65009

SUBJECT HEADING: Proposed Changes to the Disaster Recovery Funding Arrangements

Classification: Open Access

Officer's Title: Deputy CEO - Strategic Roads, Airports & Major Projects

Executive Summary:

The Australian Government has announced proposed reforms to the Disaster Recovery Funding Arrangements (DRFA), including a transition from the current threshold-based funding model to a fixed 50:50 cost-sharing arrangement between the Commonwealth and State Governments.

Maranoa Regional Council manages one of the largest local government road networks in Queensland and regularly relies on DRFA funding to restore infrastructure damaged by natural disasters. Over the four most recent approved disaster recovery programs, Council received approval for approximately \$211.4 million in reconstruction works.

While the detailed implications of the reforms are still being assessed, the proposed changes have the potential to significantly influence the funding and delivery of future disaster recovery and reconstruction works across the Maranoa region.

This report provides Councillors with an overview of the proposed reforms and their potential implications for local government and regional communities.

Officer's Recommendation:

That Council:

1. Notes the Australian Government's proposed Disaster Recovery Funding Framework and the consultation currently being undertaken in relation to the proposed reforms.
2. Expresses concern that the proposed transition from the current DRFA funding model to a fixed 50:50 cost-sharing arrangement will reduce the level of Commonwealth funding available for disaster recovery and reconstruction in Queensland and will disproportionately impact regional and disaster-prone communities such as the Maranoa.
3. Notes that Maranoa Regional Council, as a regional and remote Council, has limited financial capacity to absorb increased cost burdens associated with disaster recovery and infrastructure rebuilding.

4. Calls on the Australian Government to immediately reconsider and reverse the proposed changes to the Disaster Recovery Funding Arrangements.
5. Requests the Chief Executive Officer (or delegate) to prepare and submit a formal submission to the National Emergency Management Agency outlining Council's concerns regarding the proposed reforms and their potential impact on regional Queensland.
6. Write to the Prime Minister, the Federal Minister for Emergency Management, and relevant Federal Members and Senators in Queensland outlining Council's concerns and seeking reconsideration of the proposed changes.

Background:

On 5 June 2026, the Australian Government announced proposed reforms to the national Disaster Recovery Funding Arrangements (DRFA), with consultation currently underway through the National Emergency Management Agency (NEMA).

The proposed reforms would replace the existing DRFA with a new Disaster Recovery Funding Framework.

The current DRFA provides a framework through which the Australian Government assists states and territories with the costs associated with responding to and recovering from eligible natural disasters. Under the existing arrangements, Commonwealth funding contributions may increase to up to 75 per cent of eligible expenditure once expenditure thresholds are met.

According to the Australian Government, the proposed reforms are intended to create a simpler, nationally consistent disaster recovery system that reduces administrative burden, provides greater certainty regarding available assistance, and supports improved resilience outcomes. Key proposed changes include:

- Introduction of nationally consistent assistance packages;
- Adoption of a 50:50 cost-sharing model between the Commonwealth and states and territories for eligible disaster recovery expenditure;
- Simplified activation thresholds for disaster assistance;
- Establishment of a new Resilient Infrastructure Scheme to support reconstruction of damaged public assets;
- Streamlined reporting, claiming and assurance processes; and
- Retention of flexibility for severe or catastrophic events requiring additional assistance.

The Australian Government has stated that the reforms are informed by the Independent Review of Commonwealth Disaster Funding and are intended to ensure

disaster recovery funding remains sustainable in the face of increasingly frequent and severe natural disasters.

Following the announcement, concerns have been raised by the Queensland Government, Queensland Reconstruction Authority (QRA), the Local Government Association of Queensland (LGAQ) and a number of Queensland local governments regarding the potential impacts of the proposed reforms.

These concerns primarily relate to:

- The proposed reduction in Commonwealth cost-sharing from the current arrangements to a fixed 50:50 funding model;
- The proposed discontinuation of existing Betterment and DRFA Efficiencies funding programs;
- Potential increases in the financial burden placed on state and local governments in disaster-prone regions; and
- Uncertainty regarding the future treatment of some disaster recovery activities under the proposed framework.

Correspondence has been received from the Queensland Minister for Local Government and Water and Minister for Fire, Disaster Recovery and Volunteers seeking local government support during the consultation process. The Minister has encouraged councils to consider making submissions to NEMA and communicating their views regarding the proposed reforms to Federal representatives.

The Queensland Reconstruction Authority has advised that the proposed reforms remain subject to consultation and that existing DRFA arrangements will continue to apply for current approved disaster recovery programs. Formal feedback from jurisdictions is due to be provided to the Commonwealth by 31 July 2026.

At the time of preparing this report, the Australian Government has not finalised the proposed framework and consultation with states, territories and local governments remains ongoing.

Maranoa Regional Council is a frequent participant in DRFA-funded recovery programs due to the scale of the region's road network and exposure to flooding, severe weather and other natural disaster events. As a result, any future changes to disaster recovery funding arrangements have the potential to influence the delivery, timing and funding of disaster recovery works within the region.

Body of Report:

Maranoa Regional Council manages one of the largest local government road networks in Queensland. The network includes thousands of kilometres of sealed and unsealed roads that connect communities, support agriculture and resource industries, facilitate freight movements and provide access for emergency services. Maintaining this network is critical to the region's economy and the day-to-day lives of residents.

The challenge of maintaining and restoring this infrastructure is compounded by the size of the Maranoa region. Covering approximately 58,800 square kilometres, the local government area is around 85 per cent the size of Tasmania. Natural disaster events such as flooding, severe storms and bushfires can impact multiple roads and transport corridors across the region at the same time, often resulting in significant repair and reconstruction costs.

As a result, Maranoa Regional Council regularly accesses funding through the Disaster Recovery Funding Arrangements (DRFA) to restore damaged infrastructure following natural disasters. In recent years, Council has received approval for disaster recovery and reconstruction works valued at approximately \$921,000 in 2018/19, \$25.4 million in 2019/20, \$109.7 million in 2021/22 and \$75.3 million in 2023/24.

Under the current DRFA model, the Australian and Queensland Governments share the cost of eligible disaster recovery works, with the Australian Government traditionally contributing the larger share of funding. Across Queensland, the Commonwealth contribution has been reported to average around 65 per cent of eligible disaster recovery costs (sometimes up to 75%).

The proposed Disaster Recovery Funding Framework would replace the current arrangements with a fixed 50:50 funding split between the Australian and State Governments.

While the full implications of the proposed changes are still being assessed, any reduction in the Commonwealth contribution would increase the share of disaster recovery costs required to be funded by other levels of government.

To illustrate the potential impact, over the four disaster recovery programs approved for Maranoa Regional Council in the 2018/19, 2019/20, 2021/22 and 2023/24 financial years, eligible reconstruction works totalled approximately \$211.4 million.

Applying the historic Queensland average funding split, the Commonwealth contribution would have been approximately \$137.4 million. Under the proposed 50:50 funding model, the Commonwealth contribution would reduce to approximately \$105.7 million, representing a reduction of at least \$31.7 million.

While the detailed financial implications of the proposed reforms for Queensland and individual councils are still being assessed, this example demonstrates the potential scale of the change for disaster-prone regions such as the Maranoa. Any reduction in

Commonwealth disaster recovery funding would increase the proportion of reconstruction costs required to be funded by other levels of government.

Given the size of Council's road network and the region's exposure to natural disaster events, the proposed reforms have the potential to significantly influence the funding and delivery of future disaster recovery and reconstruction works across the region.

Link to Corporate Plan:

Corporate Plan 2023-2028

Corporate Plan Pillar 3: Connectivity

3.3 Safe and reliable transport network

Supporting Documentation:

1	Disaster Funding Factsheet	D26/66487
2	Minister Leahy letter to QLD Councils	D26/66484
3	Disaster Funding Media Release	D26/66488

Report authorised by:

Deputy CEO - Strategic Roads, Airports & Major Projects

Chief Executive Officer

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Australian Government
National Emergency Management Agency

Disaster Recovery Funding Framework

Factsheet

Why reform is needed

Disasters are becoming more frequent, more severe and more complex. Australia's current disaster recovery funding arrangements have not kept pace, and communities can receive different types and levels of support depending on where they live.

The Australian Government is proposing a new Disaster Recovery Funding Framework to create a simpler, fairer and more nationally consistent system.

The Government is drawing on findings and recommendations from the Independent Review of Commonwealth Disaster Funding, led by Mr Andrew Colvin AO APM.

The Australian Government is proposing a new Disaster Recovery Funding Framework to ensure Commonwealth funding will be able to support impacted communities faster and with less red tape.

What will change

The new Framework will replace the current Disaster Recovery Funding Arrangements with a more consistent, easier to understand model. Key changes include:

- **Nationally consistent assistance packages** so people and communities have clearer expectations about what support is available after a disaster.
- **A 50:50 funding partnership** between the Australian Government and states and territories for eligible events, giving jurisdictions greater certainty and helping them plan ahead for recovery.
- **Simpler activation thresholds** so there is more equitable access to support across states and territories.
- **A new Resilient Infrastructure Scheme** to support communities to build back better.
- **More streamlined reporting, claiming and assurance processes** to reduce administrative burden and improve transparency.
- **Flexibility for severe or catastrophic events** so additional support can still be considered in genuinely extraordinary circumstances.

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National Emergency Management Agency

What the Framework supports

The Framework is designed to provide clearer support across the recovery journey. Funding categories include:

- **Assistance for individuals and families** – to support the immediate relief and short-term recovery needs of affected individuals and families, including nationally consistent Disaster Recovery Funding Framework payments.
- **Community recovery** – to help with short-term clean-up; support disability, mental health and wellbeing services; help affected not-for-profit organisations to resume operations; and support local governments to employ a community recovery officer.
- **Local economic support** – to help affected small businesses and primary producers to resume operations and economic recovery.
- **Environmental recovery** – to support critical environmental recovery initiatives.

Benefits for communities

The new Framework is designed to make recovery support easier to understand, fairer across the country and faster to deliver. It will provide a more consistent baseline of support regardless of geography, while still allowing states and territories to offer additional assistance if they choose. It is also intended to reduce red tape so support can reach communities sooner.

Benefits for governments

For governments, the reforms are intended to create a clearer, equal and enduring partnership between the Commonwealth and jurisdictions. Standardised packages, common definitions and simpler claiming arrangements will reduce duplication and administrative complexity. The 50:50 cost-sharing model also provides more certainty about how recovery costs will be shared.

Building back better

A key shift in the new Framework is a stronger focus on reducing future disaster risk, not just restoring what was there before. The Resilient Infrastructure Scheme would support communities to build back better when reconstructing damaged essential public assets, with funding of up to 15 per cent cost shared with jurisdictions. This is intended to help communities recover in ways that reduce repeat damage and strengthen resilience over time.

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National Emergency Management Agency

How the new Framework will work

Under the proposed model, the Australian Government would provide cost-shared support for core recovery functions and targeted risk reduction. States and territories would continue to hold primary responsibility for disaster management, including providing recovery assistance on the ground.

Supporting a managed transition

The Australian Government will continue to work with states and territories to finalise the design of the Framework, including standardised packages and implementation details. The transition will be managed in partnership with jurisdictions and informed by engagement with local government, remote communities and First Nations groups.

Next steps

Consultation with states and territories and local government is underway. Once agreed, the new Disaster Recovery Funding Framework will replace the current Disaster Recovery Funding Arrangements.

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Minister for Local Government
and Water and Minister for Fire,
Disaster Recovery and Volunteers

DELIVERING
FOR QUEENSLAND



Queensland
Government

Our ref: CTS 11263/26

10 June 2026

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Telephone +61 7 3719 7420
Email lgwv@ministerial.qld.gov.au
Website www.qld.gov.au

RE: STOP CANBERRA'S DISASTER RECOVERY CUTS

Dear Mayors, Councillors and CEOs,

I am writing to you to provide information on the proposed cuts by the Albanese Labor Government to the Disaster Recovery Funding Arrangements (DRFA) and to seek your Council's support in opposing them.

These changes were quietly announced on Friday 5th June 2026 in a 5pm media release. They will fundamentally alter the way disaster response and recovery is managed in Queensland.

In their current form, these changes have the potential to financially break Councils.

What the proposed changes mean for your Council:

- A shift to a flat 50/50 cost-sharing arrangement. Queensland currently receives up to 75 cents in every dollar from the Commonwealth. Under the proposed changes QLD communities stand to lose out on hundreds of millions of dollars of funding annually
- Betterment funding has been slashed. Access to programs such as Category D Betterment and DRFA Efficiencies which have been enormously successful in protecting Queenslanders is over
- The Disaster Ready Fund which the Commonwealth refers to as a replacement for these cancelled Betterment programs has been cut from \$200 to \$142.5 million in FY 2026/27.

The window to act is narrow. The Federal Government has opened a two-month consultation period.

I am asking your Council to do four things:

- sign the petition at listen2qld.com/disaster-funding and promote it within your communities
- make a formal submission to NEMA regarding the proposed DRFA changes
- pass a council motion opposing the changes and share this with your local media markets
- write to your Federal MP and Senator calling on them to oppose these changes.

Every natural disaster that has hit your community has been previously met by a fair and effective framework that brought all three levels of government together. The Albanese Government wants to walk away from that deal. I ask you to join me as we fight to keep it.

If we lose our world class disaster response and recovery framework now, it will be Queensland communities who suffer.

Yours sincerely

ANN LEAHY MP
Minister for Local Government and Water
Minister for Fire, Disaster Recovery and Volunteers

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**THE HON KRISTY MCBAIN MP
MINISTER FOR REGIONAL DEVELOPMENT, LOCAL GOVERNMENT
AND TERRITORIES
MINISTER FOR EMERGENCY MANAGEMENT**

5 June 2026

**Better disaster funding arrangements to support communities across
Australia**

The Albanese Government is taking the next step in its national emergency management reform, introducing new Disaster Recovery Funding Arrangements that are simpler and fairer for all Australians.

Minister for Emergency Management Kristy McBain today briefed the National Emergency Management Ministers' Meeting on the proposed new Disaster Recovery Funding Framework.

The new framework will ensure Commonwealth funding will flow to impacted communities faster and with less red tape, while building on our record investment in risk reduction.

We will do this by working with the states and territories to:

- introduce standardised packages of assistance so impacted communities get access to timely, suitable supports.
- embed an equal partnership between the Australian, state and territory governments through a 50/50 funding model
- implement a simpler threshold for accessing disaster funding, delivering support to communities sooner
- introduce a Resilient Infrastructure Scheme to support communities to build back better after disaster, with funding of up to 15 per cent cost shared with jurisdictions.

The new framework responds to recommendations from the Independent Review of Commonwealth Disaster Funding, led by Mr Andrew Colvin AO APM.

The review found that Australia's disaster management frameworks and arrangements have not evolved at the same rate as the changing nature of disasters, which have increased in size, scale, intensity, cost and complexity.

The new framework builds on the significant improvements the Albanese Government has made in emergency management, including:

- The establishment of the National Emergency Management Agency (NEMA) to create a single, nationally coordinated, end-to-end Commonwealth agency to better prepare for, respond to and recover from increasingly frequent and severe disasters.

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- The Disaster Ready Fund (DRF) delivering disaster resilience and risk reduction across Australia.
- More than \$100 million investment in the national aerial firefighting capability to support states and territories to respond to crises.
- The continued investment in the National Emergency Management Stockpile to support the roll-out of critical goods and services to communities quickly.
- Delivering AusAlert, the new national emergency warning system that sends near instant emergency alerts to mobile devices – a more efficient, faster and secure system.

The Albanese Government will now engage with states and territories on key elements of the framework.

Additional information on the new Disaster Recovery Funding Framework can be found at <https://www.nema.gov.au/our-work/disaster-recovery/disaster-recovery-funding-framework>.

QUOTES ATTRIBUTABLE TO MINISTER FOR EMERGENCY MANAGEMENT, KRISTY MCBAIN

“In just the last Higher Risk Weather Season, we saw 60 severe weather events impacting more than 190 local government areas with some communities impacted back-to-back.

“I saw firsthand the immense impacts of this on communities - homes and livestock lost, businesses closed, major infrastructure damaged.

“Our reforms will create certainty about the support available to communities and ensure it flows as quickly as possible.

“I look forward to working constructively with jurisdictions to deliver a system that is simpler and fairer for all Australians.”

ENDS**Media contact: David Jean 0467 559 492****OFFICIAL**